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   C. Faculty, Staff & Student Affairs Committee - June 12, 2008
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            B. St. Paul Utility Building & Electrical Switch Gear, Chilled Water Facility, Phase 3, Twin Cities Campus
            C. Administration Building Addition & Remodeling, West Central Research & Outreach Center, Morris
         3. Real Estate Transactions
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V. Report of the Faculty, Staff & Student Affairs Committee
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W. Report of the Litigation Review Committee
1. No meeting this month 249
A meeting of the Educational Planning and Policy Committee of the Board of Regents was held on Thursday, June 12, 2008 at 10:35 a.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: David Larson, presiding; Anthony Baraga, Maureen Cisneros, Linda Cohen, Steven Hunter, and Patricia Simmons.

Staff present: Senior Vice President & Provost Thomas Sullivan; Senior Vice President Robert Jones; Associate Vice President Meredith McQuaid; and Executive Director Ann Cieslak.

Student Representatives present: Jennifer McCabe and Dustin Norman.

**BOARD OF REGENTS POLICY: INTERNATIONAL EDUCATION**

Senior Vice President & Provost Sullivan led the discussion of Board of Regents Policy: International Education. Proposed amendments include a new title and language that more clearly and comprehensively affirms the Board's commitment to foster international education and engagement. Other provisions delegate the administration of policies to encourage international experience for students; international education and engagement in faculty teaching, research, and service; the enrollment of international students; and collaboration with institutions worldwide.

In response to a question from Student Representative Norman, Associate Vice President McQuaid indicated that the University not only will encourage student participation in international educational experiences, but also will provide the assistance necessary for students to integrate their experiences into degree curricula before, during, and after their time abroad.

Regent Simmons commented that proposed revisions have created a policy that properly acknowledges the importance of this area and gives an excellent picture of what the University is doing, is capable of doing, and will do in the future.

A motion was made and seconded, and the committee voted unanimously to recommend adoption of proposed amendments to Board of Regents Policy: International Education.

**UPDATE: INTERDISCIPLINARY INITIATIVES**

Senior Vice President & Provost Sullivan led the discussion of the University's interdisciplinary initiatives. He explained that interdisciplinary initiatives have become a dominant theme in recent years because the culture and conduct of research in society and in higher education have changed; because major national research
sponsors now favor multidisciplinary, multi-institutional grants and contracts; and because solutions to today's problems often require new links across disciplines, institutions, and international borders.

The University has more than 300 centers and institutes involved in interdisciplinary teaching and research, with more than $17 million in central administration funds invested in interdisciplinary initiatives since the inception of strategic positioning. Additional resources have been devoted to monitoring their management and activities, encouraging affiliations, and fostering systemwide the importance of interdisciplinarity and the development of policies and procedures to ensure best practices. A summary of the accomplishments of the Provost's Interdisciplinary Team and an update describing major interdisciplinary initiatives in support of strategic positioning recommendations and goals were provided in the docket materials.

Over the next five years, approximately $35 million will be allocated for the Minnesota Interdisciplinary Informatics Program, a new initiative to develop the infrastructure necessary to manage the work of interdisciplinary teams. Other initiatives include connecting interdisciplinary initiatives with fundraising priorities, monitoring returns on such investments, incorporating interdisciplinary research and teaching into tenure and promotion evaluations, and launching a new undergraduate interdisciplinary course to be taught by 3-4 faculty from different departments.

Sullivan invited Professor Susan Wolf, Director, Joint Degree Program in Law, Health & the Life Sciences, to discuss the Consortium on Law & Values in Health, Environment & the Life Sciences (Consortium), an example of a very successful interdisciplinary initiative. The Consortium, created ten years ago, has become the nation's premier interdisciplinary initiative on the societal implications of the life sciences (materials in the docket and on file in the Board Office). The Consortium is a confederation of leading centers dealing with issues in such areas as genomics, nanotechnology oversight, food security, and health data privacy. The Consortium's Joint Degree Program in Law, Health & the Life Sciences, through which students combine a law degree with one of 23 graduate and professional degrees, crosses all University colleges, is unique nationally, and has attracted funding from leading public and private sources.

In response to questions from Regents Larson and Simmons, Wolf stated that the program is now attracting students in its own right and degree completion rates are very high. The Consortium has assembled a team from across the University to negotiate degree parameters, but a lack of financial aid remains the primary deterrent to degree completion.

**CONSENT REPORT**

A motion was made and seconded, and the committee unanimously recommended approval of the following academic program changes, as described in the Consent Report:

- **New Academic Programs**
  - Graduate School – Deliver Extant M.S. Degree in Biostatistics at the Rochester Campus
  - College of Continuing Education (Twin Cities Campus) – Create Minor in Manufacturing Technology
• Changed Academic Program
  • Morris Campus – Change Name of B.A. Degree in Speech Communication to B.A. Degree in Communication, Media, and Rhetoric

INFORMATION ITEMS

There were no information items this month.

The meeting adjourned at 11:25 a.m.

ANN D. CIESLAK
Executive Director and Corporate Secretary
A meeting of the Faculty, Staff & Student Affairs Committee of the Board of Regents was held on Thursday, June 12, 2008 at 10:32 a.m. in the East Committee Room, 600 McNamara Alumni Center.

Regents present: John Frobenius, presiding; Clyde Allen, Dallas Bohnsack, Venora Hung, Dean Johnson, and David Metzen.

Staff present: Chancellors Charles Casey and Stephen Lehmkuhle; Senior Vice President Frank Cerra; Vice President Carol Carrier; and Executive Director Ann Cieslak.

Student Representatives present: Jordan Bronston and Patrick Chester.

STUDENT ENGAGEMENT & LEADERSHIP: CURRENT PRACTICE & FUTURE DIRECTIONS

Vice President Carrier invited Amelious Whyte, Associate to the Vice President, Office of Student Affairs, and June Nobbe, Director, Office for Student Engagement and Leadership, to present Student Engagement & Leadership: Current Practice and Future Directions, as included in the docket and associated materials on file in the Board Office. Whyte reviewed the Office of Student Affairs vision and mission, and he described units within the office that assist in supporting the University’s goal of exceptional students.

Nobbe described the current focus on student engagement through meaningful experiential opportunities, ongoing student interactions, and high impact activities, detailing the types of opportunities available to students. She presented student development outcomes recently approved by the University Senate including:

- Responsibility and accountability;
- Independence and interdependence;
- Goal orientation;
- Self awareness;
- Resilience;
- Appreciation of differences; and
- Tolerance of ambiguity.

Longitudinal data suggests student involvement in campus activities leads to greater overall satisfaction with the University, a sense of community, and the likelihood students will recommend the University to others. Nobbe noted that the skills and knowledge student’s gain through involvement provide a strong foundation for their future. She introduced University student Mason Fong, who described his involvement in student activities and the benefits he derived from those experiences.
In response to questions from the committee, Whyte indicated current student surveys administered at the beginning and end of the freshmen year could be used to gauge levels of student involvement and satisfaction with their experiences. Regent Frobenius noted that abundant opportunities for student involvement, combined with strong student outcomes, will set the University apart from other institutions.

**UPLAN REPORT**

Vice President Carrier invited Senior Vice President Cerra and Dann Chapman, Director of Employee Benefits, to present the annual UPlan Report, as detailed in the docket and associated materials distributed at the meeting and on file in the Board Office. Cerra began by noting that two employee groups regularly meet to discuss and develop recommendations regarding the UPlan: the Benefits Advisory Group, comprised of elected representatives from all four employee groups at the University, and the Health Care Administrative Work Group, which includes three vice presidents and other University administrators.

Chapman noted that State-mandated plan changes expanding dependent eligibility increased enrollment in the UPlan by more than 300, and he reviewed program highlights and historical and projected costs. Recent changes to the pharmacy program and an increase in the use of generic drugs resulted in a cost-avoidance savings of $7.8 million, of which $430,000 was returned to employees through reduced generic prescription copayments. Chapman reported that participation in wellness programs continues to grow, and he added that data demonstrates the University has seen a return on investment through the disease management program.

Cerra noted three important characteristics of the UPlan include universal access for all employees, the use of a single payer, and offering a full array of medical services. The University has the unique opportunity as a self-insured plan to be creative in plan development and administration, and members of the Administrative Workgroup are using experts within the University to assist in the ongoing review and development of the UPlan.

In response to questions from the committee, Cerra explained that the methodology used to determine cost savings following the University’s change to the self-insured plan remains a subject of debate. He noted, however, that through cost avoidance and direct savings the University is spending approximately $65 million less per year than if the University had continued to participate in the State plan.

**FINANCING FUTURE HEALTH CARE THROUGH HEALTH CARE SAVINGS PLAN ACCOUNTS**

Due to time constraints, the discussion on Financing Future Health Care Through Health Care Savings Plan Accounts was postponed until a future meeting.

**CONSENT REPORT**

Vice President Carrier presented the Consent Report, as detailed in the docket materials, including the following:

- Appointment of Trevor Ames, Dean, College of Veterinary Medicine.

The committee voted unanimously to recommend approval of the Consent Report.
INFORMATION ITEMS

Vice President Carrier referred the committee to the Information Items contained in the docket materials, including:

- Intercollegiate Athletics Report.

The meeting adjourned at 11:48 a.m.

ANN D. CIESLAK
Executive Director and
Corporate Secretary
UNIVERSITY OF MINNESOTA
BOARD OF REGENTS
Facilities Committee
June 12, 2008

A meeting of the Facilities Committee of the Board of Regents was held on Thursday, June 12, 2008 at 3:00 p.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: David Metzen, presiding; Anthony Baraga, Dallas Bohnsack, Maureen Cisneros, David Larson, and Patricia Simmons.

Staff present: Chancellor Kathryn Martin; Senior Vice President Frank Cerra; Vice President Kathleen O'Brien; General Counsel Mark Rotenberg; Executive Director Ann Cieslak; and Associate Vice President Michael Perkins.

Student Representatives present: Dustin Norman and Erick Elgin.

Regent Metzen welcomed new Student Representatives Norman and Elgin to the committee and invited their participation in committee discussions.

BOARD OF REGENTS POLICY: HISTORICAL PRESERVATION AND CONSERVATION OF BUILDINGS

Leslie Krueger, Associate to the Vice President of University Services, led the discussion of proposed amendments to Board of Regents Policy: Historical Preservation and Conservation of Buildings, as detailed in the docket and associated materials distributed at the meeting. Krueger reported that no additional changes had been made to the policy since it was reviewed by the committee in April 2008. She added that proposed amendments to Board of Regents Policy: Reservation and Delegation of Authority, to be reviewed at a future Board meeting, explicitly reserve the Board's authority to exercise property owner rights regarding the designation, decommissioning, or demolition of historic resources.

A motion was made and seconded, and the committee voted unanimously to recommend approval of proposed amendments to Board of Regents Policy: Historical Preservation and Conservation of Buildings.

SCHEMATIC PLANS

A. Center for Magnetic Resonance Research Addition, Twin Cities Campus

A motion was made and seconded to recommend approval of the following action:

The schematic plans for the Center for Magnetic Resonance Research Addition, Twin Cities, Minneapolis, East Bank campus, are approved and the appropriate administrative officers are authorized to proceed with the award of contracts, the development of construction documents, and construction.
Senior Vice President Cerra and Associate Vice President Perkins presented information on the project scope and budget, as detailed in the docket and associated materials distributed at the meeting. Cerra explained that the addition to the existing building will house a new 16.4 Tesla magnet, for which the University just received a $2.5 million award for the project from the National Institute of Health award, reducing the amount of an internal loan from the Medical School.

The committee voted unanimously to recommend approval of schematic plans for the Center for Magnetic Resonance Research Addition, Twin Cities, Minneapolis, East Bank campus.

**B. St. Paul Utility Building & Electrical Switch Gear, Chilled Water Facility, Phase 3, Twin Cities Campus**

A motion was made and seconded to recommend approval of the following action:

The schematic plans for the St. Paul Building and Electrical Switch Gear, Chilled Water Facility, Phase 3, Twin Cities, St. Paul campus, are approved and the appropriate administrative officers are authorized to proceed with the award of contracts, the development of construction documents, and construction.

Associate Vice President Perkins presented information on the project scope and budget, as detailed in the docket and associated materials distributed at the meeting. A two-level building will be constructed adjacent to the Continuing Education and Conference Center to house additional electrical switch gear, chillers and cooling towers, and associated mechanical and electrical equipment.

In response to questions from the committee, Perkins reported that this project will not allow any additional St. Paul campus buildings to be served by the central chiller system, but that the new infrastructure will allow service to additional buildings in a future phase. Vice President O’Brien added that the electrical component of the project is necessary because the University electrical redundancy is lacking on the St. Paul campus.

The committee voted unanimously to recommend approval of schematic plans for the St. Paul Building and Electrical Switch Gear, Chilled Water Facility, Phase 3, Twin Cities, St. Paul campus.

**C. Administration Building Addition & Remodeling, West Central Research & Outreach Center, Morris Campus**

A motion was made and seconded to recommend approval of the following action:

The schematic plans for the Administration Building Addition and Remodeling, West Central Research and Outreach Center, Morris Campus, are approved and the appropriate administrative officers are authorized to proceed with the award of contracts, the development of construction documents, and construction.

Allen Levine, Dean of the College of Food, Agriculture, and Natural Resource Sciences, and Associate Vice President Perkins described the project. The renovation and addition will address building code deficiencies and deferred maintenance and provide additional space for seminars and community meetings, as detailed in the docket and associated materials distributed at the meeting.
The committee voted unanimously to recommend approval of schematic plans for the Administration Building Addition and Remodeling, West Central Research and Outreach Center, Morris campus.

REAL ESTATE TRANSACTIONS

A. Acquisition by Eminent Domain of 90.07 Acres, Carver County (Landscape Arboretum)

General Counsel Rotenberg and Susan Weinberg, Director of Real Estate, presented a proposal for acquisition by eminent domain of 90.07 acres of land in Carver County adjacent to the University of Minnesota Landscape Arboretum (Arboretum), as detailed in the docket materials. Rotenberg stated that acquisition by eminent domain will allow for expansion of the Arboretum’s research and education programs; protect the woodland ecosystem and watershed on the property; and connect the Arboretum with the University’s Horticultural Research Center.

Rotenberg informed the committee that the University has been in negotiations to acquire the property since 1974. The property is currently held in a trust, but the multiple beneficiaries have demonstrated a willingness to negotiate a sale. Therefore, the University is pursuing a dual strategy that includes eminent domain proceeding along with continued negotiations for a voluntary sale. In response to a question from Regent Baraga, Weinberg indicated that the appraised value is approximately $3.15 million.

The item will return for action at a future meeting of the committee.

B. Twenty-Five Year Agreement for New DECC Arena, Duluth, for UMD Bulldog Men’s and Women’s Hockey and Graduation (Duluth Campus)

The committee reviewed a proposal for a twenty-five year agreement with the Duluth Entertainment Convention Center (DECC) for use of the new DECC Arena for University of Minnesota Duluth (UMD) Men’s and Women’s Hockey and graduation ceremonies. Susan Weinberg, Director of Real Estate, reviewed the lease agreement and cost structure as detailed in the docket materials, noting that UMD will have certain rights in terms of sponsorships and naming of UMD-exclusive spaces in the new arena.

In response to a question from Regent Simmons, Gregory Fox, UMD Vice Chancellor for Finance and Operations, observed that there are no current plans to sell naming rights for the new arena.

The item will return for action at a future meeting of the committee.

UNIVERSITY SUSTAINABILITY: GOALS, STRATEGY & PROGRESS

Vice President O’Brien, Deborah Swackhamer, Interim Director of the Institute on the Environment, and Amy Short, University Sustainability Coordinator, summarized information on the University’s sustainability efforts, as detailed in the docket and associated materials distributed at the meeting. O’Brien reported that the University is currently developing system-wide sustainability goals and drafting performance measures and metrics to track progress, but that the presentation would focus on implementation of Board of Regents Policy: Sustainability and Energy Efficiency.
Short cited examples of University leadership in sustainability, including participation in the Chicago Climate Exchange, the world's first voluntary trading system designed to reduce all six major greenhouse gas emissions. She also noted the development of the interdisciplinary Institute on the Environment, pursuit of LEED certification for new campus buildings, and sustainable practices implemented by University Dining Services. Swackhamer identified some of the interdisciplinary initiatives undertaken by the Institute on the Environment and profiled a new Sustainability Studies minor involving 70 students from nearly 20 majors and faculty from seven colleges.

In response to questions from the committee, Swackhamer reported that the University's Department of Applied Economics focuses a great deal of effort on determining the cost efficiency of new research in sustainability areas and that environmental justice and ethics are important components of many courses throughout the University.

CONSENT REPORT

There were no consent report items for this meeting.

INFORMATION ITEMS

Vice President O'Brien referred committee members to the Information Items contained in the docket materials, including:

• The University's intent to sell Washburn Hall and surrounding 1.985 acres on the old main campus in Duluth.

The meeting adjourned at 4:25 p.m.

ANN D. CIESLAK
Executive Director and
Corporate Secretary

Facilities Committee
June 12, 2008
A meeting of the Finance and Operations Committee of the Board of Regents was held on Thursday, June 12, 2008 at 3:00 p.m. in the East Committee Room, 600 McNamara Alumni Center.

Regents present: Steven Hunter, presiding; Clyde Allen, Linda Cohen, John Frobenius, Venora Hung, and Dean Johnson.

Staff present: Chancellors Charles Casey and Stephen Lehmkuhle; Vice Presidents Steve Cawley, Karen Himle, and Richard Pfutzenreuter; Executive Director Ann Cieslak; and Associate Vice Presidents Stuart Mason and Michael Volna.

Student Representatives present: Imee Cambronero and Jennifer McCabe.

BOARD OF REGENTS POLICY: PURCHASING

Vice President Pfutzenreuter invited Associate Vice President Volna to present for review proposed amendments to Board of Regents Policy: Purchasing, as included in the docket materials. Volna explained that proposed amendments add language regarding equal opportunity compliance and consolidate into one Board policy all language related to purchasing. The changes support the elimination of Board of Regents Policy: Non-Equal Opportunity Vendors Prohibited. He also recommended deletion of language relating to the provision of information regarding MINNCOR (Section II, subd. 5) because MINNCOR's products and services are no longer available.

In response to questions from the committee, Volna briefly reviewed the University's bidding policies and indicated that the addition of Section 1 (e) is a statement of University values rather than a legal requirement. Regent Hunter requested that Board of Regents Policy: Targeted Business, Urban Communities, Economic Development, and Small Business Programs be included in the docket materials for the next committee meeting so the committee can view these issues and policies broadly.

ISSUES RELATED TO:
BOARD OF REGENTS POLICY: CENTRAL RESERVES FUND

Vice President Pfutzenreuter briefly reviewed Board of Regents Policy: Central Reserves Fund, as included in the docket materials on file in the Board Office. He described primary revenue sources for the fund and expected uses of the fund, which may include:

- Unanticipated or uninsured catastrophic events;
- Temporary institutional revenue declines or expenditure gaps;
- Unforeseen legal obligations and costs; or
- Failures in central infrastructure or major business systems.
The central reserves budget plan is prepared annually and includes allocations for: expenses fixed in terms of 3 years or less; expenditures that should be funded from sources other than tuition and state appropriations; contingency for unplanned or unexpected financial needs; or other expenditures as determined by the President and approved by the Board. Pfutzenreuter noted that under normal circumstances, Board policy requires that the central reserves fund not fall below 4 percent of state appropriations or $25,000,000, whichever is greater. The forecast reserve for 2008-09 is 3.6 percent, or $2.8 million below the 4 percent requirement. Pfutzenreuter indicated that, absent the need to return to central reserves for additional funds, the goal is to restore the 4 percent reserve and be back in compliance by the start of FY2010.

Regent Allen observed that the current legislative budget cut demonstrates the importance of building reserves. He suggested the University consider increasing reserves against possible future cuts. Regent Frobenius requested that the central reserves percentage be reviewed and that some consideration be given to basing it on the University’s total operating budget rather than state appropriations. Pfutzenreuter indicated that the percentage of state appropriations was chosen at the time because it seemed to be the least stable revenue source. Regent Hunter stated that a review of the central reserves policy would be included in the committee’s workplan for 2008-09.

**ISSUES RELATED TO: OVERSIGHT & MANAGEMENT OF INTERNAL & EXTERNAL SALES ACTIVITIES**

Vice President Pfutzenreuter invited Denise Seck, Associate Controller, to present issues related to the oversight and management of internal and external sales, as included in the docket and associated materials on file in the Board Office.

Seck reported that the University generates $235 million in internal and external sales annually. Concerns regarding internal and external sales policies and procedures, in conjunction with an increase in sales activities both internally and externally, indicated the need for a detailed review of their oversight and management. She identified the following enhancements to internal and external sales oversight and management:

- Internal sales and external sales departments have combined and report to the same director in the Controller’s Office, resulting in better support for University units, a pool of resources with expertise, streamlining of processes, and an increase in staff by 2 full-time equivalents.

- A new internal sales policy, procedures, and on-line training have been developed; new reporting tools are available; and there is enhanced communication across appropriate levels of management.

- An interdepartmental committee on external sales will improve definitions of revenue activities and a combined internal and external sales group will provide guidance on prudent business practices, costs, and rate development; streamline approval and review processes, and provide better visibility through reporting tools.

**CONSENT REPORT**

Vice President Pfutzenreuter presented the Consent Report, as detailed in the docket materials, including the Purchase of Goods and Services over $250,000 to:


• Hewlett-Packard Company (HP) for an estimated $650,000 per year to lease approximately 1250 HP 6900 series notebook computers for the period of August 15, 2008 through August 14, 2010 for the University of Minnesota, Crookston campus.

• IBM for an estimated $375,000 to renew IBM mainframe computer software licenses and maintenance support for the one-year period July 1, 2008 through June 30, 2009 for the Infrastructure, Architecture, and Operations (IAO) division of the Office of Information Technology.

• Idexx Distribution Corp. for $932,707 for the purchase of test kits for detecting diseases in Minnesota livestock and poultry for the period of July 1, 2008 through June 30, 2009 for the Veterinary Diagnostic Laboratory.

• Mega Farms, Inc. for an additional $68,507 for additional snow removal for FY08 for Facilities Management LandCare. This increase will bring the total contract to $317,507.

• Metris/X-Tek Systems for $295,000 for Model HMX225 X-ray CT Inspection System for the Restorative Sciences Department of the School of Dentistry.

• Northwest Airlines for $389,125 for charter service for the 2008 football season for team travel to away football games. The away games are scheduled from September 6 to November 15, 2008.

• Olson & Co., Inc., to increase the contract by $400,000 for University Relations to extend the Driven to Discover advertising and marketing campaign statewide. This increase will bring the total contract amount to $4,400,000 for the term April 9, 2007 through June 30, 2009.

• Short Elliot Hendrickson, Inc. for $532,572 for UMore Park Sand and Gravel Mining Environmental Review Services as needed for the period of June 12, 2008 through June 30, 2010 for the Office of Statewide Strategic Resource Development.
• Software House International, a Microsoft distributor, for an estimated $950,000 to provide software licensing for commonly used Microsoft products for all University of Minnesota students (all campuses) for the period July 1, 2008 through June 30, 2009 for the Office of Information Technology.

• The State of Minnesota Office of Enterprise Technology for an estimated $600,000 for network connections between the Twin Cities and its campuses in Duluth, Crookston, Morris, and Rochester for the period July 1, 2008 through June 30, 2009 for Networking and Telecommunications Services, a division of the Office of Information Technology.

• Thane Hawkins Polar Chevrolet, Lupient Enterprises, Walden Fleet Group and Saxon Fleet Services for an estimated $3,000,000 for vehicles as needed for the period of July 1, 2008 to June 30, 2009 for Fleet Services, Parking and Transportation Department, a division of University Services.

• Unisource for $375,000 for printing paperstock as needed for the period of July 1, 2008 through June 30, 2009 for Printing Services for use at the main plant facility and copy centers.

• Waters Corporation for $544,628 for GCT (gas chromatography time-of-flight), LCT (liquid chromatography time-of-flight), and SQD (single quadrupole) mass spectrometers and three AQUITY (Ultra-high Performance Liquid Chromatography) units for the College of Food, Agricultural and Natural Resource Sciences.

• Waters Corporation for $422,627 for SYNAPT quadrupole time-of-flight mass spectrometer with Acquity UPLC chromatography system for the College of Food, Agricultural and Natural Resource Sciences.

• WiscNet, a division of the University of Wisconsin – Madison, Department of Information Technology, for $296,338 for Membership fees and Network Operation Services to operate BOREAS-Net for the period July 1, 2008 through June 30, 2009 for Networking and Telecommunications Services, a division of the Office of Information Technology.

• Yocum Oil Company and Chippewa Valley Ethanol for $1,350,000 for the purchase of fuel as needed for the period of July 1, 2008 through June 30, 2009 for Fleet Services, Parking and Transportation Department, a division of University Services.

A motion was made and seconded, and the committee voted unanimously to recommend approval of the Consent Report.

INFORMATION ITEMS

Vice President Pfutzenreuter referred committee members to the Information Items contained in the docket materials, including:
• Quarterly Purchasing Report;
• Quarterly Investment Advisory Committee Update;
• Quarterly Asset Management Report; and
• Financial Oversight and Key Indicators.

The meeting adjourned at 3:08 p.m.

ANN D. CIESLAK
Executive Director and
Corporate Secretary
A meeting of the Board of Regents was held on Thursday, June 12, 2008 at 8:00 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Patricia Simmons, presiding; Clyde Allen, Anthony Baraga, Dallas Bohnsack, Maureen Cisneros, Linda Cohen, John Frobenius, Venora Hung, Steven Hunter, Dean Johnson, David Larson, and David Metzen.

Staff present: President Robert Bruininks; Chancellors Charles Casey and Stephen Lehmkuhle; Senior Vice President and Provost Thomas Sullivan; Senior Vice President Frank Cerra; Vice Presidents Kathryn Brown, Karen Himle, Kathleen O’Brien, and Richard Pfutzenreuter; General Counsel Mark Rotenberg; Executive Director Ann Cieslak; and Associate Vice Presidents Terry Bock, Margaret Carlson, Gail Klatt, Donna Peterson, and Michael Volna.

CENTRAL CORRIDOR LIGHT RAIL TRANSIT UPDATE

Regent Simmons explained that the purpose of the Board meeting was to ensure that the Board is adequately informed about the issues surrounding light rail transit on the Twin Cities campus. She reported that the Board would receive updates on the University’s study of the northern alignment option and the mitigation efforts for an at-grade alignment on Washington Avenue. Simmons stressed that the fiduciary responsibilities of the Board require a thorough examination of all of the alignment options.

President Bruininks emphasized that the University is committed to transit and has not ruled out any options. He stated that the University is a willing partner in the Central Corridor Light Rail project and expressed appreciation for the collaborative work undertaken on the project by the cities, counties, Metropolitan Council, and other public partners. Bruininks maintained that compromising the interests of the University will compromise the metropolitan area. He defended scrutiny of the Metropolitan Council’s preferred at-grade alternative because it would be built on Washington Avenue, which is one of the two primary access streets that carry 80 percent of trips to the University. Bruininks stated that before the at-grade alternative can move forward, there must be full disclosure of the effect on surrounding neighborhood traffic, University research equipment, and pedestrian safety.

Vice President O’Brien presented information on the various alignment alternatives for the project, the University’s feasibility study of the northern alignment, and mitigation measures that would be necessary for the at-grade alignment, as detailed in the docket materials and handouts distributed at the meeting. She explained that the Metropolitan Council identified a tunnel underneath Washington Avenue as the locally-preferred alternative in June 2006. O’Brien stated that the University supported the tunnel as it was consistent with a resolution approved by the Board in July 2001. However, she reported, Metropolitan Council cost estimates for the tunnel in 2007 demonstrated that this alignment would not fit into the Federal Transportation Administration’s Cost Efficiency Index (CEI). Therefore, the Metropolitan Council voted in February 2008 to move forward with the light rail line at-grade on Washington Avenue.
O’Brien reported that the Metropolitan Council agreed in January 2008 that the northern alignment option could be studied if paid for by the University. She summarized the findings of the resulting study, which was completed in May 2008, and highlighted the following:

- The northern alignment option could add capacity to the University’s total transportation system and strengthen connections between the campus and surrounding communities.
- The plan would be challenged by the necessity to reconstruct Bridge #9 over the Mississippi River, obtain right-of-way from the railroad companies, and remediate contaminated soils along the route.
- Although the cost would be less than the other options, the northern alignment results in a CEI that does not conform to federal funding standards.

O’Brien provided an assessment of the Washington Avenue at-grade alignment. She observed that this option is supported by all other project partners and provides the opportunity to enhance the pedestrian environment and East Bank campus through the development of a transit mall from Pleasant Street to Walnut Street. O’Brien cautioned that this alignment poses several challenges, including removal of one of the two primary arteries serving the campus and surrounding communities, potential impact on sensitive research equipment adjacent to Washington Avenue, reduced access to the Academic Health Center, and increased traffic in other areas of campus and neighborhoods. She explained that the following must occur in order for the at-grade option to be acceptable:

- Development of an agreement to memorialize and obtain commitment from project partners to the mitigation plan and future mitigations;
- Intent to develop a second agreement to guide design, construction, ownership, and operations of the light rail line, with a focus on the design and functionality of the transit mall.

O’Brien presented a detailed analysis of several proposed mitigations related to the Washington Avenue at-grade alternative, including the enhancement of existing intersections with traffic signals, construction of new and extended roadways, and strategies to avoid electromagnetic and vibration effects on research equipment. She concluded her presentation by confirming that the University acknowledges the northern alignment and tunnel are less competitive according to the federal funding CEI and ridership models than the Washington Avenue at-grade alternative. O’Brien reported that a draft agreement with the project partners regarding a commitment to a mitigation plan is under development.

Simmons welcomed Peter Bell, Chair of the Metropolitan Council, and Mark Furhmann, Central Corridor Light Rail Project Director, to present information on the development of the project and the preferred option of an at-grade alignment on Washington Avenue. Bell discussed the current Metro Transit system and the long-term transit plan for the Twin Cities. He emphasized the success of the Hiawatha Light Rail Line and noted that the Central Corridor project was allocated $70 million in the 2008 bonding bill. Bell observed that the Central Corridor project will be the largest public infrastructure project in Minnesota history with a total cost of over $1 billion.

Furhmann commented on the alternative alignments of the proposed line through the East Bank campus, including a tunnel underneath Washington Avenue; a less expensive, value-engineered tunnel under Washington Avenue; the northern alignment through Dinkytown; and the at-grade transit mall on Washington Avenue. He maintained that the northern alignment poses several risks, including contaminated
soil; multiple land owners; and a lack of space to accommodate light rail, freight railroad, a new roadway, and a bike trail. Fuhrmann reported that the Metropolitan Council and other project partners have decided that the at-grade alternative is the preferred option because it has significantly higher ridership, it meets the CEI guidelines, and allows for a schedule with construction beginning in 2010 and the line operation in 2014.

A lengthy discussion ensued. In response to questions from several Regents, Bell agreed that there are significant concerns about the University hospital and clinics, but stated that he believed access will not be compromised with the presence of light rail on Washington Avenue. Fuhrmann explained several mitigation measures that could improve access to the Academic Health Center from East River Road and enhance wayfinding signage throughout this area of campus. Regent Allen expressed appreciation for the thorough traffic studies, but remained concerned that the detailed street plan would not adequately maintain hospital access in the long term. In response to a question from Regent Baraga, Bell emphasized that pedestrian safety would not be compromised during design, construction, and operation of the line.

In response to a question from Regent Metzen, Bell concurred that the federal funding mechanism, with a pass/fail decision based on the CEI, is not perfect, but explained that there is no alternative way to move forward. Bell addressed the concerns of several Regents by stating that he does not believe the University will be left with significant costs related to mitigation measures outside of the project scope. He specifically discussed the Granary Road project, and stated that although the funding streams have yet to be determined, the project could potentially be funded by the Metropolitan Council, the City of Minneapolis, and the State. Bell added that it will be necessary to have this funding scenario identified in a future memorandum of understanding between all the project partners.

In response to a question from Regent Johnson, Bell reported that the Metropolitan Council has discussed the possibility of the Minnesota Department of Transportation (MnDOT) owning and operating the Washington Avenue Bridge once the construction of the line is complete. In response to a question from Regent Larson, Fuhrmann explained that any costs associated with problems for sensitive research equipment are listed within the financial category of “environmental issues”, which is allotted $4.4 million. Fuhrmann added that while a tunnel could improve the problems associated with electromagnetic interference, it could actually cause greater vibration problems for research equipment.

Regent Simmons welcomed several public officials to make comments to the Board. Jim McDonough, Ramsey County Commissioner, stated that the Central Corridor project is extremely complex and that trust between all of the partners is imperative to the success of the line. He agreed that the federal guidelines are challenging, but stated that the project must move forward within the existing rules. McDonough expressed a commitment to resolving the issues that are important to the University as the project moves forward.

R.T. Rybak, Minneapolis Mayor, expressed appreciation for the University’s approach to the project as a 100-year vision. He acknowledged that the at-grade alternative will cause some problems, but added that a new transit mall will yield a tremendous opportunity to connect the campus and create a vital urban space. Rybak agreed with the University that mitigation efforts such as improvements to the Franklin Avenue Bridge and East River Road and the construction of Granary Road must be implemented and expressed a commitment to work with all of the project partners to identify funding.

Peter McLaughlin, Hennepin County Commissioner, commented that this project must not only protect the University, but also enhance the University and surrounding
neighborhoods. He observed that Washington Avenue does not currently function very well and that the transit mall could be a dramatic improvement for students, staff, and patients at the hospital and clinics. McLaughlin expressed a commitment to making the at-grade alternative work for the University, and specifically mentioned the Granary Road project as a component that needs to be completed.

Simmons invited Senior Vice President Cerra and Mark Eustis, President and Chief Executive Officer of Fairview Health Services, to comment on the plan as related to the Academic Health Center. Eustis observed that the Central Corridor project creates a tremendous opportunity to enhance the region and will provide a great service to Fairview employees. He commended the partnership with the University and noted that this is the largest teaching hospital in the country. Eustis commented that access to the medical facilities is the primary concern with the at-grade alternative. Cerra expressed optimism that a transit mall could be a positive component to the quality of life of students, staff, patients, and visitors by enhancing the green space on campus.

Bruininks distributed copies of a resolution to be acted on by the Board at a future meeting and urged the Board to give consideration to approving the at-grade alternative. Simmons concluded the meeting by stating the following points:

- The costs and funding responsibilities for mitigation efforts must be identified.
- Access to the Academic Health Center must be protected in order to ensure a safe and positive experience for patients receiving care.
- Safety of students, staff, and other visitors to campus must be assured.
- Traffic to and within the University, and in surrounding neighborhoods must be considered in the planning process.
- The results of the full environmental impact statement for the at-grade alternative will necessitate careful analysis upon completion.
- There is a commitment that the Central Corridor project will enhance the quality of life for the University and the region.

The meeting adjourned at 10:25 a.m.

ANN D. CIESLAK
Executive Director and
Corporate Secretary
A meeting of the Board of Regents of the University of Minnesota was held on Thursday, June 12, 2008, at 1:15 p.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Patricia Simmons, presiding; Clyde Allen, Anthony Baraga, Dallas Bohnsack, Maureen Cisneros, Linda Cohen, John Frobenius, Venora Hung, Steven Hunter, Dean Johnson, David Larson, and David Metzen.

Staff present: President Robert Bruinink; Vice President Charles Muscoplat; and Executive Director Ann Cieslak.

Regent Simmons called to order a meeting of the Board of Regents, announcing that the work session is an opportunity for the Board to develop another level of education about UMore Park and to consider potential options for the University's property, also known as Rosemount. The discussion is preliminary because more work is ahead, after which the Board will make decisions about the right course of action.

Simmons invited Vice President Muscoplat to lead the discussion. Muscoplat recognized a number of University partners and community members, noting that today's presentation is an interim briefing on the concept scenarios for UMore Park. He reviewed key historical decisions, including the finalization of guiding principles (February 2006); the development of the UMore Park Strategic Plan by Sasaki and Associates (October 2006); the Strategic Planning Steering Committee's overarching vision and alternative development scenarios (considered by the Board in November 2006); and the Board's December 2006 resolution authorizing the administration to plan for UMore Park comprehensively, to prepare a concept master plan, and to prepare the land for development in support of the University's academic mission.

In 2007, six task forces were charged to consider the education, energy, environmental, health, transportation, and interdisciplinary opportunities UMore Park might provide. Their recommendations informed the work of DESIGNWORKSHOP, the consultant engaged to advance the UMore concept master plan. A site assessment has been completed and probable gravel mining areas have been identified. A post-mining conceptual grading plan will be developed to inform the concept master plan to be presented to the Board later this year.

Muscoplat described the process for development of UMore Park scenarios. From an initial 30 scenarios, four detailed plan alternatives were prepared and tested against established evaluation criteria. The criteria for evaluating the four alternatives include sustainability and innovation; natural resource stewardship; economic development; partnerships; and financial returns to the University. Guaranteeing the institution's legacy is the final, overarching criteria through which the University will ensure long-term stewardship of the land, academic and financial fulfillment of the University’s mission, and economic development. He concluded his remarks by identifying the UMore Park concept master plan next steps and upcoming key actions and activities.
A lengthy discussion ensued in which the following issues and questions were raised:

- the potential long-term economic returns from Rosemount;
- the potential economic returns from selling Rosemount today and investing the proceeds vs. developing the land as proposed;
- the potential costs and benefits of gravel mining;
- the potential value of post-mining land attributes (e.g., lakes and housing developments);
- the creation of a model that calls for development partners to cover upfront costs with minimal outlays by the University;
- the use of real estate benchmarks in assessing development options;
- the need to better reflect the state’s economic diversity through a broader range of housing prices;
- the potential research benefits to be derived from a diversified portfolio that is consistent with the academic legacy;
- the ground rules for ongoing relationships with current Rosemount tenants; and
- the scope of risk assessment and mitigation efforts.

Bruninks expressed his appreciation for the discussion and the questions raised. Over the years, a variety of proposals have been considered for Rosemount, but most lacked community engagement, a vision, and a long-term plan. Since past experience made clear the need for a careful assessment of the way in which the University might capitalize on the opportunities Rosemount presents, a team was assembled to make that careful assessment and to consider the long term. As a result of their efforts, lessons have been learned, including the risks of taking no action and the potential benefits of appropriately sited research.

Simmons commented that today’s discussion has updated the Board on the status of concept planning at Rosemount. She extended her gratitude to area local officials for their involvement and expressed her interest in eventually hearing public comments about the future of UMore Park. She noted the Board’s keen interest in Rosemount, the potential benefits of its development, and the importance of managing any associated risks. Although permission has been given for the administration to plan scenarios for the Board’s ultimate consideration, to date no project has been approved. Through additional work sessions and a small Regents work group, it will be the Board’s task to stay informed as various aspects of UMore Park’s development come to the Board for approval.

The work session adjourned at 2:35 p.m.

ANN D. CIESLA
Executive Director and
Corporate Secretary
A meeting of the Board of Regents of the University of Minnesota was held on Friday, June 13, 2008, at 9:00 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Patricia Simmons, presiding; Clyde Allen, Anthony Baraga, Dallas Bohnsack, Maureen Cisneros, Linda Cohen, John Frobenius, Venora Hung, Steven Hunter, Dean Johnson, David Larson, and David Metzen.

Staff Present: President Robert Bruininks; Chancellors Charles Casey and Stephen Lehmkuhle; Senior Vice President and Provost Thomas Sullivan; Senior Vice President Frank Cerra; Vice Presidents Kathryn Brown, Karen Himle, Kathleen O’Brien, and Richard Pfutzenreuter; General Counsel Mark Rotenberg; Executive Director Ann Cieslak; and Associate Vice Presidents Terry Bock and Margaret Carlson.

ANNUAL MEETING

Chair Simmons called the annual meeting of the Board of Regents to order at 9:00 a.m.

ESTABLISHMENT OF MEETING DATES

A motion was made and seconded, and the Board of Regents voted unanimously to approve the following meeting schedule for 2008-2009:

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<tr>
<th>Month</th>
<th>Date(s)</th>
<th>Location/Description</th>
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<tr>
<td>July</td>
<td>9, 2008</td>
<td>One-Day Meeting</td>
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<tr>
<td>July</td>
<td>10-11, 2008</td>
<td>Board of Regents Retreat</td>
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<tr>
<td>August</td>
<td>2008</td>
<td>No Meeting</td>
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<tr>
<td>September</td>
<td>11-12, 2008</td>
<td>Meeting at University of Minnesota</td>
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<tr>
<td>October</td>
<td>16-17, 2008</td>
<td>Duluth Campus</td>
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<td>November</td>
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<td>December</td>
<td>11-12, 2008</td>
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<tr>
<td>January</td>
<td>2009</td>
<td>No Meeting</td>
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<tr>
<td>February</td>
<td>12-13, 2009</td>
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<td>March</td>
<td>12-13, 2009</td>
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<tr>
<td>April</td>
<td>16-17, 2009</td>
<td>Meetings Tentative</td>
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<td>May</td>
<td>7-8, 2009</td>
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<td>June</td>
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The annual meeting adjourned at 9:02 a.m.

The regular meeting of the Board of Regents was convened at 9:02 a.m.
MONTHLY MEETING

APPROVAL OF MINUTES

A motion was made and seconded, and the Board of Regents voted unanimously to approve the minutes of the following meetings:

Audit Committee – May 7, 2008
Educational Planning & Policy Committee – May 8, 2008
Facilities Committee – May 8, 2008
Faculty, Staff & Student Affairs Committee – May 8, 2008
Finance & Operations Committee – May 8, 2008
Board of Regents – May 8, 2008
Board of Regents – May 9, 2008
Board of Regents – May 21, 2008

REPORT OF THE PRESIDENT

President Bruininks reported that the current year has been one of challenges for the University of Minnesota, but also one of achievements, including funding by the State of Minnesota for biomedical sciences. He stated that despite challenges, considerable progress was made in this legislative session, minimizing potential reductions to the University's base budget.

President Bruininks noted during the previous year the passing of three Regents Emeriti: Elizabeth Craig, Tom Reagan, and Stanley Sahlstrom, and the deep commitment each of them had made to the University community.

REPORT OF THE CHAIR

Chair Simmons also noted the passing during the previous year of Regents Emeriti Elizabeth Craig, Thomas Reagan, and, most recently, Stanley Sahlstrom. On behalf of the Board of Regents, she expressed appreciation to Regent Frobenius for representing the Board at the memorial service for Regent Emeritus Sahlstrom.

She announced that the July 2008 meetings will be held on July 9, 2008, with July 10 and 11 reserved for a Board retreat at the Gainey Conference Center in Owatonna, Minnesota.

Chair Simmons and Regents Allen and Johnson presented a summary of the report of the Presidential Performance Evaluation Committee. The committee recognized Bruininks’ academic leadership, his administrative and fiscal management, and his relationship with the Board of Regents and with internal and external constituencies. Regents also expressed appreciation to President Bruininks’ spouse Susan Hagstrum for her ongoing contributions to the University community.

A copy of the report of the Presidential Performance Evaluation Committee is on file in the Board Office.

Chair Simmons recognized the newly elected student representatives who will serve during the 2008-09 academic year.
RECEIVE AND FILE REPORTS

Chair Simmons noted the receipt and filing of the Quarterly Report of Grant and Contract Activity.

REPORT OF THE ALL-UNIVERSITY HONORS COMMITTEE

Chair Simmons indicated that the Report of the All-University Honors Committee was forwarded to the Board from President Bruininks on June 2, 2008.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the Report of the All-University Honors Committee. A copy of the report is on file in the Board Office.

APPOINTMENT OF REGENTS PROFESSORS

President Bruininks reported that a recommendation from the Regents Professor Nominating Committee was forwarded to the Board in a letter dated June 2, 2008. He recommends approval of the recommendation.

The Board of Regents voted unanimously to approve the recommendation of the Regents Professor Nominating Committee.

QUARTERLY SUMMARY OF EXPENDITURES

Chair Simmons presented the Quarterly Summary of Expenditures for the Office of the Board of Regents, the President’s Office, and Eastcliff Operations, for nine months ending March 31, 2008, as included in the docket materials.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the Summary of Expenditures for the period ending March 31, 2008.

BOARD OF REGENTS POLICY: CODE OF ETHICS

General Counsel Rotenberg reviewed Board of Regents Policy: Code of Ethics. Section VIII of the policy provides that each year the Board publicly reviews the requirements and procedures provided in the Board policy.

Rotenberg highlighted the guiding principles that Board members are obligated to follow: 1) Board members are responsible for the governance of the University and must be accountable in the areas of financial disclosure, gifts, expenses, and conflicts of interest; 2) Board members are expected to put aside parochial interests, keeping the welfare of the entire University, not just a particular constituency, at all times paramount; and 3) Board members are to make the necessary commitment of time and diligence to fulfill their public governance responsibilities. Rotenberg defined conflict of interest in the context of the policy. He noted that the policy observes that conflicts of interest cannot be entirely avoided and should not be viewed as adversely reflecting on any individual Regent. This policy seeks to manage conflicts of interest when they arise.
BOARD OF REGENTS POLICY: RESERVATION AND DELEGATION OF AUTHORITY

Chair Simmons presented proposed amendments to Board of Regents Policy: Reservation and Delegation of Authority, as detailed in the docket materials. The proposed amendments update and clarify language with respect to:

- The Board's reservation of authority regarding historic resources;
- The Board's reservation of authority to review individually negotiated employee severance agreements of unusual importance or significance;
- The maintenance of a current registry of presidential delegations and revocations;
- Updated titles for positions reserved for appointment by the Board.

Regents Frobenius and Hunter commented on language in Sec. XI, Subd. 4 regarding reservation of authority to review individually negotiated employee severance agreements of unusual importance or significance. Chair Simmons responded that she would consider their comments and the policy would return for action to a future meeting of the Board.

REPORT OF THE FACULTY CONSULTATIVE COMMITTEE

Professor Gary Balas, Chair of the Faculty Consultative Committee (FCC), reported on the activities of the committee since its last report to the Board of Regents. The FCC has discussed future financing of the University and the ability of the University to move forward into the top three public research institutions. He also reported on a number of initiatives with respect to faculty diversity and new liberal education requirements for the Twin Cities campus. Balas expressed appreciation for the opportunity to serve as FCC chair and for the positive working relationship with the administration and the Board of Regents during the past year.

A copy of the report of the Faculty Consultative Committee is on file in the Board Office.

RECOGNITION: FACULTY CONSULTATIVE COMMITTEE OUTGOING CHAIR

Recognition was given to Professor Gary Balas for his service as chair of the Faculty Consultative Committee. Balas served as chair during the 2007-08 academic year.

GIFTS

Foundation President Gerald Fischer presented the list of gifts to the University of Minnesota, the University of Minnesota Foundation, the Arboretum Foundation, and the Minnesota Medical Foundation through April 30, 2008, as included in the docket materials.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the receipt of gifts as presented.
ANNUAL U OF M ALUMNI ASSOCIATION REPORT

Tom LaSalle, University of Minnesota Alumni Association National President, highlighted the achievements of the UMAA during fiscal year 2008. He introduced Margaret Carlson, Chief Executive Officer of UMAA, and Bruce Mooty, UMAA National President for 2008-09.

A copy of the 2007-2008 UMAA achievements were included in the docket materials on file in the Board Office.

Chair Simmons recognized LaSalle for his service and leadership that benefitted the University of Minnesota.

PRESIDENT’S RECOMMENDED ANNUAL CAPITAL IMPROVEMENT BUDGET FY2009

Vice Presidents O’Brien and Pfutzenreuter presented the President’s Recommended Annual Capital Improvement Budget FY2009 (Budget), as included in the docket and associated materials distributed at the meeting and on file in the Board Office. O’Brien reported that the Budget is the first year of the Six-Year Capital Improvement Plan and authorizes projects totaling $289.6 million to begin design or construction during the next fiscal year. Projects included in the Budget must be approved by the respective Vice President or Chancellor, have completed an appropriate level of planning, have all required funding identified, and be ready to proceed if approved by the Board. The Budget also reflects the planning priorities established by the Six-Year Capital Improvement Plan approved annually by the Board of Regents.

O’Brien noted that the Board reviewed the proposed Budget at its May 2008 meeting and it has been adjusted for two minor changes (noted in the docket materials). She highlighted a number of system-wide and individual projects, both new construction and repair and renewal.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the Resolution Related to FY2009 Capital Improvement Budget:

RESOLUTION RELATED TO FY2009 CAPITAL IMPROVEMENT BUDGET

WHEREAS, the Board of Regents directed the administration to annually submit a capital improvement budget and a 6-year capital improvement plan; and

WHEREAS, the Board has adopted principles to guide the formulation of the capital improvement budget and 6-year capital improvement plan; and

WHEREAS, the Board recognizes the importance of sustaining and improving the University’s facilities in support of teaching, research, and outreach; and
WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic:

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents approves the FY 2009 Capital Improvement Budget and reaffirms its prior year capital expenditure authorizations.

SIX-YEAR CAPITAL IMPROVEMENT PLAN: 2009-2014

Vice Presidents O'Brien and Pfutzenreuter presented the Six-Year Capital Improvement Plan (Plan) for FY2009-2014 as included in the docket and associated materials on file in the Board Office. The Plan is the system-wide, all funds capital improvement plan that establishes the next capital request to be presented to the State of Minnesota for consideration; sets priorities and direction for continued capital and academic planning efforts; defines the boundaries of additional University debt; and identifies University financial responsibility for payment.

O'Brien noted that the Plan was reviewed by the Board at the May 2008 meeting. She summarized the Plan's components and the process by which capital projects are proposed, reviewed, recommended, and approved. She noted the principles that guide the development of the Plan.

Pfutzenreuter referred to the financial summary. He reported that the Plan totals nearly $1.2 billion, the State share approximately $608 million and the University's responsibility approximately $561 million. He also reviewed the projected debt service assumptions.

In response to a comment from Regent Frobenius regarding possible unfunded mitigation costs related to the proposed Central Corridor Light Rail Transit line, O'Brien indicated that the Plan is directed to fulfill the academic mission of the University. President Bruininks indicated that there are instances where the institution's academic interests may intersect with parts of the light rail project and can be leveraged for the greater public good.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the Resolution Related to the University's Six-Year Capital Improvement Plan:

RESOLUTION RELATED TO THE UNIVERSITY'S SIX-YEAR CAPITAL IMPROVEMENT PLAN

WHEREAS, preserving the University campuses through stewardship of public investments that have been made over 150 years is a commitment the Board has made to the State; and

WHEREAS, advancing key academic priorities is critical for the University to achieve and maintain excellence; and

WHEREAS, continuing investment in research infrastructure is essential for the future competitiveness of the University and the State of Minnesota; and
WHEREAS, enhancing the student experience for both undergraduate education and graduate and professional education is required as the core of its mission in order to generate and disseminate knowledge; and

WHEREAS, improving outreach and engagement is necessary in order to transform State communities, fuel the State economy, address State social issues, and improve the State's health; and

WHEREAS, the administration has developed a capital-planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is responsible;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents approves the University's Six-Year Capital Improvement Plan in order to create and maintain facilities that serve as tools in accomplishing the University's education, research and outreach objectives.

PRESIDENT'S RECOMMENDED ANNUAL OPERATING BUDGET FY2009

President Bruininks presented the President's Recommended Annual Operating Budget FY2009 (Budget) as detailed in the docket and associated materials presented at the meeting and on file in the Board Office.

The President noted that the proposed Budget reviewed by the Board at its May 2008 meeting was based on current law appropriation. The presentation today will address the outcomes of the legislative session and adjustments needed as a result of legislative actions and internal reallocations.

The President reviewed the history of the University's biennial request to the State. He indicated the State's recent actions reduced the University's appropriations $6,150,000 in each year of the biennium. For FY08, the reduction is nonrecurring in that it does not carry forward and reduce the FY09 starting base. The combined impact of the legislative changes is a loss of $12,300,000 in the current biennium and an additional loss of $5,100,000 in the next biennium, for a total impact of $17,400,000 compared to the original base. The one-time reduction in FY08 appropriation of $3,150,000 will be addressed through the use of central reserves. The one-time $3,000,000 reduction in the FY08 state special appropriation is a reduction in the original one-time $25,000,000 appropriation for the Mayo/University partnership.

The President noted that resources contemplated in the Budget provide funds for items considered essential or required and investments to advance the University in its strategic positioning goals, including faculty, staff and student recruitment, educational priorities, core academic support, and interdisciplinary initiatives.

President Bruininks reviewed the updated principles that guided the development of the Budget. He pointed out that they include managing the new $12.3 million state-imposed reduction through internal reallocation and investment delays, addressing the additional $5 million state-imposed 2010-11 base-budget reduction now, and reducing the planned tuition increase to 7.25% for undergraduate students.
The President outlined the tuition plan and reviewed tuition and fees for resident undergraduate students with various family income levels. He stressed the institution’s commitment to affordable education and described a number of scholarships and grant assistant strategies to improve affordability.

A motion was made and seconded to approve the Resolution Related to the FY2008-09 Operating Budget:

WHEREAS, the University of Minnesota as the state’s public, land grant university is charged with the responsibility to pursue knowledge and to help apply that knowledge through research and discovery, teaching and learning, and outreach and public service; and

WHEREAS, the State of Minnesota, through its legislative and executive branches, has appropriated $721,469,000 in state general fund monies for fiscal year 2008-09 to the University of Minnesota, which represents an increase of $10,886,300 in the Operations & Maintenance appropriation and a decrease of $26,396,300 in the State Special appropriations compared to the prior year’s base level funding, for the pursuit of its mission and in support of our goals and objectives; and

WHEREAS, the University of Minnesota is committed to achieving standards of national and international excellence; and

WHEREAS, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota; and

WHEREAS, the University of Minnesota must be positioned to maintain desired undergraduate enrollment levels and enrollment profiles on each campus as the number of high school graduates declines over the next 5-10 years in the reciprocity states from which the University recruits most of its nonresident students,

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2008-09 Operating Budget as follows:

The annual revenue and expenditure plan for current, non-sponsored funds and projected expenditures for sponsored funds for fiscal year 2008-09.

The Fiscal Year 2008-09 Operating Budget approved by the Board of Regents includes the following attachments which are included in the President’s Recommended Fiscal Year 2008-09 Operating Budget:

Attachment 1 Revised - Resource and Expenditure Budget Plan (University Fiscal Page)
Attachment 2 Revised - University of Minnesota 2008-09 Tuition Plan: Tuition Rates
Attachment 6 Revised - University of Minnesota 2008-09 Tuition Plan: Course Fees
Attachment 7 Revised - University of Minnesota 2008-09 Tuition Plan: Academic Term Fees  
Attachment 8 – Revised - University of Minnesota 2008-09 Tuition Plan: Fees in Lieu of Tuition  
Attachment 9 - Student Services Fees  
Attachment 10 Revised - Fund Forecast - Centrally Distributed and Attributed Funds  

Board members expressed support for the Budget, noting cost reductions, reallocations, and scholarship fundraising.  

The Board of Regents voted unanimously to approve the resolution.  

RESOLUTION RELATED TO CENTRAL CORRIDOR LIGHT RAIL TRANSIT  

President Bruininks reported that the administration has considered results of studies of options other than at-grade on Washington Avenue for the proposed Central Corridor Light Rail (CCLR) and has acknowledged that in several contexts the preferable options are not fundable. The administration has concluded that the at-grade solution on Washington Avenue could work and would work with appropriate mitigations. If the plan is implemented as designed and negotiated with partners, the transportation system in and around the University will be materially improved.  

The President indicated that in reaching the decision many factors were taken into account, including two major items: the relocation of the University clinics east to an area closer to I-94, which will move approximately 40 percent of the clinic population to the east; and movement of the children’s hospital to the west bank area. After conferring with Academic Health Center and Fairview Health Services senior leadership, it is believed that, with mitigations, the at-grade alignment can work to the betterment of the transportation system in and around the University.  

Chair Simmons presented for approval a resolution related to the CCLR that was distributed to the Board of Regents the previous day. She noted one nonsubstantive change in language.  

A motion was made and seconded to approve the following Resolution Related to Central Corridor Light Rail Transit:  

WHEREAS, the University has been and remains fully committed to an enhanced public transit and a highly effective Central Corridor Light Rail Transit (“CCLRT”); and  

WHEREAS, pursuant to the Board of Regents resolution of July 12, 2001, the University, working closely with all local and regional partners essential to the CCLRT, explored three alignments for the CCLRT during the past nine months: a tunnel under Washington Avenue; a Northern Alignment over Bridge #9 and into the railway trench through Dinkytown; and a Washington Avenue at-grade alignment with a transit/pedestrian mall; and
WHEREAS, the safe and efficient operation of the CCLRT through the University's campus is an essential concern and obligation for the University to consider and address; and

WHEREAS, the University has always maintained that a full study and analysis of all feasible and reasonable alternatives through its campus is in the public's interest and in the best interests of the Metropolitan region and the State of Minnesota, and necessary to support meaningful and informed decisions concerning line placement; and

WHEREAS, information is now available to meet the University's objective of ensuring that sufficient analysis is completed to support informed decisions concerning the CCLRT; and

WHEREAS, while the University has viewed both the tunnel under Washington Avenue and a Northern Alignment as feasible and reasonable alternatives, the University understands that the current cost projections by the Metropolitan Council favor a Washington Ave. at-grade alignment with a transit/pedestrian mall; and

WHEREAS, The Metropolitan Council approved the Washington Avenue tunnel as its locally preferred alternative in June 2006, and voted on February 27, 2008 to revise the locally preferred alternative to a Washington Avenue at-grade alignment with a transit/pedestrian mall; and

WHEREAS, the University saw great potential for the Northern Alignment of the line both as a means to provide safe and efficient transit service through campus, and in terms of the development of the neighborhoods in close proximity to the campus, and, at its own expense, undertook a study of the Northern Alignment that was completed in May 2008; and

WHEREAS, the Metropolitan Council voted on May 28, 2008 that the locally preferred alternative through the University was Washington Avenue at-grade with a transit/pedestrian mall:

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The University will pursue the Washington Ave. at-grade with a transit/pedestrian mall alternative ("Washington Ave. at-grade") for the CCLRT through the University campus, contingent upon the execution of all necessary agreements needed to achieve the following:

   A. A viable, effective and efficient mitigation plan that fully addresses defined mitigation measures that accomplish the principles set forth below, and the financial commitment necessary to accomplish all necessary mitigation measures; and
B. All improvements required to further enhance a well-integrated and comprehensive transit system (the “Betterments”), including the development of funding strategies and securing the necessary assurances that will support the implementation of defined Betterments; and

C. All future mitigation measures and further improvements that arise during the design and construction phases, and through the operation of the CCLRT line.

2. The University further supports a thorough, timely completion of a supplemental draft environmental statement (“SDEIS”) focusing on the Washington Ave. at-grade alternative, and will actively participate in the SDEIS process.

3. The University recognizes that the CCLRT project is in the preliminary engineering phase and will evaluate proposed mitigation strategies for the Washington Ave. at-grade alternative according to the following principles that have guided the University’s efforts throughout this process, and will continue to provide the required framework for all negotiations:

   A. Provide a comprehensive integrated transportation system with increased capacity and improved access for the University community and its business and residential neighbors.
   B. Provide safe, direct access routes to the University and the surrounding communities that can accommodate daily visitors and have the surge capacity to handle event traffic.
   C. Provide improved access to the University's Academic Health Center, hospital and clinics, and avoid negative economic impacts to them.
   D. Create a traffic plan that is understandable and usable by those unfamiliar with campus.
   E. Ensure necessary emergency and service vehicle access to the University and surrounding businesses.
   F. Ensure a safe environment and efficient operation of LRT through the campus.
   G. Retain the vibrant and aesthetically inviting streetscape that respects and enhances the University's historic character and campus environment.
   H. Transform Washington Avenue on the West Bank into an arterial street that unifies and connects the neighborhood and campus.
   I. Ensure that the total transportation system unifies neighborhoods, promotes a sense of community, fosters economic and University related development, addresses environmental justice concerns, and protects the University's historic districts.
   J. Provide safe, functional bypass routes for non-University-destined through traffic that do not negatively impact the surrounding neighborhoods.
4. The University will continue to work cooperatively with project partners to achieve the realization of these principles and a timely advancement of the CCLRT line.

5. Should the Washington Ave. at-grade alternative ultimately prove not feasible, the University urges all project partners to remain open to the ongoing need to consider other line placement options for the University campus that will achieve enhanced public transit, and meet the needs of the University community and its business and residential neighbors.

BE IT FURTHER RESOLVED, that the Memoranda of Understanding and other agreements necessary to the completion of the CCLRT line for the University campus shall be subject to Board of Regents approval.

Dustin Norman, Chair of the Student Representatives to the Board of Regents commented on behalf of the Student Representatives (copy on file in the Board Office). He noted that students ask that safety remain a high priority. To support pedestrian safety, appropriate improvements to Granary Road will be important since student safety is related to the flow of traffic through campus. The student representatives support the at-grade alignment; the University’s commitment to working with stakeholders; adequate funding resources for mitigation processes and ensuring that the cost of the light rail construction and upkeep is not passed on to students in tuition and/or fees. Chair Simmons thanked the Student Representatives for their statement.

Regent Allen voiced his support of the resolution. He indicated that the right mitigation projects need to be identified, funded, and may need to be accomplished before construction starts on Washington Avenue. He commented that risks to the project and the University’s access to mitigation funds are greater by not moving forward with approval of the resolution.

Regent Larson expressed a number of concerns because approval of this resolution is based on the limited amount of engineering data available and unknown factors, but stated he would support the resolution in the interest of other involved parties and the potential betterment for the State of Minnesota.

Regent Baraga indicated that given the infeasibility of the northern alignment and rising fuel costs, he will support the resolution. He expressed concern about safety and mitigation issues. He noted the assurances of Metropolitan Council Chair Peter Bell on safety and mitigation issues.

Regent Hung expressed concern that approving the resolution may not be in the best interest of the University, citing the availability of limited engineering data, the potential effect of the light rail project on strategic positioning goals, the impact on the institution’s academic mission, and mitigation costs. She noted it was a decision that would affect the institution for 100 years.

Regent Hunter expressed concerns about the costs of mitigation, noting that any funds directed to the University for mitigation require federal approval. He will support the resolution since it allows the Board to review future agreements and will move the project forward, though he remains concerned about future issues.
Regent Frobenius commented that positive aspects of the resolution are checkpoints that allow for monitoring of future issues. He expressed concern about the affect on the Academic Health Center (AHC), mitigation and betterments, and student safety. He noted that access to the AHC has not yet been adequately addressed, which puts at risk the AHC, its hospitals and clinics, and the research mission of the University. He indicated that there is potential future gain for the AHC since access is currently inadequate.

Regent Cisneros believes that her review of the proposed northern alignment informed her decision to support the resolution today. She indicated it is inappropriate to assume that current Washington Avenue traffic patterns contribute to the campus environment, and that this project provides an opportunity to improve access to the AHC.

Regent Cohen expressed support for the resolution, noting the potential positive changes to the campus and easing of existing traffic problems on Washington Avenue. She noted her concerns regarding the funding of mitigations and betterments and the potential for those issues to detract from the academic mission.

Regent Bohnsack indicated support for the resolution, noting the importance of the opportunity for the Board to approve future agreements.

Regent Johnson expressed support for the resolution, indicating that the Minnesota Department of Transportation can be a helpful participant in the engineering process.

Regent Metzen expressed support for the resolution. He is encouraged by the potential to change Washington Avenue for the betterment of the campus and the Twin Cities. He added that reviewing future memoranda of agreement is imperative.

Chair Simmons acknowledged the extraordinary work of the Board and the administration to gather data on which to base this decision and summarized the discussion:

• The Board of Regents and the administration have expressed deep concern about the safety of students and other visitors to campus.
• Preserving resources and directing them as appropriate to the University mission, is critical. Not shifting responsibility for the project to students is critical.
• This resolution directs the administration to continue planning for light rail transit at-grade on Washington Avenue as a component of the Central Corridor.

By a vote of 11 to 1, the Board of Regents voted to approve the Resolution Related to Central Corridor Light Rail Transit, with Regent Hung voting against the resolution.

**REPORT OF THE FINANCE & OPERATIONS COMMITTEE**

Regent Hunter, Chair of the committee, reported that the committee voted unanimously to:
a) Recommend approval of the Consent Report for the Finance & Operations Committee as presented to the committee and described in the June 12, 2008 minutes.

The Board of Regents voted unanimously to approve the recommendation of the Finance & Operations Committee.

Hunter reported that the committee also reviewed amendments to Board of Regents Policy: Purchasing; discussed issues related to Board of Regents Policy: Central Reserves Fund, and oversight and management of internal and external sales activities; and reviewed a number of items included in the docket materials.

**REPORT OF THE EDUCATIONAL PLANNING & POLICY COMMITTEE**

Regent Larson, Chair of the committee, reported that the committee voted unanimously to:

a) Recommend approval of the Consent Report for the Educational Planning and Policy Committee as presented to the committee and described in the June 12, 2008 minutes.

b) Adoption of amendments to Board of Regents Policy: International Education, as follows.

**International Education And Engagement**

**SECTION I. SCOPE.**

This policy governs all international activities of the students, faculty, staff, and programs of the University of Minnesota (University).

**SECTION II. GUIDING PRINCIPLES.**

This policy affirms the commitment of the Board of Regents (Board) to foster international education and engagement throughout the University community. The following principles shall guide international education and engagement at the University:

a) In an interdependent world, the welfare of the state and the well being of its citizens are linked to the welfare of all humankind.

b) Through international education and engagement, a great university builds and extends its scholarly standing, its potential for research, and its contributions to the education of students and citizens of the state, the nation, and the world.
c) The University has a responsibility to incorporate into its educational programs international opportunities that provide students the understanding, skills, and knowledge necessary to be creative and useful citizens of the state, the nation, and the world.

SECTION III. ADMINISTRATION.

The president or delegate shall administer policies that, in compliance with all applicable laws and regulations, effectively promote and encourage a comprehensive program of international education and engagement that includes the following elements:

a) International Experience for Students. The University will encourage the participation of University students in international educational experiences and provide opportunities that afford participating students the guidance and assistance necessary to integrate these experiences into University degree curricula.

b) Enrollment of International Students. The University will enroll students from abroad in its undergraduate, professional, and graduate colleges in such numbers and with such geographic origins as to advance the University's educational goals.

c) Faculty Teaching and Research. The University will encourage international education and engagement in the teaching, research, and service of its faculty through the exchange of persons, ideas, and materials with other countries.

d) Collaboration with International Institutions. The University will build strategic international partnerships with universities and institutions worldwide, expand international scholarly exchanges, and internationalize the University community and curriculum.

The Board of Regents voted unanimously to approve the recommendations of the Educational Planning & Policy Committee.

Larson reported that the committee also received an update on interdisciplinary initiatives.

REPORT OF THE FACILITIES COMMITTEE

Regent Metzen, Chair of the committee, reported that the committee voted unanimously to recommend:

a) Adoption of amendments to Board of Regents Policy: Historic Preservation, as follows.
Historic Preservation

SECTION I. SCOPE.

This policy governs the preservation of the historic resources of the University of Minnesota (University).

SECTION II. DEFINITIONS.

Subd. 1. Historic Resources. Historic resources shall mean buildings, areas, landscapes, objects, and archeological sites identified as having historical, cultural, architectural, archaeological, or engineering significance and that are associated with historical events or persons, embody distinctive architectural style, or have or may yield information important in prehistory or history, consistent with state and federal law.

SECTION III. GUIDING PRINCIPLES.

The following principles shall guide the University's preservation and conservation of its historic resources:

a) The University is committed to the preservation and use of its historic resources and will take reasonable measures to ensure such preservation.

b) The University's historic resources possess integrity of location, design, setting, materials, feeling, or association and provide the residents of the State with a sense of history and identity.

c) The University recognizes that its historic resources are emblematic of its research, teaching, and outreach mission.

d) The promotion of a broad understanding, awareness, enjoyment, and continued use of its historic resources is important to the stewardship of the University.

SECTION IV. IMPLEMENTATION.

Subd. 1. Campus Master Planning. Each campus master plan shall include direction related to the identification, evaluation, maintenance, preservation, reuse, and redevelopment of historic resources.

Subd. 2. Feasibility of Reuse. Historic resources are valuable assets contributing to future campus development. Within the context of the campus master plans and academic and capital planning processes, historic resources will be evaluated as to their ability to be preserved and reused. Such evaluation shall balance functionality, cost, and historic significance.

Subd. 3. Historic Preservation Plan and Supporting Procedures. The president or delegate shall periodically evaluate the significance of historic resources through the development of a historic preservation plan, reflecting the policies and framework articulated in the campus master plans. Supporting administrative procedures shall be maintained to guide
alterations to, sale or other disposition of, or decommissioning or demolition of historic resources.


b) Approval of schematic plans for the following projects as presented to the committee and described in the June 12, 2008 committee minutes.

   a. Center for Magnetic Resonance Research Addition, Twin Cities Campus.
   b. St. Paul Utility Building and Electrical Switch Gear, Chilled Water Facility, Phase 3, Twin Cities campus
   c. Administration Building Addition and Remodeling, West Central Research and Outreach Center, Morris.

The Board of Regents voted unanimously to approve the recommendations of the Facilities Committee.

Metzen reported that the committee also reviewed two proposed real estate transactions: 1) acquisition by eminent domain of 90.07 acres, Carver County (Landscape Arboretum); and 2) twenty-five year agreement for the new DECC Arena, Duluth, for UMD Bulldog Men’s and Women’s hockey and graduations (Duluth campus); received a report on University sustainability: goals, strategy and progress; and discussed the information items included in the docket materials.

REPORT OF THE AUDIT COMMITTEE

Regent Cohen, Chair of the committee, reported that the committee did not meet this month.

REPORT OF THE FACULTY, STAFF & STUDENT AFFAIRS

Regent Frobenius, Chair of the committee, reported that the committee voted unanimously to recommend:

   a) Approval of the revised Consent Report for the Faculty, Staff & Student Affairs Committee as presented to the committee and described in the June 12, 2008 committee minutes.

The Board of Regents voted unanimously to approve the recommendation of the Faculty, Staff & Student Affairs Committee.

Frobenius reported that the committee also received reports on student engagement and leadership: current practice and future directions and the UPlan; and reviewed a number of information items contained in the docket materials. Due to time constraints, the item on financing future health care through health care savings plan accounts was postponed.
REPORT OF THE LITIGATION REVIEW COMMITTEE

Chair Simmons reported that the committee did not meet this month.

The meeting adjourned at 12:07 p.m.

ANN D. CIESLAK
Executive Director and
Corporate Secretary