



Board of Regents Special Meeting

September 2025

September 18, 2025

8:00 a.m.

Boardroom, McNamara Alumni Center

BOR - SEP 18, 2025 - Special Meeting

1. President's Recommended 2025 Six-Year Capital Plan and 2026 State Capital Request - Review

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BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

September 18, 2025

AGENDA ITEM: President’s Recommended 2025 Six-Year Capital Plan and 2026 State Capital Request - **REVISED**

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: President Rebecca Cunningham
Gregg Goldman, Executive Vice President for Finance and Operations
Alice Roberts-Davis, Vice President for University Services

PURPOSE & KEY POINTS

The purpose of this item is to review the President’s recommended 2025 Six-Year Capital Plan and 2026 State Capital Request.

The President’s recommended 2025 Six-Year Capital Plan (Plan) includes major capital improvements planned for calendar years 2026 through 2031. The Plan includes projects to be funded with State of Minnesota (State) capital bonding as well as major projects funded by the University through a combination of debt, local unit resources, fundraising, and public/private partnerships.

2026 State Capital Request

The 2026 State Capital Request outlines the submission that the University will make to the State of Minnesota for consideration during the 2026 legislative session. The submission includes funding for three initiatives:

- Higher Education Asset Preservation & Replacement (HEAPR): \$100 million. This request emphasizes reinvestment in the University’s existing infrastructure. The age and condition of University buildings affect the University’s mission on a daily basis. The growing backlog of deferred renewal has widespread impacts on the student experience, academic programs, research initiatives, and general competitiveness. Asset preservation continues to be the smartest, most cost-effective way to protect and extend the useful life of investments made by the taxpayers through capital bonding, by students who pay tuition, and by donors who support the University’s mission.
- St. Paul Campus Center: \$126 million. This request will build a centrally located St. Paul Campus Center facility to replace the existing student center and Magrath Library buildings on the St. Paul portion of the Twin Cities campus. The new campus center will be a highly

visible and welcoming campus destination that supports the daily needs of students, faculty, and staff, and reflects the vitality, mission, and experience of St. Paul to all campus visitors. The facility will combine student union activities in new meeting and event spaces, study areas, retail dining, recreation spaces, and a new campus library, to serve the broader campus community in approximately 98,000 square feet of space.

- **Dentistry Clinical Renovation:** \$150 million. This request will partially renovate Moos Tower to create modern clinical spaces to enhance teaching and patient care for the School of Dentistry. The renovation will improve clinical dental education through upgraded pre-clinic and simulation labs and will integrate currently separated disciplines. Patient care will be transformed through a more welcoming environment in a contemporary, team-based clinic. The outcome will be a comprehensive approach to dental education in Minnesota that enhances patient outcomes. The School of Dentistry is the only dental school in Minnesota and trains 73 percent of Minnesota dentists, 68 percent of Minnesota's licensed dental therapists, and 49 percent of Minnesota's dental hygiene educators working today.

2025 Six-Year Capital Plan

The project report included in the docket indicates three years of state capital requests (2026–2028), a number of ‘projects in development’ without specific years indicated, and a third section that lists emerging projects, most still in early stages of planning, called ‘under consideration’.

The Plan is based on a set of enduring institutional priorities aimed at realizing measurable, tangible benefits for students and the State, for recruiting and retaining Minnesota talent, and for creating compelling reasons for students, staff, and faculty to choose the University as their academic and employment home. These desired outcomes direct many smaller decisions about prioritization for capital investment. Additionally, the Plan aligns with the University's emergent strategic plan, incorporating new imperatives to advance the vision for the University's future. Each priority is discussed below, with specific examples provided related to the projects listed in the report.

1. Renew high-priority buildings and right-size the overall amount of campus space

The Plan puts the highest emphasis on evaluating, fixing, or replacing some of the University's worst buildings. High-priority projects reinforce institutional values and optimize how resources are used across the University. This includes space consolidation and decommissioning opportunities that are mission-supporting and enable prudent reduction of space where feasible. This effort places a strong emphasis on geographic or building consolidations for colleges and academic units to improve programmatic alignment, space assignment changes in response to increased hybrid officing, and redesign of poor/ critical space when space moves are made possible through a domino-effect of projects.

The Facility Condition Assessment (FCA) identifies the physical condition and needs of buildings across the enterprise. This process identifies deferred, non-recurring, and projected renewal needs to determine a facility condition needs index (FCNI). The FCNI (the ten-year projected needs divided by the estimated facility replacement value) determines where a building is rated on a scale that starts at 0.0 (excellent) and extends to 1.0 (critical). The table below is updated annually to monitor progress toward reducing poor and critical space.

| CAMPUS | TOTAL GSF ¹ | ESTIMATED REPLACEMENT VALUE ² | PROJECTED 10-YEAR NEEDS ² | 10-YEAR NEEDS / REPLACEMENT VALUE (FCNI) | GSF POOR / CRITICAL |
|---------------|------------------------|--|--------------------------------------|--|---------------------|
| Twin Cities | 25,183,826 | \$13,066,424,466 | \$4,995,271,164 | 0.38 | 7,605,765 |
| Duluth | 3,388,417 | \$1,449,171,780 | \$532,028,099 | 0.37 | 588,330 |
| Morris | 1,000,464 | \$524,089,731 | \$218,499,881 | 0.42 | 481,564 |
| Crookston | 726,565 | \$425,823,548 | \$117,845,574 | 0.28 | 106,981 |
| ROCs | 1,718,286 | \$382,516,509 | \$132,013,217 | 0.35 | 130,992 |
| TOTALS | 32,017,558 | \$15,848,026,034 | \$5,995,657,935 | 0.38 | 8,913,632 |

¹ Total Gross Square Feet from UM Analytics. Excludes Rochester Campus and parking ramp decks.

² Figures include formally assessed facilities plus actual or modeled values for non-assessed facilities less than 10 years old.

2. Invest in high-demand academic programs and mission-support facilities

This priority will optimize existing facilities and infrastructure to support teaching, research, and outreach. High-demand academic programs have an established record of consistent enrollment and academic success. Proposed investments include the Moos Tower Dentistry Clinic renovation, Eddy Hall renovation, as well as HEAPR investments in projects such as Duluth’s Library Annex and the Food Science and Nutrition Building on the Twin Cities campus.

Most projects in the Plan target capital renewal that prioritizes high-demand academic programs. Future investments will be made in research infrastructure that support the University as an important contributor to Minnesota’s economy, knowledge base, and workforce development.

3. Advance innovation in health sciences, agriculture, biotechnology, and other research priorities

This priority promotes a long-term investment strategy in core areas of research and scholarship specifically dedicated to improving human potential and the natural, physical, and social world. Representative projects include the Large Lakes Observatory marine and laboratory in Duluth, the Dentistry clinical renovation for improved patient care and outcomes, **the Academic Health project in Duluth**, and other key lab renovation projects to support University research like the Poultry Teaching and Research Facility in St. Paul.

4. Enhance student-facing facilities and services

This priority aims to enhance the student experience. To support student wellness and success, aging facilities require medium to large-scale renewal to respond to pressing needs, including libraries, student unions, recreation, wellness, student counseling, and academic support. Project examples include a new St. Paul Campus Center, a new student health services facility for the Duluth campus, and improvements throughout Coffman Memorial Union on the Twin Cities campus.

5. *Create spaces and places that make campuses more inclusive, accessible, and welcoming*

This priority focuses on how change to the physical campuses can make the University more welcoming, foster a sense of belonging, and improve accessibility related to daily life. For example, projects might address Americans with Disabilities Act (ADA) accessibility on all campuses, the renewal of important public spaces and landscapes, the ability to provide community and gathering space indoors or outdoors, and wayfinding systems, including how campus entry points are treated. This priority will also guide plans to balance the level of investment in specialized-use facilities while considering equity and diversity.

BACKGROUND INFORMATION

Board of Regents Policy: *Board Operations and Agenda Guidelines* require a Six-Year Capital Plan that sets priorities and direction for ongoing academic and capital planning efforts. This policy specifically directs the administration to conduct capital planning with a “six-year time horizon, updated annually.” It is the University’s primary capital investment planning tool.

Developing the Six-Year Capital Plan

The Plan is shaped by University leadership including the Executive Budget Committee, Government Relations, and University Services. Projects at all stages of planning are included, reflecting the stages below as part of the typical University capital improvement planning process. This effort results in a draft plan for the President’s consideration and ultimate recommendation to the Board.

| Stage 1 Proposal | Stage 2 Planning and Feasibility | Stage 3 Predesign | Stage 4 Resource Acquisition | Stage 5 Implementation |
|--|---|---|---|---|
| Define the problem or opportunity <ul style="list-style-type: none"> • Programmatic needs • Facility conditions • Financial resources assessment | Evaluate scope, scale, and alternatives <ul style="list-style-type: none"> • Strategic positioning • Academic priorities • Financial constraints • Space needs | Advance the optimal scenario <ul style="list-style-type: none"> • Project scope • Project budget • Project schedule | Confirm source and availability of funds <ul style="list-style-type: none"> • Financial impact • Debt capacity | Deliver Project <ul style="list-style-type: none"> • Schematic design and GMP approval by the Board |
| Chancellors, vice presidents, and deans submit proposals | Executive Budget Committee authorizes proposals for feasibility | The Six-Year Plan authorizes projects eligible to begin to predesign | Predesign completion authorizes resource acquisition to begin | Board of Regents authorize projects >\$5 million to commence |

Although many projects have academic and organizational value, the projects that demonstrate both a programmatic urgency and implementation readiness are advanced for further analysis in the six-year timeframe, either as named candidates for future State requests, or as projects in development, intended to progress through the named stages. Other factors considered before projects are placed in the Plan include:

- *Financial parameters* such as state economic forecasts, state debt capacity, past trends, University debt capacity, and project-specific fundraising potential.
- *Operating budget impacts* such as the ability to fund the incremental operating (facility and programmatic) and debt costs associated with proposed projects and assumed by the proposing unit, college, or campus.

- *Timing and sequencing of projects* to complete a sequence of related projects in process or other capital project “dominoes.”
- *Impact on programs (both research and instructional)* to manage the level of disruption while still maintaining research and teaching functions.
- *Health, safety, and regulatory requirements* result in issues that require some projects to be included in the plan.
- *Geographic distribution* recognizes the University as a system and balances investment across the state.

Project Costs

Project costs in the Plan are represented by a range or cost magnitude (i.e. \$1 million to \$5 million). No cost magnitude is included for projects in the Plan designated as ‘proposals,’ as they are not specific enough to define a range. Projects in the assessment stage are supported by order-of-magnitude estimates if financial capacity has been recently evaluated. Predesign studies are prepared as funding strategies have been better defined and operating costs understood, to determine more accurate cost ranges. The time horizon to advance a project will have a significant effect on project cost and could change significantly depending on conditions, location, and type of development. Total project costs and funding are confirmed for each project prior to inclusion in a state capital request and the Annual Capital Budget.

PRESIDENT’S RECOMMENDATION

The President recommends approval of the resolution related to the 2025 Six-Year Capital Plan and 2026 State Capital Request.



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PRESIDENT’S RECOMMENDATION

The President recommends approval of the resolution related to the 2025 Six-Year Capital Plan and 2026 State Capital Request.



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO

**2025 Six-Year Capital Plan
and 2026 State Capital Request**

WHEREAS, the Board of Regents (Board) has directed the administration to annually submit a six-year capital plan and a capital improvement budget in support of the University of Minnesota's (University) strategic priorities; and

WHEREAS, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic.

NOW, THEREFORE, BE IT RESOLVED that the Board approves the University's 2025 Six-Year Capital Plan to create and maintain facilities that serve as tools for accomplishing the University's threefold mission of teaching, research, and outreach.

BE IT FURTHER RESOLVED that the Board approves the 2026 State Capital Request in the amount of \$376,000,000 consisting of \$284,000,000 from the State of Minnesota and \$92,000,000 from the University.

University of Minnesota

2026 - 2031 Six-Year Capital Plan

University of Minnesota

2026 - 2031 Six-Year Capital Plan

State Capital Request

State Capital Request projects are shown below (unranked) for the next three years.

Project costs included in the Six-Year Capital Plan are order-of-magnitude estimates. Project costs and funding will be verified prior to consideration for the Annual Capital Budget.

| State Capital Request 2026 | | Total Funds | State Funds | University Funds | Project Description |
|---------------------------------------|--|--------------------|--------------------|-------------------------|--|
| Project | Higher Education Asset Preservation and Replacement | | | | |
| Campus | Systemwide | | | | |
| Unit | Systemwide | \$100,000 | \$100,000 | \$0 | This project will maximize the effectiveness and life of the University's 30 million square feet of facilities and infrastructure. The University allocates HEAPR funding system wide for health, safety and accessibility; building systems; utility infrastructure; and energy efficiency. |
| Project | St. Paul Campus Center | | | | |
| Campus | Twin Cities | | | | |
| Unit | Student Affairs | \$126,000 | \$84,000 | \$42,000 | This project will create replacement space for the Student Center and Magrath Library on the Twin Cities Campus in St Paul. It will include space for student unions and libraries and serve the broader campus community. |
| Project | Dentistry Clinical Renovation | | | | |
| Campus | Twin Cities | | | | |
| Unit | School of Dentistry | \$150,000 | \$100,000 | \$50,000 | This project will partially renovate Moos Tower to improve clinical workflow and patient care, and accommodate simulation teaching and clinical learning spaces for students. |
| Total: | | \$376,000 | \$284,000 | \$92,000 | |
| Running Total: | | \$376,000 | \$284,000 | \$92,000 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| State Capital Request | | Total Funds | State Funds | University Funds | Project Description |
|-----------------------|--|-------------|-------------|------------------|--|
| 2027 | | | | | |
| Project | Higher Education Asset Preservation and Replacement | | | | |
| Campus | Systemwide | | | | |
| Unit | Systemwide | \$100,000 | \$100,000 | \$0 | This project will maximize the effectiveness and life of the University's 30 million square feet of facilities and infrastructure. The University allocates HEAPR funding system wide for health, safety and accessibility; building systems; utility infrastructure; and energy efficiency. |
| Project | UMD Large Lakes Observatory | | | | |
| Campus | Duluth | | | | |
| Unit | UMN Duluth | \$100,000 | \$66,667 | \$33,334 | This project will develop a research and outreach facility in the Duluth harbor area with City of Duluth and private sector partners. |
| Project | Space Consolidation and Decommissioning | | | | |
| Campus | Twin Cities | | | | |
| Unit | University Services | \$150,000 | \$100,000 | \$50,000 | This project will consolidate space and include renovation of high priority buildings and overall space reductions. |
| | Total: | \$350,000 | \$266,667 | \$83,334 | |
| | Running Total: | \$726,000 | \$550,667 | \$175,334 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| State Capital Request | | Total Funds | State Funds | University Funds | Project Description |
|-----------------------|--|-------------|-------------|------------------|--|
| 2028 | | | | | |
| Project | Higher Education Asset Preservation and Replacement | | | | This project will maximize the effectiveness and life of the University's 30 million square feet of facilities and infrastructure. The University allocates HEAPR funding system wide for health, safety and accessibility; building systems; utility infrastructure; and energy efficiency. |
| Campus | Systemwide | | | | |
| Unit | Systemwide | \$100,000 | \$100,000 | \$0 | |
| Project | Future Projects - TBD | | | | Additional projects will be included in future Six Year Plan reports. |
| Campus | Systemwide | | | | |
| Unit | Systemwide | | | | |
| Total: | | \$100,000 | \$100,000 | \$0 | |
| Running Total: | | \$826,000 | \$650,667 | \$175,334 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

Projects in Development

The Projects in Development list identifies potential projects which may proceed in the Six-Year Plan reporting period. Projects in development in future years are not prioritized. They are shown in order by project phase (from most to least definition) and then alphabetically by project name.

Projects must complete predesign, obtain necessary funds, and receive approval in the Annual Capital Budget to proceed with design and construction.

***Projects with asterisk indicate potential future State Capital Requests or projects with partial HEAPR funding.**

| Projects in Development 2026 - 2031 | | | |
|--|--|-------------------------------------|--|
| | Project Phase | Cost Magnitude | Project Description |
| Project Campus Unit | 3M Arena at Mariucci and Ridder Arena Centennial Improvements - Phase 2 Twin Cities Intercollegiate Athletics | Predesign \$5,000 - \$20,000 | This project will update fan amenities including seating, concessions, and branding in both facilities, and improve team spaces in Ridder to include locker room, training room and coaching area for the women's hockey program. Phase 1 was authorized in the FY23 capital budget. |
| Project Campus Unit | Cereal Disease Lab Replacement Twin Cities College of Food, Agricultural & Natural Resource Sciences | Predesign >\$20,000 | This project will be developed by the U.S. Department of Agriculture (USDA) to support research on plant health. The new facility will be located on the Twin Cities Campus in St Paul. |
| Project Campus Unit | Coffman Memorial Union Renovation Twin Cities Student Affairs | Predesign \$5,000 - \$20,000 | This project will partially renovate Coffman Memorial Union to improve key student unions' spaces. |
| Project Campus Unit | Continuing Education and Conference Center Decommissioning Twin Cities University Services | Predesign \$5,000 - \$20,000 | This project will decommission the Continuing Education and Conference Center building. |
| Project Campus Unit | Eddy Hall Renovation* Twin Cities College of Education and Human Development | Predesign >\$20,000 | This project will renovate space in historic Eddy Hall, the oldest building on UMTC campus, for student services and support programs. |
| Project Campus Unit | Food Science and Nutrition Renovation* Twin Cities College of Food, Agricultural & Natural Resource Sciences | Predesign >\$20,000 | This project will renovate the Food Science and Nutrition building to create a modern teaching and research facility on the Twin Cities campus in St Paul. |
| Project Campus Unit | Labovitz School of Business Sales Center Renovation* Duluth UMN Duluth | Predesign >\$20,000 | This project will renovate the second floor of the Library Annex into an adaptable, state of the art Labovitz School of Business and Economics (LSBE) sales center of excellence to be heavily utilized by students, staff, and community members. |

dollars in thousands

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Projects in Development 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|--|---|---------------|--------------------|---|
| Project Campus Unit | Poultry Teaching and Research Facility Renewal Twin Cities College of Food, Agricultural & Natural Resource Sciences | Pre-design | \$5,000 - \$20,000 | This project will replace all heating, ventilation, air conditioning, mechanical exhaust and lighting, and include roof improvements, to support year-round research use in this building on the Twin Cities Campus in St Paul. |
| Project Campus Unit | UMD Science Building Renewal* Duluth UMN Duluth | Pre-design | >\$20,000 | This project will renovate outdated space in the Science Building to provide students and faculty with modern active learning classrooms, laboratories, and research spaces. |
| Project Campus Unit | Vincent Hall Curtain Wall Twin Cities College of Science & Engineering | Pre-design | \$5,000 - \$20,000 | This project will replace curtain wall on the façade of Vincent Hall. |
| Project Campus Unit | Washington Avenue Bridge Pedestrian Enclosure Twin Cities University Services | Pre-design | >\$20,000 | This project will make improvements to the pedestrian enclosure that spans the bridge for a safe and welcoming experience. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

Under Consideration List

Proposals included on the Under Consideration list have been identified as priorities by the responsible unit and are recommended to complete further assessment to support decision making. Under Consideration projects are not prioritized. They are shown alphabetically by project name.

***Projects with asterisk indicate potential future State Capital Requests or projects with partial HEAPR funding.**

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|--|---------------|----------------|---|
| Project | 10 Church Street Renovation* | | | This project will renovate 10 Church Street (formerly the Bell Museum) for strategic consolidation. |
| Campus | Twin Cities | | | |
| Unit | Academic Affairs & Provost, Executive VP | Proposal | >\$20,000 | |
| Project | 2829 University Avenue Code Upgrades | | | This project will renovate 2829 University Avenue for required code upgrades for strategic consolidation. |
| Campus | Twin Cities | | | |
| Unit | University Services | Proposal | >\$20,000 | |
| Project | Academic Health Project, Duluth | | | This project will design a new multi-disciplinary health sciences facility to be located in the Duluth Medical District. The facility's teaching, clinical practice, and research spaces will support Greater Minnesota workforce needs and serve rural and tribal communities with a focus on health equity. |
| Campus | Systemwide | | | |
| Unit | Health Sciences Administration | Assessment | >\$20,000 | |
| Project | Animal Science Facility | | | This project will construct a new pole barn facility to consolidate animal facilities, providing adjacent academic and research lab space and classrooms. |
| Campus | Crookston | | | |
| Unit | UMN Crookston | Proposal | TBD | |
| Project | Athletic Facilities Targeted Improvement Projects | | | This project will implement targeted investments to improve gender equity in Athletics facilities across the University system. |
| Campus | Systemwide | | | |
| Unit | Systemwide | Proposal | TBD | |
| Project | Athletic Field and Facility | | | This project will provide facilities that meet NCAA and Title IX requirements as well as providing adequate, safe and comfortable facilities for our spectators. |
| Campus | Crookston | | | |
| Unit | UMN Crookston | Proposal | TBD | |
| Project | Briggs Library Capital Renewal* | | | This project will renovate the existing library and construct a new east link/entry addition and west entry. Improvements will include full replacement of building systems, technology infrastructure, new elevator, and ADA/Code compliant restrooms. |
| Campus | Morris | | | |
| Unit | UMN Morris | Predesign | >\$20,000 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|--|---------------|--------------------|---|
| Project Campus Unit | Comstock Hall Dining Renovation Twin Cities Auxiliary Services | Proposal | \$5,000 - \$20,000 | This project will renovate all dining areas in Comstock Hall. |
| Project Campus Unit | Diehl Hall Repurposing* Twin Cities Academic Affairs & Provost, Executive VP | Proposal | >\$20,000 | This project will evaluate Diehl Hall's future use potential. |
| Project Campus Unit | Energy & Utility Plan Implementation Systemwide University Services | Proposal | >\$20,000 | This project will upgrade utility infrastructure with enterprise energy and utility planning defining major needs by campus. |
| Project Campus Unit | Energy Efficiency Improvements Twin Cities University Services | Assessment | \$5,000 - \$20,000 | This project will implement significant mechanical system retrofits in a number of buildings to reduce energy consumption and demand. |
| Project Campus Unit | Glensheen Welcome Center Duluth UMN Duluth | Predesign | \$1,000 - \$5,000 | This project will better define a clear arrival experience into the historic property and provide an enhanced visitor experience. |
| Project Campus Unit | Lab Consolidation & Academic Expansion Rochester UMN Rochester | Proposal | >\$20,000 | This project will renovate and expand in currently leased space to support enrollment growth and learning environments. |
| Project Campus Unit | Large Animal Clinical Area Addition to Equine Center Twin Cities College of Veterinary Medicine | Proposal | TBD | This project will consolidate all large animal care, related clinical teaching, and large animal isolation into a single facility on the Twin Cities Campus in St Paul, and allow decommissioning of the large animal hospital in Vet Med Center South. |
| Project Campus Unit | Mayo Building Study Twin Cities University Services | Proposal | TBD | This project will conduct a study to determine the future of the Mayo Building on the Twin Cities campus. |
| Project Campus Unit | MCPF - First Floor Improvements* Twin Cities Research | Predesign | >\$20,000 | This project will provide improvements to first floor space of the Microbial Cell Production Facility, to accommodate the expansion of advanced research, training, and support in biotechnology. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|--|---------------|--------------------|--|
| Project Campus Unit | Minnesota Bioluminescence Center Systemwide Research | Proposal | TBD | This project will advance development of the Bioluminescence Center at Hormel Institute. |
| Project Campus Unit | Natural Resources Research Institute (NRRI) Building Improvements* Duluth UMN Duluth | Assessment | >\$20,000 | This project will replace outdated building systems and upgrade research areas to allow for the integration of new capabilities and keep pace with projected research growth. |
| Project Campus Unit | New Student Health Services Facility* Duluth UMN Duluth | Proposal | >\$20,000 | This project will construct a new student health facility to replace current undersized and outdated space. |
| Project Campus Unit | NRRI Coleraine Campus Expansion Duluth UMN Duluth | Proposal | \$5,000 - \$20,000 | This project will create an industrial decarbonization process development and demonstration facility. |
| Project Campus Unit | Peik Hall Repurposing Twin Cities University Services | Proposal | TBD | This project will evaluate Peik Hall's future use potential. |
| Project Campus Unit | Public Health Consolidation* Twin Cities School of Public Health | Proposal | >\$20,000 | This project will consolidate the School of Public Health and its four divisions into a new building or into contiguous space to improve programmatic and administrative effectiveness. |
| Project Campus Unit | Research Data Facility* Twin Cities Research | Proposal | TBD | This project will create a facility for secure computational space, as well as supportive IT infrastructure, to advance the work of multi-disciplinary research with other agency partners. |
| Project Campus Unit | Research Support Infrastructure Program Twin Cities Research | Assessment | TBD | This project will improve research support resources based on operational and research priorities to support growing and forward-looking areas of research. |
| Project Campus Unit | Soil Science Building Space Consolidation Twin Cities College of Food, Agricultural & Natural Resource Sciences | Proposal | TBD | This project will make strategic renewal investments in College of Food, Agriculture and Natural Resource Science (CFANS) buildings on the Twin Cities Campus in St Paul to consolidate labs out of the Soil Science building. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|---|----------------------|-----------------------|--|
| Project Campus Unit | Specialized Research Support Facility Twin Cities Research | Proposal | TBD | This project will develop specialized research support space to accommodate expanded capacity due to growth in research activity on the Twin Cities Campus in St Paul. |
| Project Campus Unit | St Paul Student Center Decommissioning Twin Cities University Services | Proposal | TBD | This project will decommission the St Paul Student Center. |
| Project Campus Unit | Strategic Land Acquisitions Twin Cities Planning, Space, and Real Estate | Proposal | >\$20,000 | This item is noted to reflect the routine opportunities for strategic land and asset acquisitions that support University mission. |
| Project Campus Unit | Wilkins Hall HVAC Renovation Twin Cities Auxiliary Services | Proposal | \$5,000 - \$20,000 | This project will modernize building systems throughout Wilkins Hall for user comfort, safety, reliability and efficiency. |
| Project Campus Unit | Wilson Library - Contemporary Learning* Twin Cities University Libraries | Predesign | >\$20,000 | This project will renovate Wilson Library to better support contemporary learning and scholarship, interaction with digital media and technology tools, community engagement, teaching, and study areas. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

University of Minnesota

2026 - 2031 Six-Year Capital Plan

State Capital Request

State Capital Request projects are shown below (unranked) for the next three years.

Project costs included in the Six-Year Capital Plan are order-of-magnitude estimates. Project costs and funding will be verified prior to consideration for the Annual Capital Budget.

| State Capital Request 2026 | | Total Funds | State Funds | University Funds | Project Description |
|-------------------------------|--|-------------|-------------|------------------|--|
| Project | Higher Education Asset Preservation and Replacement | | | | |
| Campus | Systemwide | | | | |
| Unit | Systemwide | \$100,000 | \$100,000 | \$0 | This project will maximize the effectiveness and life of the University's 30 million square feet of facilities and infrastructure. The University allocates HEAPR funding system wide for health, safety and accessibility; building systems; utility infrastructure; and energy efficiency. |
| Project | St. Paul Campus Center | | | | |
| Campus | Twin Cities | | | | |
| Unit | Student Affairs | \$126,000 | \$84,000 | \$42,000 | This project will create replacement space for the Student Center and Magrath Library on the Twin Cities Campus in St Paul. It will include space for student unions and libraries and serve the broader campus community. |
| Project | Dentistry Clinical Renovation | | | | |
| Campus | Twin Cities | | | | |
| Unit | School of Dentistry | \$150,000 | \$100,000 | \$50,000 | This project will partially renovate Moos Tower to improve clinical workflow and patient care, and accommodate simulation teaching and clinical learning spaces for students. |
| | Total: | \$376,000 | \$284,000 | \$92,000 | |
| | Running Total: | \$376,000 | \$284,000 | \$92,000 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| State Capital Request | | Total Funds | State Funds | University Funds | Project Description |
|-----------------------|--|-------------|-------------|------------------|--|
| 2027 | | | | | |
| Project | Higher Education Asset Preservation and Replacement | | | | |
| Campus | Systemwide | | | | |
| Unit | Systemwide | \$100,000 | \$100,000 | \$0 | This project will maximize the effectiveness and life of the University's 30 million square feet of facilities and infrastructure. The University allocates HEAPR funding system wide for health, safety and accessibility; building systems; utility infrastructure; and energy efficiency. |
| Project | UMD Large Lakes Observatory | | | | |
| Campus | Duluth | | | | |
| Unit | UMN Duluth | \$100,000 | \$66,667 | \$33,334 | This project will develop a research and outreach facility in the Duluth harbor area with City of Duluth and private sector partners. |
| Project | Space Consolidation and Decommissioning | | | | |
| Campus | Twin Cities | | | | |
| Unit | University Services | \$150,000 | \$100,000 | \$50,000 | This project will consolidate space and include renovation of high priority buildings and overall space reductions. |
| | Total: | \$350,000 | \$266,667 | \$83,334 | |
| | Running Total: | \$726,000 | \$550,667 | \$175,334 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| State Capital Request | | Total Funds | State Funds | University Funds | Project Description |
|-----------------------|--|-------------|-------------|------------------|--|
| 2028 | | | | | |
| Project | Higher Education Asset Preservation and Replacement | | | | |
| Campus | Systemwide | | | | |
| Unit | Systemwide | \$100,000 | \$100,000 | \$0 | This project will maximize the effectiveness and life of the University's 30 million square feet of facilities and infrastructure. The University allocates HEAPR funding system wide for health, safety and accessibility; building systems; utility infrastructure; and energy efficiency. |
| Project | Future Projects - TBD | | | | |
| Campus | Systemwide | | | | |
| Unit | Systemwide | | | | Additional projects will be included in future Six Year Plan reports. |
| | Total: | \$100,000 | \$100,000 | \$0 | |
| | Running Total: | \$826,000 | \$650,667 | \$175,334 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

Projects in Development

The Projects in Development list identifies potential projects which may proceed in the Six-Year Plan reporting period. Projects in development in future years are not prioritized. They are shown in order by project phase (from most to least definition) and then alphabetically by project name.

Projects must complete predesign, obtain necessary funds, and receive approval in the Annual Capital Budget to proceed with design and construction.

***Projects with asterisk indicate potential future State Capital Requests or projects with partial HEAPR funding.**

| Projects in Development 2026 - 2031 | | | |
|--|--|-------------------------------------|--|
| | Project Phase | Cost Magnitude | Project Description |
| Project Campus Unit | 3M Arena at Mariucci and Ridder Arena Centennial Improvements - Phase 2 Twin Cities Intercollegiate Athletics | Predesign \$5,000 - \$20,000 | This project will update fan amenities including seating, concessions, and branding in both facilities, and improve team spaces in Ridder to include locker room, training room and coaching area for the women's hockey program. Phase 1 was authorized in the FY23 capital budget. |
| Project Campus Unit | Cereal Disease Lab Replacement Twin Cities College of Food, Agricultural & Natural Resource Sciences | Predesign >\$20,000 | This project will be developed by the U.S. Department of Agriculture (USDA) to support research on plant health. The new facility will be located on the Twin Cities Campus in St Paul. |
| Project Campus Unit | Coffman Memorial Union Renovation Twin Cities Student Affairs | Predesign \$5,000 - \$20,000 | This project will partially renovate Coffman Memorial Union to improve key student unions' spaces. |
| Project Campus Unit | Continuing Education and Conference Center Decommissioning Twin Cities University Services | Predesign \$5,000 - \$20,000 | This project will decommission the Continuing Education and Conference Center building. |
| Project Campus Unit | Eddy Hall Renovation* Twin Cities College of Education and Human Development | Predesign >\$20,000 | This project will renovate space in historic Eddy Hall, the oldest building on UMTC campus, for student services and support programs. |
| Project Campus Unit | Food Science and Nutrition Renovation* Twin Cities College of Food, Agricultural & Natural Resource Sciences | Predesign >\$20,000 | This project will renovate the Food Science and Nutrition building to create a modern teaching and research facility on the Twin Cities campus in St Paul. |
| Project Campus Unit | Labovitz School of Business Sales Center Renovation* Duluth UMN Duluth | Predesign >\$20,000 | This project will renovate the second floor of the Library Annex into an adaptable, state of the art Labovitz School of Business and Economics (LSBE) sales center of excellence to be heavily utilized by students, staff, and community members. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Projects in Development 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|--|---|---------------|--------------------|---|
| Project Campus Unit | Poultry Teaching and Research Facility Renewal Twin Cities College of Food, Agricultural & Natural Resource Sciences | Pre-design | \$5,000 - \$20,000 | This project will replace all heating, ventilation, air conditioning, mechanical exhaust and lighting, and include roof improvements, to support year-round research use in this building on the Twin Cities Campus in St Paul. |
| Project Campus Unit | UMD Science Building Renewal* Duluth UMN Duluth | Pre-design | >\$20,000 | This project will renovate outdated space in the Science Building to provide students and faculty with modern active learning classrooms, laboratories, and research spaces. |
| Project Campus Unit | Vincent Hall Curtain Wall Twin Cities College of Science & Engineering | Pre-design | \$5,000 - \$20,000 | This project will replace curtain wall on the façade of Vincent Hall. |
| Project Campus Unit | Washington Avenue Bridge Pedestrian Enclosure Twin Cities University Services | Pre-design | >\$20,000 | This project will make improvements to the pedestrian enclosure that spans the bridge for a safe and welcoming experience. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

Under Consideration List

Proposals included on the Under Consideration list have been identified as priorities by the responsible unit and are recommended to complete further assessment to support decision making. Under Consideration projects are not prioritized. They are shown alphabetically by project name.

***Projects with asterisk indicate potential future State Capital Requests or projects with partial HEAPR funding.**

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|--|---------------|--------------------|---|
| Project | 10 Church Street Renovation* | | | This project will renovate 10 Church Street (formerly the Bell Museum) for strategic consolidation. |
| Campus | Twin Cities | | | |
| Unit | Academic Affairs & Provost, Executive VP | Proposal | >\$20,000 | |
| Project | 2829 University Avenue Code Upgrades | | | This project will renovate 2829 University Avenue for required code upgrades for strategic consolidation. |
| Campus | Twin Cities | | | |
| Unit | University Services | Proposal | >\$20,000 | |
| Project | Animal Science Facility | | | This project will construct a new pole barn facility to consolidate animal facilities, providing adjacent academic and research lab space and classrooms. |
| Campus | Crookston | | | |
| Unit | UMN Crookston | Proposal | TBD | |
| Project | Athletic Facilities Targeted Improvement Projects | | | This project will implement targeted investments to improve gender equity in Athletics facilities across the University system. |
| Campus | Systemwide | | | |
| Unit | Systemwide | Proposal | TBD | |
| Project | Athletic Field and Facility | | | This project will provide facilities that meet NCAA and Title IX requirements as well as providing adequate, safe and comfortable facilities for our spectators. |
| Campus | Crookston | | | |
| Unit | UMN Crookston | Proposal | TBD | |
| Project | Briggs Library Capital Renewal* | | | This project will renovate the existing library and construct a new east link/entry addition and west entry. Improvements will include full replacement of building systems, technology infrastructure, new elevator, and ADA/Code compliant restrooms. |
| Campus | Morris | | | |
| Unit | UMN Morris | Predesign | >\$20,000 | |
| Project | Comstock Hall Dining Renovation | | | This project will renovate all dining areas in Comstock Hall. |
| Campus | Twin Cities | | | |
| Unit | Auxiliary Services | Proposal | \$5,000 - \$20,000 | |
| Project | Diehl Hall Repurposing* | | | This project will evaluate Diehl Hall's future use potential. |
| Campus | Twin Cities | | | |
| Unit | Academic Affairs & Provost, Executive VP | Proposal | >\$20,000 | |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|---|----------------------|-----------------------|---|
| Project Campus Unit | Energy & Utility Plan Implementation Systemwide University Services | Proposal | >\$20,000 | This project will upgrade utility infrastructure with enterprise energy and utility planning defining major needs by campus. |
| Project Campus Unit | Energy Efficiency Improvements Twin Cities University Services | Assessment | \$5,000 - \$20,000 | This project will implement significant mechanical system retrofits in a number of buildings to reduce energy consumption and demand. |
| Project Campus Unit | Glensheen Welcome Center Duluth UMN Duluth | Predesign | \$1,000 - \$5,000 | This project will better define a clear arrival experience into the historic property and provide an enhanced visitor experience. |
| Project Campus Unit | Lab Consolidation & Academic Expansion Rochester UMN Rochester | Proposal | >\$20,000 | This project will renovate and expand in currently leased space to support enrollment growth and learning environments. |
| Project Campus Unit | Mayo Building Study Twin Cities University Services | Proposal | TBD | This project will conduct a study to determine the future of the Mayo Building on the Twin Cities campus. |
| Project Campus Unit | MCPF - First Floor Improvements* Twin Cities Research | Predesign | >\$20,000 | This project will provide improvements to first floor space of the Microbial Cell Production Facility, to accommodate the expansion of advanced research, training, and support in biotechnology. |
| Project Campus Unit | Minnesota Bioluminescence Center Systemwide Research | Proposal | TBD | This project will advance development of the Bioluminescence Center at Hormel Institute. |
| Project Campus Unit | Natural Resources Research Institute (NRRI) Building Improvements* Duluth UMN Duluth | Assessment | >\$20,000 | This project will replace outdated building systems and upgrade research areas to allow for the integration of new capabilities and keep pace with projected research growth. |
| Project Campus Unit | New Student Health Services Facility* Duluth UMN Duluth | Proposal | >\$20,000 | This project will construct a new student health facility to replace current undersized and outdated space. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Under Consideration List 2026 - 2031 | | Project Phase | Cost Magnitude | Project Description |
|---|--|----------------------|-----------------------|--|
| Project Campus Unit | NRRI Coleraine Campus Expansion Duluth UMN Duluth | Proposal | \$5,000 - \$20,000 | This project will create an industrial decarbonization process development and demonstration facility. |
| Project Campus Unit | Peik Hall Repurposing Twin Cities University Services | Proposal | TBD | This project will evaluate Peik Hall's future use potential. |
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| Project Campus Unit | Research Support Infrastructure Program Twin Cities Research | Assessment | TBD | This project will improve research support resources based on operational and research priorities to support growing and forward-looking areas of research. |
| Project Campus Unit | Soil Science Building Space Consolidation Twin Cities College of Food, Agricultural & Natural Resource Sciences | Proposal | TBD | This project will make strategic renewal investments in College of Food, Agriculture and Natural Resource Science (CFANS) buildings on the Twin Cities Campus in St Paul to consolidate labs out of the Soil Science building. |
| Project Campus Unit | Specialized Research Support Facility Twin Cities Research | Proposal | TBD | This project will develop specialized research support space to accommodate expanded capacity due to growth in research activity on the Twin Cities Campus in St Paul. |
| Project Campus Unit | St Paul Student Center Decommissioning Twin Cities University Services | Proposal | TBD | This project will decommission the St Paul Student Center. |
| Project Campus Unit | Strategic Land Acquisitions Twin Cities Planning, Space, and Real Estate | Proposal | >\$20,000 | This item is noted to reflect the routine opportunities for strategic land and asset acquisitions that support University mission. |

University of Minnesota

2026 - 2031 Six-Year Capital Plan

| Under Consideration List | | Project Phase | Cost Magnitude | Project Description |
|---------------------------------|--|----------------------|-----------------------|--|
| 2026 - 2031 | | | | |
| Project | Wilkins Hall HVAC Renovation | | | |
| Campus | Twin Cities | | | |
| Unit | Auxiliary Services | Proposal | \$5,000 - \$20,000 | This project will modernize building systems throughout Wilkins Hall for user comfort, safety, reliability and efficiency. |
| Project | Wilson Library - Contemporary Learning* | | | |
| Campus | Twin Cities | | | |
| Unit | University Libraries | Predesign | >\$20,000 | This project will renovate Wilson Library to better support contemporary learning and scholarship, interaction with digital media and technology tools, community engagement, teaching, and study areas. |

President's Recommended 2025 Six-Year Capital Plan and 2026 State Capital Request

Board of Regents | September 18, 2025

Rebecca Cunningham

President

Gregg Goldman

Executive Vice President
for Finance and Operations

Alice Roberts-Davis

Vice President,
University Services



UNIVERSITY OF MINNESOTA

Driven to DiscoverSM

Setting the Stage - 2025 capital bonding bill

- U of M requested \$200 million of Higher Education Asset Preservation & Replacement (HEAPR) and \$20 million design funds for FAARM.
- State Legislature passed a ~\$700m capital bill package with \$60 million HEAPR for U of M. An additional \$8 million for Washington Ave Pedestrian Bridge Safety Improvements was included in the Transportation Bill.
- U of M has averaged only \$47 million per year in State capital investment, a number grossly insufficient to keep up with capital renewal and programmatic needs



State Capital Funding: Irregular and Insufficient

dollar values shown in millions

| Year | Requested | Received | Percent (%) |
|------|-----------------|---------------|-------------|
| 2016 | \$ 236 | | |
| 2017 | \$ 245 | \$ 120 | 49% |
| 2018 | \$ 239 | \$ 79 | 33% |
| 2019 | \$ 232 | | |
| 2020 | \$ 317 | \$ 75 | 24% |
| 2021 | \$ 264 | | |
| 2022 | \$ 686 | | |
| 2023 | \$ 371 | \$ 136 | 37% |
| 2024 | \$ 500 | | |
| 2025 | \$ 220 | \$60 | 27% |
| | \$ 3,310 | \$ 471 | 14% |

Defining our own Destiny

- Invest up to **\$750 million** into critical facility renewal backlog over the next **10 years**
- \$10 million O&M budget allocation (recurring) to borrow ~\$150 million each cycle
- Start funding in FY 2026, continue funding through FY 2034

| Fiscal Year Funding | University O&M Allocation (cumulative) | Borrowing Capacity (cumulative) | Status |
|---------------------|--|---------------------------------|-----------------|
| 2026 | \$10 million | \$150 million | Approved |
| 2028 | \$20 million | \$300 million | pending |
| 2030 | \$30 million | \$450 million | pending |
| 2032 | \$40 million | \$600 million | pending |
| 2034 | \$50 million | \$750 million | pending |

Two Items for Review

**2025 Six-Year
Capital Plan**



**2026 State
Capital Request**



Six-Year Capital Plan

- Prescribed in Board Policy: *Board Operations and Agenda Guidelines*
- Primary long-range capital planning tool
- Aligned with Systemwide Strategic Planning
- Reflects the University's highest priorities
- Foundation for state requests and annual capital budget
- Organized into three categories
 - Projects for state requests
 - University projects in development
 - University projects under consideration



**Mission
Priorities**

**Facility
Priorities**

Six-Year Capital Plan



Six-Year Capital Plan Priorities

1. Renew high-priority buildings and right-size the amount and type of campus space
2. Invest in high-demand academic programs and mission support facilities
3. Advance innovation in health sciences, agriculture, biotechnology, and other research priorities
4. Enhance student-facing facilities and services, including libraries, unions, recreation, wellness, academic support, and student counseling facilities
5. Create spaces and places that make campuses more inclusive, accessible, and welcoming
6. **Advance the imperatives of the University's Strategic Plan**



Six-Year Capital Plan

| State Capital Request | (\$) Millions | | |
|----------------------------------|---------------|--------------|-------------|
| Project | Total | State | UMN |
| 2026 | | | |
| HEAPR | \$100 | \$100 | \$- |
| St. Paul Campus Center | \$126 | \$84 | \$42 |
| Dentistry Clinical Renovation | \$150 | \$100 | \$50 |
| 2027 Total | \$376 | \$284 | \$92 |
| 2027 | | | |
| HEAPR | \$100 | \$100 | \$- |
| UMD Large Lakes Observatory | \$100 | \$67 | \$33 |
| Space Consolidation / Demolition | \$150 | \$100 | \$50 |
| 2027 Total | \$350 | \$267 | \$83 |
| 2028 | | | |
| HEAPR | \$100 | \$100 | \$- |
| Future Project(s) | TBD | TBD | TBD |
| 2028 Total | TBD | TBD | TBD |

| In Development | (\$) Millions | |
|-------------------------------|---------------|---------------------------------------|
| Project | Total | Fund Source(s) |
| Coffman Union Renovation | \$12-15 | Student Unions |
| Continuing Ed. Demolition | \$7-9 | Capital Investment Initiative/Other |
| Eddy Hall Renewal | ~\$33 | Capital Investment Initiative/Other |
| Food Sci Nutrition Renovation | ~\$30 | HEAPR / Capital Investment Initiative |
| Vincent Hall Curtainwall | ~\$8 | Capital Investment Initiative |
| Under Consideration | (\$) Millions | |
| Project | Total | Fund Source(s) |
| 2829 U Ave Code Upgrade | TBD | Capital Investment Initiative |
| Peik Hall Decommissioning | TBD | Capital Investment Initiative/State |
| 10 Church St Renovation | TBD | Capital Investment Initiative/State |
| Diehl Hall Renovation | TBD | Capital Investment Initiative/State |
| Academic Health Sci., Duluth | TBD | State / Other |



2026 State Capital Request

Preliminary Proposal (June 2025)

| Project | Total | State | UMN |
|---|----------------|--------------|---------------|
| HEAPR | \$100 | \$100 | \$- |
| Space Consolidation and Decommissioning | \$60 | \$40 | \$20 |
| Biomanufacturing Innovation Lab | \$60 | \$40 | \$20 |
| Academic Health Sci., Duluth - Design | \$22.5 | \$15 | \$7.5 |
| Total | \$242.5 | \$195 | \$47.5 |

Revised Proposal (Sept. 2025)

| Project | Total | State | UMN | Notes |
|-------------------------------|--------------|--------------|-------------|--|
| HEAPR | \$100 | \$100 | \$- | No change from June |
| St. Paul Campus Center | \$126 | \$84 | \$42 | Create a destination for revitalized St. Paul Campus on Magrath Library site |
| Dentistry Clinical Renovation | \$150 | \$100 | \$50 | High priority / urgent need to revitalize Minnesota's only Dental School |
| Subtotal | \$376 | \$284 | \$92 | |

\$ in millions

HEAPR - \$100 million

- The 2026 HEAPR request of \$100 million will fund critical facility renewal projects at all campuses
- The Capital Investment Initiative will help smooth out inconsistent State support and advance multi-year planning
- Space Consolidation and Decommissioning requests in future years will help right-size campuses



St. Paul Campus Center - \$126 million

- Highly visible welcoming campus destination
- Replaces existing student center and Magrath Library
- Combines student unions activities in new meeting and events spaces, study areas, student health services, and retail dining



Dentistry Clinical Renovation - \$150 million

- The School of Dentistry is the only dental school in the state and trains 73% of the dentists in Minnesota's dental workforce
- Obsolete space is a barrier to the education of practice-ready dental graduates, and patient experience
- Big 10 peers are outpacing the U of M with major investments in dental training and practice facilities



Capital investment outcomes

- Improved student experience on all campuses
- Trained talent and workforce development to meet Minnesota business needs
- Economic growth through research and innovation
- Increased sustainability through energy-efficient, sustainable construction, and operating practices
- Extended building lifespans and reduced operating costs
- Preservation of historic campus architecture
- Cost avoidance on even more expensive future renovation or replacement work



Discussion



President's Recommended 2025 Six-Year Capital Plan and 2026 State Capital Request

Board of Regents | September 18, 2025

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| | \$ 3,310 | \$ 471 | 14% |

Defining our own Destiny

- Invest up to **\$750 million** into critical facility renewal backlog over the next **10 years**
- \$10 million O&M budget allocation (recurring) to borrow ~\$150 million each cycle
- Start funding in FY 2026, continue funding through FY 2034

| Fiscal Year Funding | University O&M Allocation (cumulative) | Borrowing Capacity (cumulative) | Status |
|---------------------|--|---------------------------------|-----------------|
| 2026 | \$10 million | \$150 million | Approved |
| 2028 | \$20 million | \$300 million | pending |
| 2030 | \$30 million | \$450 million | pending |
| 2032 | \$40 million | \$600 million | pending |
| 2034 | \$50 million | \$750 million | pending |

Two Items for Review

**2025 Six-Year
Capital Plan**



**2026 State
Capital Request**



Six-Year Capital Plan

- Prescribed in Board Policy: *Board Operations and Agenda Guidelines*
- Primary long-range capital planning tool
- Aligned with Systemwide Strategic Planning
- Reflects the University's highest priorities
- Foundation for state requests and annual capital budget
- Organized into three categories
 - Projects for state requests
 - University projects in development
 - University projects under consideration



**Mission
Priorities**

**Facility
Priorities**

Six-Year Capital Plan



Six-Year Capital Plan Priorities

1. Renew high-priority buildings and right-size the amount and type of campus space
2. Invest in high-demand academic programs and mission support facilities
3. Advance innovation in health sciences, agriculture, biotechnology, and other research priorities
4. Enhance student-facing facilities and services, including libraries, unions, recreation, wellness, academic support, and student counseling facilities
5. Create spaces and places that make campuses more inclusive, accessible, and welcoming
6. **Advance the imperatives of the University's Strategic Plan**



Six-Year Capital Plan

| State Capital Request | (\$) Millions | | |
|----------------------------------|---------------|--------------|-------------|
| Project | Total | State | UMN |
| 2026 | | | |
| HEAPR | \$100 | \$100 | \$- |
| St. Paul Campus Center | \$126 | \$84 | \$42 |
| Dentistry Clinical Renovation | \$150 | \$100 | \$50 |
| 2027 Total | \$376 | \$284 | \$92 |
| 2027 | | | |
| HEAPR | \$100 | \$100 | \$- |
| UMD Large Lakes Observatory | \$100 | \$67 | \$33 |
| Space Consolidation / Demolition | \$150 | \$100 | \$50 |
| 2027 Total | \$350 | \$267 | \$83 |
| 2028 | | | |
| HEAPR | \$100 | \$100 | \$- |
| Future Project(s) | TBD | TBD | TBD |
| 2028 Total | TBD | TBD | TBD |

| In Development | (\$) Millions | |
|-------------------------------|---------------|----------------------|
| Project | Total | Fund Source(s) |
| Coffman Union Renovation | \$12-15 | Student Unions |
| Continuing Ed. Demolition | \$7-9 | Destiny Fund / Other |
| Eddy Hall Renewal | ~\$33 | Destiny Fund / Other |
| Food Sci Nutrition Renovation | ~\$30 | HEAPR / Destiny Fund |
| Vincent Hall Curtainwall | ~\$8 | Destiny Fund |

| Under Consideration | (\$) Millions | |
|------------------------------|---------------|----------------------|
| Project | Total | Fund Source(s) |
| 2829 U Ave Code Upgrade | TBD | Destiny Fund |
| Peik Hall Decommissioning | TBD | Destiny Fund / State |
| 10 Church St Renovation | TBD | Destiny Fund / State |
| Diehl Hall Renovation | TBD | Destiny Fund / State |
| Academic Health Sci., Duluth | TBD | State / Other |

2026 State Capital Request

Preliminary Proposal (June 2025)

| Project | Total | State | UMN |
|---|----------------|--------------|---------------|
| HEAPR | \$100 | \$100 | \$- |
| Space Consolidation and Decommissioning | \$60 | \$40 | \$20 |
| Biomanufacturing Innovation Lab | \$60 | \$40 | \$20 |
| Academic Health Sci., Duluth - Design | \$22.5 | \$15 | \$7.5 |
| Total | \$242.5 | \$195 | \$47.5 |

Revised Proposal (Sept. 2025)

| Project | Total | State | UMN | Notes |
|-------------------------------|--------------|--------------|-------------|--|
| HEAPR | \$100 | \$100 | \$- | No change from June |
| St. Paul Campus Center | \$126 | \$84 | \$42 | Create a destination for revitalized St. Paul Campus on Magrath Library site |
| Dentistry Clinical Renovation | \$150 | \$100 | \$50 | High priority / urgent need to revitalize Minnesota's only Dental School |
| Subtotal | \$376 | \$284 | \$92 | |

HEAPR - \$100 million

- The 2026 HEAPR request of \$100 million will fund critical facility renewal projects at all campuses
- Destiny Funds will help smooth out inconsistent State support and advance multi-year planning
- Space Consolidation and Decommissioning requests in future years will help right-size campuses



St. Paul Campus Center - \$126 million

- Highly visible welcoming campus destination
- Replaces existing student center and Magrath Library
- Combines student unions activities in new meeting and events spaces, study areas, student health services, and retail dining



Dentistry Clinical Renovation - \$150 million

- The School of Dentistry is the only dental school in the state and trains 73% of the dentists in Minnesota's dental workforce
- Obsolete space is a barrier to the education of practice-ready dental graduates, and patient experience
- Big 10 peers are outpacing the U of M with major investments in dental training and practice facilities



Capital investment outcomes

- Improved student experience on all campuses
- Trained talent and workforce development to meet Minnesota business needs
- Economic growth through research and innovation
- Increased sustainability through energy-efficient, sustainable construction, and operating practices
- Extended building lifespans and reduced operating costs
- Preservation of historic campus architecture
- Cost avoidance on even more expensive future renovation or replacement work

Discussion

