

# **Board of Regents Special Meeting**

## June 2023

June 26, 2023

1:00 p.m.

Boardroom, McNamara Alumni Center

#### BOR - JUN 26, 2023 - Special Meeting

1. President's Recommended FY 2024 Annual Operating Budget - Action

Docket Item Summary - 3

Resolution - 6

Budget Document - 8

Attachment 2 - University Fiscal Page - Revised - 52

Attachment 3 - University Tuition Plan - Revised - 53

Attachment 4 - Recommended Investments - Revised - 60

Attachment 5 - Definitions of Current Sponsored & Nonsponsored Funds - 62

Attachment 6 - Course & Class Fees - 64

Attachment 7 - Miscellaneous Fees - 72

Attachment 8 - Academic Fees - 77

Attachment 9 - Student Services Fees - 79

Attachment 10 - Fund Forecast - Revised - 92

Public Input on the Budget - 96

Presentation Materials - 112



## BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents			June 26, 2023
AGENDA ITEM:	President's Recommended FY 202	4 Annual Operating Budg	et
Review	Review + Action	X Action	Discussion
This is a r	eport required by Board policy.		
PRESENTERS:	Myron Frans, Senior Vice Presiden Julie Tonneson, Vice President and		

#### **PURPOSE & KEY POINTS**

The purpose of this item is to act on the President's Recommended FY 2024 Annual Operating Budget.

The proposed operating budget is consistent with the draft that was reviewed by the Finance & Operations Committee on June 8, 2023 with two technical corrections.

- 1. The State of Minnesota appropriated \$10,000,000 in nonrecurring funds to the University in Session Laws 2023, Chapter 41, Article 1, Sec. 4, subd. 2(g) in support of the new University of Minnesota Medical School Campus in St. Cloud, which will be located on the CentraCare Health System Campus. The state funding is available through FY 2027 and can specifically be used for: tuition support, a residency program, a rural health research program, scholarships for students from diverse backgrounds, and scholarships for students who will practice in rural areas. The Medical School is drafting a four-year spending plan for these nonrecurring resources and currently anticipates FY 2024 expenditures will focus on developing the residency and rural health research programs. Further information on FY 2024 plans will be available in the coming months. Spending on student scholarships and tuition support is expected to begin in FY 2026 when the inaugural class of students is expected.
- 2. Tuition rates for two programs in the College of Continuing and Professional Studies have been updated to reflect technical corrections. Rates specific to the Master of Professional Studies in Horticulture and the Master of Biological Sciences have been adjusted to better align with comparable programs in the college. Total projected revenues for the college will not change, and the changes will have no impact on the submitted budget. Attachment 3: University of Minnesota 2023-2024 Tuition Rate Plan - Revised reflects the updates.

For accuracy and completion, these two changes have been incorporated into all relevant pages within the budget document itself and the corresponding attachments (attachments 1, 2, 3, 4, and 10) have been revised since the Finance & Operations Committee reviewed them at the June meeting. They do not impact the budget framework or any recommendations that were previously reviewed by the committee.

With those technical corrections, the all current-funds budget plan for FY 2024, which includes state appropriations, tuition, and all other sources (such as gifts, indirect cost recovery, sales and fees, sponsored grants, etc.), is balanced with proposed total external revenues of \$4,526,000,000 and expenditures/transfers of \$4,405,000,000.

Also included in the docket are public comments collected via the online feedback form.

The recommended operating budget includes an overview of specific financial issues, including information on academic and operating investments, compensation plans, unit and institutional revenue adjustments, proposed internal reallocations, tuition rates, and related fees. A complete description of the proposed resource and expenditure plans across all funds (including an executive summary and detailed rate and fee tables) is provided in the "President's Recommended Fiscal Year 2024 Annual Operating Budget," which is included in the docket.

Overall, the University is in a stable financial position despite some unanticipated tuition revenue challenges that will be strategically addressed over the next year. The top two priorities for this year are 1) attracting and retaining talented faculty and staff necessary to achieve the goals of the strategic plan, and 2) addressing inflationary pressures alongside the recent negative tuition revenue variances from the budget. Additional discretionary resources are directed at critical compliance and service needs, with some initiatives approved to advance the goals of the MPact 2025 Systemwide Strategic Plan (MPact 2025). The operating budget continues the commitment to hold tuition rate increases below the rate of inflation, even in the face of state appropriation increases that were less than requested. The state appropriation increase for core mission support is extremely important in helping to balance the FY 2024 budget. Still, even with that and the projected growth in tuition revenues, the budget plan is only possible with continued significant reprioritization and internal reallocation of existing resources.

To highlight the proposed incremental changes for balancing the primary discretionary funds of the University (state and tuition revenues), the FY 2024 Budget Framework recommended by the President is as follows:

#### University of Minnesota FY 2024 Recurring Budget Framework

Incremental Resources: Appropriation for Core Mission Appropriation/State Transfer for Items Specified in Law Unit Reallocations/Other Revenue Increases Tuition Revenue One-Time Central Balances to Bridge	Proposed \$50,000,000 \$5,500,000 \$39,500,000 \$23,500,000 \$8,300,000
Total Incremental Resources	\$126,800,000
Incremental Investments:	
Compensation and Benefits	\$58,400,000
FY 2023 Tuition Revenue Challenges	\$23,300,000
Facilities and Technology Infrastructure	\$13,800,000
Core Operations and Services	\$13,100,000
Program/Compliance/Student Aid	\$9,300,000
Total Incremental Investments	\$117,900,000
Balance	\$8,900,000

The resource and investment plans outlined above are included within the recommended \$4.5 billion all-funds budget for FY 2023. The large planned recurring structural balance of \$8.9 million in the framework represents a strategic decision to hold over some appropriations for core mission appropriated in FY 2024 to address recurring cost increases in FY 2025 since the state did not provide increased appropriations for the second year of the biennium. Compensation and other cost pressures for FY 2025 will make it a very challenging budget to balance in an environment of little to no growth in these important unrestricted resources, so this \$8.9 million will help address that challenge.

The budget supports MPact 2025 goals, advances the University's excellence in the face of rising costs and limited revenue growth, and successfully addresses key priorities shared by the Board and the President. The budget reflects those goals by investing to build and maintain excellence, incorporating a responsible tuition and fee plan, and challenging all units within the University to continuously prioritize and improve efficiency in order to move resources to areas of higher strategic impact or need.

#### **BACKGROUND INFORMATION**

The committee previously discussed information specifically related to the FY 2024 operating budget at the following meetings:

- June 2023: President's Recommended FY 2024 Annual Operating Budget, Finance & Operations Committee
- February 2023: FY 2024 Annual Operating Budget Framework, Finance & Operations
- December 2022: FY 2024 Budget Variables and Levers, Finance & Operations
- October 2022: *President's Recommended FY 2024-25 Biennial Budget Request: Action,* Finance & Operations
- September 2022: *President's Recommended FY 2024-25 Biennial Budget Request: Review,* Finance & Operations



#### **REGENTS OF THE UNIVERSITY OF MINNESOTA**

#### **RESOLUTION RELATED TO**

#### The Fiscal Year 2024 Annual Operating Budget

**WHEREAS**, the University of Minnesota (University) as the state's public, land grant university, is charged with the responsibility to pursue knowledge and help apply that knowledge through research and discovery, teaching and learning, and outreach and public service; and

**WHEREAS**, the State of Minnesota, through its legislative and executive branches, has appropriated \$756,996,000 in recurring and nonrecurring state general fund monies for fiscal year 2024 (FY24) to the University, which is an increase of \$66,340,000 over fiscal year 2023 (FY23), for the pursuit of its mission and in support of our goals and objectives; and

**WHEREAS**, the University faced significant negative tuition revenue variances compared to the budget in FY23 as a result of unanticipated enrollment changes; and

**WHEREAS,** commitments to meaningful wage increases for undergraduate students and laborrepresented employees during FY23, leading to full-year increases for FY24, combined with continued market pressures on wages for many faculty and staff groups, will result in significant budget impacts during the next biennium; and

**WHEREAS**, expenditures for FY24 will be impacted differentially across the University by the continued high inflation rates for a variety of goods and services; and

**WHEREAS,** the future of the University is premised on partnerships within the University community of faculty, staff, and students, with the State of Minnesota, other educational institutions, businesses and industry, University alumni, local communities, and the residents of Minnesota; and

**WHEREAS**, the University is committed to achieving standards of national and international excellence while maintaining efficient and effective services and processes.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Regents hereby approves the University of Minnesota FY 2024 Annual Operating Budget, including the following attachments:

Attachment 2	Resource and Expenditure Budget Plan (University Fiscal Page) - REVISED
Attachment 3	University of Minnesota 2023-24: Tuition Rate Plan - REVISED
Attachment 4	Recommended Incremental Investments - REVISED
Attachment 6	University of Minnesota 2023-24: Course and Class Fees
Attachment 7	University of Minnesota 2023-24: Miscellaneous Fees

Attachment 8	University of Minnesota 2023-24: Academic Fees
Attachment 9	University of Minnesota 2023-24 Student Services Fees
Attachment 10	Fund Forecast - Centrally Distributed and Attributed Funds - REVISED

## University of Minnesota

### President's Recommended Fiscal Year 2024 Annual Operating Budget

For Action by the Board of Regents June 26, 2023

### President's Recommended FY 2024 Annual Operating Budget

onter	nts Page Nur	nber
I.	Executive Summary	4
II.	FY 2024 Budget Development – Context and Summary Framework	6
	A. FY 2024 and FY 2025 State Appropriations	
	B. FY 2024 Budget Framework - Incremental Changes from Prior Year	8
III.	FY 2024 Budget – Resource & Investment Plan Details	ç
	A. Summary – FY 2024 Incremental Resources	
	State Appropriation	9
	Tuition	
	Change in Tuition, Fees, and Room and Board FY 2024 vs. FY 2023	
	Unit Level Resources	
	Reallocation in Other Non-Sponsored Funds	
	B. Summary – FY 2024 Investment Plans	2
	Compensation	
	Five Categories of Framework Investment	2
	Nonrecurring Items	24
	Internal Unit Investments Planned in the FY 2024 Budget	25
	C. Summary – Changes in Other Rates and Fees	27
IV.	All Funds Budget - Summary	32
V.	All Funds Budget – Revenues	33
	A. Non-current Funds	33
	B. Current Funds	34
	1. Centrally Distributed and Attributed Funds	
	2. Self-Sustaining Funds	
	3. Sponsored Research	
VI.	All Funds Budget – Expenditures/Allocations	4(
VII	. Conclusion – FY 2024 Recommended Annual Operating Budget	42
VII	I. All Current Funds Operating Budget Resolution	42

#### **Contents**

#### Attachments:

1.	Supplemental Information: Changes in the State Appropriations	43
2.	Resource and Expenditure Budget Plan - University Fiscal Page	45
3.	U of M Tuition Rate Plan	46
4.	Recommended Incremental Investments	53
5.	Definitions of Current Sponsored and Non-Sponsored Funds	55
6.	Course and Class Fees	57
7.	Miscellaneous Fees	65
8.	Academic Fees	70
9.	Student Service Fees	72
10.	Fund Forecast – Centrally Distributed and Attributed Funds	85

Page

#### I. Executive Summary

This document outlines all estimates and recommended actions for implementing the University's FY 2024 annual operating budget. The State of Minnesota operates on a biennial cycle (the twoyear structure under which the state appropriates funding to the University), and FY 2024 is the first year of the biennium starting July 1, 2023. The state legislature finished its budget preparation in May and the bill was signed by the Governor. The appropriation for FY 2024 is incorporated into this budget. For all other revenues and total expenditures, this budget contains updated estimates and recommendations for FY 2024.

The President's Recommended Operating Budget for FY 2024 includes \$4.5 billion in revenues and \$4.4 billion in expenditures/transfers out (excluding internal sales). In summary, the recommended all-funds budget is as follows (further details in sections V and VI):

#### Proposed FY 2024 Budget Summary:

(\$ rounded to the nearest million)	
Revenues	\$4,516,000,000
Expenditures	\$4,405,000,000
Annual Operating Balance	\$111,000,000
Carryforward from FY 2023	\$1,638,000,000
Projected Ending Balance FY 2024	\$1,749,000,000

The total estimated revenue of \$4.5 billion is an increase of 3.8% compared to FY 2023. The total estimated expenditures/transfers out of \$4.4 billion is an increase of 4.0%. The gain in the operating balance of \$111.0 million results from conservative budget estimating based on an analysis of the trends in revenues and expenditures over the last year and prior to the pandemic. Financial results for FY 2020 into early FY 2022 are inconsistent with "normal" patterns due to the significant disruptions in University activities during that time and approved responses and solutions to those challenges.

#### Factors Impacting Revenue and Expenditure Estimates:

The primary factors impacting revenue estimates for FY 2024 are the following:

- An increase of \$55.5 million in recurring state appropriations/support for a combination of core mission activities and some programming increases targeted by the state (explained in more detail below).
- An expected increase of \$30 million in sponsored research revenues compared to FY 2023 due to recent award success and units' estimates building on that success.
- Recommended tuition rate increases below the rate of inflation: Twin Cities and UMR undergraduate and graduate, resident, and nonresident = 3.5%; UMC, UMD, and UMM undergraduate resident, and non-resident = 1.0%; departmental masters, certificate and professional rates = generally 0% to 5% based on demand, tuition structures, and market considerations (with some targeted rates decreasing for next year).
- General increases in the range of 3.0% to 3.5% applied to miscellaneous revenues (sales, gifts, endowment earnings, fees, clinical income etc.) to reflect expected growth in activity and/or rates.

• Room and board increases in the 5-7.4% range (varying by campus) to cover projected cost increases (or only a portion to some campuses) primarily driven by labor costs and inflation on food.

The primary factors impacting expenditure estimates are the following:

- A continued MPact 2025 investment in the "people factor" through the implementation of a 3.75% general merit pool increase combined with an additional 0.25% pool for market adjustments (all funds total cost, including sponsored funds and with fringe, estimated at roughly \$116.5 million: \$58.4 million in state and tuition funds and \$58.1 million in all other funds).
- General increases averaging 3% for other operating costs (equipment, supplies, travel, professional services, technology licensing & maintenance, etc.) to reflect the impact of differential inflation offset some by planned reallocations and historical patterns of reduced buying when costs increase.
- A significant increase in overall facility-related costs compared to FY 2023 (in excess of \$12.0 million) due to increased utility and debt costs.
- The roughly \$23.0 million shortfall in tuition revenue compared to budget in FY 2023 that must be addressed through replacement revenue growth or reduced costs before factoring in increased costs for FY 2024.
- An additional recurring investment in core operations and services to maintain excellence and address immediate needs and a recurring investment in growing programs, expanded safety and compliance requirements, and strategic initiatives designed to advance the strategic plan (summarized in section III-B below).

#### Additional Budget Factors Embedded within the Estimates Described Above

<u>Redeploying Existing Resources:</u> To fund a portion of the cost increases described above, the recommended budget includes expected internal reallocations (spending reductions to redeploy existing resources) in state and tuition-funded activities of \$27.3 million. On average, this represents a 1.5% reduction across all academic units (ranging from 0.3% to 5.4%) and a 0.7% reduction across all support units (ranging from 0.0% to 1.0%). The more significant reductions in academic units are expected where recent enrollment declines have led to a substantial decrease in tuition revenue. The exemption from reductions in some support units is a deliberate recommendation to address increased needs associated with public safety, research safety, and cyber security.

<u>Use of One-Time Bridging Funds</u>: Similar to the budget for FY 2023, the recommended budget includes two significant situations in which nonrecurring balances will be used to delay some of the required reallocations just described. In every annual budget, there are isolated cases of units relying on small amounts of balances to address a recurring budgetary need in advance of a planned future expenditure reduction or known revenue growth. For FY 2024, however, there is \$8.8 million of recurring costs that will be covered with one-time balances:

- \$0.5 million from unit-level balances and reserves for operating costs in academic units bridging in anticipation of planned FY 2025 expense reductions, consistent with the isolated cases implemented annually.
- \$6.1 million from state appropriations (recurring increase not committed to recurring costs in FY 2024) for operating costs in three large academic units experiencing FY 2023 enrollment challenges; bridging in anticipation of planned FY 2025 revenue growth or expense reductions.

• \$2.2 million from central reserves for projected operating budget shortfalls at UMC, UMD, and UMM, primarily driven by the cumulative structural imbalances entering FY 2023 and the continued enrollment levels below budget in FY 2023 for each of those campuses. Over \$7.0 million was provided for this purpose in the FY 2023 budget, so a remaining imbalance of just over \$2.0 million in the FY 2024 budget shows a significant improvement in the financial situation of these units, thanks in large part to additional state appropriations. Additional operating changes will be implemented over the next two years directly tied to each campus's required financial plans to lower FY 2025 and FY 2026 spending levels. (the impact of this recommendation on central reserves is described in section V-B-1.)

The remaining pages of the President's Recommended Operating Budget for FY 2024 detail each of the points included in this summary. Overall, the University is facing an FY 2023 tuition revenue shortfall and significant cost increases related to compensation decisions and general inflation. The budget is addressing those challenges consistent with the original biennial budget proposal to the state: increased appropriation, tuition rate changes less than the rate of inflation, and internal reallocation of existing resources (budget cuts). MPact 2025 continues to guide budget development, most directly shown by the planned spending it contains. Purposefully focusing on attracting and retaining talented faculty and staff necessary to achieve the plan's goals remains the top priority for the year, with any additional discretionary resources directed at strategic plan investments.

While it is challenging to build a budget that achieves strategic goals and advances the University's excellence in the face of rising costs and limited revenue growth, this budget successfully addresses key priorities shared by the President and the Board of Regents. It does so by investing in building and maintaining excellence, incorporating a responsible tuition and fee plan, and challenging all units within the University to continuously prioritize and improve efficiency to move resources to areas of higher strategic impact or need.

#### II. FY 2024 Budget Development – Context and Summary Framework

#### A. FY 2024 and FY 2025 State Appropriations

Table 1 (below) outlines the University's financial planning parameters related to state general fund appropriations for the 2024-2025 biennial budget. The O&M appropriations included in the table below from the state's General Fund are directly from appropriation law in the Higher Education bill passed by the legislature. The appropriations from the Health Care Access Fund, and the appropriation to the Academic Health Center pursuant to Minnesota Statutes, section 297.10 (stable at \$2.2 million and \$22.3 million respectively), and the recurring general fund state specials (\$68.4 million) have been excluded from the table. The nonrecurring general fund appropriations for various items, itemized below, have also been excluded from the table as they will automatically be removed from the appropriation after this biennium.

#### Table 1 University of Minnesota 2024 – 2025 Biennial Appropriations (\$ in Thousands)

	<u>FY2024</u>	<u>FY2025</u>	<u>Biennium</u>
Beginning Biennial Base Level	\$620,818	\$620,818	\$1,241,636
Appropriated State Funding Level	<u>\$672,294</u>	<u>\$672,294</u>	<u>\$1,344,588</u>
Change from Beginning Biennial Base Level Change from Prior Year	\$51,476 \$51,476	\$51,476 \$0	\$102,952
% Change from Prior Year % Increase from Biennial Base Level Funding	8.3%	0.0%	8.3%

Appropriation increases in the table above are to the Operations and Maintenance (O&M) appropriation only. There is no incremental increase in the appropriation for FY 2025. Additionally, there are no inflationary or other recurring increases to the State Special appropriations in either year. With two exceptions (NRRI in FY 2018 and Health Sciences Research in FY 2012), there have been no recurring increases to the long-standing state special appropriations existing at the start of this century, and in fact these have all decreased from funding levels twenty years ago.

The \$51,476,000 recurring increase was provided for four purposes:

- 1. \$50,000,000 for core mission support
- 2. \$1,000,000 for safety and security improvements on all campuses
- 3. \$366,000 for unemployment insurance aid
- 4. \$110,000 for ensuring access to menstrual products in facilities on all campuses

This incremental appropriation for FY 2024 is incorporated into the overall resource plan as reflected in the budget framework on the next page. Combined with tuition revenue and internal reallocations, it supports the budget in addressing cost increases and investment plans for next year.

<u>Nonrecurring Appropriations</u>: In addition to the above, the University received the following new appropriations by year (these amounts will not continue into the next biennium):

	<u>FY 2024</u>	<u>FY 2025</u>
Safety and Security	\$4,000,000	\$4,000,000
Natural Resources Research Institute	\$2,000,000	\$2,000,000
Access to Menstrual Products	\$264,000	\$0
Med School-CentraCare Campus in St. Cloud	\$10,000,000	\$0

<u>For Transfer to the University</u>: The University's request to the state for the next biennium included \$4.5 million annually for the American Indian Scholars Program. While this item was not included in the appropriations to the University and is therefore not included in the table above, the state did appropriate \$8.5 million for this program to the Office of Higher Education, of which \$4,032,000 is directed to be transferred annually to the University of Minnesota. The \$4.0 million will be available to fund this new first dollar "free tuition and fees" scholarship program for eligible

students at each of the University's five campuses. At the Morris campus, the funds can be used to take the place of currently offered waivers for eligible students.

Attachment 1 - Supplemental Information: Changes in the State Appropriations contains a summary of the University's full biennial budget request compared to the actual appropriation changes received by fiscal year, as well as a summary of financial support provided to University activities for the next biennium outside of the Higher Education bill (as of May 16).

#### B. FY 2024 Budget Framework - Incremental Changes from Prior Year

Each biennium, the University develops a budget planning framework to project the major cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition. The goal of the *annual* budget process (as a correlated component of the biennial budget plan) is to balance institutional resources and spending decisions in these framework funds and to put in place plans for setting unit spending levels consistent with projected revenues for all the other sources of funding. This document outlines specific decisions and the resulting proposed budget for state appropriations and tuition (combined) and identifies the projected revenues and spending in all other funds. The combination is presented as an all-funds budget in Attachment 2: Resource and Expenditure Budget Plan – University Fiscal Page.

As a subset of the all-funds proposed budget, Table 2 focuses on plans for the primary discretionary funds in the operating budget (O&M appropriation and tuition) and what it will take to balance within those funds. It identifies the proposed *incremental* recurring changes in resources and expenditures compared to the prior fiscal year. Each year the recurring budget for these funds is balanced at the institutional level (recurring resources exceed recurring expenditures), so it is appropriate to confine budget planning at this level to incremental changes.

FY 2024 <u>Recurring</u> Framewor	k
Incremental Resources:	Proposed
Appropriation for Core Mission	\$50,000,000
Appropriation/State Transfer for Items Specified in Law	\$5,500,000
Unit Reallocations/Other Revenue Increases	\$39,500,000
Tuition Revenue	\$23,500,000
One-Time Central Balances to Bridge	<u>\$8,300,000</u>
Total Incremental Resources	\$126,800,000
Incremental Investments:	
Compensation and Benefits	\$58,400,000
FY 2023 Tuition Revenue Challenge	\$23,300,000
Facilities and Technology Infrastructure	\$13,800,000
Core Operations and Services	\$13,100,000
Program/Compliance/Student Aid	<u>\$9,300,000</u>
Total Incremental Investments	\$117,900,000
Balance	\$8,900,000

#### Table 2 University of Minnesota FY 2024 **Recurring** Framework

The large \$8.9 million recurring structural balance in the framework above is part of the President's recommended budget strategy. Having no increase in the approved state appropriation for FY 2025 will place the University in the very difficult position of addressing cost increases, providing a necessary salary increase, and attempting to maintain quality operations with limited resource options. Therefore, part of the FY 2024 budget strategy is to commit less than the full \$50 million core mission increase to FY 2024 spending. The \$8.9 million balance will be available to commit to recurring cost increases for FY 2025; to help take some of the pressure off significant budget cuts to units and tuition rate increases closer to or exceeding the rate of inflation. It will not solve the challenge for next year, but it will contribute to a solution.

#### III. FY 2024 Budget - Framework Resource & Investment Plan Details

#### A. Summary - FY 2024 Incremental Resources

**State Appropriation** – The recurring state appropriation increase to the University for FY 2024 is \$51,476,000. It is an increase to the unrestricted Operations & Maintenance (O&M) appropriation for general operations of \$50,000,000 with three additional riders directing allocation of \$1,476,000:

- 1. \$1,000,000 for safety and security
- 2. \$366,000 for unemployment insurance aid
- 3. \$110,000 for access to menstrual products

In addition to the recurring appropriation increase for the University, the state appropriated four nonrecurring items:

- \$4,000,000 for safety and security to supplement the recurring item listed above; this \$4 million will repeat in FY 2025 and then will not be included in the University's appropriation for FY 2026 and beyond.
- \$264,000 for access to menstrual products to supplement the recurring item listed above; this amount will not be included in the University's appropriation for FY 2025 and beyond.
- \$2,000,000 for the Natural Resources Research Institute; this \$2 million will repeat in FY 2025 and then will not be included in the University's appropriation for FY 2026 and beyond.
- \$10,000,000 for programs at the Medical School Campus on the CentraCare Health System Campus in St. Cloud. This appropriation will be received in FY 2024 and is available for spending until June 30, 2027. It will not be included in the University's appropriation for FY 2026 and beyond.

In addition to the incremental new appropriations to the University, the law included two further provisions relevant to the budget:

• An appropriation to the Office of Higher Education (OHE) for the American Indian Scholars Program. This program will provide first dollar scholarships for full tuition and fees coverage to all eligible students (enrolled in an undergraduate program; a MN resident who is an enrolled member or citizen of a federally recognized American Indian Tribe or Canadian First Nation, or is an enrolled member or citizen of a Minnesota Tribal Nation, regardless of resident tuition status). The law stipulates that \$4,032,000 each year is to be transferred to the University of Minnesota for this purpose and can also be used to cover costs of administering the program or providing services to the eligible student population. • Language creating a free tuition and fees program for eligible Minnesota students attending a public institution in the state. Eligibility is based on income (generally from families with annual income up to \$80,000), and awards cover remaining tuition and fees costs after all other federal, state and institutional grants and gift aid have been applied. The program will start with the 2024-2025 academic year (FY 2025), so the University will work with OHE (as the agency responsible for administering the program) in the upcoming months to better understand the program's intent and implementation details.

<u>**Tuition**</u>- The President's Recommended FY 2024 Annual Operating Budget incorporates an estimated increase in tuition revenues to the institution of \$23.5 million. This is primarily the result of the following factors:

- a) A recommendation to increase the resident and nonresident undergraduate rates on the Twin Cities and Rochester campuses by 3.5% and on the Crookston, Duluth, and Morris campuses by 1.0% (below the most currently published inflation rates: CPI-U = 4.9%; PCEI = 4.2%). Federal and state aid programs (summarized later in this section) are increasing for next academic year and will provide an offset to the recommended tuition increases for students eligible for those grants, thereby helping to maintain the University's relatively low net price for those with financial need. This tuition rate plan was communicated to the Minnesota legislature in conjunction with the state funding levels under serious consideration for the University at that time.
- b) A recommendation to increase the resident and nonresident graduate rate by 3.5%.
- c) A recommendation to increase the tuition surcharge in the Carlson School of Management (CSOM) and the College of Science and Engineering (CSE) plus its majors in the College of Liberal Arts on the Twin Cities campus from \$1250/semester to \$1300/semester to coincide with the recommended increase in the tuition rate (standard practice of providing a scholarship offset for Pell eligible students to continue).
- d) The continued phase-in of the previously approved \$250/semester tuition surcharge for the Swenson College of Science and Engineering on the Duluth campus (year 3 of a 4-year phase-in by entering class).
- e) The recommended implementation for the UMD campus of a regional tuition rate equal to the resident tuition rate for undergraduate students with residency in Michigan, Illinois, Iowa, Nebraska, Kansas, Missouri, Indiana and Ohio. This new regional rate replaces the previous Midwest Student Exchange Program (MSEP) rate where applicable or the nonresident rate for students from those states.
- f) Recommended rate changes for some departmental masters and certificate programs as well as the professional programs. All of these varied programs within the University are evaluated and presented separately, rather than falling under a standard increase level. This practice recognizes their unique set of circumstances around enrollment demand, instructional costs, pricing strategies, student debt loads, earnings potential of graduates, competitive ranking, and so on. As a result of the analysis related to the professional rates for FY 2024, the President is recommending various rate changes as outlined in Attachment 3. Some programs and certificates are proposed with a decrease or a 0% increase (Pharmacy nonresident rate, and departmental masters and certificate programs in the School of Nursing and the College of Continuing and Professional Studies, for example).

Others are proposed to increase by less than 3.5% (Law at 2.5%, Medicine at 2.2%, and the Master of Science in Finance in the Carlson School at 2.8%, for example). Two are proposing an increase greater than 3.5% for MN residents (the entering cohort for Dentistry at 5.2-5.3%, with the rate changes varying from 0% to 3.3% for 2<sup>nd</sup> through 4<sup>th</sup>-year students; and the Carlson School for the Master of Science in Supply Chain at 4.3%).

g) Finally, the tuition revenue estimate for FY 2024 is impacted by estimated changes in enrollment. Ten out of twenty-five tuition-generating units are factoring enrollment decreases into their estimated revenues due to experience in recent years. Some projected decreases are in the entering cohort, and some are in total enrollment as smaller cohorts from recent years work towards graduation. Some also include changes in projections for summer enrollments and/or a continued impact of changes in the mix of students, from more students paying nonresident rates to more paying resident rates. In addition, however, these reductions are partially offset by estimated revenue increases due to relatively minor enrollment increases projected in six units.

Attachment 3 (U of M Tuition Rate Plan) provides details regarding all proposed tuition rates beyond those identified in the following table.

lategories				¢ I	¢ I	l	0/ 1	0/ 1
				\$ Inc	\$ Inc		% Inc	% Inc
	Resident	Nonresident		Resident	Nonresident		Resident	Nonresident
Twin Cities Undergraduate	\$14,496	\$34,410		\$490	\$1,164		3.5%	3.5%
Duluth Undergraduate	\$12,766	\$18,210		\$128	\$182		1.0%	1.0%
Morris Undergraduate	\$12,932	\$15,082		\$128	\$148		1.0%	1.0%
Crookston Undergraduate	\$11,478	\$11,478		\$116	\$116		1.0%	1.0%
Rochester Undergraduate	\$13,256	\$13,256		\$448	\$448		3.5%	3.5%
Graduate Programs	\$19,116	\$29,580		\$648	\$1,002		3.5%	3.5%
Dentistry (First year students, 12 mos.)	\$58,083	\$107,197		\$2,897	\$5,348		5.2%	5.3%
Law	\$46,656	\$56,088		\$1,152	\$1,392		2.5%	2.5%
Medical (First year students, 12 mos.)	\$42,861	\$64,257		\$942	\$2,172		2.2%	3.5%
Pharmacy	\$27,864	\$32,000		\$0	(\$8,800)		0.0%	-21.6%
Veterinary Medicine (First year students)	\$32,076	\$59,616		\$1,080	\$2,016		3.5%	3.5%
MBA Day (First year students)	\$43,680	\$55,920		\$1,440	\$1,920		3.4%	3.6%
A complete list of all tuition rates can be found in Attachment 3.								

University of Minnesota 2023-24 Undergraduate and Graduate Tuition Plan – Primary Rate Categories

#### Federal, State, and University Need-Based Grant Programs

*Federal Pell Grant program*: The United States Department of Education administers the Pell Grant program for the neediest students across the U.S. The Department has announced that the maximum Pell Grant award will increase by \$500 to \$7,395 for the 2023-24 academic year. This change will ensure that all Pell grant award levels increase by \$500.

*Minnesota State Grant Program*: The Minnesota Office of Higher Education administers the State Grant Program, which awards need-based aid to low and moderate-income students and families across the state. State grant awards are available to Minnesota residents generally up to \$80,000 in annual income but in some circumstance can support students from families making over \$120,000 annually (awards depend more on "Expected Family Contribution" than solely income). State grant annual award amounts can provide up to nearly \$12,000 in financial support for students, but the average award tends to be just over \$5,000. Over 11,000 University of Minnesota students are assisted by this program.

The Minnesota Office of Higher Education has not yet issued updates on the state grant parameters recently enacted, but preliminary estimates are possible. Though every student has different financial circumstances, a typical University of Minnesota student qualifying for the program could see an award increase in 2023-24 of up to nearly \$500 additional funding in Pell grant or Minnesota State Grant, depending on the campus and students' financial circumstances. Minnesota residents eligible for the State Grant on the Twin Cities campus will likely net an estimated increase of \$497 between either the Pell grant or State Grant programs (101% of the proposed tuition increase for MN residents). The estimates are similar at the other system campuses, where the net Pell or State Grant increase is \$310 at UMC, \$316 at UMD and UMM, and \$476 at UMR (greater than 100% of the proposed tuition increase for MN residents in each case).

**University Promise Scholarship Program**: For FY 2024, the University's Promise Scholarship Program for Minnesota resident students will continue to help ensure the University remains affordable for students from low and middle-income families. The number of students eligible for the program is projected to be nearly 15,000 and will be supported with \$28+ million in Promise scholarships. This base funding level (no recommended increase in the allocation) is sufficient to cover currently estimated costs and some increases should the number of eligible students grow in FY 2024. Minnesota resident undergraduates on all campuses with adjusted gross incomes of \$120,000 or less are automatically eligible for Promise awards between \$306 and \$4,134 annually, based on family incomes and expected family contributions.

**Promise Plus Free Tuition Program:** The Promise Plus Free Tuition Program (Promise Plus) is an extension of the University Promise Scholarship Program to support Minnesota students in affording college. It provides funds in addition to the federal, state, and University grants/scholarships needed to cover tuition for new first-year students entering any system campus (starting with fall 2021) whose families make \$50,000 per year or less.

**University Native American Promise Tuition Program:** The Native American Promise Tuition program provides free tuition to any University of Minnesota campus for students who are citizens of the 11 Federally Recognized Tribal Nations in Minnesota (aside from UMM, which already has a waiver for these students) and whose families have annual earnings less than \$125,000. To be eligible, students must be admitted as a new freshman or transfer student from one of the 4 tribal colleges in the state of Minnesota.

#### <u>Change in Tuition, Fees, and Room & Board FY 2023 vs. FY 2024 – Resident Undergraduate</u> <u>Students</u>

In addition to base tuition, students pursuing a university education incur additional fees and charges required to attend classes full-time. The information in this section depicts the experience of a "typical" or "average" resident undergraduate student living on campus, representing the most common experience.

- The proposed rates for resident <u>undergraduate tuition</u> for the 2023-24 academic year will increase 3.5% over the 2022-23 academic year for the Twin Cities and Rochester campuses and 1.0% for the Crookston, Duluth, and Morris campuses. Across all campuses, annual tuition will vary, as indicated in the tables below. Undergraduate tuition comprises 48.4% to 53.4% of the total cost of tuition, required fees, and room and board based on the campus the student attends.
- 2) The Student Service Fee and other required fees assessed to students represent between 4.2% 7.0% of the total cost of tuition, fees, and room and board.

By campus, the total change for just tuition and required fees, on a percentage basis are Crookston, 0.9%; Duluth, 1.4%; Morris, 1.2%; Rochester, 7.0%, and Twin Cities, 3.5%.

 Room and board, based on proposed rates for on-campus residence halls, ranges from \$9,602 to \$12,990 and represents 40.1% to 47.4% of the total cost of tuition, fees, and room and board.

All combined, for 2023-24, the total increase in tuition, fees, and room and board for resident undergraduates ranges from \$648 to \$1,440 depending on the campus the student attends, with total costs ranging from \$23,520 to \$29,267. The corresponding estimated increases in total tuition, fees, and room and board costs from FY 2023 to FY 2024 by campus are Crookston, 3.0%; Duluth, 2.8%; Morris, 3.0%; Rochester, 4.0% and Twin Cities, 5.2% (see tables below).

Note that the cost of textbooks, supplies, and personal expenses are not included in these totals so as to only capture the costs that are within the approval responsibilities of the Board of Regents. The tables below present the estimated total cost of tuition, fees, and room and board for an undergraduate resident student living in a standard room in a residence hall for the 2023-24 academic year at each of the five University of Minnesota campuses.

University of Minnesota - Crookston, Resident - Residence Hall							
	FY 23	FY 24	\$	%			
	Academic Yr.	Academic Yr.	Increase	Increase			
Tuition (13-credit band)	\$11,362	\$11,478	\$116	1.0%			
Student services fee	\$598	\$592	-\$6	-1.0%			
Campus fee	\$1,050	\$1,050	\$0	0.0%			
Subtotal tuition and required fees	\$13,010	\$13,120	\$110	0.9%			
Room & Board (double room, Block 185*)	\$9,815	\$10,400	\$585	6.0%			

Total - Crookston         \$22,825         \$23,520         \$695         3.0%
--

\*The block 185 plan translates to approximately 12 meals/week and \$350 in flex dollars. UMC does not offer an unlimited meal plan.

University of Minnesota - Duluth, Resident - Residence Hall					
	FY 23 Academic Yr.	FY 24 Academic Yr.	\$ Increase	% Increase	
Tuition (13-credit band)	\$12,638	\$12,766	\$128	1.0%	
Student services fee	\$661	\$700	\$40	6.0%	
Campus fee*	\$593	\$605	\$12	2.0%	
Other required fees**	\$234	\$246	\$12	5.1%	
Subtotal - Tuition and Required fees	\$14,126	\$14,318	\$192	1.4%	
Room & Board (double room,	+0.4.4.C	+0 (0 <b>0</b>	<b>•</b> • • • • •	=	

unlimited meal plan)	\$9,146	\$9,602	\$456	5.0%

Total – Duluth	\$23,272	\$23,920	\$648	2.8%
*Average of all undergraduate programs, 6+ credits – based on fall 2022 enrollment				
**Transportation Fee & Duluth Athletics/Athletic Facilities Fee				

University of Minnesota - Morris, Resident - Residence Hall						
	FY 23 Academic Yr.	FY 24 Academic Yr.	\$ Increase	% Increase		
Tuition (13-credit band)	\$12,804	\$12,932	\$128	1.0%		
Student services fee	\$992	\$1,031	\$39	3.9%		
Campus fee	\$324	\$324	\$0	0.0%		
Subtotal - Tuition and Required fees	\$14,120	\$14,287	\$167	1.2%		
Room & Board (double room, unlimited meal plan)	\$9,522	\$10,074	\$552	5.8%		
Total - Morris	\$23,642	\$24,361	\$719	3.0%		

University of Minnesota - Rochester, Resident - Residence Hall					
	FY 23 Academic Yr.	FY 24 Academic Yr.	\$ Increase	% Increase	
Tuition (13-credit band)	\$12,808	\$13,256	\$448	3.5%	
Student services fee	\$336	\$754	\$418	124.4%	
Campus fee	\$320	\$390	\$70	21.9%	
Subtotal - Tuition and Required fees	\$13,464	\$14,400	\$936	7.0%	
Room & Board (double room, SLC 19- meal plan)*	\$12,882	\$12,990	\$108	0.8%	

Total - Rochester	\$26,346	\$27,390	\$1,044	4.0%		
*Rochester has new room and board offerings in FY24, including the Student Life Center (SLC) and a 19-meal plan. Given						
this, the previous years' room and board rate is not an accurate comparison for the FY24 rate. The FY23 room and board						
rate noted above reflects Rochester's FY23 room rate plus the FY23 Twin Cities campus board rate. This methodology was						
used since Rochester did not offer a meal plan in FY23 or earlier.						

University of Minnesota - Twin Cities, Undergraduate, Resident - Resident Hall					
	FY 23 Academic Yr.	FY 24 Academic Yr.	\$ Increase	% Increase	
Tuition (13-credit band)*	\$14,006	\$14,496	\$490	3.5%	
Student services fee	\$963	\$1,016	\$53	5.5%	
Collegiate fee**	\$655	\$664	\$10	1.5%	
Other required fees***	\$309	\$313	\$4	1.3%	
Subtotal - Tuition & Required Fees	\$15,932	\$16,489	\$556	3.5%	
Room and board (double room, unlimited meal plan)	\$11,894	\$12,778	\$884	7.4%	
Total – Twin Cities	\$27,826	\$29,267	\$1,440	5.2%	

\*Tuition surcharges are excluded from the above calculations since they only apply to students in specific colleges and do not apply to the majority of students.

\*\*Average of all undergraduate programs, 6+ credits – based on fall 2022 enrollment

\*\*\*MN Student Association, Capital Enhancement Fee, Stadium Fee, Transportation/Safety Fee

<u>Unit Level Resources</u> – While the budget framework is a planning tool to project the significant cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget (the state appropriation and tuition combined - referred to internally as 0&M), at different points in the process, revenue and cost estimates in the other non-sponsored funds intersect with the framework, which is evident in this "Unit Level Resources" category of the annual resource plan. In total, \$39.5 million of incremental unit-level resources – over and above FY 2024 increases in state appropriations and tuition (0&M) - are contributing to balancing the costs projected for 0&M. Five different types of unit-level resources make up that \$39.5 million total:

- increases in revenue sources outside of the appropriation and tuition budget framework (primarily indirect cost recovery and other unrestricted funding sources) are growing and are planned to cover costs previously supported by O&M - \$13.4 million,
- 2) nonrecurring balances from revenues that remain unspent in one year and carry forward into the next, often as a result of delays between one employee leaving and the replacement hire, or funds reserved for an item that is subsequently decided against - \$0.5 million (note – use of nonrecurring resources for recurring expense is only allowed in rare cases where the balances are significant enough to plan on their use over a period of years or where there is an identified permanent/recurring revenue source available at a known time in the future),
- recurring reserves: resources set aside in a prior year to apply to increased costs in FY 2024 -\$6.5 million
- 4) tuition revenue above budget in the current year, that remained uncommitted to recurring costs and is available to address recurring needs in FY 2024 \$0.6 million, and
- 5) expense reductions allowing previous allocations to be redirected to higher priority needs (reallocation) \$18.5 million.

<u>Specifically Related to Item #5 above</u> - During the budgeting process, units were asked to respond to reallocation targets to help balance the state appropriation and tuition budget for FY 2024. Each academic and support unit was asked to develop and submit proposals to address assigned reallocation targets at 0.85% of their 0&M/State Special and Tuition base, excluding certain spending items such as student aid, debt, and utilities. Targeted reallocations in FY 2024 are significantly less than the amounts implemented in FY 2022 and FY 2023, which were higher due to the immediate and projected impacts of the pandemic. For FY 2024, the target is more closely aligned with historical trends to help units stabilize their operations and maintain a strong and vibrant infrastructure, but without sufficient growth in unrestricted state funds or significant recurring growth in other revenues, reallocations continue to be a necessary tool in balancing the budget. To be successful, operations must become more efficient and existing resources must be reprioritized.

Submitted proposals outlined actions to reduce recurring expenditures and the projected impact on unit activities and service levels. Although there was a single target communicated in the budget process, this recommended budget for FY 2024 incorporates somewhat different levels of reallocation across the units. Each unit's individual circumstances were reviewed, including specific financial issues and challenges, the tools available to them to address those challenges, priorities in concert with the institution, and the impact of proposed spending reductions.

As a result of this process, the budget, as recommended, includes unit-level reallocations ranging from 0% to 5.4%, with an average reallocation across the support units of 0.7% and an average

across the academic units of 1.5%. These levels are necessary (in conjunction with state funding and tuition revenue growth) for covering projected cost increases, the tuition shortfalls experienced in FY 2023 across all five campuses, and the significant compensation investment as recommended in this budget.

The reallocation plans for FY 2024 (in state appropriation and tuition funded activities), resulting from a review of all the reallocation proposals to date and the specific budget needs of each unit, total \$18.5 million and include the following:

- A. \$7.7 million (42%) reductions to operations and administration expenses
- B. \$5.2 million (28%) reductions to direct mission expenses
- C. \$5.6 million (30%) reductions yet to be itemized (could be operations, administration, or direct mission)

\$18.5 million total for balancing the state appropriation/tuition budget framework

Consistent across almost all unit FY 2024 reallocation plans, major actions to reduce expenses include changes in personnel costs. Non-personnel spending reductions are also common, although generally of less magnitude. While the total expense reduction amount is significant, it does not represent one or two large initiatives. Instead, it is a collection of individual actions and decisions spread across almost every unit of the University. Plans are well underway, but in some cases, the actions have not been completely finalized or communicated within the affected units, so unit-specific examples are not included in this document.

**Compensation-Related Expense Reductions** - Of the \$12.9 million in identified expense reductions as of this date (items A and B above), \$9.6 million (74%) is planned through a reduction in compensation costs. Actions that units are planning to take to achieve these changes include a combination of the following:

- eliminating positions (primarily through natural attrition),
- hiring replacement employees at a lesser salary than the previous employees, and
- reducing appointments (a portion of FTE) for continuing positions.

Where reductions in the number of funded positions are planned, it generally results in the reassignment of existing work to others or restructuring processes to gain efficiencies.

**Operating-Related Expense Reductions -** The remaining \$3.3 million (26%) in expense reductions identified at this time will be realized through a decrease in non-compensation spending. Examples of actions that units are planning to take include the following:

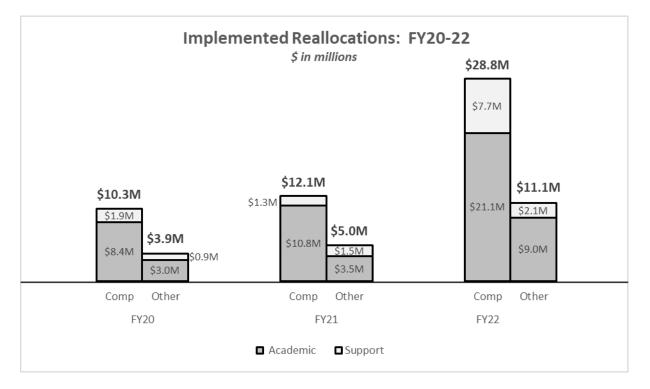
- reducing marketing, outreach, and communication-related activities,
- evaluating the need for professional and consulting services and reducing associated spending,
- reducing equipment purchases and/or changing replacement cycles,
- reducing travel expenditures by attending conferences virtually and holding meetings in a hybrid or remote format,
- discontinuing unnecessary leases and reducing rent-related costs resulting from office moves,

• reducing recurring reserves for future revenue losses or unanticipated needs in departments, and reducing or eliminating services and programs (e.g., shuttle service between buildings, Wellness Plans for pets offered through the Veterinary Medical Center, educational programs due to low enrollment, and so on).

#### **Tracking and Monitoring**

As in previous years, all reallocations will be recorded and tracked. At this point in the FY 2024 process, the approved reallocation plans are not yet implemented and sometimes not yet fully communicated within the impacted units. Campuses, colleges, and support units will be asked to update their FY 2024 reallocation information twice before it is considered final: once during the FY 2025 budget development process (FY 2024 fall and winter) to verify progress toward approved FY 2024 plans alongside applicable additions and changes; and second after FY 2024 ends to confirm final implementation and savings. Final information on implemented reallocations is then recorded and summarized in various ways to document what has taken place.

The following chart depicts the final verified and implemented reallocations for FY 2020 to FY 2022 by unit type (academic and support) and by reallocation type as described above (compensation-related or operating/other reallocations).



Consistently, compensation-related expense reductions were 71 to 73% of the total actions taken, which aligns with the fact that of total University expenses greater than 60% is salary and fringe, and within the remaining 35 to 40%, much is devoted to items that cannot easily be reduced, such as debt service or student aid. The University is a people place, relying on talented employees to deliver the programs, provide the services, care for the facilities and equipment, develop appropriate and compliant procedures, and so forth. And that is true across all support and academic units.

Reallocation totals vary between the academic and support units due to the units' base allocations. In FY 2020, reallocations totaled \$14.2 million, which represents 0.7% of the O&M/tuition/State Special base used to create units' original reallocation targets. Academic reallocations totaled \$11.4 million and support unit reallocations totaled \$2.8 million, each of which represents 0.7% of the base – an even distribution of the implemented reallocations. A similar pattern followed in FY 2021 when \$17.1 million in reallocations were implemented (0.9% of the base). Academic units reallocated \$14.3 million (0.9% of the base), and support units reallocated \$2.9 million (0.7% of the base). In both FY 2020 and FY 2021, the amounts of reallocations implemented were comparable to historical levels.

In FY 2022, reallocations far exceeded historical norms, and, at \$39.9 million (2.0% of the base), were over 100% higher than each of the two previous fiscal years. There was also a significant difference in implementation of the reallocations when comparing the academic and support units. Academic units implemented \$30.1 million of reallocations (1.9% of the base), and support units implemented \$9.8 million of reallocations (2.5% of the base). The larger reallocation in that year makes more evident a situation that exists to some extent each year: the academic units manage a much broader set of different types of revenues and costs than the support units, and therefore have more flexibility in their budgets to react to changes from planned budgets. Although the planned average reallocation across all units was closer to 2.5% for FY 2022, when the academic units realized expenses were coming in less than planned and/or there was a growth in other available resources during the year, they were able to change their original plans and not implement all the cuts originally anticipated. In most years this does not result in a significant variance from original plans, but with the larger numbers in FY 2022, the overall impact was greater. In Fall 2023, the Budget Office will continue to monitor this situation and all other characteristics of implemented reallocations when FY 2023 data is finalized.

#### **Improving Efficiency and Effectiveness**

The University continually reviews its operations to determine ways to become more efficient and effective. As in prior years, this strategy is part of many units' reallocation plans and is reflected in the personnel and non-personnel spending reductions described above. As regularly reported to the Board of Regents, the University is also moving forward with the PEAK Initiative to improve service delivery and increase efficiencies in several defined functional support areas. Changes resulting from this initiative are beginning during FY 2023, with budgetary impacts appearing for the first time in FY 2024 and continuing into the following several years. The initial financial impact built into the FY 2024 budget is the phasing in of central service centers for finance, human resource and communications/marketing activities, to initially be covered by nonrecurring funds approved in FY 2023 for that purpose. The permanent or recurring change in cost structures will not be fully incorporated into the recurring budget until implementation is final, when ongoing savings from PEAK will be recorded and can be applied to those recurring costs. At this time, there is not enough information to estimate net PEAK savings after costs, in total or by unit, which will ultimately be redirected to other priorities in the budget.

#### **Reallocations in Other Non-Sponsored Funds**

In addition to actions necessary to balance the state appropriation and tuition budget, units were instructed to plan for what will be necessary to balance all other non-sponsored fund budgets. The budget management expectation for these funds is that revenues must grow to cover the associated cost increases, or actions need to be taken to reduce costs to a level equal to or less than the available resources. Therefore, as they plan for salary increases and general inflation in the other

non-sponsored funds, units must make conscious decisions to cover these costs through a combination of the following:

- estimated revenue growth,
- planned reallocations (actions taken to reduce costs in these other non-sponsored funds) and/or,
- use of balances (only in cases where balances can cover cost growth for a period of years).

The summarized result of these plans is reflected in the estimated revenues and spending levels in Attachment 2: Resource and Expenditure Budget Plan, University Fiscal Page.

#### B. Summary - FY 2024 Investment Plans

The lingering negative revenue impacts from the pandemic during FY 2022 diminished some in FY 2023 – aside from the enrollment-driven tuition patterns. However, it is anticipated that the growth in activities and the associated revenues could continue to be a slow but steady climb. The resource changes described in the previous section align with that general "steady" approach and were developed to address only the most recognized and important cost factors in maintaining the University's base operations. As a result, investment plans again focused first on significant investments in the University's human capital and what is required to support core operations, followed second by directing resources to programmatic enhancements where the financial and strategic opportunities exist.

Following this strategy, the investments included in the recommended budget and described here represent high-priority items that concentrate on maintaining operations and quality in current activities and moving to implementing critical aspects of advancing on MPact 2025 goals. It is important to note that these investments are funded <u>through a combination</u> of newly available state appropriations, tuition increases, other unit-generated revenue increases, and expense reductions/reallocations. Each of the unique investment items (listed in Attachment 4) should not be viewed as only increased state appropriation going to the unit for these purposes. Instead, they should be viewed as decisions to invest in the items through the use of increased state appropriation PLUS unit generated revenues, internal reallocations and tuition.

#### **Compensation**

<u>Salaries</u> – First, information in this document related to compensation matters has been prepared as a budget recommendation for planning purposes and should not be interpreted as a commitment to increase the salary of every individual or as an attempt by the University to disregard good faith bargaining with affected employee groups or to ignore all other mandates of the Public Employer Labor Relations Association (PELRA).

Within that context, the President's Recommended FY 2024 Annual Operating Budget includes a general 4.00% salary pool increase based on the current funding base for labor-represented employees and two components - a 3.75% merit pool increase combined with a 0.25% market adjustment pool - based on the current funding base for the following employee groups:

- Faculty
- Non-faculty Academic Employees (P&A)
- Civil Service

- Graduate and Undergraduate Assistants

The 3.75% increase will be implemented by a merit-based process, rather than across-the-board. The 0.25% increase will be implemented through the annual employee review and adjustment process based on unique market circumstances in each unit.

<u>Fringe Benefit Rates</u> - In all but one category, the fringe benefit rates charged to departments for FY 2024 will be higher than those for FY 2023. Because the federally approved methodology required for setting fringe benefit rates relies on a lagged set of variables, the increase for FY 2024 is largely due to an increase in costs (primarily medical) between FY 2021 and FY 2022 tempered by growth in the salary base for FY 2022 after being temporarily held down in FY 2021 in response to the pandemic.

	<u>Actual 2022-23</u>	Projected 2023-24
Academic/Police	36.8%	37.1%
Civil Service/Labor Represented	32.0%	33.5%
Partial Benefits (Trades, Temp Casual, Residents/Fellows	8.3%	7.7%
Student Professional with UPlan Health	25.7%	27.1%
Student Professional with GA Health	24.1%	25.1%
Undergrads/Professionals in Training	0.0%	0.0%
Graduate Assistants – Tuition Benefit	\$21.69/hr	\$22.41/hr

Based on the above assumptions, the FY 2024 increased cost for salaries and fringe benefits combined is \$58.4 million funded by state appropriations and tuition.

An additional projected cost increase of \$40.1 million for salaries paid by other non-sponsored funds (gifts, sales, fees, federal appropriations, etc.) and \$18.0 million for salaries paid by sponsored grant funds will be paid for through increases in those revenue sources or spending reductions in those funds.

This budget also estimates cost increases related to the combination of new hiring and promotion and retention costs in addition to implementation of the plans just described. As a result, the full increase in salary costs included on Attachment 2 (the University Fiscal Page) is 4.25% rather than 4.0%.

#### <u>Five Categories of Framework Investment in Academic and Support Unit Activities (Attachment</u> <u>4) – total non-compensation investment items - \$56.6 million</u>

The investments identified on Attachment 4 and described in the five categories below are recommended as part of the overall budget framework. They are to be funded from the combination of state appropriation increases, recommended tuition rates and the resulting revenues, growth in miscellaneous revenues that units are putting into the framework, and internal unit reallocations. Each item has been reviewed as part of the budget development process between central and unit-level leadership and is recommended by the President for inclusion in the budget.

#### 1. FY 2023 Tuition Revenue Challenge - \$23.3 million

In FY 2023, tuition revenue results are estimated to fall below budgeted amounts in twenty-one of the twenty-five tuition generating units. The net total variance (shortfalls of \$23.3 million offset by

\$0.6 million of surpluses) is just -2%, so the budget was 98% accurate. However, of the units where the shortfalls exist, this represents a recurring loss of revenue that must be addressed through increases in other revenues (primarily tuition revenue gains the following year) or expense reductions because the funds were planned to cover recurring costs. It becomes a structural imbalance that could eventually lead to deficit situations if it is not addressed. The negative variances by unit for FY 2023 range from \$2,000 to just over \$3.7 million. A few are in units where tuition generation is a minor part of their operation, so a small dollar amount can be a significant percentage of their total tuition but a very small part of their total budget. For those units more dependent on tuition, the negative variance ranges from 1% to 19% of their total tuition revenue. The FY 2024 budget covers this tuition variance as an investment; solving the recurring shortfall in most cases by applying tuition revenue growth, state appropriation, and internal reallocations; and in some cases by planning for future expenditure reductions or increased revenues while bridging the FY 2024 shortfall on a one-time basis with central resource transfers (described below in the nonrecurring investments section).

#### 2. Facilities and Technology Infrastructure - \$13.8 million

Within this category of investments, lease costs are projected to decrease (\$0.2 million), but that is offset by a growth in costs from the annual contractual obligations for systems software (\$1.7 million), an increase in debt service requirements (\$5.0 million), and an increase in projected utility costs across all campuses (\$7.3 million). It is a unique experience for the University to face significant growth in utility and debt service costs in the same year. An analysis of the last ten years shows that prior to FY 2024, the largest annual growth in utilities was 4.9%, but that was paired in the same year with a decrease of 2.4% in debt service costs. Similarly, the largest annual growth in debt service costs was 8.8%, but that was paired in the same year with an increase in utility costs are projected to increase 8.1%, and that is paired with an increase in the cost of debt service of 9.8%. These costs are required obligations that must be included in the investment plans.

#### 3. Investment in Core Operations and Services - \$13.1 million

Within this category, roughly \$8.2 million will be directed to address units with "structural imbalances." These are situations where revenues from tuition and/or other external sources have decreased, or critical expenses have grown significantly over the last several years without commensurate growth in resources. In these cases, further reallocation or increased revenues (0&M or other) are needed to replace lost revenue or cover costs rather than fund program or service enhancements, which is the general goal for investment. While every unit is facing cost increases for FY 2024 and many must address the FY 2023 tuition shortfall as mentioned above, seven units have imbalances beyond those challenges that are managed within this recommended FY 2024 budget: the Office of Human Resources, the Genomics Center within the Office of the Vice President for Research, the College of Pharmacy, the College of Liberal Arts, the Crookston Campus, the Duluth Campus, and the Morris Campus.

A second grouping in the general operating budget support category includes a variety of more technical adjustments. For two examples: 1) a portion of the gross increase in tuition surcharge revenue for the Swenson College of Engineering on the UMD campus must be spent on need-based scholarships for impacted students: the gross revenue is recorded as a revenue increase, so the offsetting expense must be recorded/invested to not overstate a positive effect on the unit's budget; and 2) the College of Veterinary Medicine has benefited from the ability to apply increased indirect cost recovery revenue from a very large grant to pay a portion of their annual overhead costs (cost

pools) for a number of years, and now that the large grant is ended, they must "invest" more of their resources in those older recurring charges. These items are few but are critical in accurate budget planning.

Finally, this category also includes targeted investments in areas facing significant cost increases from market pressures, external vendors, or due to compliance requirements; in areas of critically needed services, or in areas specifically directed by the state connected to the increased appropriation. Examples include:

- library collections/subscriptions cost increases,
- compensation costs over and above University increases for "trades" employees,
- public safety focused recruiting and communications,
- an improved portal for public data requests,
- a position in the Office of Human Resources focused on tax implications of working across states, and
- the state funded unemployment insurance aid.

#### 4. Program/Compliance - \$5.8 million

The largest group of investments in this category center around safety and security initiatives broadly defined. Over \$3.5 million recurring is included in this budget for an increased number of police officer and security positions and other service enhancements for the University of MN Police Department on the Twin Cities campus; for base budget support (general operations) for the Department of Public Safety; for an environmental compliance position and a bio-safety position within University Health and Safety, and for safety and security infrastructure improvements across all five campuses as directed by the new state appropriation.

A second set of initiatives in this category relate to critical faculty and student support/recruiting needs. Examples include:

- An increase to the Fellowship Bridging Program in the Graduate School.
- A new Office of Post-Doctoral Initiatives in the Graduate School to support that population.
- An expanded transfer admissions operation.

Finally, this category also includes recurring investments in seven academic units to direct uncommitted resources in FY 2024 (after addressing framework cost increases) to initiatives that will advance the goals of MPact 2025.

#### 5. Institutionally Managed Student Financial Aid – \$694,000

For FY 2023, the President recommends an increased recurring investment in student aid in one area: to meet the obligations of matching endowment payouts associated with the President's Scholarship Match Program. Investment includes \$503,000 for undergraduate scholarships and \$191,000 for professional student scholarships. Changes to federal Pell grants and the Minnesota State Grant program are explained in section III-A.

The full list of items for these five categories is provided as Attachment 4.

#### Nonrecurring Items - Total - \$22.2 million

Attachment 4 also identifies recommendations for various one-time allocations to supplement the recurring investments outlined above. Some of the more significant items include \$550,000 for the Bluff-Top Plan (growth plan) for UMR, roughly \$1.5 million to advance the campus plans and campus energy/utility plans, \$3.4 million to adequately staff the Office of Information Technology while working to enhance capacity through PEAK over the next several years, \$200,000 for the campus climate survey conducted by the Office of Equity and Diversity, \$200,000 for the Next Gen Badge program at UMC, \$260,000 for Mimbres Repatriation, and \$275,000 for the cost of increased sections in CLA related to changing writing requirements for courses.

There are two additional categories of substantial nonrecurring investment that require explanation. First, three system campuses (UMC, UMD, and UMM) and three Twin Cities colleges (Carlson School of Management, College of Liberal Arts and College of Science and Engineering) are projected to have significant financial challenges in FY 2024. The combination of increased tuition rates, increased 0&M allocations, and required internal reallocations equal to or greater than the initial targeted levels, will not be enough to offset the costs of the compensation plan, other unique expenditure obligations that differ by campus, and the negative tuition budget variances experienced this year. After calculating and applying these budget variables on a case-by-case basis, over \$8.3 million in additional recurring needs must be addressed. This budget recommends the University cover the projected FY 2024 shortfalls with nonrecurring bridge funds from two sources.

First, for the three system campuses this budget recommends a \$2.2 million transfer from the portion of central reserves exceeding Board of Regents balance guidelines (more details on this recommendation in section VB1 under Central Reserves). A similar plan was implemented in the FY 2023 budget for a total exceeding \$7 million. This support aligns with the requirement for each campus to build a financial plan to eliminate their recurring imbalances beginning in FY 2024 – but continuing into FY 2025 and potentially FY 2026. The bridging need is projected to fall from the approved \$7 million in FY 2023 to just over \$2 million next year, reflecting the availability of increased state funding to help address the imbalances and the beginning of cost reductions associated with each campus's required financial plan. A thorough analysis of potential Spending reductions and revenue growth opportunities is underway, incorporating potential PEAK savings, but extending beyond PEAK implementation on each campus. The plans will result in significant actions because this challenge, plus incremental compensation and inflationary costs that occur every year, must be fully addressed, and there is no plan right now for increased state support in FY 2025 and beyond.

For the three Twin Cities colleges, this budget recommends a \$6.1 million one-time transfer from the increased state appropriation left uncommitted to recurring costs in FY 2024. As described above, this recommended FY 2024 budget has a positive structural balance of \$8.9 million. That means the \$8.9 million will be recorded as revenue in FY 2024 and is available to spend on a nonrecurring basis for one year, while being available to commit to recurring cost items beginning in FY 2025. The FY 2023 tuition revenue shortfall hit these three schools particularly hard: compared to what was budgeted, they each faced a unique blend of fewer transfer and graduate students, a change in the mix of resident vs. nonresident enrollment, and a reduction in student retention rates. Each has plans to meet or exceed the FY 2024 reallocation target first communicated to them in January, but would find it very difficult to strategically plan for an additional combined total of over \$6 million in the short time-frame required (before July 1). The

one-time bridging funds will allow time for all three schools to better plan for increased revenues or further expenditure reductions prior to implementing those permanent solutions in FY 2025.

Finally, the third significant nonrecurring investment in this budget is the \$16.2 million provided by the state for FY 2024. These funds will be allocated as directed in law:

- \$4 million to safety and security infrastructure needs on all five campuses
- \$2 million to the Natural Resources Research Institute
- \$264,000 to ensuring access to menstrual products on all five campuses
- \$10 million for student support and programming at the Medical School/CentraCare campus in St. Cloud

Resources for the one-time investments outlined on Attachment 4 include the recurring structural balance in the recommended FY 2024 O&M budget (uncommitted appropriation increase), the central reserves available balance, increased nonrecurring state appropriations, a central balance related to the enterprise systems financial model, and the UMF Fund for University Strategic Initiatives.

Beginning in FY 2023, the University of Minnesota Foundation dedicated \$7 million to the "UMF Fund for University Strategic Initiatives." The fund, through a memorandum of agreement between the University and UMF, is to be allocated to the Office of the President to be used to advance University strategic initiatives, with specific priority for those initiatives identified as part of MPact 2025. The Fund was created after the start of FY 2023 and will be available until fully allocated (planned for FY 2025). By year, the activity for this fund is as follows:

FY 2023 Allocations – Total = \$1,160,000

- \$500,000 for Systemwide Enrollment Marketing
- \$660,000 for System Campus Plans (FY 2023 costs)

FY 2024 Allocations – Total = \$3,284,000 (included on Attachment 4)

- \$1,320,000 System Campus Energy/Utility Plans (FY 2024 costs)
- \$550,000 UMR Bluff Top Plan
- \$275,000 CLA Writing Initiative
- \$260,000 Mimbres Repatriation
- \$200,000 Next Gen Badge Program at UMC
- \$200,000 Campus Climate Survey
- \$150,000 Heritage Studies Masters Program Student Aid
- \$140,000 System Campus Plans (FY 2024 costs)
- \$100,000 President's Postdoctoral Fellowship Program/Faculty Bridging
- \$89,000 Institute on the Environment Engagement

FY 2025 Allocations - Total = \$2,556,000 – to be incorporated in the FY 2025 budget

#### Internal Unit Investments Planned in the FY 2024 Budget

In addition to the investments just described, funded through the robust process of determining available incremental framework resources and corresponding allocations, units are continuously reevaluating their operations, program and service needs and are addressing those needs as possible through carryforward balances, through internal redistribution of existing resources and reprioritization of faculty and staff effort, or through growth in revenues outside of the framework

(grants & contracts, sales income, gifts, endowment earnings, clinical income, royalty income etc.). Although there is little room for program enhancement initiatives within the budget framework for FY 2024 due to significant cost obligations and operating shortfalls. Below are illustrative examples of investments academic units plan to make in FY 2024 using resources over and above those incorporated into the general budget framework:

- Over 3 to 5 years, the Carlson School of Management plans to invest \$2.0 million of its resources and existing donor funding to support the development of innovative programs and modes of instruction.
- The College of Continuing and Professional Studies will utilize a significant gift from an alumna to eventually increase financial aid to students by approximately \$1.0 million annually, nearly a tripling of the amount previously awarded.
- The University of Minnesota, Crookston, has reallocated an additional \$394,000 in internal resources to enhance recruitment efforts and support students, including funds for marketing the campus, an online advisor and an additional admissions recruiter, a new athletic trainer, and faculty release time for program development.
- The College of Food Agriculture and Natural Resource Sciences has identified \$19.3 million in pressing infrastructure needs and has set aside \$1.0 million in indirect cost recovery revenue per year for three years beginning in FY 2024 to begin to address its highest priorities.
- The School of Dentistry plans to invest \$3.4 million in new research faculty start-up costs over the next three years as a part of an effort to elevate its rankings. The funding will include a package of existing O&M/tuition, indirect cost recovery, other unrestricted, and UMF resources.
- The College of Liberal Arts is piloting Diversity, Inclusion, and Belonging learning modules in Fall 2023, which build on the <u>Gopher Equity Project</u>, for faculty, staff, and graduate students in partnership with several University units. The modules are being created in a way that allows them to be used by other University units. CLA's overall investment in designing the modules is approximately \$66,000, which supplements the college's other DEI investments.
- The College of Education and Human Development (CEHD) is strategically targeting resources to improve recruitment and retention of faculty. In FY 2024, CEHD will allocate approximately \$210,000 in redirected recurring funds for a faculty development position and programming resources for initiatives to improve the recruitment and retention of faculty.
- The Medical School is facing a 2% growth in non-O&M/tuition expenses as well as increased costs related to the Graduate Medical Education (GME) and Liaison Committee on Medical Education (LCME) Accreditation Standards, totaling \$4.6 million in FY 2024. The Medical School will utilize revenue growth from sources other than tuition and ICR to cover these increased costs.

#### C. <u>Summary – Changes in Other Rates and Fees</u>

#### **Internal Sales and Auxiliaries**

There are a variety of rates charged by University units that fall under the definition of Internal Sales or Auxiliary Enterprises (see Attachment 5: Definitions of Current Sponsored and Non-Sponsored Funds). The proposed internal sales rates and a review of the processes used to arrive at them are built into the cyclical rate review process carried out by the Controller's Organization. A review of the proposed auxiliary rates and fees for the upcoming year is incorporated into the annual budget development process. The all-funds Resource and Expenditure Budget Plan in this document, as displayed in Attachment 2, incorporates the proposed Internal Sales and Auxiliary rates as part of the projected revenue for FY 2024.

Though the specific rates and charges for these services vary broadly, Table 3 below reflects the average anticipated increases for each service area by campus. These rates have been developed and recommended for approval after a full review and consultation with each campus. In addition, the room and board rates are reflected in the "change in tuition, fees and, room and board" information displayed earlier in this document.

#### *Table 3* Auxiliary Rate Increases Average Fee Increase for FY 2024

<u>Campus</u>	Room and Board	<u>Contract Parking</u>
Crookston	6.0%	0.0%
Duluth	5.0%	3.2%
Morris	5.8%	3.0%
Rochester	0.8%*	n/a
Twin Cities	7.4%	0.9%

\*The percentage for Rochester is based on a blended rate for the new Student Life Center relative to Rochester's FY 2023 room rate plus the FY 2023 Twin Cities campus board rate as Rochester did not offer a meal plan in FY 2023 or earlier.

The increased room and board rates across all campuses are primarily driven by inflationary cost pressures associated with compensation, food, and supplies. In addition, several of the campuses are investing in campus-specific improvements to better serve and support their students. Additional details on each campus are included below:

- Crookston: The 6.0% blended rate increase for room and board on the Crookston campus is driven by several factors, including: a 10.0% increase in the campus's dining contract; and a 3.0% increase in its room rate to cover inflationary increases in compensation, utilities, and supplies as well as an additional live-in Community Advisor.
- Morris: The increased room and board rate for the Morris campus (blended rate increase of 6.5% for the unlimited dining plan and 5.0% for a double room in a residence hall) is primarily driven by compensation cost increases and a 10.0% increase in the campus's dining contract. The increase in the room and board rate for FY24 is not expected to cover the costs associated with providing these services.

- Duluth: The increased room and board rate for the Duluth campus (blended rate increase of 4.0% for a double room and 5.8% for the unlimited meal plan) is driven by general inflationary cost increases ranging from 4.0% to 6.0% for compensation, food, and supplies. In addition, Duluth dining services is adding additional kiosk locations and renovating its 1970s era production kitchen.
- Rochester: The 0.8% increase in room and board on the Rochester campus is based on new room and board offerings beginning in FY 2024. Rochester's new Student Life Center will open in fall 2023. In addition, the campus will offer a new 19-meal plan for students living in the Student Life Center (a meal plan was not offered previously). The dining rate for Rochester's 19-meal plan was developed in consultation with the dining contract managers on the Twin Cities campus and in consideration of anticipated costs. Given Rochester's new room and board offerings, it is impossible to develop an exact year over year rate change. Therefore, the 0.8% change in the room and board rate was calculated based on Rochester's FY 2023 room rate plus the FY 2023 Twin Cities campus board rate.
- Twin Cities: The increased room and board rate for the Twin Cities campus (blended rate increase of 7.4%) includes a 3% supplemental housing rate increase (resulting in an overall housing rate increase of 6%) as part of the planned rate ramp-up to fund the renovation of Pioneer Hall and the consolidation of Superblock Dining, as approved by the Board of Regents in the FY 2017 Annual Capital Budget. FY 2024 will be the final year of the planned ramp-up. Housing and Residential Life anticipates this rate increase of 6.0% will not fully cover all normal operating cost increases in addition to the costs associated with the Pioneer Hall project. With similar rate increases in the next several years, housing balances are expected to stabilize and recover. The proposed 7.4% blended rate also incorporates a 9.5% increase in the dining costs. It is important to note that this rate increase is not expected to cover all expenses related to dining services given an operating deficit due to lingering COVID-19 impacts, wage increases, refunds, and labor costs.

The Duluth, Morris, and Twin Cities campuses are increasing parking rates in FY 2024. Each campus is raising rates for specific investments and inflationary costs:

- The 3.0% rate increase for the Morris campus will support maintenance of the parking lots.
- The proposed increase to contract parking rates on the Twin Cities campus (including monthly rate increases of 2.5% for parking lots, 0.9% for ramps, and 0.7% for garages) is driven by investments in parking and transportation infrastructure and capital.
- The Duluth campus's 3.2% proposed parking permit increase (from \$315 to \$325/year for the most utilized pass) is based on an analysis of historical data, future demand projections, comparable market rates, compensation increases, utility increases, and renovation projects for campus safety (including cameras and lighting). In addition, Duluth's 2016 Parking & Transportation Study recommended a market rate adjustment to reflect the current supply and demand and a pricing structure to encourage alternative transportation modes and control parking demand. These helped to inform the proposed rate changes. This stepped adjustment over a multi-year period is intended to trend Duluth toward local and other university parking rates.

#### Course Fees, Fees in Lieu of Tuition and Administrative/Misc. Term Fees

Each request for a new course or miscellaneous term fee, or any increase in an existing fee, is reviewed through the budget process. All fee proposals requested by units require an updated justification and rate development analysis. Attachments 6 and 7 list all proposed fees recommended for approval at this time. Each of the fees meets the parameters established in Regents policy.

<u>Course fees</u> are supplemental to tuition for costs unique and essential to the specific course they apply. Administrative guidelines further outline specific examples to aid in implementing the policy and ensuring compliance with the policy intent. The most common examples of costs "unique and essential" to the particular course include transportation for field trips, items consumed during the course or produced and retained by the student as a result of course work, and special talents purchased for help in the delivery of the course (e.g., art models, speakers, etc.). A course fee listed in Attachment 6 may apply to only one course, or it may be applied to multiple courses that meet the same definitions and cost structures for which the fee is proposed.

<u>Miscellaneous Term fees</u> vary in their purpose and structure but generally either address a benefit that is common to all students enrolled on the campus (capital enhancement fee, stadium fee) or is unique to the circumstances of the individual (testing fees, locker rentals, late payment fees, study abroad fees, etc.).

Some of the fees in these categories are "fees in lieu of tuition," which are charged in situations where the total program cost is packaged in a way that better lends itself to a comprehensive fee structure. These are often implemented in a split manner (tuition and fee portions) for tax reporting purposes but are communicated to the students as a comprehensive fee. The two primary purposes for this type of fee are the College in the Schools Program in state law and study programs requiring domestic and foreign travel implemented through the colleges and the Learning Abroad Center. Fees in lieu of tuition are technically implemented either as a course fee (based on registration for a course assigned this fee) or as a term fee (registered for a term-based program assigned this fee), so they are included in either Attachment 6 or 7.

The all-funds budget recommended in this document, as displayed in Attachment 2, includes an estimate of revenues derived from these fees for FY 2024 as part of the "Sales, Fees, and Misc." category.

#### Academic Fees - Campus/Collegiate Fees and Durable Goods Fees

The definition of "Academic Fees" within the Regents Policy: *Tuition and Fees* categorizes the purpose of these fees into two specific types:

- Campus Collegiate Fees: For "goods and services that directly benefit students but are not part of actual classroom instruction." Allowable goods and services include advising, career services, computer labs, special equipment, orientation activities, and other goods or activities intended to enhance the student experience outside of the actual classroom or online instruction.
- Durable Goods Fees: Fees for educational materials and equipment that will be owned by, potentially owned by, or assigned to a specific student for their use during the entire term. Durable goods fees may not be charged for services, or for use of

equipment owned and retained by the University, except for computers or other specialized equipment assigned for a full term to a specific student.

Attachment 8 contains the list of proposed academic fees recommended for approval. These fees, including their purpose and specific levels, have been reviewed through the budget process. This budget includes proposed increases to the Rochester campus fee (\$35 per term – last increased over eight years ago), all five collegiate fees on the Duluth campus (increases ranging from \$1.50 to \$11.00 per term), and the Twin Cities collegiate fees for

- the College of Biological Sciences (to \$325 or an increase of \$25/term last increase FY 2020),
- the College of Design (to \$400 or an increase of \$50/term last increase FY 2013),
- the College of Food, Agriculture and Natural Resource Sciences (to \$250 or an increase of \$10/term), and
- the School of Public Health (to \$228 or an increase of \$8).

With the implementation of these changes, the academic fees range across all units from \$50/term to \$580/term based on services and programming unique to each school.

The all-funds budget recommended in this document, as displayed in Attachment 2 includes an estimate of revenues derived from these fees for FY 2024 as part of the "Sales, Fees, and Misc." category. The revenue is impacted by rate as well as enrollment levels, which in some cases are estimated to be lower than in FY 2023.

#### **Student Services Fees**

Attachment 9 outlines the recommendations to the Board regarding student service fees at all campuses for FY 2024. These fees have also been incorporated into the *Change in Tuition, Fees,* and Room and Board FY 2023 vs. FY 2024 information displayed previously in this document. Student service fees are subject to campus-based processes involving a "Student Services Fee Committee," which, by Board policy, shall have at least a student majority. The Student Services Fee Committees recommend the full set of fees in this category to the Vice President for Student Affairs for review. In most cases, the fee increases are deemed necessary to cover the increased costs of the student-focused services and operations funded through this process (health programs, recreation programs, student government organizations, and so forth). The additional costs of student workers (the required minimum wage of \$15/hour) and the general employee salary increases, coupled with inflation on purchases and a declining total fee-paying population, lead to most of the recommended increases in the fees. As an outlier for FY 2024, the Rochester campus student services fee has not increased for eight years, and the committee approved some meaningful changes moving forward that come with cost increases: increases in student programming (including food security initiatives) through the Intercultural Center (up \$59.50/semester); a new recreation space replacing the loss of the YMCA space (up \$35.00/semester); and mental health initiatives and increased costs for the Olmsted Medical Center fee (up \$109.50/semester).

The proposed fee increases subject to the following legislation from 2017 are less than the mentioned 2% (as indicated in Attachment 9) with the exception of the Rochester campus:

*"Subdivision 1. Referendum. The governing body of a public postsecondary institution must not increase mandatory student activity fees by greater than two percent relative to the* 

previous academic year unless the increase is approved by a majority of students voting in a campus referendum. This section does not apply to fees paid by students that are directly related to academic, administrative, health services, or debt obligations, including bonds issued under sections 136F.90 to 136F.98. The Board of Regents of the University of Minnesota is requested to adopt a policy implementing this section.

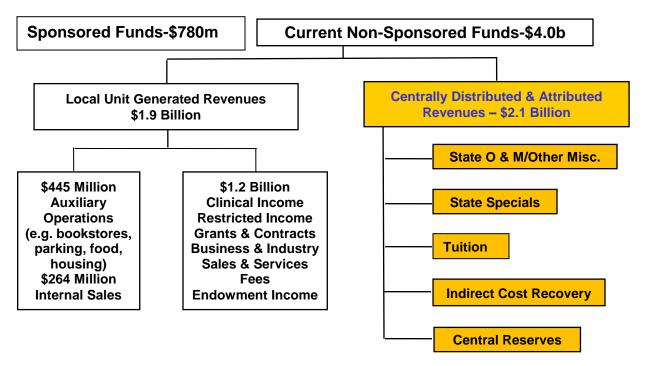
Subdivision. 2. **Penalty**. If the Board of Regents of the University of Minnesota increases mandatory student activity fees by more than two percent without approval by a vote of the student body as described in Subdivision 1, the commissioner of management and budget shall deduct from the university's appropriation base an amount equal to one percent of the university's appropriation base in the first year of the next biennium."

On the Rochester campus, the proposed increase of \$2.50 (2.5%) in both the Rochester Student Association fee and the Student Activities Board fee (for a total increase of \$5 per term) was approved by the student body, with 60.9% of those voting approving the increase. An email was sent to all the fee-paying students, and the Rochester Student Association promoted the Student Fee Vote through their social media beginning May 1, 2023. The poll closed on May 11, 2023 with a final response rate of 17%.

The remainder of this document is a summary of the <u>all-funds</u> budget for FY 2024.

### IV. All-Funds Budget – Summary

The FY 2024 Annual Operating Budget presented here for approval is an "all-funds" budget. Attachment 2, "University Fiscal Page," provides the detailed budget for FY 2024 in an all-funds context (excluding sponsored funds). The chart below displays the fund structure included in this budget.



Sponsored funds are those provided to the University by a grant or a contract under Board policy and administered through Sponsored Project Administration (SPA) and Sponsored Financial Reporting (SFR) units. These are restricted funds budgeted on a multi-year, project-by-project basis, subject to special grant rules and reporting procedures. For FY 2024, the total projected sponsored funds budget (without indirect costs) is \$780.0 million, representing an estimate of total expenditures to be reimbursed by sponsors during the year. It is included here to identify the University's total annual operating budget, but it does not require Board approval for particular projects. Projections of sponsored activity into the future are strong. The \$780 million projected spending in FY 2024 represents a 4% increase from FY 2023, which is in line with recent trends. At \$780 million, the sponsored activity is forecast to be 32% higher than the actual total of roughly \$590 million in FY 2019 (pre-pandemic).

Funds in the Local Unit Generated Revenues category are, by University Policy, monitored and reviewed by central administration, but are automatically attributed to the units as generated and are managed within those units. The annual budgeting of revenues and expenses in this category of funds requires estimating and decision-making processes at the local unit level but not by central administration (some auxiliary rates, such as those for student room and board and parking, are reviewed and approved by central administration for inclusion in this recommended operating budget, however).

Although this is an all-funds budget, including estimated revenues and expenditures across all funds, the primary focus of this document is an explanation of the budget and the corresponding details related to the category of funds commonly referred to as "centrally distributed and attributed," or funds requiring a decision process or formal approval by central administration and the Board of Regents on the exact amount to estimate and budget in each academic and support unit. These are the primary discretionary funds of the institution that support nearly the entire maintenance and operations of the University's core mission.

#### FY 2024 Annual Operating Budget Overview: The Numbers

In summary, the budget for total current non-sponsored funds is proposed as follows:

Current <u>Nor</u>	<u>1-sponsored</u> Funds –	FY 2024 Operating Budget
	(Including inter	nal sales activity)

Beginning Balance	\$1,637,974,202
Revenues	<u>\$4,010,807,177</u>
Total Resources	\$5,648,781,379
Expenditures & Net Transfers	<u>\$3,889,405,077</u>
Ending Balance	\$1,759,376,302
Sponsored Funds – FY 2024 Budget	
Projected "Direct" Revenues/Spending	\$780,000,000

Within the FY 2024 Recommended Annual Operating Budget, the primary funds supporting teaching, research, and outreach are Operations and Maintenance (O&M), Tuition, State Specials, Indirect Cost Recovery (ICR), and Central Reserves or those described above as centrally distributed and attributed. These five funds total approximately 46% of the projected \$4.5 billion in <u>externally</u> generated revenues for the University (excluding internal sales) and represent the primary focus of budget development and planning to support the University's core infrastructure

and academic mission. The remaining 54% of the University's budget is derived from more restricted funds, including sponsored grants and contracts (17%), fees, auxiliary enterprises, philanthropic support, education sales, and services, etc. (37% combined).

<b>Revenue and Expenditure Plan – Centrally Distributed/Attributed Funds Only</b>
(O&M, Tuition, State Specials, ICR, Central Reserves)

		<u>Percent</u>
Beginning Balance	\$40,465,874	
Annual Revenues		
<b>Operations &amp; Maintenance-State</b>	\$686,558,000	33%
Operations & Maintenance-Other*	32,032,000	1%
Tuition (after waivers)	991,268,259	48%
State Specials	94,845,000	5%
Indirect Cost Recovery	214,060,312	10%
Central Reserves	60,446,000	3%
Total Annual Revenues	\$2,079,209,571	100%
Total Net Resources	\$2,119,675,445	
Allocations to Units*	<u>\$2,043,828,168</u>	
Ending Balance	\$75,847,277	

\*Includes the internal Enterprise Assessment that runs through O&M but represents a redistribution of resources.

### V. All Funds Budget - Revenues

### A. Non-Current Funds

Since expenditures in these funds can change significantly from one year to the next, budgets for non-current funds are less predictable than the budgets for current funds. Noncurrent funds can generally be classified into one of the following fund groups:

- 1) <u>Plant Funds</u> Most non-current expenditures are contained within the plant funds. These funds are to account for property, plant, and equipment transactions of the University. The spending pattern in this area varies depending upon capital project construction timetables and available financing from external sources such as State of Minnesota general obligation bonds. Plant fund activities (capital projects over \$500,000) are summarized in the annual capital budget presented to the Board of Regents for review in May 2023 and action in June 2023.
- 2) Endowment and Similar Funds The resources included in endowment and similar funds are a combination of gifts made to the University that contain specific stipulations as to the preservation of principal and additions to existing endowments in the form of investment income and market value fluctuations. Projections of the total change in endowment and similar funds are difficult to make because these funds are subject to market risks and fluctuations in contributions. Separate periodic reports are provided to the Board of Regents on the status of these funds.
- 3) <u>Loan Funds</u> These funds are designated for student loans, which are provided by the federal government, the State of Minnesota, and private donors. The loan fund is the

smallest group of non-current funds. Additions to the fund consist of interest received on outstanding loans (when applicable) and new contributions.

Noncurrent funds generally do not support the University's daily operations and therefore are not detailed within this document.

#### **B.** Current Funds

Current funds support the day-to-day activities of the University and can be grouped into two categories:

- 1) Non-sponsored Funds
  - Centrally Distributed and Attributed Funds distributed or attributed by the Board of Regents, which may be further distributed to a unit or department by a central, collegiate, or administrative office (largely state appropriations and tuition, but also includes indirect cost recoveries on sponsored grants and central reserves).
  - Self-Sustaining Funds in which expenditures are supported by revenues earned by the internal or external sale of goods or services, fees, federal appropriations, non-sponsored grants and contracts, endowment earnings, or gifts from external donors.
- 2) Sponsored Funds (sponsored research/public service) Funds provided by a grant or contract that Sponsored Projects Administration administers within the Office of the Vice President for Research.

For FY 2022, the most recent year of actual resource and expenditure information, current fund revenues for University operations totaled approximately \$4.3 billion. Attachment 5 contains the definitions of all current non-sponsored and sponsored funds. Table 4 outlines the major funding sources supporting FY 2022 expenditures, updated estimates of these sources for FY 2023, and the proposed budget for FY 2024.

#### Table 4 Current Fund Revenues Sponsored and Non-Sponsored

Funding Source	FY2021-22 <u>Actual Revenues</u>	FY2022-23 <u>Estimated</u>	FY2023-24 <u>Proposed Budget</u>	FY24 <u>% of Total</u>
Operations & Maintenance Approp.	\$621,968,000	\$621,968,000	\$686,558,000	14.3%
Tuition (w/waivers)	1,015,281,066	1,027,757,143	1,051,268,259	21.9%
State Specials	106,040,970	93,095,000	94,845,000	2.0%
Indirect Cost Recovery	195,588,690	215,797,300	214,060,312	4.5%
Federal Appropriations	14,633,948	29,057,522	18,000,000	0.4%
Grants & Contracts/Misc.	389,904,715	341,659,395	353,617,474	7.4%
Private Practice	129,926,225	146,010,263	150,390,571	3.1%
Internal Sales	246,186,739	256,544,472	264,240,806	5.5%
Gifts & Endowment Income	285,294,629	289,192,157	299,313,882	6.2%
Auxiliary Enterprises	403,804,506	415,918,641	445,032,946	9.3%
Sales, Fees and Misc. Income	398,877,320	418,821,186	433,479,927	9.1%
Subtotal Current Non-Sponsored	\$3,807,506,807	\$3,855,821,080	\$4,010,807,177	83.7%
Sponsored Funds (direct)	\$722,255,534	\$750,000,000	\$780,000,000	16.3%
Total Revenue	\$4,529,762,341	\$4,605,821,080	\$4,790,807,177	100.0%

### Revenue Summary by Fund Group

The President's Recommended Annual Operating Budget comprises current, non-sponsored funds representing 83.7% of all fund resources. The budget also includes estimated resources for current sponsored funds, which comprise the remaining 16.3% of annual current fund resources. A brief overview of the FY 2024 revenue summary for each of the existing fund categories follows.

### 1. <u>Centrally Distributed and Attributed Funds</u>

#### **Operations and Maintenance Fund**

The financial plan for the Operations and Maintenance Fund is based on resources derived from state appropriations, financial services fees, the Enterprise Assessment, and transfers-in from central reserves. Resources available for FY 2024 are projected to be \$725,631,885. This represents an <u>increase in resources of \$70,450,743</u> as compared to FY 2023, comprised of the following:

- The balance available from the previous year is estimated at \$1,128,743 more than that available in FY 2023. FY 2023 started out with a negative balance due to the loss (compared to budget) in FY 2022 of miscellaneous fees suspended due to the pandemic. The loss was covered in FY 2023 with a transfer from central reserves, leaving a higher ending balance to carryforward into FY 2024.
- The state appropriation is \$64,590,000 more than that available in FY 2023:
  - (\$1,150,000) removal of one-time FY 2023 appropriations
  - \$50,000,000 addition for core mission support
  - \$5,000,000 addition for safety & security (\$1m recurring/\$4m nonrecurring)
  - \$366,000 addition for unemployment insurance aid
  - \$374,000 addition for ensuring access to menstrual products (\$110k recurring/\$264k nonrecurring)
  - \$10,000,000 addition for the Medical School/CentraCare campus in St. Cloud
- Resources from the Enterprise Assessment (internal assessment to support the enterprise system replacement projects) are estimated to be \$1,700,000 greater than in FY 2023.
- The application/misc. fees are estimated to remain flat.
- Other income into the O&M fund is \$4,032,000 greater than in FY 2023 due to the American Indian Scholars Program: the new student support funds to be transferred to the University annually from the Office of Higher Education.
- The transfer-in from Central Reserves to support the O&M operating budget is \$1 million less than in FY 2023 to reflect the one-time transfer approved to offset the loss of miscellaneous fees, as mentioned in a previous bullet.

The allocation of these appropriations by unit is included in Attachment 10: Fund Forecast - Centrally Distributed and Attributed Funds.

### Tuition

Estimated tuition revenue is increasing by \$23,511,116 between FY 2023 and FY 2024. The increase results from the proposed rate increases described earlier in this document, coupled with estimated increases and decreases in enrollment (varies by unit), the phase-in of the tuition surcharge at UMD, and the proposed rate increase for the Twin Cities tuition surcharge. More specifically, the revenue estimates for FY 2024 are based on:

- \$16.8 million associated with a 3.5% increase for the resident and nonresident undergraduate rates and the general graduate rate, coupled with estimated enrollment changes, on the Rochester and Twin Cities campuses,
- \$0.5 million associated with a 1.0% increase of the resident undergraduate and nonresident (where applicable) rates, coupled with estimated enrollment changes, on the Crookston, Duluth, and Morris campuses,
- \$5.2 million associated with varying rate changes for some graduate and certificate programs and professional programs (detailed in Attachment 3) and projected enrollment increases (where applicable),
- \$140,000 associated with the June 2021 Board approval of a \$250/semester tuition surcharge for undergraduate students in the Swenson College of Science & Engineering on the Duluth campus phased in over four years, beginning with students entering fall 2021 so FY 2024 is year three of the four-year phase-in,
- \$825,000 associated with the proposed increase in the Twin Cities tuition surcharge from \$1,250/semester to \$1,300/semester, as described earlier in this document.

Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the tuition estimates for FY 2023 and FY 2024 by college, campus, and support unit. Under the institutional budget model, 100% of the tuition revenue is attributed to the units that generate it.

### State Specials – Appropriated in the Higher Education Bill

Revenues from the state specials available for FY 2024 total \$94,845,000. This is \$1,750,000 more than the appropriations for FY 2023 due to the elimination of a FY 2023 \$250,000 one-time appropriation to the Natural Resources Research Institute (NRRI), and the addition of a \$2,000,000 one-time appropriation to NRRI in FY 2024. These appropriations (unless otherwise noted) are recurring base amounts available to support general operating costs of the programs/activities identified in the law.

The state specials by appropriation for FY 2024:

Agricultural Special	\$42,922,000
Health Sciences Special	9,204,000
Technology Special	1,140,000
System Special	9,181,000 (\$2 million nonrecurring)
Mayo/University Partnership	7,991,000
Cigarette Tax	22,250,000
MN Care	2,157,000
Total	\$93,095,000

The allocation of these appropriations by unit is included in Attachment 10: Fund Forecast - Centrally Distributed and Attributed Funds.

### Indirect Cost Recovery (often referred to as "F&A" or Facilities & Administrative Costs)

The financial plan for indirect cost recovery funds is based upon estimated resources derived from the reimbursements received from sponsors to cover a portion of the "overhead/facilities and administrative" costs associated with sponsored research. For FY 2024, available indirect cost recovery resources are estimated to be \$214,060,312. This represents a <u>decrease in resources</u> <u>available for distribution of \$1,736,988 (0.8%)</u> compared to the estimate for the previous year,

based on projected grant activity. Actual indirect cost recovery revenue is estimated at an all-time high in FY 2023 of roughly \$215.8 million. Some reduction or uncertainty of funding available from some of the federal agencies in recent years combined with continued competition from research institutions and the hesitation of campuses and colleges to budget based on applications as opposed to known awards are responsible for the estimated decline in revenues.

The last four-year F&A (facilities and administrative cost) rate agreement was signed on March 1, 2019 and was established for FY 2020 through FY 2023. Negotiations for a new rate agreement with the U.S. Department of Health and Human Services are ongoing and expected to be finalized mid-fiscal year. Given this, the FY 2023 rates will be used in FY 2024 until a new rate agreement is established, so the FY 2023 F&A rates were used to project indirect cost recovery revenue for the FY 2024 budget. Depending on the specific grant and the sponsor involved, units apply the applicable rate from the table below (or a lesser rate agreed to with the sponsor and approved by the Vice President for Research) to the direct budgeted expenses of the grant to estimate the F&A or Indirect Cost Recovery return.

Award Type	FYs 2020-21	FYs 2022-23	FY 2024*
On-Campus Research	54%	55%	55%
On-Campus Public Service (a.k.a.	33%	35%	35%
Other Spons. Activities)			
On-Campus Instruction	50%	50%	50%
Hormel Institute	55%	59%	59%
Dept. of Defense Contracts	57%	57%	57%
Off-Campus Projects	26%	26%	26%

\* The FY 2023 F&A rates will be used until new rates are approved. Negotiations with the U.S. Department of Health and Human Services are ongoing and expected to continue into FY 2024.

Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the ICR estimates for FY 2023 and FY 2024 by college, campus and support unit. Under the institutional budget model, 100% of the ICR revenue is attributed to the units that generate it.

### **Central Reserves**

The primary revenue source for the central reserves fund is investment earnings from the temporary investment pool. The purpose of this fund as reflected in the uncommitted available balance is to insulate the University from potential major financial risks, including:

- Unanticipated or uninsured catastrophic events
- Temporary institutional revenue declines or expenditure gaps
- Unforeseen legal obligations and costs
- Failures in central infrastructure
- Failures of major business systems

After allocations and transfers (changes for FY 2024 explained below), the central reserves balance is projected to be \$73,832,027 at the end of FY 2024. Based on FY 2024 state appropriations, the Board of Regents policy sets the desired balance to be \$30,856,120. The purpose of the central reserves balance is to address immediate needs related to large unanticipated financial challenges or needs during a time of financial upheaval (bullets above). In the economic downturn years of FY

2009 – FY 2012, when the University's state appropriation was drastically reduced, the central reserves balance was accessed to aid the budget: it dropped to a range of \$10m-\$17 million below goal level for those years. During management of the financial realities of the pandemic in FY 2020 through FY 2022, central reserves again aided the budget, and the balance dropped to roughly \$20 million below goal level. With the recommendations in this budget and the projected investment returns for this year and next, the FY 2024 ending balance will be roughly \$43 million above the policy goal level.

The financial plan for FY 2024 central reserves is based on estimated resources derived primarily from investment earnings. Resources available for the year are projected to be \$93,869,989 which is an <u>increase of \$15,890,732</u> from FY 2023.

Factors with a positive impact on the change in resources:

- The balance available from the previous year is estimated to be \$32,272,132 greater than that available in FY 2023: FY 2022 included the continuing impact of a planned spend-down of the balance in response to COVID-19, which lowered the balance moving into FY 2023, and investment earnings above planned allocations were greater in FY 2023 allowing for a stronger year-end balance than the previous year.
- Gross investment income is estimated to increase \$8,884,600 over FY 2023 primarily due to higher short term interest rates from FY 2023 projected to stay elevated into next year, and a reinvestment at much higher interest rates of some very low yielding bonds purchased 2-3years ago that will be maturing in the next 6 months.
- The recurring transfer to O&M for general operations is \$1.0 million less than in FY 2023, reflecting the end of last year's plan to offset the one-time loss in miscellaneous fees associated with responding to the pandemic.

Factors with a negative impact on the change in resources:

- The estimate of capital gains is \$866,000 less than in FY 2023.
- The fees and operating costs associated with managing the TIP funds and the required payment of interest to some project balances in TIP are estimated to increase by \$400,000 (decreasing total available resources).
- The one-time withdrawal of \$25 million of TIP invested in CEF in FY 2023 will not be repeated in FY 2024, thereby reducing the total resources compared to last year.

The financial plan for FY 2024 central reserves includes allocations of \$20,037,962, which is a decrease of \$17,585,306 compared to FY 2023. The change is due to:

- (\$56,806) a decrease in the allocation to the 2515 University Ave. SE LLC depreciation reserve fund.
- \$6,500 an estimate for the funds to be paid to the state of Minnesota for interest earned on unspent Legislative Citizen's Commission on MN Resources project funds after FY 2023 was a year with no interest earned/paid.
- \$40,000 an increase in the allocation to the President's Office for the costs of institutional dues and memberships.
- \$191,000 an increase in the allocation to the University of Minnesota Alumni Association to address operating cost increases over two years.
- \$2,234,000 a one-time allocation of budget support to Crookston, Duluth and Morris as described in the investment summary section of this document.
- \$5,000,000 a one-time reserve for anticipated outside legal costs

(\$25,000,000) – elimination of the approved FY 2023 one-time allocation associated with a withdrawal of earnings on TIP invested in CEF to fund the principal payment reserve associated with the \$500 million bond sale (\$8 million), one-time budget support to Crookston, Duluth, and Morris (\$7 million), and a portion of the projected one-time costs associated with the implementation of the PEAK Initiative over the next three to four years (\$10 million).

#### 2. <u>Self-Sustaining Funds</u>

#### **Auxiliary Enterprises**

The University includes several operations that provide goods and services predominantly to individuals in the University community and incidentally to the general public. Residence halls, food service, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are primary examples of these activities referred to as auxiliary enterprises.

Overall, the FY 2024 budget for auxiliary revenues generated by these enterprises is an estimated \$445.0 million which is an estimated increase of approximately \$29.1 million (7%) over FY 2023. As has been explained in reports to the Board of Regents over the last several years, these units experienced the most significant negative financial impact due to the pandemic. For FY 2020 and FY 2021, revenues dropped significantly from "normal" levels, and the units responded with expense reductions where possible and the use of balances and reserves that were previously in place primarily to address facility-related needs. In addition, the University allocated some of the authorized central reserves balance, savings in central support units from the furlough/temporary pay reduction program, and some of the federal relief funds to offset losses in these units. Moving forward, the expectation is that revenue-generating activities and occupancy rates in housing will continue to rebound back to pre-pandemic levels. Revenues and expenditures will be monitored during the year, and nonrecurring solutions will be assessed for any shortfalls that develop.

#### **Internal Service Activities**

The University conducts internal service activities for the purpose of convenience, cost, or control. These activities provide goods and services predominantly to University departments and indirectly to the general public. Fleet services, UMarket Services, and the Mechanical Engineering Shop are examples of internal service activities.

Overall, the FY 2024 budget for revenues generated by these internal service organizations is an estimated \$264.2 million, which is an estimated increase of approximately \$7.7 million (3.0%) compared to FY 2023. After decreasing during the last months of FY 2020 and all of FY 2021 due to reduced purchasing across the entire University, activity in many of these operations has been growing. Some have seen a return to pre-pandemic levels, while others are facing lower levels of demand, requiring expense reductions and changes in operations. Shortfalls in internal sales are addressed through reduced expenditures where possible, one-time subsidies from other funds, and future increases in rates charged to customers when possible.

#### Other Unrestricted and Other Restricted Non-Sponsored Activity

The FY 2024 budget for other unrestricted and restricted non-sponsored funds <u>combined</u> includes estimated resources of approximately \$1.25 billion, which is an increase of approximately \$30.1 million (2.5%) compared to FY 2023. Most of these sources are expected to increase 3.5% over FY 2023, with federal agricultural appropriations showing a decrease due to timing issues. As with the auxiliary and internal sales units, many of the activities generating income in this fund group were canceled or severely reduced over the last months of FY 2020 and throughout FY 2021. The

response to shortfalls where they occurred was like that of other activities: a reduction in expenditures where possible, the use of balances and reserves, University support through central reserves/central unit savings, and the federal relief dollars. Throughout FY 2022 and FY 2023, some activities returned to pre-pandemic levels while others continue to grow more slowly over time. A significant disruption in the trend for these revenues occurred as a result of roughly \$189 million in one-time federal relief funds to the University. That revenue was recorded as the funds were claimed by the University (based on the timing of scholarship expenditures and pandemic-driven revenue losses). Those transactions spread the receipt of the dollars across multiple fiscal years as the institutional shortfalls and the payments to students occurred over time, but a significant receipt and distribution of those funds occurred in FY 2022. Restricted funding has since returned to pre-pandemic levels and is projected to follow normal growth trends (2-4% annually) moving forward.

The other <u>unrestricted</u> fund group within this category includes resources derived from miscellaneous activities such as sales of educational goods and services, clinical income, course and campus/collegiate fees, and student payment-related fees.

The other <u>restricted</u> fund group within this category includes grants and contracts with business and industry, gifts received through the University of Minnesota Foundation, endowment earnings, and restricted government appropriations, each of which can only be used in accordance with the purposes established by the source. As expected, every year, units will balance budgets in these funds with the projected growth in revenue as well as expense reductions.

### 3. Sponsored Research

Sponsored research consists of grants and contracts administered through the Office of Sponsored Project Administration (SPA). Sponsored funds typically represent multi-year activities surrounding research and public service projects. Estimated expenditures for a given year will vary according to the University's ability to obtain grants as well as the timing of expenditures related to current or pending projects. Estimated direct expenditures for FY 2024 are \$780,000,000.

### VI. All Funds Budget - Expenditures/Allocations

For FY 2022, the most recent year of actual resource and expenditure information, current fund expenditures for University operations totaled approximately \$4.3 billion. Attachment 5 contains the definitions of all current non-sponsored and sponsored funds. Table 5 below outlines (according to function) the current fund expenditures for FY 2022, updated estimates of these expenditures for FY 2023, and the proposed budget for FY 2024. Note that the table includes only recorded expenditures and not transfers from the current funds to noncurrent funds, primarily to the plant fund for debt service and capital projects. The full set of expenditures and transfers are detailed in Attachment 2: University Fiscal Page.

	FY2021-22	FY2022-23	FY2023-24	FY24
Functional Category	<u>Actual Expenditures</u>	<b>Estimated</b>	<u>Proposed Budget</u>	<u>% of Total</u>
Instruction	\$829,336,689	\$846,391,216	\$881,981,664	19.3%
Research	378,115,818	385,891,414	402,118,010	8.8%
Public Service	210,285,886	214,610,217	223,634,499	4.9%
Academic Support	571,621,256	583,376,108	607,906,865	13.3%
Student Services	143,008,221	145,949,050	152,086,155	3.3%
Institutional Support	339,144,007	346,118,184	360,672,329	7.9%
Plant/Ops & Maintenance	339,270,400	346,247,176	360,806,745	7.9%
Scholarships/Fellowships	403,923,758	389,645,004	401,334,354	8.8%
Auxiliary Enterprises	375,056,468	382,769,151	398,864,456	8.7%
	\$3,589,762,503	\$3,640,997,519	\$3,789,405,077	82.9%
Subtotal Sponsored (direct)	\$722,255,534	\$750,000,000	\$780,000,000	17.1%
Total Expenditures	\$4,312,018,037	\$4,390,997,519	\$4,569,405,077	100.0%
Transfers to the Plant Fund	\$106,966,438	\$100,000,000	\$100,000,000	
Total Expenditures and Transfers	\$4,418,984,475	\$4,490,997,519	\$4,669,405,077	

#### Table 5 Current Fund Expenditures

Within the President's Recommended Annual Operating Budget, non-sponsored funds represent 82.9% of all current fund expenditures. The growth in the non-sponsored fund expenditures is projected to be 3.9%, spread across all function categories. The sponsored fund expenditures are expected to increase 4.0% based on units' projected net change in awards. Growth in expenditures over the prior year is driven by the following cost increases:

- the proposed 3.75% increase in salaries combined with the 0.25% market adjustment pool and a projected 5.8% increase in associated fringe benefit costs,
- inflation on utilities, supplies/library materials/equipment, etc., offset by unit-level decisions to buy less or buy differently than they otherwise would to avoid some of the impacts from inflation. Costs outside of compensation are expected to increase a net 3-4% for FY 2024.

In addition, the <u>investment in the strategic plan</u> as proposed in the budget and planned by units will lead to increased expenditures. Those spending increases will be spread throughout functions and will not be evident in any significant line-item increase because they are offset in large part by the planned spending reductions in units as described earlier in this document.

#### <u>Centrally Distributed and Attributed – Proposed Distributions</u>

Within the context of available resources, the proposed distributions for the centrally distributed and attributed funds are as follows:

Centrally Distributed and Attributed Funds						
	<u>0&amp;M</u>	<u>Tuition</u>	State <u>Specials</u>	<u>ICR</u>	Central <u>Reserves</u>	
Balance Forward	\$109,885	\$0	\$0	\$0	\$40,355,989	
Annual Revenue/ Net Transfers	<u>\$725,522,000</u>	<u>\$991,268,259</u>	<u>\$94,845,000</u>	<u>\$214,060,312</u>	<u>\$53,514,000</u>	
Total Net Resources	\$725,631,885	\$991,268,259	\$94,845,000	\$214,060,312	\$93,849,989	
Planned Distributions	<u>\$723,616,635</u>	<u>\$991,268,259</u>	<u>\$94,845,000</u>	<u>\$214,060,312</u>	\$20,037,962	
Ending Balance	\$2,015,250	\$0	\$0	\$0	\$73,832,027	

#### Table 6 FY 2024 Proposed Distributions Centrally Distributed and Attributed Funds

Details on specific distributions by campus, college, and support unit can be found in Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds. Distributions represent resources provided to the operating units (primarily academic) as part of the FY 2024 budget plan. Units will utilize those resources to cover costs as projected and explained in this budget, with any funds remaining at the end of the year held as a reserve for future planned spending. The "Ending Balance" in the table above represents funds held by the institution and not planned for distribution to the operating units.

## VII. Conclusion - FY 2024 Recommended Annual Operating Budget

The FY 2024 Annual Operating Budget for the University of Minnesota recommended by President Gabel and senior leaders of the University represents a balanced and responsible approach to maintaining excellence at a top-tier, public research University. The plan includes substantial reallocated resources along with additional funds from the state and students to make a significant investment in the University's employees, to address core needs in many University units, including the recurring negative financial impacts of reduced enrollment in some units, to expand and enhance only the most critical services, and to maintain the physical infrastructure across the University.

## VIII. All Current Funds Operating Budget - Resolution

The docket contains the budget resolution for approval by the Board of Regents.

### Attachment 1 Supplemental Information: Changes in the State Appropriations - Revised

#### University of Minnesota

Incremental Appropriation Changes for the 2024-2025 Biennium – Request and Final

	Request	Final Bill	% of	Request	Final Bill	% of
Recurring	FY24	FY24	Request	FY25 Over FY24	FY25 Over FY24	Request
Core Mission	45,000,000	50,000,000		45,000,000	0	
MN Resident Scholarship	30,000,000	0		0	0	
Safety & Security	5,000,000	1,000,000		0	0	
American Indian Scholars	4,500,000	4,032,000	*	0	0	
Tuition Shortfall	24,000,000	0		0	0	
Tuition Freeze	13,500,000	0		13,500,000	0	
Unemployment Insurance Aid	0	366,000		0	0	
Menstrual Products	0	110,000		0	0	
Total Recurring	122,000,000	55,508,000	45%	58,500,000	0	0%
Nonrecurring						
Safety & Security	0	4,000,000		0	4,000,000	
Menstrual Products	0	264,000		0	0	
NRRI	0	2,000,000		0	2,000,000	
Med School/CentraCare Campus	0	10,000,000		0	0	
Total Nonrecurring	0	16,264,000		0	6,000,000	
Total Recurring & Nonrecurring	122,000,000	71,772,000	59%	58,500,000	6,000,000	10%
*(Appropriated to Office of High	er Education fo	r transfer to th	e University	/)		

### Summary of State Support Outside of the Higher Education Bill

The administration will continue to assess new laws to determine their fiscal impact on the University through June. The summary below is an initial reading of the legislation signed by the Governor on May 24, 2023

## SF1955 – Omnibus agriculture, broadband, and rural development appropriations

This bill was signed by the Governor on May 24, 2023 and provides appropriations from the general fund for the Agriculture Research, Education, Extension, and Technology Transfer Grant Program (AGREET), which is part of an appropriation to the Department of Agriculture for

subsequent transfer to the University. It includes previous recurring funds as well as new funding for:

- Farm Business Management \$250,000 recurring
- Forever Green Initiative \$802,000 recurring
- Deep winter greenhouse program \$350,000 in FY24 and \$350,000 in FY 2025

In addition, one-time funding is also available for wild rice research (\$450,00), VDL equipment (\$250,000), heritage oilseed research (\$300,000 in FY 2024 and \$300,000 in FY 2025 – new appropriation).

### HF1999 - Legacy finance and policy bill

This bill provides four appropriations from the Clean Water Fund and one appropriation from the Arts and Cultural Heritage Fund to the University of Minnesota or to a state agency for the University. Funding through this bill is nonrecurring.

- \$150,000 in FY 2024 and \$150,000 in FY 2025 for a regional irrigation water quality specialist.
- \$3 million in FY 2024 and \$3 million in FY 2025 for the Forever Green agriculture initiative.
- \$0.5 million in FY 2024 and \$0.5 million developing Part A of the county geologic atlases.
- \$1.0 million in FY 2024 and \$1.0 million in FY 2025 for a program related to stormwater.
- \$50,000 in FY 2024 for grants to 4-H chapters.
- The University may also receive additional funds through several sections of the bill that specifically identify the University of Minnesota (or units of the University) as a recipient or potential recipient for funding, but the state administrative agency has discretion on the amount provided.

### HF2497 – Education finance bill

This bill was signed by the Governor on May 24, 2023. Several provisions provide funding for the University:

- This bill establishes the Read Act and appropriates \$4.2 million in FY 2024 to the Department of Education for a contract with the College of Education and Human Development's Center for Applied Research and Educational Improvement (CAREI). This funding is new and nonrecurring.
- \$500,000 in additional funding is also provided each year to support implementation and evaluation of the multitiered system of support framework. This is new funding for the University.
- \$200,000 in FY 2024 and \$200,000 in FY 2025 for the operation of the Minnesota Principals Academy. The University has previously received funding for this work.

**University of Minnesota** 

# Attachment 2 Resource and Expenditure Budget Plan University Fiscal Page - Revised

University of Minnesota		C		-	
SUMMARY: Current Funds plus Multi-Year/Sponsored Funds	Actual FY20	Actual FY21	Actual FY22	Estimated FY23	Budget Plan FY24
RESOURCES					
a Carry Forward	\$1,028,227,018	\$1,110,880,235	\$1,412,372,773	\$1,523,150,641	\$1,637,974,202
Revenue Current Funds (By Fund)					
State Appropriation	\$601,078,000	\$602,818,000	\$621,968,000	\$621,968,000	\$686,558,000
Tuition	\$1,038,752,720	\$1,005,305,707	\$1,015,281,066	\$1,027,757,143	\$1,051,268,259
State Special	\$94,182,974	\$94,160,591	\$106,040,970	\$93,095,000	\$94,845,000
Sales, Fees, and Misc	\$352,308,152	\$394,591,293	\$398,877,320	\$418,821,186	\$433,479,927
Indirect Cost Recovery	\$168,677,637	\$178,378,564	\$195,588,690	\$215,797,300	\$214,060,312
Auxiliary Enterprises	\$343,668,922	\$245,874,878	\$403,804,506	\$415,918,641	\$445,032,946
Internal Sales	\$221,620,899	\$295,000,941	\$246,186,739	\$256,544,472	\$264,240,806
Private Practice	\$138,377,976	\$142,895,000	\$129,926,225	\$146,010,263	\$150,390,571
Federal Appropriations	\$15,276,297	\$24,880,390	\$14,633,948	\$29,057,522	\$18,000,000
Gifts & Endowment Income	\$261,972,000	\$262,444,685	\$285,294,629	\$289,192,157	\$299,313,882
Restricted Grants, Contracts & Misc	\$341,248,290	\$331,591,178	\$389,904,715	\$341,659,395	\$353,617,474
Total Nonsponsored Revenues	\$3,577,163,866	\$3,577,941,227	\$3,807,506,807	\$3,855,821,080	\$4,010,807,177
Resources Expended MY/Sponsored Funds	\$606,229,382	\$682,091,278	\$722,255,534	\$750,000,000	\$780,000,000
Total Annual Revenues - Current Funds (b+c)	\$4,183,393,247	\$4,260,032,505	\$4,529,762,341	\$4,605,821,080	\$4,790,807,177
e Total Resources All Current Funds (a+d)	\$5,211,620,265	\$5,370,912,740	\$5,942,135,115	\$6,128,971,721	\$6,428,781,379
EXPENDITURES					
Expenditures by Function - Nonsponsored Only	-				
Instruction	\$854,421,165	\$816,756,633	\$829,336,689	\$846,391,216	\$881,981,664
Research	\$362,712,289	\$394,660,372	\$378,115,818	\$385,891,414	\$402,118,010
Public Service	\$200,909,581	\$190,043,192	\$210,285,886	\$214,610,217	\$223,634,49
Academic Support	\$552,586,375	\$518,457,765	\$571,621,256	\$583,376,108	\$607,906,86
Student Services	\$148,489,296	\$132,867,423	\$143,008,221	\$145,949,050	\$152,086,15
Institutional Support	\$216,531,637	\$160,260,986	\$339,144,007	\$346,118,184	\$360,672,32
<b>Operations &amp; Maintenance of Plant</b>	\$383,372,853	\$336,752,280	\$339,270,400	\$346,247,176	\$360,806,74
Scholarships & Fellowships	\$355,721,251	\$368,582,408	\$403,923,758	\$389,645,004	\$401,334,354
Auxiliary Enterprises	\$315,479,106	\$267,270,317	\$375,056,468	\$382,769,151	\$398,864,45
Total Nonsponsored Expenditures	\$3,390,223,553	\$3,185,651,376	\$3,589,762,503	\$3,640,997,519	\$3,789,405,07
g Expenditures MY/Sponsored Funds	\$606,229,382	\$682,091,278	\$722,255,534	\$750,000,000	\$780,000,000
n Total Expenditures (f+g)	\$3,996,452,934	\$3,867,742,654	\$4,312,018,037	\$4,390,997,519	\$4,569,405,077
Expenditures by Natural Classification - Nonsponsor	red Only				
Salaries	\$1,565,640,384	\$1,485,650,509	\$1,543,841,066	\$1,675,067,556	\$1,746,257,92
Fringe Benefits	\$504,687,816	\$512,869,560	\$540,706,076	\$541,046,821	\$573,645,72
Student Aid	\$363,571,510	\$375,741,088	\$426,436,488	\$389,645,004	\$401,334,354
Supplies, Services, Miscellaneous	\$382,457,473	\$372,841,057	\$405,144,897	\$424,785,064	\$437,528,61
Consulting & Professional Services	\$119,646,357	\$109,744,356	\$123,370,152	\$127,071,256	\$130,883,39
Materials for Resale	\$47,460,295	\$39,596,290	\$61,168,694	\$63,127,083	\$65,020,89
Capital Assets/Equipment	\$109,474,348	\$58,727,509	\$78,330,932	\$80,680,860	\$83,101,28
Noncapital Equipment	\$45,283,577	\$43,045,091	\$47,886,396	\$44,882,906	\$46,229,39
Rents & Leases	\$37,644,292	\$33,855,861	\$40,410,489	\$40,596,150	\$41,814,03
Repairs, Maintenance, Supplies	\$74,564,339	\$57,064,427	\$65,150,006	\$74,993,630	\$77,243,43
ICR, Subcontracts, Participant Expense	\$840,204	\$855,929	\$1,235,785	\$1,157,953	\$1,148,63
Other Expenses & Adjustments	(\$16,366,348)	(\$53,735,012)	\$79,023,574	\$0 \$0	\$1
University Assessments	\$1,008	(\$1,302)	(\$0)	\$0 \$177.042.225	¢105 107 27
Utilities	\$155,317,914	\$149,696,014	\$177,057,946	\$177,943,235	\$185,197,375
i Total Nonsponsored Expenditures	\$3,390,223,553	\$3,185,651,376	\$3,589,762,502	\$3,640,997,520	\$3,789,405,077

j Expenditures MY/Sponsored Funds	\$606,229,382	\$682,091,278	\$722,255,534	\$750,000,000	\$780,000,000
k Total Expenditures (i+j)	\$3,996,452,934	\$3,867,742,654	\$4,312,018,036	\$4,390,997,520	\$4,569,405,077
TRANSFERS & ADJUSTMENTS 1 Transfers	(\$104,287,097)	(\$90,797,312)	(\$106,966,438)	(\$100,000,000)	(\$100,000,000)
ENDING BALANCE (e+k+l)	\$1,110,880,235	\$1,412,372,773	\$1,523,150,641	\$1,637,974,202	\$1,759,376,302

	A 2022-: Semeste Resident		C 2023-2 Semester Resident			F -2024 er Rates Nonresiden % Change
Rates listed as Year 2 (or beyond) show the percentage change for an individual stude For example, the rate for a 4th Year Student (fall 2020 start) in the School of Dentis rate (adjusted in columns A & B) and the rate they will pay as a 4th year student for	try DDS Program r				osed FY24 rate.	_
Twin Cities						
Undergraduate						
Per Credit	¢520.70	¢1 270 75		¢1 222 F0	2 50/	2 50/
13 Credits or more	\$538.70 \$7,003.00	\$1,278.75 \$16,623.00	\$557.55 \$7,248.00	\$1,323.50 \$17,205.00	3.5% 3.5%	3.5% 3.5%
Carlson School of Management tuition surcharge						
(paid in addition to rates above; Fall, Spring & Summer)						
Per Credit (1-8 credits) 9 Credits or more (full-time)	\$125.00 \$1,250.00	\$125.00 \$1,250.00	\$130.00 \$1,300.00	\$130.00 \$1,300.00	4.0% 4.0%	4.0% 4.0%
9 Creats of more (fun-time)	\$1,250.00	\$1,250.00	\$1,300.00	\$1,300.00	4.0%	4.0%
College of Science and Engineering tuition surcharge Applies to all CSE students and non-CSE students in the semester after they are a (paid in addition to rates above; Fall, Spring & Summer)	dmitted to a CSE m	ajor.				
Per Credit (1-8 credits)	\$125.00	\$125.00	\$130.00	\$130.00	4.0%	4.0%
9 Credits or more (full-time)	\$1,250.00	\$1,250.00	\$1,300.00	\$1,300.00	4.0%	4.0%
Graduate School General Programs						
Per Credit	\$1,539.00	\$2,381.50	\$1,593.00	\$2,465.00	3.5%	3.5%
6-14 Credits Each Credit over 14	\$9,234.00 \$1,539.00	\$14,289.00 \$2,381.50	\$9,558.00 \$1,593.00	\$14,790.00 \$2,465.00	3.5% 3.5%	3.5% 3.5%
College specific post-baccalaureate programs						
College of Education and Human Development Masters in Education & Post-baccalaureate Certificate Programs						
Per Credit	\$769.00	\$1,190.00	\$796.00	\$1,232.00	3.5%	3.5%
12 - 24 Credits	\$9,228.00	\$14,280.00	\$9,552.00	\$14,784.00	3.5%	3.5%
Each Credit over 24 Masters in Education & Post-baccalaureate Certificate Programs - Non-Deg	\$769.00 ree. Nonresident.	\$1,190.00 Summer Only	\$796.00	\$1,232.00	3.5%	3.5%
Per Credit	,	\$769.00		\$796.00		3.5%
12 - 24 Credits Each Credit over 24		\$9,228.00		\$9,552.00		3.5%
Each Credit over 24		\$769.00		\$796.00		3.5%
Master of Learning and Talent Development Per Credit			\$920.00	\$920.00	new	new
			<i>\$720.00</i>	<i>\$720.00</i>	iie w	new
Master of Social Work Per Credit			\$796.00	\$796.00	new	new
College of Liberal Arts						
Master of Geographic Information Science	#1 (0 <u>0</u> 00	<b>#2</b> 402 00	#1 (FO 00	40 <b>57</b> 0 00	2 50/	2 50/
Per Credit 6-14 Credits	\$1,602.00 \$9,612.00	\$2,483.00 \$14,898.00	\$1,658.00 \$9,948.00	\$2,570.00 \$15,420.00	3.5% 3.5%	3.5% 3.5%
Each Credit over 14	\$1,602.00	\$2,483.00	\$1,658.00	\$2,570.00	3.5%	3.5%
Doctorate in Audiology						
Per Credit	\$1,679.00	\$2,571.00	\$1,738.00	\$2,661.00	3.5%	3.5%
6-14 Credits	\$10,074.00	\$15,426.00	\$10,428.00	\$15,966.00	3.5%	3.5%
Each Credit over 14	\$1,679.00	\$2,571.00	\$1,738.00	\$2,661.00	3.5%	3.5%
Masters in Speech-Language Pathology	¢1 (70 00	¢0 F74 00	¢1 700 00	¢9 ((1.00	<b>3 F</b> 0/	
Per Credit 6-14 Credits	\$1,679.00 \$10,074.00	\$2,571.00 \$15,426.00	\$1,738.00 \$10,428.00	\$2,661.00 \$15,966.00	3.5% 3.5%	3.5% 3.5%
Each Credit over 14	\$1,679.00	\$2,571.00	\$1,738.00	\$2,661.00	3.5%	3.5%
Post-Baccalaureate Certificate in Technical Communication						
Per Credit	\$817.00	\$1,249.00	\$817.00	\$1,249.00	0.0%	0.0%
Post-Baccalaureate Certificate of Teacher Licensure in Music Education						
Per Credit	\$769.00	\$1,190.00	\$796.00	\$1,232.00	3.5%	3.5%
12 - 24 Credits Each Credit over 24	\$9,228.00 \$769.00	\$14,280.00 \$1,190.00	\$9,552.00 \$796.00	\$14,784.00 \$1,232.00	3.5% 3.5%	3.5% 3.5%
	φ/ 07.00	φ1,170,00	\$7.20 <b>.</b> 00	ψιμωσιου	5.570	5.5%
<b>Post-Baccalaureate Certificate in French Studies</b> Per Credit	\$769.00	\$1,190.00	\$796.00	\$1,232.00	3.5%	3.5%
	\$9,228.00	\$14,280.00	\$9,552.00	\$1,232.00	3.5% 3.5%	3.5% 3.5%
12 - 24 Credits					0.070	

	A 2022-2 Semester		C 2023-2 Semester			F 3-2024 ter Rates
	Resident	Nonresident	Resident	Nonresident	Resident	Nonreside
College of Food, Agriculture & Natural Resource Sciences						
Master of Science in Agricultural Education	¢011.00	¢1 100 00	¢020.00	¢1 000 00	2 50/	2 50/
Per Credit	\$811.00	\$1,190.00	\$839.00	\$1,232.00	3.5%	3.5%
12-24 Credits	\$9,732.00	\$14,280.00	\$10,068.00	\$14,784.00	3.5%	3.5%
Each Credit over 24	\$811.00	\$1,190.00	\$839.00	\$1,232.00	3.5%	3.5%
Humphrey School of Public Affairs						
Master of Public Policy (MPP)						
Master of Urban and Regional Planning (MURP)						
Master of Science in Science, Technology and Environmental Policy (MS-STE	P)					
Master of Human Rights (MHR)						
Per Credit	\$1,753.00	\$2,557.00	\$1,815.00	\$2,647.00	3.5%	3.5%
6-15 Credits	\$10,518.00	\$15,342.00	\$10,890.00	\$15,882.00	3.5%	3.5%
Each Credit over 15	\$1,753.00	\$2,557.00	\$1,815.00	\$2,647.00	3.5%	3.5%
Master of Development Practice						
Per Credit	\$1,753.00	\$2,557.00	\$1,815.00	\$2,647.00	3.5%	3.5%
6-16 Credits	\$10,518.00	\$15,342.00	\$10,890.00	\$15,882.00	3.5%	3.5%
Each Credit over 16	\$1,753.00	\$2,557.00	\$1,890.00	\$2,647.00	3.5%	3.5%
Lach Grout UVCI 10	φ1,/ 33.00	φ2,337.00	φ1,013.00	φ <b>2,047.00</b>	3.3%	3.3%
Master of Public Affairs						
Certificate Programs:						
Executive Leadership (Post-Bacalaureate)						
Public Affairs Leadership						
Policy Issues on Work and Pay						
Early Childhood Policy						
Human Services Leadership						
Per Credit	\$1,480.00	\$2,324.00	\$1,532.00	\$2,406.00	3.5%	3.5%
Master of Public Affairs - Non-Degree, Nonresident, Summer Only	<i><b>Q</b>1,100.00</i>	<i><b>4</b>2,52 1.00</i>	¢1,00 <b>2</b> .00	¢2,100.00	0.070	0.070
Per Credit		\$1,480.00		\$1,532.00		3.5%
Nonprofit Management						
Per Credit	\$1,250.00	\$1,804.00	\$1,294.00	\$1,868.00	3.5%	3.5%
10-15 Credits	\$12,500.00	\$18,040.00	\$12,940.00	\$18,680.00	3.5%	3.5%
Each Credit over 15	\$1,250.00	\$1,804.00	\$1,294.00	\$1,868.00	3.5%	3.5%
Election Administration Certificate						
Per Credit	\$1,023.00	\$1,251.00	\$1.059.00	¢1 205 00	3.5%	3.5%
Per credit	\$1,023.00	\$1,251.00	\$1,059.00	\$1,295.00	3.5%	3.5%
aw School						
Fall & Spring - 1 L, 2 L, and 3 L						
Per Credit	\$1,896.00	\$2,279.00	\$1,944.00	\$2,337.00	2.5%	2.5%
12 Credits or more (Term)	\$22,752.00	\$27,348.00	\$23,328.00	\$28,044.00	2.5%	2.5%
Summer - 1 L, 2 L, and 3 L	<b>1</b>	ta	4	ta		
Per Credit	\$1,896.00	\$2,279.00	\$1,944.00	\$2,337.00	2.5%	2.5%
LLM						
Per semester		\$28,180.00		\$28,896.00		2.5%
Program Completion/special circumstances (Per Credit)		\$2,349.00		\$2,408.00		2.5%
r rogram completion/special circuitstances (rei cieuit)		φ <b>4,347.00</b>		φ <b>2,400.00</b>		2.3%
Master of Science in Patent Law						
Per Credit	\$1,625.00	\$1,954.00	\$1,666.00	\$2,003.00	2.5%	2.5%
14 Credits or more (Term)	\$22,750.00	\$27,356.00	\$23,324.00	\$28,042.00	2.5%	2.5%
College of Design						
Masters of Architecture						
Per Credit	\$1,186.00	\$1,186.00	\$1,228.00	\$1,228.00	3.5%	3.5%
12-17 Credits	\$14,232.00	\$14,232.00	\$14,736.00	\$14,736.00	3.5%	3.5%
Each Credit over 17	\$1,186.00	\$1,186.00	\$1,228.000	\$1,228.000	3.5%	3.5%
Masters of Landscape Architecture	#4 0 <b>7</b> 4 00	¢1.404.00	<i>#4.440.00</i>	¢1 000 00	0 504	0 50/
Per Credit	\$1,074.00	\$1,186.00	\$1,112.00	\$1,228.00	3.5%	3.5%
12-17 Credits Each Credit over 17	\$12,888.00 \$1,074.00	\$14,232.00 \$1,186.00	\$13,344.00 \$1,112.00	\$14,736.00 \$1,228.000	3.5% 3.5%	3.5% 3.5%

	A 2022- Semeste			D -2024 er Rates		F 3-2024 ter Rates
College of Science and Engineering	Resident	Nonresident	Resident	Nonresident	Resident	Nonreside
Master of Financial Mathematics & Fund of Quant Finance Certificate						
Per Credit - Year 1 and post-2nd year	\$1,128.00	\$1,412.00	\$1,167.00	\$1,461.00	3.5%	3.5%
Per Credit - Year 2	\$1,128.00	\$1,412.00	\$1,128.00	\$1,412.00	0.0%	0.0%
Master of Science in Software Engineering (year 1 students transitioning to	the Graduate Schoo	l rate)				
Year 2 (comprehensive rate, full-time only)	\$10,990.00	\$10,990.00	\$10,990.00	\$10,990.00	0.0%	0.0%
Year 2 Part Time Tuition (1-5 credits, per credit)	\$1,743.00	\$1,743.00	\$1,743.00	\$1,743.00	0.0%	0.0%
Year2 Part Time Program Fee (1-5 credits, flat rate)	\$59.00	\$59.00	\$59.00	\$59.00	0.0%	0.0%
Master of Science in Management of Technology						
Per Credit - Year 1	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00	0.0%	0.0%
Per Credit - Year 2	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00	0.0%	0.0%
Master of Science in Security Technologies						
Per Credit	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	0.0%	0.0%
Master of Crience in Medical Davies Inneuration						
Master of Science in Medical Device Innovation Per Credit	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	0.0%	0.0%
	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0.070	0.070
Master of Science in Data Science						
Data Science Post-Baccalaureate Certificate Per Credit	\$850.00	\$1,315.00	\$850.00	\$1,315.00	0.0%	0.0%
	\$650.00	\$1,515.00	\$050.00	\$1,515.00	0.0%	0.0%
Electrification Engineering Graduate Certificate						
Technology Leadership Graduate Certificate Per Credit			\$1,350.00	\$1,350.00	nor	
			\$1,550.00	\$1,550.00	new	new
College of Continuing and Professional Studies Departmental Master						
Per Credit	\$900.00	\$900.00	\$900.00	\$900.00	0.0%	0.0%
12 Credits or more	\$10,800.00	\$10,800.00	\$10,800.00	\$10,800.00	0.0%	0.0%
Hannan Cama like Castificate						
Human Sexuality Certificate Per Credit	\$900.00	\$900.00	\$900.00	\$900.00	0.0%	0.0%
					01070	
Transgender and Gender Diverse Health Certificate						
Sex Therapy Certificate Per Credit	\$900.00	\$900.00	\$900.00	\$900.00	0.0%	0.0%
	\$900.00	\$900.00	\$900.00	\$900.00	0.070	0.0 %
Leadership for Sciences Professional Certificate						
Per Credit	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00	0.0%	0.0%
Regulatory Affairs for Food Professionals Certificate						
Per Credit	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00	0.0%	0.0%
Master of Professional Studies in Horticulture Per Credit	\$850.00	\$850.00	\$900.00	\$900.00	5.9%	5.9%
12 Credits or more	\$10,200.00	\$10,200.00	\$10,200.00	\$10,200.00	0.0%	0.0%
Master of Professional Studies in Addictions Counseling - Part Time Per Credit	\$850.00	\$850.00	\$850.00	\$850.00	0.0%	0.0%
12 Credits or more	\$850.00	\$850.00 \$10,200.00	\$850.00	\$850.00 \$10,200.00	0.0%	0.0%
	,		,	,		
Master of Professional Studies in Addictions Counseling - Full Time	¢F 500.00	<b>۴۲ ۲</b> ΔΔ ΔΔ	dF 500 00	¢F F00 00	0.007	0.007
Fall & Spring - Year 1 flat rate Summer - Year 1 flat rate	\$5,500.00 \$5,000.00	\$5,500.00 \$5,000.00	\$5,500.00 \$5,000.00	\$5,500.00 \$5,000.00	0.0% 0.0%	0.0% 0.0%
Fall & Spring - Year 2 flat rate	\$4,000.00	\$4,000.00	\$3,000.00 \$4,000.00	\$4,000.00	0.0%	0.0%
Master of Professional Studies in Arts and Cultural Leadership Per Credit	\$995.00	\$995.00	\$900.00	\$900.00	-9.5%	-9.5%
12 Credits or more	\$11,940.00	\$11,940.00	\$10,800.00	\$10,800.00	-9.5%	-9.5%
Martin (Destantional Original Articles and a statistical and a sta						
Master of Professional Studies in Integrated Behavioral Health Per Credit	\$850.00	\$850.00	\$850.00	\$850.00	0.0%	0.0%
12 Credits or more	\$10,200.00	\$10,200.00	\$850.00	\$10,200.00	0.0%	0.0%
	-					
					1 404	-1.4%
Master of Biological Sciences	\$1 420 00	\$1 420 00	\$1 400 00	\$1 <u>400 00</u>	_ 1 /1.0/~	
Master of Biological Sciences Per Credit	\$1,420.00 \$14,200.00	\$1,420.00 \$14,200.00	\$1,400.00 \$14,000.00	\$1,400.00 \$14,000.00	-1.4% -1.4%	-1.4%
<b>Master of Biological Sciences</b> Per Credit 10 Credits or more						

	A 2022-20 Semester	Rates	C 2023-2 Semester	Rates	Semest	F -2024 er Rates
arleon School of Managament	Resident N	lonresident	Resident	Nonresident	Resident	Nonreside
Carlson School of Management Master in Human Resources and Industrial Relations (MHRIR) - Day Progra	am					
Per Credit	\$1,107.00	\$1,837.00	\$1,146.00	\$1,901.00	3.5%	3.5%
10-16 Credits	\$11,070.00	\$18,370.00	\$11,460.00	\$19,010.00	3.5%	3.5%
Each Credit over 16	\$1,107.00	\$1,837.00	\$1,146.00	\$1,901.00	3.5%	3.5%
Each Credit over 16	\$1,107.00	\$1,837.00	\$1,146.00	\$1,901.00	3.5%	3.5%
Master in Human Resources and Industrial Relations (MAHRIR) - Evening/ Per Credit	Part-Time Progran \$1,120.00	<b>1</b> \$1,120.00	\$1,159.00	\$1,159.00	3.5%	3.5%
MBA Day Program - Entering (1st year) Students (guaranteed two-year rate			±1.000.00	<b>**</b> • • • • • •	2.494	0 (0)
Per Credit	\$1,760.00	\$2,250.00	\$1,820.00	\$2,330.00	3.4%	3.6%
12-20 Credits	\$21,120.00	\$27,000.00	\$21,840.00	\$27,960.00	3.4%	3.6%
Each Credit over 20	\$1,760.00	\$2,250.00	\$1,820.00	\$2,330.00	3.4%	3.6%
MBA Day Program - Continuing Students (2nd year and beyond) Per Credit	\$1,760.00	\$2,250.00	\$1,760.00	\$2,250.00	0.0%	0.0%
12-18 Credits	\$21,120.00	\$2,250.00	\$1,780.00	\$27,000.00	0.0%	0.0%
Each Credit over 18	\$1,760.00	\$2,250.00	\$21,120.00	\$2,250.00	0.0%	0.0%
Each Credit over 10	\$1,700.00	\$2,230.00	\$1,700.00	\$2,230.00	0.0%	0.0%
MBA Evening/Part-Time Program (no new entry)						
Per Credit	\$1,515.00	\$1,515.00	\$1,568.00	\$1,568.00	3.5%	3.5%
Executive MBA (comprehensive rate)						
Entering Students-1st year (guaranteed 2 year rates)	\$32,460.00	\$32,460.00	\$33,590.00	\$33,590.00	3.5%	3.5%
Continuing Students-2nd year (guaranteed 2nd year rate)	\$32,460.00	\$32,460.00	\$32,460.00	\$32,460.00	0.0%	0.0%
Summer - Tuition Per Credit	\$1,660.00	\$1,660.00	\$1,720.00	\$1,720.00	3.6%	3.6%
Summer - Program Fee (flat)	\$26.00	\$26.00	\$26.00	\$26.00	0.0%	0.0%
Online MDA & Contification						
Online MBA & Certificates Per Credit	\$1,660.00	\$1 660 00	\$1,720.00	\$1,720.00	3.6%	3.6%
Per Credit	\$1,660.00	\$1,660.00	\$1,720.00	\$1,720.00	3.6%	3.6%
Master of Business Taxation (MBT) Program						
Per Credit	\$1,428.00	\$1,428.00	\$1,478.00	\$1,478.00	3.5%	3.5%
	.,	.,	,	.,	• •	•
Master of Accounting						
Per Credit	\$1,141.00	\$1,882.00	\$1,180.00	\$1,950.00	3.4%	3.6%
10-18 Credits	\$11,410.00	\$18,820.00	\$11,800.00	\$19,500.00	3.4%	3.6%
Each Credit over 18	\$1,141.00	\$1,882.00	\$1,180.00	\$1,950.00	3.4%	3.6%
Master of Science in Finance	¢1.055.00	¢1 500 00	¢1 005 00	¢1 ⊑4⊑ 00	2.00/	2.00/
Per Credit (Summer-Fall-Spring Program)	\$1,055.00	\$1,500.00	\$1,085.00	\$1,545.00	2.8%	3.0%
Master of Science in Business Analytics						
Per Credit (Summer-Fall-Spring Program)	\$1,055.00	\$1,500.00	\$1,085.00	\$1,545.00	2.8%	3.0%
	4_)	+_,	+_,	+_)= =====		01070
MS in Business Analytics Part-Time Program						
Per Credit	\$1,358.00	\$1,358.00	\$1,405.00	\$1,405.00	3.5%	3.5%
Master of Applied Business Analytics						
Per Credit	\$1,660.00	\$1,660.00	\$1,720.00	\$1,720.00	3.6%	3.6%
Master of Science in Supply Chain	<b>1</b>	±	,	<b>1</b>		
Per Credit	\$1,610.00	\$1,610.00	\$1,680.00	\$1,680.00	4.3%	4.3%
Mastar of Science in Marketing						
Master of Science in Marketing Per Credit	\$1,294.00	\$1,630.00	\$1,339.00	\$1,687.00	3.5%	3.5%
	φ <b>1</b> j <b>2</b> γ 1.00	+1,000.00	<i>41,007.00</i>	÷1,007.00	0.070	0.070
fedical School (TC & UMD)						
(All per term, including summer)	#40 0 m 0 m 0 m 0		<i></i>	401 110 C	0.004	
1st year students (Fall 2023 start)	\$13,973.00	\$20,695.00	\$14,287.00	\$21,419.00	2.2%	3.5%
2nd year students (Fall 2022 start)	\$13,973.00	\$20,695.00	\$13,973.00	\$20,695.00	0.0%	0.0%
3rd year students (Fall 2021 start)	\$13,665.00	\$19,995.00	\$13,665.00	\$19,995.00	0.0%	0.0%
4th year students (Fall 2020 start)	\$13,397.00	\$19,226.00	\$13,397.00	\$19,226.00	0.0%	0.0%
5th year students (Fall 2019 start)	\$13,134.00	\$18,849.00	\$13,134.00	\$18,849.00	0.0%	0.0%
6th year students (Fall 2018 start)	\$12,876.00	\$18,479.00	\$12,876.00	\$18,479.00	0.0%	0.0%
7th year students (Fall 2017 start)	\$12,624.00	\$17,599.00	\$12,624.00	\$17,599.00	0.0%	0.0%
8th year students (Fall 2016 start)	\$12,624.00	\$17,599.00	\$12,624.00	\$17,599.00	0.0%	0.0%
9th year students (Fall 2015 start) Medical School students neutrini first user rate for the entirety of their degree	\$12,624.00	\$17,170.00	\$12,624.00	\$17,170.00	0.0%	0.0%
Medical School students pay their first year rate for the entirety of their degree	e program.					
Medical School Pre-admit (99PRD): Same as Graduate School						
Develoal Thorsony (DDT)	<u> </u>	¢10 500 00	ቀበ ተረጉ ሳሳ	¢10 E00 00	0.00/	0.00/
Physical Therapy (DPT)	\$9,163.00	\$10,500.00	\$9,163.00	\$10,500.00	0.0%	0.0%

	A 2022-2 Semeste	r Rates	C 2023- Semeste	er Rates	Semes	F 3-2024 ter Rates
chool of Dontistry	Resident	Nonresident	Resident	Nonresident	Resident	Nonreside
chool of Dentistry DDS						
-	to1 500 00	***	*00 <b>5</b> 04 00	<b>* 10</b> 000 00	5.00/	5 00/
1st Year Students (Fall 2023 Start) (fall and spring)	\$21,588.00	\$39,992.00	\$22,721.00	\$42,092.00	5.2%	5.3%
1st Year Students (Fall 2022=3 Start) (summer)	\$12,010.00	\$21,865.00	\$12,641.00	\$23,013.00	5.3%	5.3%
2nd Year Students (Fall 2022 Start) (fall and spring)	\$21,588.00	\$39,992.00	\$22,290.00	\$41,292.00	3.3%	3.3%
2nd Year Students (Fall 2022 Start) (summer)	\$12,010.00	\$21,865.00	\$12,400.00	\$22,576.00	3.2%	3.3%
3rd Year Students (Fall 2021 Start) (fall and spring)	\$21,177.00	\$39,231.00	\$21,442.00	\$39,721.00	1.3%	1.2%
3rd Year Students (Fall 2021 Start) (summer)	\$11,781.00	\$21,449.00	\$11,928.00	\$21,717.00	1.2%	1.2%
4th Year Students (Fall 2020 Start) (fall and spring)	\$20,366.00	\$37,729.00	\$20,366.00	\$37,729.00	0.0%	0.0%
4th Year Students (Fall 2020 Start) (summer)	\$11,330.00	\$20,627.00	\$11,330.00	\$20,627.00	0.0%	0.0%
Program Completion & Alternate Curriculum Fall & Spring (Per Credit)	\$828.00	\$1,531.00	\$1,100.00	\$2,200.00	32.9%	43.7%
Alternate curriculum Summer (Per Credit)	\$884.00	\$1,610.00	\$1,100.00	\$2,200.00	24.4%	36.6%
PASS						
Admit Spring 2024 (fall and spring)		\$45,776.00		\$48,179.00		5.2%
Admit Spring 2024 (summer)		\$25,548.00		\$26,889.00		5.2%
Admit Spring 2023 (fall and spring)		\$45,776.00		\$45,776.00		0.0%
Admit Spring 2023 (summer)		\$25,548.00		\$25,548.00		0.0%
Admit Spring 2022 (fall and spring)		\$43,596.00		\$43,596.00		0.0%
Admit Spring 2022 (summer)		\$24,331.00		\$24,331.00		0.0%
Program Completion & Alt Curriculum Year 1&2 Fall & Spring (Per Credit)		\$1,678.00		\$2,400.00		43.0%
Program Completion & Alt Curriculum Year 1&2 Summer (Per Credit)		\$1,745.00		\$2,400.00		37.5%
Dental Therapist Graduate Program	#0 <b>F00</b> 00	¢1 / 5 / 0 00	#0.044.04		0 504	0 504
Semester Program Completion & Alternate Curriculum (Per Credit)	\$9,532.00 \$685.00	\$14,748.00 \$1,116.00	\$9,866.00 \$709.00	\$15,264.00 \$1,155.00	3.5% 3.5%	3.5% 3.5%
Master of Dantal Husiana						
<b>Master of Dental Hygiene</b> Per Credit	\$1,044.00	\$1,044.00	\$1,081.00	\$1,081.00	3.5%	3.5%
Certificate Programs Oral Maxillofacial Surgery	\$2,212.00	\$2,212.00	\$2,289.00	\$2,289.00	3.5%	3.5%
Endodontics	\$3,535.00	\$3,535.00	\$3,659.00	\$3,659.00		3.5%
					3.5%	
TMD and Orofacial	\$3,535.00	\$3,535.00	\$3,659.00	\$3,659.00	3.5%	3.5%
Oral Health Services for Older Adults	\$3,535.00	\$3,535.00	\$3,659.00	\$3,659.00	3.5%	3.5%
GPR	\$3,535.00	\$3,535.00	\$3,659.00	\$3,659.00	3.5%	3.5%
Endodontics	\$5,081.00	\$5,081.00	\$5,259.00	\$5,259.00	3.5%	3.5%
Orthodontics	\$5,081.00	\$5,081.00	\$5,259.00	\$5,259.00	3.5%	3.5%
Pediatrics	\$5,081.00	\$5,081.00	\$5,259.00	\$5,259.00	3.5%	3.5%
Periodontology	\$5,081.00	\$5,081.00	\$5,259.00	\$5,259.00	3.5%	3.5%
Oral Health Educator Certificate (Per Credit)	40,001100	\$0,002.00	\$750.00	\$750.00	new	new
chool of Nursing						
Doctor of Nursing Practice (DNP) Post Graduate Certificates						
Adult Health/Gerontological Clinical Nurse Specialist						
Adult Health/Gerontological Primary Care Nurse Practitioner Nurse Midwifery						
Pediatric Clinical Nurse Specialist						
Pediatric Nurse Practitioner						
Psychiatric Mental Health Nurse Practitioner						
•						
Women's Health Nurse Practitioner						
Health Care Design & Innovation						
Leadership in Health Information Technology for Health Professionals						
99PRD						
Per Credit	\$1,053.00	\$1,053.00	\$1,053.00	\$1,053.00	0.0%	0.0%
9 Credits or more	\$9,477.00	\$9,477.00	\$9,477.00	\$9,477.00	0.0%	0.0%
Master of Nursing (MN)		1	\$781.00	\$781.00	3.4%	3.4%
	\$755.00	\$755.00	\$701.00	<i><b></b><i></i><b></b><i></i><b></b></i>		
Per Credit Masters in Integrative Health and Wellbeing Coaching	\$755.00	\$755.00	<i>\$</i> 701.00	<i><i><i><i></i></i></i></i>		
Per Credit Masters in Integrative Health and Wellbeing Coaching	\$755.00	\$755.00	<i>\$</i> 701.00	470100		
Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate	\$755.00 \$1,539.00	\$755.00 \$1,539.00	\$1,539.00	\$1,539.00	0.0%	0.0%
Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate Per Credit 6-14 Credits					0.0% 0.0%	0.0% 0.0%

	A 2022-2 Semeste Resident		C 2023-2 Semester Resident			F 3-2024 iter Rates Nonresident
College of Pharmacy (TC & UMD) and Professional Program						
Per Credit: Years 1-3 12 or more Credits: Years 1-3	\$1,161.00 \$13,932.00	\$1,700.00 \$20,400.00	\$1,161.00 \$13,932.00	\$1,334.00 \$16,000.00	0.0% 0.0%	-21.5% -21.6%
Master of Occupational Therapy and Occupational Therapy Doctorate						
Fall & Spring Flat Rate (previously 12 credits or more per semester)	\$12,756.00	\$19,164.00	\$13,123.00	\$19,716.00	2.9%	2.9%
Summer Flat Rate (previously varied by credit load) Program Completion (per credit)	\$1,063.00	\$1,597.00	\$9,186.00 \$1,093.00	\$13,801.00 \$1,643.00	new 2.8%	new 2.9%
Master of Medical Laboratory Science Per Credit	\$739.00	\$739.00	\$765.00	\$765.00	3.5%	3.5%
Master of Biomedical Laboratory Science Per Credit			\$931.00	\$931.00	new	new
College of Veterinary Medicine			\$751.00	ψ)31.00	new	iie w
1st Year Students (Fall 2023 Start)						
Per Credit 9 Credits or more (Term)	\$1,722.00 \$15,498.00	\$3,200.00 \$28,800.00	\$1,782.00 \$16,038.00	\$3,312.00 \$29,808.00	3.5% 3.5%	3.5% 3.5%
2nd Year Students (Fall 2022 Start)						
Per Credit	\$1,722.00	\$3,200.00	\$1,722.00	\$3,200.00	0.0%	0.0%
9 Credits or more (Term)	\$15,498.00	\$28,800.00	\$15,498.00	\$28,800.00	0.0%	0.0%
3rd & 4th Year Students (Enrolled prior to Fall 2022)	<b>#1</b> (00.00	to 100 00		<b>** * * * * * * *</b>	1.00/	1.00/
Per Credit 9 Credits or more (Term)	\$1,680.00 \$15,120.00	\$3,123.00 \$28,107.00	\$1,697.00 \$15,273.00	\$3,154.00 \$28,386.00	1.0% 1.0%	1.0% 1.0%
3rd Semester, Senior Year (Summer)						
Per Credit	\$1,260.00	\$2,342.00	\$1,272.00	\$2,365.00	1.0%	1.0%
9 Credits or more (Term)	\$11,340.00	\$21,078.00	\$11,448.00	\$21,285.00	1.0%	1.0%
Program Completion Rate Per Credit	\$500.00	\$500.00	\$500.00	\$500.00	0.0%	0.0%
1st Year North Dakota Rcpty (75% non-resident rate) (Fall 2023 Start)						
Per Credit 9 Credits or more (Term)		\$2,400.00 \$21,600.00		\$2,484.00 \$22,356.00		3.5% 3.5%
2nd Year North Dakota Rcpty (75% non-resident rate) (Fall 2022 Start)						
Per Credit		\$2,400.00		\$2,400.00		0.0%
9 Credits or more (Term)		\$21,600.00		\$21,600.00		0.0%
3rd & 4th Year Students North Dakota Rcpty (75% non-resident rate) - Enro	olled prior to Fall			42 24F F0		1.00/
Per Credit 9 Credits or more (Term)		\$2,342.25 \$21,080.25		\$2,365.50 \$21,289.50		1.0% 1.0%
North Dakota Rcpty, 3rd Semester, Senior Year (75% non-resident rate)						
Per Credit		\$1,756.50		\$1,773.75		1.0%
9 Credits or more (Term)		\$15,808.50		\$15,963.75		1.0%
<b>Poultry Health Certificate</b> Per Credit	\$1,200.00	\$1,200.00	\$875.00	\$875.00	-27.1%	-27.1%
School of Public Health						
Per Credit (Fall & Spring) (includes 99PRD) Per Credit (Summer)	\$1,070.00 \$1,070.00	\$1,406.00 \$1,070.00	\$1,107.00 \$1,107.00	\$1,455.00 \$1,107.00	3.5% 3.5%	3.5% 3.5%
Executive MHA						
Per Credit	\$1,632.00	\$1,632.00	\$1,632.00	\$1,632.00	0.0%	0.0%
Healthcare Administration Masters						
Per Credit	\$1,070.00	\$1,406.00	\$1,107.00	\$1,455.00	3.5%	3.5%
Public Health Practice Public Health Certificate in Core Concepts American Indian Public Health and Wellness Certificate			¢1 107 00	¢1 107 00		
Per Credit			\$1,107.00	\$1,107.00	new	new
Management Fundamentals in Health Care Organizations Certificate Per Credit	\$1,632.00	\$1,632.00	\$1,632.00	\$1,632.00	0.0%	0.0%

	A 2022-20 Semester		C 2023-2 Semester			F -2024 er Rates
Crookston	Resident N	lonresident	Resident I	lonresident	Resident	Nonresiden
Undergraduate						
Per Credit	\$437.00	\$437.00	\$441.50	\$441.50	1.0%	1.0%
13 Credits or more	\$5,681.00	\$5,681.00	\$5,739.00	\$5,739.00	1.0%	1.0%
Duluth						
Undergraduate	*****		<b>*</b> • • • • • •	+= • • • • •	4.004	
Per Credit 13 Credits or more	\$486.10 \$6,319.00	\$693.45 \$9,014.00	\$491.00 \$6,383.00	\$700.40 \$9,105.00	1.0% 1.0%	1.0% 1.0%
	<i><b>40,017.00</b></i>	\$9,01100	\$0,000.00	\$7,100.00	1.070	1.070
Non-Degree, Nonresident, Summer Only Per Credit		\$486.10		\$491.00		1.0%
13 Credits or more		\$6,319.00		\$6,383.00		1.0%
Midwast Nonsident (Donloges Midwast Student Evaborge Dregram MSED EV22 rate	included for co	mnarican numaca				
Midwest Noresident (Replaces Midwest Student Exchange Program - MSEP FY23 rate : Per Credit	Included for co	\$510.52	sj	\$491.00		-3.8%
13 Credits or more		\$6,636.00		\$6,383.00		-3.8%
International Program Partner						
Per Credit		\$510.52		\$515.55		1.0%
13 Credits or more		\$6,636.00		\$6,702.00		1.0%
Swenson College of Science and Engineering Tuition Surcharge						
Students first enrolled in SCSE in fall 2021 or later. (paid in addition to rates above; fall, spring & summer)						
Flat	\$250.00	\$250.00	\$250.00	\$250.00	0.0%	0.0%
Graduate School General Programs: Same as Twin Cities						
Master of Education (MEd) Master of Environmental Education (MEEd) Master of Environmental Health & Safety (MEnvHlthSa) Master of Social Work (MSW) Master of Tribal Administration and Governance (MTAG) Master of Tribal Resource & Environmental Stewardship (MTRES) Master of Professional Studies in Multidisciplinary Research & Creativity (MPS) Per Credit	\$715.80	\$715.80	\$715.80	\$715.80	0.0%	0.0%
Certificate Programs Post-baccalaureate Community College Teaching Post-baccalaureate Environmental Education Post-Baccalaureate Indigenous Environmental Systems and Principles of Resou Post-Baccalaureate Tribal Administration and Leadership Post-Baccalaureate Tribal Sovereignty and Federal Indian Law Post-Baccalaureate Tribal Natural Resource Stewardship, Economics, and Law Per Credit	rce Managemo \$715.80	<b>ent</b> \$715.80	\$715.80	\$715.80	0.0%	0.0%
МВА						
(degree and non-degree seeking students)	#1 004 CF	¢1 001 05	#4 004 0F	#1 004 0F	0.00/	0.007
Per Credit (Duluth) Rochester MBA, Per Credit	\$1,001.25 \$1,111.15	\$1,001.25 \$1,111.15	\$1,001.25 \$1,111.15	\$1,001.25 \$1,111.15	0.0% 0.0%	0.0% 0.0%
lorris			·		•	
Undergraduate Per Credit (fall and spring)	\$492.48	\$574.40	\$497.40	\$580.15	1.0%	1.0%
13 Credits or more (fall and spring)	\$6,402.00	\$7,467.00	\$6,466.00	\$7,541.00	1.0%	1.0%
Per Credit (summer)	\$492.48 \$6.402.00	\$492.48 \$6.402.00	\$497.40 \$6.466.00	\$497.40 \$6.466.00	1.0%	1.0%
13 Credits or more (summer)	\$6,402.00	\$6,402.00	\$6,466.00	\$6,466.00	1.0%	1.0%
tochester						
Undergraduate	¢400.45	#400 /F		d=00.00	0 504	0 = 0/
Per Credit 13 Credits or more	\$492.65 \$6,404.00	\$492.65 \$6,404.00	\$509.90 \$6,628.00	\$509.90 \$6,628.00	3.5% 3.5%	3.5% 3.5%

## Attachment 4 FY 2024 Recommended Incremental Investments - Revised

		A FY24 Incremental Investment		B FY24 Incremental Investment
	<b>Recurring Categories and Items</b>			
1	Facilities and Technology Infrastructure		Program Enhancement/Compliance - Strategic Plan	
2	Software Licenses/Maintenance	1,717,673	Public Safety - UMPD Base Support/Enhancements	1,900,000
3	Utilities, New Building Operations, Debt, Leases	12,050,582	Public Safety - Security Infrastructure Base Support	450,000
4	Subtotal Infratsructure	13,768,255	Safety & Security Infrastructure- All Campuses	1,000,000
5			U Health & Safety - Environmental Compliance	57,000
6	<b><u>Core Operations and Services</u></b>		BioSafety Specialist	126,000
7	Library Collections & VR/AR Content	542,000	Fellowship Bridging Program	350,000
8	Trades Compensation Differential-FM TC	261,818	Office of Post-Doctoral Initiatives	200,000
9	Audit Base Operations	101,000	Office Vice President for Research	280,000
10	Portal - Data Requests	15,000	Transfer Admissions Office	408,250
11	Public Safety Communications	182,866	Strategic Plan Investments - Unit Initiatives	1,019,537
12	DEI Operations & Events	140,000	Subtotal Strategic Plan	5,790,787
13	OHR - Tax Implications Position	95,000		
14	Public Safety Recruiter	135,000	Institutionally Managed Student Aid	
15	U Card Production System	85,000	President's Matching Scholarship Program	694,000
16	Access to Menstrual Products	110,000	Subtotal Student Aid	694,000
17	Unemployment Insurance Aid	366,000		
18	Academic Unit Program Growth-Core Costs	620,455	FY23 Tuition -Actual to Budget Variance	
19	Operating Budget Support - Multiple Units	10,411,491	Address Revenue Shortfall - Multiple Units	23,313,460
20	Subtotal - General Operations	13,065,630	Subtotal Tuition Variance	23,313,460
21				
22				
23				
24			<b>TOTAL Non-Compensation Investments</b>	56,632,132
25			· · · · · · · · · · · · · · · · · · ·	
26				
27				
28				
29				
30	Note: In addition to above, anticipating increased stude	ent aid expenditures throug	h the American Indian Scholars Program transfer from the Office of	Higher Education.
31	, 1 0		5	2
32	*Recurring - funded by a combination of O&M allocatio	n, tuition revenue and inter	nal reallocation.	
33				

## Attachment 4 FY 2024 Recommended Incremental Investments - Revised

34		FY24 Incremental Investment		FY24 Incremental Investment
35	Nonrecurring Items			
36				
37	Facilities and Technology Infrastructure		Program Enhancement/Support/Compliance	
38				
39	Partial Year Operations - MCPF	300,000	President's Postdoctoral Fellowship Program/Faculty Bridging	100,000
40	System Campus Plans - FY24 costs	140,000	Information Technology - Intermediate Staffing	3,400,000
41	System Campus Energy/Utility Plans - FY24 Costs	1,320,000	Natural Resources Research Institute	2,000,000
42	RAR Facilities Assessment	90,000	Safety & Security - All Campuses	4,000,000
43		1,850,000	Medical School-CentraCare Campus in St. Cloud	10,000,000
44	Core Operations and Services		Institute on the Environment - Engagement	89,000
45			Center for Infectious Disease Research & Policy	225,000
46	Campus Climate Survey	200,000	Next Gen Badge	200,000
47	UMAA Bridget-Revenue Enhancements	200,000	UMR - Bluff Top Plan	550,000
48	F&A Rate Consultant	75,000	Heritage Studies Masters Program - Student Awards	150,000
49	UMM - Public Safety Position Bridge	100,000	Mimbres Repatriation	260,000
50	Access to Menstrual Products - All Campuses	264,000	CLA - Writing Requirements/Increased Sections	275,000
51	CLA/CSE/CSOM Bridge - Portion of FY23 Tuition Shortfall	6,074,536		21,249,000
52	UMC Operating Shortfall	286,000		
53	UMD Operating Shortfall	1,600,000		
54	UMM Operating Shortfall	348,000		
55		9,147,536		22.24672.6
56			TOTAL INVESTMENTS	32,246,536
57				
58			<u>Sources:</u>	
59			State Appropriation for Nonrecurring Items	16,264,000
60			Central Reserves (Balance over Guideline)	2,234,000
61 62			Enterprise System Assessment Balance	3,400,000
62 63			Set Aside from Recurring FY24 Balance	7,064,536
63 64			Targeted Support from UMF for the Strategic Plan	3,284,000
65			rangetea support from own for the strategic fram	5,207,000
66			TOTAL SOURCES	32,246,536
			Least state of the second	, ,

### Attachment 5

#### DEFINITIONS OF CURRENT SPONSORED AND NONSPONSORED FUNDS

Current funds can be categorized as either sponsored or nonsponsored.

Sponsored funds consist of grants and contracts administered through the Sponsored Project Administration (SPA). All sponsored research funds are restricted and are generally subject to special grant reporting procedures. Restricted funds are subject to legally binding limits and rules established by the person or organization providing these funds for specific purposes, programs, departments, or schools.

Within the nonsponsored grouping, funds can be classified as unrestricted or restricted. Unrestricted current funds include all funds over which the University retains full control to direct their use in achieving its institutional purposes. Most current nonsponsored funds are unrestricted; exceptions include State Specials, Federal Appropriations and Other Restricted funds such as Foundations, Endowment Target, Local Governments, etc. Externally restricted funds may be used only in accordance with the purposes established by the source of such funds.

#### **CURRENT NONSPONSORED FUNDS**

#### CENTRALLY DISTRIBUTED AND ATTRIBUTED

**Operations and Maintenance:** Operations and maintenance funds consist primarily of the general appropriation from the State of Minnesota plus tuition revenues. Other sources contributing to the fund include Application and Student Payment related fees, Enterprise Assessment fees and a transfer of funds from the central reserves fund.

State Specials: State Specials funds consist of restricted-purpose appropriations from the State. The University receives State Special allocations in seven categories: 1) Agriculture, 2) Health Sciences, 3) Technology, 4) System Specials (miscellaneous items including support for, Labor Education Service, Natural Resources Research Institute, Center for Urban and Regional Affairs, the Bell Museum of Natural History, and the Humphrey Exhibit, 5) U/Mayo Partnership, 6) Cigarette Tax proceeds, and 7) MN Care

**Indirect Cost Recoveries:** Indirect Cost Recovery funds consist of partial reimbursements to the University for the indirect costs of research based on a percentage of sponsored grant and contract direct costs. Indirect costs of research are those expenses (often referred to as overhead) that cannot be readily and exclusively attributed to a specific research grant or contract. Components of the indirect cost rate include departmental administration, sponsored projects general administration, building and equipment depreciation, operations and maintenance, and libraries.

**Central Reserves:** Central Reserve funds consist of non-dedicated investment earnings and recognized gains/(losses).

#### SELF-SUSTAINING

**Auxiliary Enterprises:** The University operates a number of self-sustaining operations called auxiliary enterprises. Their primary mission is to provide goods and/or services to individuals within the University, including students, faculty, and staff. They also provide goods and services to the public. Residence halls, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are the University's primary auxiliary enterprises. Auxiliary enterprises largely operate as freestanding entities, responsible for covering all of their operating costs with fees charged.

**Internal Service Activities:** Internal Service Activities are institutional services established for reasons of convenience, cost, or control. Their primary mission is to provide goods and/or services to other University departments. Examples of major internal service activities include U Market, Fleet Services, Printing and Graphic Arts, and Research Animal Resources.

**Other Unrestricted Accounts, including Central Pools:** The resources in these funds are primarily miscellaneous external sales and services. The central fringe benefit recovery pools are also included in this classification.

**Other Restricted Accounts:** Nonsponsored restricted funds consist of funds from business and industry, foundations including the University of Minnesota Foundation and the Arboretum Foundation, federal and state work-study, SEOG and PELL grants, private practice, and restricted funds from federal, state, and local government agencies, individuals and others.

#### **CURRENT SPONSORED FUNDS**

**Federal Research:** These funds are composed of expendable research grants, appropriations, and contracts received from the federal government.

**Other Sponsored Research:** Other sponsored research funds include grants, appropriations, and contracts from non-federal sources, including state and local government and private sources.

Constrain         Advanced Anised Institution, Daty         Constraints         First         S20.00         S20.00         Constraints           Constraint         Anatoryk Apycology I.         Constraints         First         S20.00         S20.00         ODI           Constraint         Anatoryk Apycology I.         Constraints         First         S20.00         ODI           Constraint         Aniant Scince Lab Thr 1         Constraints         First         S20.00         ODI           Constraint         Anatoryk Apycology I.         Constraints         First         S30.00         S30.00         ODI           Constraint         Anatoryk Apycology I.         Constraints         First         S30.00         S30.00         ODI           Constraint         Anatoryk Apycology I.         Constraints         First         S30.00         S30.00         ODI           Constraints         Marcel Apycology I. <th>Campus/College</th> <th>Fee Name</th> <th>Dimension</th> <th>Rate type</th> <th>2023 Amount</th> <th>2024 Amount</th> <th>Percent Change</th>	Campus/College	Fee Name	Dimension	Rate type	2023 Amount	2024 Amount	Percent Change
Costatom         Assicked Animal Exclusion-Dairy         Consumable Materials         Filt         54.20         54.20         0.70           Canadian         Assistry & Provide J         Consumable Materials         Filt         54.20         0.70           Canadian         Assistry & Provide J         Consumable Materials         Filt         54.20         0.70           Canadian         Assistry & Provide J         Consumable Materials         Filt         54.20         0.70           Canadian         Assistry & Provide J         Team/Lodian/Tanagot         Filt         55.20         52.20         0.70           Canadian         Assistry & Provide J         Team/Lodian/Tanagot         Filt         55.20         52.00         0.70           Canadian         Assistry & Provide J         Team/Lodian/Tanagot         Filt         55.00         55.00         0.70           Canadian         Assistry & Provide J         Team/Lodian/Tanagot         Filt         55.00         55.00         0.70           Canadian         Canadian Materian         Filt         55.00         55.00         0.70           Canadian         Canadian Materian         Filt         55.00         55.00         0.70           Canadian         Materian         Canad	Crookston						
Crositorio         Analtoria Chemistry Spectroscopy         Construmble Nationals         Pats         S35.00         0.55           Crositorio         Antoria National Distance         Construmble Nationals         Pats         S35.00         0.55           Crositorio         Antoria Carlina Distance         Construmble Nationals         Pats         S35.00         0.55           Crositorio         Antoria Science Lab Tro 1         Construmble Nationals         Pats         S35.00         0.55           Crositorio         Antoria Science Lab Tro 1         Construmble Nationals         Pats         S45.00         0.55           Crositorio         Antoria Science Lab Tro 1         Construmble Nationals         Pats         S45.00         0.55           Crositorio         Antoria Science Lab Tro 1         Construmble Nationals         Pats         S45.00         0.55           Crositorio         Berl Production         Construmble Nationals         Pats         S45.00         0.55           Crositorio         Berl Production         Construmble Nationals         Pats         S55.00         0.55           Crositorio         Berl Production         Construmble Nationals         Pats         S55.00         0.55           Crositorio         Construmble Nationals         Pats		Advanced Animal Evaluation - Dairy	Consumable Materials	Flat	\$42.00	\$42.00	0.0%
Constant         Animal Contaction         Constantiale Materias         Pail         S12.00         S12.00         O.05           Constantiale Materias         Pail         S12.00         O.05         O.05         O.05 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Constant         Animal Health & Dissienel         Constantes Materials         Pat         S12.00         D.05           Constant         Animal Science Lab Trei         Travel/Lodent/Transcott         Fat         S12.00         D.05           Constant         Animal Science Lab Trei         Travel/Lodent/Transcott         Fat         S12.00         D.05           Constant         Animal Science Lab Trei         Constantable Materials         Fat         S12.00         D.05           Constantable Materials         Fat         S12.00         D.05         Constantable Materials         Fat         S12.00         D.05           Constantable Materials         Fat         S12.00         D.05         Constantable Materials         Fat         S12.00         D.05           Constantable Materials         Fat         S12.00         D.05         Constantable Materials         Fat         S12.00         D.05           Constantable Materials         Fat         S12.00         D.05         Constantable Materials         Fat         S12.00         D.05           Constanta         Enterretary Stodent Treating         Constantable Materials         Fat         S12.00         D.05           Constanta         Enterretary Stodent Treating         Constantable Materinis         Fat </td <td>Crookston</td> <td>Anatomy &amp; Physiology I</td> <td>Consumable Materials</td> <td>Flat</td> <td>\$45.00</td> <td>\$45.00</td> <td>0.0%</td>	Crookston	Anatomy & Physiology I	Consumable Materials	Flat	\$45.00	\$45.00	0.0%
Canadation         Animal Science Flad Tripic         Taver/Laping/Transmor         Int         S12.00         S12.00         C0.25           Canadation         Animal Science Lat Tripic         Construction         Bit         S12.00         C0.25           Canadation         Animal Science Lat Tripic         Construction         Bit         S12.00         C0.25           Canadation         Animal Science Lat Tripic         Construction         Bit         S12.00         C0.25           Canadation         Animal Science Lat Tripic         Construction         Bit         S12.00         C0.25           Canadation         Animal Science Lat Tripic         Construction         S14.00         S12.00         C0.25           Canadation         Generation         Construction         S12.00         C0.25         C0.25           Canadation         Construction         Construction         S12.00         C0.25         C0.25           Construction         Construction         Construction         S12.00         C0.25         C0.25           Construction         Construction         Construction         S12.00         C0.25         C0.25           Construction         Construction         S12.00         C0.25         C0.25         C0.25	Crookston	Animal Evaluation	Consumable Materials				
Canadator         Animal Science Lab Tre 1         Traw/Loging/Transport         Int         92.52.00         0.0%           Canadator         Animal Science Lab Tre 3         Construction Marchise         Bit         93.00         0.0%           Canadator         Animal Science Lab Tre 3         Construction Marchise         Bit         93.00         0.0%           Canadator         Anipele Animal Nettrion         Construction Marchise         Bit         93.00         0.0%           Canadator         Def Production         Construction Marchise         Bit         93.00         0.0%           Canadator         Def Production         Construction Marchise         Bit         93.00         0.0%           Canadator         Develop Appropriate Profinany Education         Construction Marchise         Bit         93.00         0.0%           Canadator         Develop Appropriate Profinany Education         Construction Marchise         Bit         93.00         0.0%           Canadator         Estimate Anita         Construction Marchise         Bit         93.00         0.0%           Canadator         Estimate Anita         Construction Marchise         Bit         93.00         0.0%           Canadator         Estimate Anita         Sito         0.0% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Cradatom         Animal Science La Tire 3         Consumable Materials         Flat         54.00         93.00         0.0%           Crodatom         Animal Science La Tire 3         Consumable Materials         Flat         54.00         0.0%           Crodatom         Animal Science La Tire 3         Consumable Materials         Flat         54.00         0.0%           Crodatom         Beef Production         Consumable Materials         Flat         54.00         0.0%           Crodatom         Chronal Interston Precision         Scruite         Flat         53.00         0.0%           Crodatom         Chronal Interston Precision         Access/Pref/Usage/Xm         Flat         53.00         0.0%           Crodatom         Ecology         Consumable Materials         Flat         53.00         0.0%           Crodatom         Ecology         Consumable Materials         Flat         53.00         0.0%           Crodatom         Ecology         Consumable Materials         Flat         53.00         0.0%           Crodatom         Elementary Sudert Torching         Consumable Materials         Flat         53.00         0.0%           Crodatom         Elementary Sudert Torching         Consumable Materials         Flat         53.00		•					
Crockstrom         Animal Science Lah Tire 3         Consumable Matteriuls         Flat         Sci.00         9.4%           Crockstrom         Acalied Animal Further         Consumable Matteriuls         Flat         Sci.00         9.3%           Crockstrom         Beer Production         Consumable Matteriuls         Flat         Sci.00         9.3%           Crockstrom         Crockstrom         Crockstrom         Flat         Sci.00         9.3%           Crockstrom         Crockstrom         Consumable Matteriuls         Flat         Sci.00         9.3%           Crockstrom         Cultural Immersion Practicam         Travel/Loging/Transport         Flat         Sci.00         0.0%           Crockstrom         Elements of Forestry         Consumable Matterials         Flat         Sci.00         0.0%           Crockstrom         Elements of Forestry         Consumable Matterials         Flat         Sci.00         9.3%           Crockstrom         Elements of Forestry         Consumable Matterials         Flat         Sci.00         9.3%           Crockstrom         Elements of Forestry         Consumable Matterials         Flat         Sci.00         9.3%           Crockstrom         Elements of Forestry         Consumable Matterials         Flat							
Crockston         Animal Science Lati Tier 4         Consumable Matteriuis         First         S5:00         S7:00         9.4%           Crockston         Beel Production         Consumable Matteriuis         First         S5:00         S5:00         0.0%           Crockston         Beel Production         Consumable Matteriuis         First         S5:00         S5:00         0.0%           Crockston         Consumable Matteriuis         First         S5:00         S5:00         0.0%           Crockston         Consumable Matteriuis         First         S5:00         S5:00         0.0%           Crockston         Expenses         Consumable Matteriuis         First         S5:00         S5:00         0.0%           Crockston         Expenses of First Program         Consumable Matteriuis         First         S5:00         S5:00         0.0%           Crockston         Expenses of First Program         Consumable Materiuis         First         S5:00         S5:00         0.0%           Crockston         Expenses of First Program         Consumable Materiuis         First         S5:00         S5:00         0.0%           Crockston         Expenses of First Program         Consumable Materiuis         First         S5:00         0.0%							
Croakstom         Applied Animal Murrithm         Consumable Materials         First         S53.00         S53.00         0.0%           Croakstom         Beef Production         Trawel/solging/Transport         First         S15.50         S15.50         0.0%           Croakstom         Criminal Interestion Practicum         Trawel/solging/Transport         First         S15.00         0.0%           Croakstom         Develop Approlable Pre-Printry future         Consumable Materials         First         S15.00         0.0%           Croakstom         Develop Approlable Pre-Printry future         Consumable Materials         First         S15.00         0.0%           Croakstom         Ememodary Int         Consumable Materials         First         S15.00         0.0%           Croakstom         Ememodary Int         Consumable Materials         First         S15.00         0.0%           Croakstom         Ememodary Int         Consumable Materials         First         S15.00         0.0%           Croakstom         Entering Treshing         Consumable Materials         First         S15.00         0.0%           Croakstom         Entering Treshing         Consumable Materials         First         S15.00         0.0%           Croakstom         First							
Cookstom         Beef Production         Constant         First         \$15.50         \$15.60         \$0.76           Cookstom         CPR Certification         Service         First         \$2.15.00         \$2.05.00         \$0.05           Constant         Chrinel Intersignin         Service         First         \$3.00.00         \$0.000         <							
Croakston         Beef Production         Track/Longing/Trangot         Fait         \$21.50         \$21.50         \$0.08           Croakston         Criminal Investigation         Access/Item/Luage/Own         Fait         \$35.000         \$36.000         0.08           Croakston         Clubral Investigation         Track/Longing/Trangot         Fait         \$35.000         \$0.000         0.06           Croakston         Ecology         Constantible Materials         Fait         \$36.000         \$0.000         0.06           Croakston         Elementary Student Tacching         Constantible Materials         Fait         \$38.00         \$38.00         0.06           Croakston         Elementary Student Tacching         Constantible Materials         Fait         \$38.00         \$38.00         0.06           Croakston         Equite Encice Physiologue         Travel Longing Transget         Fait         \$38.00         0.06           Croakston         Exit Torange / Series         Fait         \$38.00         0.06         0.06           Croakston         Fait         Materials         Fait         \$38.00         0.06         0.06         0.06         0.06         0.06         0.06         0.06         0.06         0.06         0.06         0.06							
Caudation         CPR Certification         Service         Fig1         S26.00         S36.00         0.0%           Croakton         Cubural Investigation         Tack/Lodging/Transport         Fig1         S35.00         0.0%           Croakton         Devolos Approtate (Pr-Amm Fue Cubural         Consumable Materials         Fig1         S35.00         0.0%           Croakton         Elementary Nrth         Consumable Materials         Fig1         S35.00         0.0%           Croakton         Elementary Sudent Taching         Consumable Materials         Fig1         S35.00         0.0%           Croakton         Equine Exercise Physiology         Tarw(Lodging/Transport         Fig1         S36.00         0.0%           Croakton         Equine Exercise Physiology         Consumable Materials         Fig1         S36.00         0.0%           Croakton         Equine Exercise Physiology         Consumable Materials         Fig1         S36.00         0.0%           Croakton         Equine Exercise Physiology         Consumable Materials         Fig1         S36.00         0.0%           Croakton         Fig1         Exercise Physiology         Consumable Materials         Fig1         S36.00         0.0%           Croakton         Fig1         Fig1							
Cookston         Cultural Immersion Practicum         Trave/Lodging/Transport         Filet         \$375.00         \$375.00         \$0.0%           Cookston         Ecology         Constramble Materials         Filet         \$337.00         \$0.0%           Cookston         Ecology         Constramble Materials         Filet         \$320.00         \$0.0%           Cookston         Elementary Art         Constramble Materials         Filet         \$330.00         \$0.0%           Cookston         Elementary Art         Constramble Materials         Filet         \$330.00         \$0.0%           Cookston         Equine Derevice Physiology         Travel/Lodging/Transport         Filet         \$320.00         \$0.0%           Cookston         E.Si Tutoning/Testing         Individual Instruction         Filet         \$320.00         \$0.0%           Cookston         E.Si Tutoning/Testing         Consumable Materials         Filet         \$320.00         \$0.0%           Cookston         Hord Design Ter 1         Consumable Materials         Filet         \$320.00         \$0.0%           Cookston         Hord Design Ter 1         Consumable Materials         Filet         \$33.00         \$0.0%           Cookston         Hord Design Ter 1         Consumable Materials	Crookston	CPR Certification		Flat		\$26.00	0.0%
Cookston         Develop Appropriate Pre-Primary Education         Cansumable Materials (Cookston         Hat         S12.00         S13.00         O.0%           Cookston         Elementary Art         Consumable Materials (Each Materials)         Hat         S10.00         S50.00         O.0%           Cookston         Elementary Sudent Teaching         Each Materials         Hat         S10.00         S50.00         O.0%           Cookston         Elementary Sudent Teaching         Consumable Materials         Hat         S10.00         O.0%           Cookston         Each Materials         Hat         S10.00         O.0%           Cookston         Each Materials         Hat         S10.00         O.0%           Cookston         Facility Maintenanet/Safety         Consumable Materials         Hat         S10.00         O.0%           Cookston         Facility Maintenanet/Safety         Consumable Materials         Hat         S10.00         0.0%           Cookston         Facility Maintenanet/Safety         Consumable Materials         Hat         S10.00         0.0%           Cookston         Hat         S10.00         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%	Crookston	Criminal Investigation	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.0%
Crookstom         Ecology         Consumable Materials         Pate         \$12.00         512.00         0.0%           Crookstom         Elementary Sutdent Traching         Exam/Assessment         Flat         \$27.00         527.00         0.0%           Crookstom         Elementary Sutdent Traching         Exam/Assessment         Flat         \$33.00         0.0%           Crookstom         Elementary Sutdent Traching         Consumable Materials         Flat         \$33.00         0.0%           Crookstom         Exam/Assessment         Flat         \$33.00         0.0%         Consumable Materials         Flat         \$33.00         0.0%           Crookstom         Flat         Matternance/Safevy         Consumable Materials         Flat         \$35.00         0.0%           Crookstom         Flate Of Chemicis in the Environment         Consumable Materials         Flat         \$30.00         0.0%           Crookstom         Floral Design Tira 1         Consumable Materials         Flat         \$30.00         0.0%           Crookstom         Horal Design Tira 1         Consumable Materials         Flat         \$30.00         0.0%           Crookstom         Horal Design Tira 1         Consumable Materials         Flat         \$30.00         0.0%	Crookston	Cultural Immersion Practicum					
Croakston         Elementary Art         Consumable Materials         Fait         \$50.00         50.00         0.0%           Croakston         Elementary Student Tacching         Consumable Materials         Fiat         \$33.00         0.0%           Croakston         Enomology (NATR)         Consumable Materials         Fiat         \$30.00         0.0%           Croakston         Equine Exercise Physiology         Travel/Lodeing/Transport         Fiat         \$50.00         0.0%           Croakston         Est. Tacoring/Testing         Consumable Materials         Fiat         \$50.00         0.0%           Croakston         Fisheries         Consumable Materials         Fiat         \$50.00         0.0%           Croakston         Fisheries         Consumable Materials         Fiat         \$50.00         0.0%           Croakston         Hord Dengin Tieri         Consumable Materials         Fiat         \$50.00         \$50.00         0.0%           Croakston         Livestok Fisheries         Consumable Materials         Fiat         \$50.00         \$50.00         0.0%           Croakston         Marmalagy (BOL)         Consumable Materials         Fiat         \$50.00         \$50.00         0.0%           Croakston         Marmalagy (BOL)							
Crokston         Elementary Student Teaching         Exam/Assessment         Fatz         \$327.000         \$270.00         \$0.0%           Crokston         Enromology (N/TR)         Consumable Materials         Flat         \$33.00         \$35.00         0.0%           Crokston         Equine Reproduction Techniques         Consumable Materials         Flat         \$30.00         0.0%           Crokston         Equine Reproduction Techniques         Consumable Materials         Flat         \$30.00         0.0%           Crokston         Est Trong/Testing         Institudin Instruction         Flat         \$50.00         0.0%           Crokston         Flat of Chemickias in the Environment         Consumable Materials         Flat         \$50.00         0.0%           Crokston         Hord Togo         Consumable Materials         Flat         \$30.00         0.0%           Crokston         Hord Chemickias Hub Environment         Consumable Materials         Flat         \$30.00         0.0%           Crokston         Hord Chemickias Hub Environment         Consumable Materials         Flat         \$30.00         0.0%           Crokston         Hord Chemickias Hub Environment         Consumable Materials         Flat         \$30.00         0.0%         Crokston         Flat							
Crookston         Elements of Forestry         Construmable Materials         Flat         \$35.00         \$53.00         0.0%           Crookston         Equine Exercise Physiology         Trawit/Lodging/Transport         Flat         \$40.00         \$40.00         0.0%           Crookston         Equine Exercise Physiology         Construmable Materials         Flat         \$40.00         \$50.00         0.0%           Crookston         ESI. Tuctoring/Testing         Individual Instruction         Flat         \$51.00         \$53.00         0.0%           Crookston         Fate of Chemicals in the Environment         Consumable Materials         Flat         \$53.00         0.0%           Crookston         Hord Chemicals in the Environment         Consumable Materials         Flat         \$53.00         0.0%           Crookston         Hord Chemicals in the Environment         Consumable Materials         Flat         \$58.00         0.0%           Crookston         Marinelogy (NATR)         Consumable Materials         Flat         \$38.00         350.00         0.0%           Crookston         Marinelogy (NATR)         Consumable Materials         Flat         \$38.00         350.00         0.0%           Crookston         Ornithology (1         Consumable Materials         Flat							
Crookston         Entomology (NATR)         Consumable Materials         Flat         588.00         538.00         0.0%           Crookston         Equine Reproduction Techniques         Consumable Materials         Flat         \$50.00         \$50.00         0.0%           Crookston         Explicite Reproduction Techniques         Consumable Materials         Flat         \$52.00         \$52.00         0.0%           Crookston         Facility Mantenance/Safety         Consumable Materials         Flat         \$52.00         \$52.00         0.0%           Crookston         Flate Teshon         Consumable Materials         Flat         \$52.00         0.0%           Crookston         Flate Teshon         Consumable Materials         Flat         \$32.00         0.0%           Crookston         Flate Teshon         State			-				
Crookston         Equine Exercise Physiology         Trawel/Lodging/Transport         Flat         \$40.00         \$40.00         0.0%           Crookston         ESI, Tutoring/Trastring         Individual Instruction         Flat         \$158.00         0.0%           Crookston         Faiter (Fastring)         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Faster of Chemicals in the Environment         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Hord Deign Tfr 1         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Hord Deign Tfr 1         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Lumotogy         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Lumotogy         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Orgin Chemistry 1         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Orgin Chemistry 1         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Park/Rec Management         Crookston         Flat							
Crookston         Exume Reproduction Techniques         Consumable Materials         Flat         \$150.00         \$50.00         0.0%           Crookston         Facility Montenance/Safety         Consumable Materials         Flat         \$25.00         \$25.00         0.0%           Crookston         Facility Montenance/Safety         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Fisheries         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Hord Design Far 1         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Horndoky         (multiple comonents)         Flat         \$18.00         0.0%           Crookston         Marmology (HATR)         Consumable Materials         Flat         \$18.00         0.0%           Crookston         Marmology (HATR)         Consumable Materials         Flat         \$18.00         0.0%           Crookston         Ornithology (a)         Consumable Materials         Flat         \$18.00         \$43.00         0.0%           Crookston         Ornithology (a)         Consumable Materials         Flat         \$13.00         \$30.00         0.0%           Crookston         Ornithology (a)							
Crookston         Esit Tutoring, Testing         Individual instruction         Filt         \$18.00         \$18.00         0.0%           Crookston         Fate of Chemicals in the Environment         Consumable Materials         Filt         \$32.00         \$32.00         0.0%           Crookston         Fibreries         Consumable Materials         Filt         \$32.00         0.0%           Crookston         HORT 2003         Consumable Materials         Filt         \$30.00         0.0%           Crookston         Limnology         Consumable Materials         Filt         \$38.00         0.0%           Crookston         Limnology         Consumable Materials         Filt         \$38.00         0.0%           Crookston         Mammalayay (MNT)         Consumable Materials         Filt         \$38.00         0.0%           Crookston         Ornthology (B)(1)         Consumable Materials         Filt         \$38.00         0.0%           Crookston         Ornthology (B)(1)         Consumable Materials         Filt         \$38.00         0.0%           Crookston         Park/tec Management         Traw(/cdging/Transport         Filt         \$38.00         0.0%           Crookston         Raptor Ecology         Traw(/cdging/Transport         Filt							
Crookston         Facility Maintenan/Zarlety         Consumable Materials         Flat         S25,00         S25,00         0.0%           Crookston         Fisheries         Consumable Materials         Flat         S22,00         S35,00         0.0%           Crookston         Fisheries         Consumable Materials         Flat         S32,00         S35,00         0.0%           Crookston         HORT 393         Consumable Materials         Flat         S35,00         S35,00         0.0%           Crookston         Livestock Facilities & Eru Sci         Travel/dofine/Transport         Flat         S38,00         0.0%           Crookston         Mammalogy (BOU)         Consumable Materials         Flat         S38,00         S350,00         0.0%           Crookston         Mammalogy (NATR)         Consumable Materials         Flat         S48,00         S43,00         0.0%           Crookston         Ornthology (NATR)         Consumable Materials         Flat         S43,00         S43,00         0.0%           Crookston         Ornthology (NATR)         Consumable Materials         Flat         S43,00         S43,00         0.0%           Crookston         Park/tec Management         Travel/codpin/Transport         Flat         S40,00 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
Crookston         Fate of Chemicals in the Environment         Consumable Materials         Flat         S32.00         S32.00         0.0%           Crookston         Horal Design Tier 1         Consumable Materials         Flat         S30.00         S30.00         0.0%           Crookston         Horal Design Tier 1         Consumable Materials         Flat         S30.00         S30.00         0.0%           Crookston         Limnology         (multiple components)         Flat         S38.00         S38.00         0.0%           Crookston         Marmalogy (NoTk)         Consumable Materials         Flat         S38.00         S25.00.0         220.5%           Crookston         Organic Chemistry 1         Consumable Materials         Flat         S43.00         S43.00         0.0%           Crookston         Organic Chemistry 1         Consumable Materials         Flat         S43.00         S43.00         0.0%           Crookston         Private Music Instruction         Individual Instruction         Flat         S30.00         S30.00         0.0%           Crookston         Reproduction A1 and Lactation         Consumable Materials         Flat         S10.00         S20.00         0.0%           Crookston         Scince Lab - Tier 2         Consumable Mate							
Crookston         Fisheries         Flat         \$32.00         \$32.00         0.0%           Crookston         HORT 3093         Consumable Materials         Flat         \$35.00         0.0%           Crookston         Hondlagy         Consumable Materials         Flat         \$35.00         0.0%           Crookston         Livestock Facilities & Env Sci         Trawl/Lodging/Transport         Flat         \$38.00         0.0%           Crookston         Marmalogy (BOL)         Consumable Materials         Flat         \$78.00         \$52.00         2.05.%           Crookston         Oranitc Chemistry 1         Consumable Materials         Flat         \$63.00         8.0%         0.0%           Crookston         Ornithology (a)         Consumable Materials         Flat         \$43.00         \$43.00         0.0%           Crookston         Park/Rec Management         Trawl/Lodging/Transport         Flat         \$51.00         0.0%           Crookston         Raptor Ecology         Trawl/Lodging/Transport         Flat         \$51.00         0.0%           Crookston         Raptor Ecology         Consumable Materials         Flat         \$51.00         0.0%           Crookston         Special Topics in Ariamal Science         Consumable MaterialsF							
Crookston         Floral Design Tier 1         Consumable Materials         Flat         \$90.00         \$90.00         0.0%           Crookston         Linnelogy         Consumable Materials         Flat         \$90.00         \$90.00         0.0%           Crookston         Linnelogy (RDLL)         Consumable Materials         Flat         \$13.00         \$13.00         0.0%           Crookston         Marmalogy (RDLL)         Consumable Materials         Flat         \$73.00         \$23.00         0.0%           Crookston         Organic Chemistry 1         Consumable Materials         Flat         \$73.00         \$23.00         0.0%           Crookston         Organic Chemistry 1         Consumable Materials         Flat         \$43.00         \$43.00         0.0%           Crookston         Organic Chemistry 1         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Print/Rec Management         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Reproduction Al and Lactation         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Socience Lab - Tier 2         Consumable Materials         Flat </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Crookston         Hoff 309 <sup>3</sup> Consumable Materials         Flat         \$35,00         \$35,00         0.0%           Crookston         Livestock Facilities & Env Sci         Traw/Lodging/Transport         Flat         \$18,00         \$0,00%           Crookston         Marmalogy (BOL)         Consumable Materials         Flat         \$78,00         \$250,00         220,3%           Crookston         Marmalogy (NATR)         Traw/Lodging/Transport         Flat         \$57,00         \$520,00         220,3%           Crookston         Ornithology (a)         Consumable Materials         Flat         \$43,00         \$43,00         0.0%           Crookston         Ornithology (a)         Consumable Materials         Flat         \$31,00         \$30,00         0.0%           Crookston         Park/Rec Management         Traw/Lodging/Transport         Flat         \$51,00         \$50,00         0.0%           Crookston         Rator Ecology         Traw/Lodging/Transport         Flat         \$51,00         \$50,00         0.0%           Crookston         Patrit Asconony         Consumable Materials         Flat         \$51,00         \$50,00         0.0%           Crookston         Selici Topics         Consumable Materials         Flat         \$51,00							
Croakston         Limnology         (multiple component)         Flat         \$90.00         \$90.00         0.0%           Croakston         Mammalogy (BIOL)         Consumable Materials         Flat         \$78.00         \$52.00         \$20.05%           Croakston         Mammalogy (MAR)         Consumable Materials         Flat         \$78.00         \$52.00         \$20.05%           Croakston         Organic Chemistry 1         Consumable Materials         Flat         \$60.00         \$60.00         0.0%           Croakston         Ornithology (a)         Consumable Materials         Flat         \$43.00         \$43.00         0.0%           Croakston         Parivate Music Instruction         Individual Instruction         Flat         \$50.00         \$50.00         0.0%           Croakston         Reproduction Al and Lactation         Consumable Materials         Flat         \$10.00         \$11.00         \$11.700         6.4%           Croakston         Reproduction Al and Lactation         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Croakston         Science Lab - Tier 1         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Croakston         Science Lab - Tier 3         C							
Crookston         Mammalogy (BIOL))         Consumable Materials         Flat         \$78.00         \$52.00         \$20.5%           Crookston         Organic Chemistry 1         Consumable Materials         Flat         \$80.00         \$50.00         0.0%           Crookston         Orrithology (a)         Consumable Materials         Flat         \$43.00         \$43.00         0.0%           Crookston         Orrithology (b)         Consumable Materials         Flat         \$43.00         \$50.00         0.0%           Crookston         Park/Rec Management         Trawe/Lodging/Transport         Flat         \$50.00         \$50.00         0.0%           Crookston         Raptor Ecology         Trawe/Lodging/Transport         Flat         \$50.00         \$50.00         0.0%           Crookston         Raptor Ecology         Trawe/Lodging/Transport         Flat         \$20.00         \$20.00         0.0%           Crookston         Raptor Ecology         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 2         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Special Topicis in Animal Science         Consumable Materials         Fla			(multiple components)				
Crookston         Mammalogy (MATR)         Travel/Lodging/Transport         Flat         \$78.00         \$220.5%           Crookston         Ornithology (a)         Consumable Materials         Flat         \$43.00         0.0%           Crookston         Ornithology (b)         Consumable Materials         Flat         \$43.00         0.0%           Crookston         Park/Rec Management         Travel/Lodging/Transport         Flat         \$50.00         \$50.00         0.0%           Crookston         Park/Rec Management         Individual instruction         Flat         \$50.00         \$50.00         0.0%           Crookston         Raptor Ecology         Travel/Lodging/Transport         Flat         \$110.00         \$117.00         6.4%           Crookston         Reproduction Al and Lactation         Consumable Materials         Flat         \$20.00         0.0%           Crookston         Science Lab - Ther 1         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Science Lab - Ther 2         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0% <t< td=""><td>Crookston</td><td>Livestock Facilities &amp; Env Sci</td><td>Travel/Lodging/Transport</td><td>Flat</td><td>\$18.00</td><td>\$18.00</td><td>0.0%</td></t<>	Crookston	Livestock Facilities & Env Sci	Travel/Lodging/Transport	Flat	\$18.00	\$18.00	0.0%
Crookston         Organic Chemistry 1         Consumable Materials         Flat         \$6.00         \$6.00         0.0%           Crookston         Ornithology (b)         Consumable Materials         Flat         \$43.00         0.0%           Crookston         Private Music Instruction         Individual Instruction         Flat         \$30.00         0.0%           Crookston         Private Music Instruction         Individual Instruction         Flat         \$50.00         \$50.00         0.0%           Crookston         Raptor Ecology         Travel/Lodging/Transport         Flat         \$57.00         \$75.00         0.0%           Crookston         Plant Taxonomy         Consumable Materials         Flat         \$20.00         20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildlife Management - Special Topics in Animal Science         Consumable Materials <td< td=""><td>Crookston</td><td>Mammalogy (BIOL))</td><td>Consumable Materials</td><td>Flat</td><td>\$78.00</td><td>\$78.00</td><td>0.0%</td></td<>	Crookston	Mammalogy (BIOL))	Consumable Materials	Flat	\$78.00	\$78.00	0.0%
Crookston         Ornithology (a)         Consumable Materials         Flat         \$43.00         \$43.00         0.0%           Crookston         Park/Rec Management         Travel/Lodging/Transport         Flat         \$30.00         0.0%           Crookston         Private Music Instruction         Individual Instruction         Flat         \$30.00         \$30.00         0.0%           Crookston         Private Music Instruction         Individual Instruction         Flat         \$30.00         \$30.00         0.0%           Crookston         Reproduction AI and Lactation         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 2         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildliffe Management - Special Topics         Consumable Materials <td>Crookston</td> <td>Mammalogy (NATR)</td> <td>Travel/Lodging/Transport</td> <td>Flat</td> <td></td> <td>\$250.00</td> <td>220.5%</td>	Crookston	Mammalogy (NATR)	Travel/Lodging/Transport	Flat		\$250.00	220.5%
Crookston         Ornithology (b)         Consumable Materials         Flat         \$43.00         \$43.00         0.0%           Crookston         PrivRe Management         Travel/Lodging/Transport         Flat         \$50.00         0.0%           Crookston         Reproduction AI and Lactation         Individual Instruction         Flat         \$51.00         \$50.00         0.0%           Crookston         Reproduction AI and Lactation         Consumable Materials         Flat         \$10.00         \$21.00         0.0%           Crookston         Plant Taxonomy         Consumable Materials         Flat         \$20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$30.00         30.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildliffe Management - Special Topics         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Wildliffe Management - Special Topics         Consumable Materials         Flat							
Crookston         Park/Rec Management         Travel/Lodging/Transport         Flat         \$30.00         \$30.00         0.0%           Crookston         Raptor Ecology         Travel/Lodging/Transport         Flat         \$75.00         \$75.00         0.0%           Crookston         Reproduction AI and Lactation         Consumable Materials         Flat         \$21.00         \$20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Wildlife Management - Special Topics         Consumable Materials         Flat         \$30.00         0.0%           Crookston         Wildlife Management - Special Topics         Consumable Materials         Flat         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00							
Crookston         Private Music Instruction         Individual Instruction         Flat         \$50.00         \$50.00         0.0%           Crookston         Raptor Ecology         Trave/Lodging/Transport         Flat         \$51.00         \$51.00         0.0%           Crookston         Plant Taxonomy         Consumable Materials         Flat         \$21.00         \$20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$20.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildlife Management - Special Topics         Trave/Lodging/Transport         Flat         \$20.00         0.0%           Crookston         Wildlife Management - Special Topics         Trave/Lodging/Transport         Flat         \$21.00         0.0%           Crookston         EQS 202.01 - Animals         Consumable Materials         Flat </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Crookston         Raptor Ecology         Travel/Log/Inf_Arrsnport         Flat         \$75.00         \$75.00         0.0%           Crookston         Plant Taxonomy         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 2         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         \$33.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildlife Management - Special Topics         Consumable Materials         Flat         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00         \$21.00 </td <td></td> <td>. –</td> <td></td> <td></td> <td></td> <td></td> <td></td>		. –					
Crookston         Reproduction Al and Lactation         Consumable Materials         Flat         \$110.00         \$117.00         6.4%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Science Lab - Tier 1         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Science Lab - Tier 3         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Soli Fertility & Plant Nutrition         Consumable Materials         Flat         \$33.00         \$30.00         0.0%           Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Welding/Manufacturing         Consumable Materials         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildliffe Management - Special Topics         Consumable Materials         Flat         \$21.00         \$24.00         \$24.00         \$24.00         \$24.00         \$24.00         \$24.00         \$24.00         \$26.00         \$31.80         \$31.80         \$31.80         \$31.80         \$31.80         \$31.80							
CrookstonPlant TaxonomyConsumable MaterialsFlat\$20.00\$20.000.0%CrookstonScience Lab - Tier 1Consumable MaterialsFlat\$20.000.0%CrookstonScience Lab - Tier 3Consumable MaterialsFlat\$30.000.0%CrookstonSoil Fertility & Plant NutritionConsumable MaterialsFlat\$30.000.0%CrookstonSpecial Topics in Animal ScienceConsumable MaterialsFlat\$30.000.0%CrookstonSpecial Topics in Animal ScienceConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWelding/ManufacturingConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$21.00\$20.000.0%CrookstonWildlife/Ecology ManagementConsumable MaterialsFlat\$21.00\$24.000.0%CrookstonWildlife/Ecology ManagementConsumable MaterialsFlat\$28.00\$24.000.0%CrookstonEQS (232 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQS (232 - Advanced Equine EvaluationConsumable MaterialsFlat\$328.000.0%CrookstonEQS (212 - Advanced Equine EvaluationConsumable MaterialsFlat\$328.000.0%CrookstonEQS (212 - Eduine MgmtConsumable MaterialsFlat\$328.00\$355.000.0%CrookstonEQS (212							
CrookstonScience Lab - Tier 1Consumable MaterialsFlat\$20.00\$20.000.0%CrookstonScience Lab - Tier 2Consumable MaterialsFlat\$30.00\$30.000.0%CrookstonSolience Lab - Tier 3Consumable MaterialsFlat\$30.00\$40.000.0%CrookstonSolience Lab - Tier 3Consumable MaterialsFlat\$33.00\$33.000.0%CrookstonSpecial Topics in Animal ScienceCrosmable MaterialsFlat\$30.00\$30.000.0%CrookstonSpecial Topics in Animal ScienceTravel/Lodging/TransportFlat\$30.00\$30.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$21.00\$21.000.0%CrookstonWildlife Management - Special TopicsTravel/Lodging/TransportFlat\$24.00\$24.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$24.00\$24.000.0%CrookstonEQSC 1033 - Intro to Comp AnimalsConsumable MaterialsFlat\$31.00\$31.001.3%CrookstonEQSC 2112 - Advanced Equine EvaluationConsumable MaterialsFlat\$328.00\$328.000.0%CrookstonEQSC 1012 - Equine MgmtConsumable MaterialsFlat\$328.00\$328.000.0%CrookstonEQSC 1102 - Equine MgmtConsumable MaterialsFlat\$328.00\$328.000.0%CrookstonEQSC 1102 - Equine MgmtConsumable Materials <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>		•					
CrookstonScience Lab - Tier 2Consumable MaterialsFlat\$30.00\$30.000.0%CrookstonScience Lab - Tier 3Consumable MaterialsFlat\$40.00\$40.000.0%CrookstonSpecial Topics in Animal ScienceConsumable MaterialsFlat\$33.00\$33.000.0%CrookstonSpecial Topics in Animal ScienceConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWelding/ManufacturingConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$21.00\$21.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$24.00\$24.000.0%CrookstonWildlife ManagementConsumable MaterialsFlat\$21.00\$21.000.0%CrookstonEQSC 103.2 - Intro to Comp AnimalsConsumable MaterialsFlat\$28.00\$36.001.3%CrookstonEQSC 202 - Advanced Equine EvaluationConsumable MaterialsFlat\$31.00\$35.000.0%CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssesmentFlat\$32.00\$35.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$32.00\$32.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$32.00\$32.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$32.0		-					
CrookstonSeil cruli by Plant NutritionConsumable MaterialsFlat\$40.00\$40.000.0%CrookstonSpecial Topics in Animal ScienceConsumable MaterialsFlat\$33.00\$33.000.0%CrookstonSpecial Topics in Animal ScienceTravel/Lodging/TransportFlat\$30.00\$30.000.0%CrookstonWeding/MandacturingConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$21.00\$21.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$28.00\$32.000.0%CrookstonWildlife/Cology ManagementConsumable MaterialsFlat\$28.00\$28.000.0%CrookstonEQSC 103 - Intro to Comp AnimalsConsumable MaterialsFlat\$31.00\$33.600.0%CrookstonEQSC 210 - Farrier ScienceConsumable MaterialsFlat\$31.00\$35.000.0%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$28.00\$32.80\$32.80\$32.80DuluthActing Voice Lesson - Music MajorsIndividual							
CrookstonSoil Fertility & Plant NutritionConsumable MaterialsFlat\$33.00\$33.000.0%CrookstonSpecial Topics in Animal ScienceConsumable MaterialsFlat\$20.00\$20.000.0%CrookstonWelding/ManufacturingConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWelding/ManufacturingConsumable MaterialsFlat\$30.00\$30.000.0%CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$21.00\$21.000.0%CrookstonWildlife/Cology ManagementConsumable MaterialsFlat\$24.00\$24.000.0%CrookstonEQSC 2020 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQSC 2101 - Farrier ScienceConsumable MaterialsFlat\$312.00\$35.000.0%CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssesmentFlat\$328.00\$328.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$328.00\$328.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$328.00\$328.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$328.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$328.00\$334.001.3%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/Own <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Crookston         Special Topics in Animal Science         Consumable Materials         Flat         \$20.00         \$20.00         0.0%           Crookston         Special Topics in Animal Science         Travel/Lodging/Transport         Flat         \$30.00         \$30.00         0.0%           Crookston         Wildlife Management - Special Topics         Consumable Materials         Flat         \$50.00         0.0%           Crookston         Wildlife Management - Special Topics         Travel/Lodging/Transport         Flat         \$21.00         \$21.00         0.0%           Crookston         EQSC 1033 - Intro to Comp Animals         Consumable Materials         Flat         \$28.00         0.20%           Crookston         EQSC 2020 - Advanced Equine Evaluation         Consumable Materials         Flat         \$55.00         \$351.00         0.0%           Crookston         EQSC 2102 - Farrier Science         Consumable Materials         Flat         \$55.00         \$55.00         0.0%           Crookston         EQSC 2102 - Equine Mgmt         Consumable Materials         Flat         \$57.00         \$35.00         0.0%           Crookston         EQSC 2110 - Farrier Science         Consumable Materials         Flat         \$57.00         \$35.00         0.0%           Crookston         EQSC							
CrookstonSpecial Topics in Animal ScienceTravel/Lodging/TransportFlat\$30.00\$30.000.0%CrookstonWidliffe Management - Special TopicsConsumable MaterialsFlat\$30.00\$50.000.0%CrookstonWidliffe Management - Special TopicsConsumable MaterialsFlat\$21.00\$21.000.0%CrookstonWidliffe Management - Special TopicsTravel/Lodging/TransportFlat\$24.00\$24.000.0%CrookstonEGSC 1033 - Intro to Comp AnimalsConsumable MaterialsFlat\$24.00\$24.000.0%CrookstonEQSC 2102 - Advanced Equine EvaluationConsumable MaterialsFlat\$31.00\$31.601.3%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$328.000.0%CrookstonVictimologyAccess/Rent/Usage/OwnFlat\$328.000.0%DuluthAtting Voice LessonIndividual InstructionFlat\$328.00\$55.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$58.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$		-					
CrookstonWildlife Management - Special TopicsConsumable MaterialsFlat\$50.00\$50.000.0%CrookstonWildlife Management - Special TopicsTravel/Lodging/TransportFlat\$21.00\$21.000.0%CrookstonEQSC 1033 - Intro to Comp AnimalsConsumable MaterialsFlat\$28.00\$28.000.0%CrookstonEQSC 2103 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$28.00\$328.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$28.00\$33.000.0%DuluthApplied Music Lesson - Nusic MajorsIndividual InstructionFlat\$28.00\$33.000.0%DuluthApplied Music Lesson - Nusic MajorsIndividual InstructionFlat\$32.00\$33.000.0%DuluthApplied Music Lesson - Non-majorsInd			Travel/Lodging/Transport	Flat			
CrookstonWildlife Management - Special TopicsTravel/Lodging/TransportFlat\$21.00\$21.000.0%CrookstonWildlife/Ecology ManagementConsumable MaterialsFlat\$24.00\$24.000.0%CrookstonEQSC 1033 - Intro to Comp AnimalsConsumable MaterialsFlat\$28.00\$28.000.0%CrookstonEQSC 2102 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssessmentFlat\$55.00\$55.000.0%CrookstonEQSC 2102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonVictimologyAccess/Rent/Usage/OwnFlat\$328.00\$328.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$220.00\$221.402.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$34.001.8%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$34.001.8%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$38.00\$33.000.0%DuluthApplied Music Lesson - Non-majorsIndividual Instruction </td <td>Crookston</td> <td>Welding/Manufacturing</td> <td></td> <td>Flat</td> <td>\$30.00</td> <td>\$30.00</td> <td>0.0%</td>	Crookston	Welding/Manufacturing		Flat	\$30.00	\$30.00	0.0%
CrookstonWildlife/Ecology ManagementConsumable MaterialsFlat\$24.00\$24.000.0%CrookstonEQSC 1033 - Intro to Comp AnimalsConsumable MaterialsFlat\$28.00\$28.000.0%CrookstonEQSC 2202 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonVictimologyConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonVictimologyNetworkser/Usage/OwnFlat\$228.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$328.00\$328.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$228.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$330.001.8%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$330.001.8%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$330.001.8%DuluthApplied Music Lesson - Music MajorsIndividual Instruction <td>Crookston</td> <td>Wildlife Management - Special Topics</td> <td>Consumable Materials</td> <td>Flat</td> <td>\$50.00</td> <td>\$50.00</td> <td>0.0%</td>	Crookston	Wildlife Management - Special Topics	Consumable Materials	Flat	\$50.00	\$50.00	0.0%
CrookstonEQSC 1033 - Intro to Comp AnimalsConsumable MaterialsFlat\$28.00\$28.000.0%CrookstonEQSC 2202 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssessmentFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonVictimologyAccess/Rent/Usage/OwnFlat\$328.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$38.000.0%DuluthApplied Music Lesson - Nunic MajorsIndividual InstructionFlat\$328.00\$38.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$38.000.0%DuluthAssessment in the ClassroomServiceFlat\$38.00\$38.000.0%DuluthAssessment in the ClassroomServiceFlat\$38.00\$38.000.0%DuluthGolgy Lab FeeConsumable MaterialsFlat\$48.00\$44.00 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
CrookstonEQSC 2202 - Advanced Equine EvaluationConsumable MaterialsFlat\$312.00\$316.001.3%CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssessmentFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonVictimologyAccess/Rent/Usage/OwnFlat\$77.00\$77.000.0%PuluthDuluthActing Voice LessonIndividual InstructionFlat\$328.00\$328.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$38.00\$334.001.8%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$38.00\$334.001.8%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$38.00\$30.000.0%DuluthAssessment in the ClassroomServiceFlat\$44.00\$44.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$48.05\$58.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable Materials <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
CrookstonEQSC 2110 - Farrier ScienceConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssessmentFlat\$335.00newCrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$57.00\$55.000.0%CrookstonVictimologyFlat\$77.00\$77.000.0%DuluthDuluthAccess/Rent/Usage/OwnFlat\$328.00\$328.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthCHESP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemical Engineer		-					
CrookstonEQSC 2112 - Riding Instructor TrainingExam/AssessmentFlatS335.00newCrookstonEQSC 4102 - Equine MgmtConsumable MaterialsFlat\$55.00\$55.000.0%CrookstonVictimologyAccess/Rent/Usage/OwnFlat\$77.00\$77.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$328.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionPerCredit\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$330.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBoology Lab FeeConsumable MaterialsFlat\$31.00\$44.000.0%DuluthCHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemical Engineering LabConsumable MaterialsFlat\$80.00\$60.00-4.6% <tr <td="">Duluth&lt;</tr>		-					
CrookstonEQSC 4102 - Equine Mgmt VictimologyConsumable Materials Access/Rent/Usage/OwnFlat\$55.00\$55.000.0%DuluthAccess/Rent/Usage/OwnFlat\$77.00\$77.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$328.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$55.00\$55.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionPerCredit\$58.00\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionPerCredit\$58.00\$334.001.8%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$34.001.8%DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$31.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemical Engineering LabConsumable MaterialsFlat\$80.00 <td< td=""><td></td><td></td><td></td><td></td><td>\$55.00</td><td></td><td></td></td<>					\$55.00		
CrookstonVictimologyAccess/Rent/Usage/OwnFlat\$77.00\$77.000.0%DuluthActing Voice LessonIndividual InstructionFlat\$328.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$55.00\$55.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionPerCredit\$58.00\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$58.00\$58.000.0%DuluthCHESP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemical Enginee							
DuluthActing Voice LessonIndividual InstructionFlat\$328.00\$328.000.0%DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$55.00\$55.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionPer Credit\$58.00\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBoolingConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$31.00\$31.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthChemistry/Biochemistry							
DuluthAmerican Sign Language (ASL) LabAccess/Rent/Usage/OwnFlat\$55.00\$55.000.0%DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionPerCredit\$58.00\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$48.00\$44.000.0%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthCivil Engineering LabConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering Lab <t< td=""><td></td><td></td><td></td><td>_</td><td></td><td></td><td></td></t<>				_			
DuluthApplied Music Lesson - Music MajorsIndividual InstructionFlat\$209.00\$214.002.4%DuluthApplied Music Lesson - Music MajorsIndividual InstructionPerCredit\$58.00\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemisat Ingineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$0.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable M		_					
DuluthApplied Music Lesson - Music MajorsIndividual InstructionPerCredit\$58.00\$58.000.0%DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%							
DuluthApplied Music Lesson - Non-majorsIndividual InstructionFlat\$328.00\$334.001.8%DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemisal Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.00-0.0%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$							
DuluthAssessment in the ClassroomServiceFlat\$30.00\$30.000.0%DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%							
DuluthBiology Lab FeeConsumable MaterialsFlat\$88.75\$88.750.0%DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%							
DuluthBowlingAccess/Rent/Usage/OwnFlat\$58.00\$58.000.0%DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%							
DuluthCEHSP Background CheckServiceFlat\$44.00\$44.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%							
DuluthChemical Engineering LabConsumable MaterialsFlat\$31.00\$31.000.0%DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%		_					
DuluthChemical Engineering LabConsumable MaterialsFlat\$65.00\$62.00-4.6%DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%		_					
DuluthChemistry/Biochemistry FeeConsumable MaterialsFlat\$80.00\$80.000.0%DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%		6 6			•	•	
DuluthCivil Engineering LabConsumable MaterialsFlat\$62.00\$62.000.0%							
	Duluth	College in the Schools UMD		Flat	\$92.00	\$92.00	0.0%

Campus/College	Fee Name	Dimension	Rate type	2023 Amount	2024 Amount	Percent Change
Duluth	Computer Network Access Fee-Grad/M Active Status	Access/Rent/Usage/Own	Flat	\$6.00	\$6.00	0.0%
Duluth	Communication Science Disorders (CSD) Lab	Consumable Materials	PerCredit	\$12.00	\$12.00	0.0%
Duluth	Cross Country Skiing	Access/Rent/Usage/Own	Flat	\$43.00	\$43.00	0.0%
Duluth	EDUC EdTPA	Service	Flat	\$270.00	\$270.00	0.0%
Duluth	Electrical Engineering Lab	Consumable Materials	Flat	\$47.00	\$47.00	0.0%
Duluth	English Language/Culture Institute (ELCI) FILOT	(multiple components)	Flat	\$7,375.33	\$7,513.13	1.9%
Duluth Duluth	English Language/Culture Institute (ELCI) Sum FILOT Geography Field Techniques	(multiple components) Travel/Lodging/Transport	Flat Flat	\$6,933.69 \$185.00	\$7,060.20 \$185.00	1.8% 0.0%
Duluth	Geographical Information Systems (GIS) Lab	Consumable Materials	Flat	\$185.00	\$185.00	0.0%
Duluth	Geography of Soils	Travel/Lodging/Transport	Flat	\$121.50	\$40.00	-67.1%
Duluth	Geological Sciences Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.0%
Duluth	Half Recital - Undergraduate Music Majors	Service	Flat	\$76.50	\$78.00	2.0%
Duluth	AHS Field Trip	Travel/Lodging/Transport	Flat	\$35.00	\$35.00	0.0%
Duluth	CPR/First Aid	Service	Flat	\$15.00	\$15.00	0.0%
Duluth	Intercultural Communication	Travel/Lodging/Transport	Flat	\$120.00	\$150.00	25.0%
Duluth	Marine Biology - Friday Harbor WA/Woods Hole MA	Travel/Lodging/Transport	Flat	\$2,495.00	\$2,495.00	0.0%
Duluth	Mechanical & Industrial Engineering Lab Outdoor Education Methods	Consumable Materials	Flat	\$42.00	\$42.00	0.0% 0.0%
Duluth Duluth	Outdoor Education Methods Outdoor leadership	Travel/Lodging/Transport Travel/Lodging/Transport	Flat Flat	\$81.00 \$286.00	\$81.00 \$286.00	0.0%
Duluth	PE Kayaking	Access/Rent/Usage/Own	Flat	\$74.00	\$74.00	0.0%
Duluth	PE Rock Climbing	Access/Rent/Usage/Own	Flat	\$63.00	\$63.00	0.0%
Duluth	Art and Design Consumables Fee	Consumable Materials	Flat	\$35.00	\$35.00	0.0%
Duluth	Group Voice Lesson	Individual Instruction	Flat	\$158.00	\$158.00	0.0%
Duluth	Private Singing Lesson	Individual Instruction	Flat	\$352.00	\$352.00	0.0%
Duluth	Recital - Undergraduate Music Majors	Service	Flat	\$153.00	\$156.00	2.0%
Duluth	Recreation Course Fee	Travel/Lodging/Transport	Flat	\$95.00	\$95.00	0.0%
Duluth	Ropes Course Management	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%
Duluth	Social Work Field Fee	Service	Flat	\$117.00	\$117.00	0.0%
Duluth Duluth	UST 1000: Clifto Strengths Inventory Wasatch-Uinta Field Camp Room and Board	Exam/Assessment Travel/Lodging/Transport	Flat Flat	\$2,937.00	\$20.00 \$2,937.00	new 0.0%
Duluth	Mojave Field Class	Travel/Lodging/Transport	Flat	\$700.00	\$200.00	-71.4%
Morris				<i></i>	+	, .
Morris	Concert Choir Retreat	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.0%
Morris	Concert Choir Performance Tour	Travel/Lodging/Transport	Flat	\$125.00	\$125.00	0.0%
Morris	Education Program Fee	Program	Flat	\$300.00	\$300.00	0.0%
Morris	Elementary Ed Practicum: Cross Cultural Experience	Travel/Lodging/Transport	Flat	\$475.00	\$475.00	0.0%
Morris	Endorsement/Additional Licensure Fee	Program	Flat	\$200.00	\$200.00	0.0%
Morris	Private Music Lesson	Individual Instruction	Flat	\$375.00	\$375.00	0.0%
Morris	Student Teaching Fee	Exam/Assessment	Flat	\$400.00	\$400.00	0.0%
Morris	Studio Art Materials Fee	Consumable Materials	PerCredit	\$25.00	\$25.00	0.0%
Morris	Studio Art Materials Fee II	Consumable Materials	Flat	\$75.00	\$75.00	0.0% 33.3%
Morris Morris	Symphonic Winds Retreat Theatre Arts Materials Fee	Travel/Lodging/Transport Consumable Materials	Flat Flat	\$90.00 \$50.00	\$120.00 \$50.00	0.0%
Rochester						
Rochester	Environmental Health Field Trips & Supplies	Travel/Lodging/Transport	Flat	\$14.00	\$14.00	0.0%
Rochester	Environmental Health Field Trips & Supplies	Consumable Materials	Flat	\$28.00	\$28.00	0.0%
Rochester	Lab Supplies for Anatomy & Physiology	Consumable Materials	Flat	\$5.00	\$5.00	0.0%
Rochester	Lab Supplies for Anatomy & Physiology II	Consumable Materials	Flat	\$5.00	\$15.00	200.0%
Rochester	Lab Supplies for Biochemistry II	Consumable Materials	Flat	\$85.00	\$85.00	0.0%
Rochester	Lab Supplies for Integrative Biology	Consumable Materials	Flat	\$50.00	\$50.00	0.0%
Rochester	Lab Supplies for Chemical Reactivity Lab Supplies for Chemical Structures	Consumable Materials Consumable Materials	Flat Flat	\$40.00 \$20.00	\$40.00 \$20.00	0.0% 0.0%
Rochester Rochester	Lab Supplies for Echocardiography	Consumable Materials	Flat	\$20.00	\$20.00	0.0% 12.5%
Rochester	Lab Supplies for General Chemistry II	Consumable Materials	Flat	\$10.00	\$20.00	100.0%
Rochester	Lab Supplies for Microbiology	Consumable Materials	Flat	\$50.00	\$84.00	68.0%
Rochester	Lab Supplies for Molecular/Cellular Biology	Consumable Materials	Flat	\$50.00	\$50.00	0.0%
Rochester	Lab Supplies for Organic Chemistry II	Consumable Materials	Flat	\$20.00	\$20.00	0.0%
Rochester	Trajesys Online Clinical Record	Access/Rent/Usage/Own	Flat	\$150.00	\$150.00	0.0%
Rochester	Humanities Activity Fee (Yoga Lessons)	Personnel	Flat	\$80.00	\$80.00	0.0%
Rochester	IDI Survey Fee	Exam/Assessment	Flat		\$19.00	new
Rochester	Math Assessement for Pre-Calculus I	Exam/Assessment	Flat		\$25.00	new
<b>Twin Cities</b> Carlson Schl of Mgmt	IBUS 3002 Acct 3001 Manag Acctg-Argentina & Chile	Travel/Lodging/Transport	Flat	\$5,800.00	\$5,700.00	-1.7%
Carlson Schl of Mgmt	IBUS 2021: Design your Career in United Kingdom	Travel/Lodging/Transport	Flat	\$4,800.00	\$4,850.00	1.0%
Carlson Schl of Mgmt	IBUS 3019: Equity in international Business	Travel/Lodging/Transport	Flat	\$5,800.00	\$6,000.00	3.4%
Carlson Schl of Mgmt	IBUS 3021 HR Management in Sweden	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,400.00	1.9%
Carlson Schl of Mgmt	IBUS 3033W Bus Comm Global Context Asia	Travel/Lodging/Transport	Flat	\$5,500.00	\$5,550.00	0.9%
Carlson Schl of Mgmt	IBUS 3055 Innovating with Technology	Travel/Lodging/Transport	Flat	\$5,500.00	\$5,500.00	0.0%
Carlson Schl of Mgmt	IBUS 3081 Sustainability Costa Rica	Travel/Lodging/Transport	Flat	\$5,200.00	\$5,200.00	0.0%
Carlson Schl of Mgmt	IBUS 3090 Solving Problems Greece	Travel/Lodging/Transport	Flat	\$5,000.00	\$5,000.00	0.0%
Carlson Schl of Mgmt	IBUS 3101 CIMBA Undergrad Semester Program	Program	Flat	\$1,000.00	\$1,000.00	0.0%
Carlson Schl of Mgmt	IBUS 3500 Program Fee - CGI Undergrad Exchg Prog	Program	Flat	\$2,500.00	\$2,500.00	0.0%
Carlson Schl of Mgmt	IBUS 3500 Semester Exchange Undergraduate	Tuition	Flat	\$7,002.00	\$7,248.00	3.5%

Campus/College	Fee Name	Dimension	Rate type	2023 Amount	2024 Amount	Percent Change
	IBUS 3700 London Schl/Econ Admin Fee	Program	Flat	\$750.00	\$750.00	0.0%
6	IBUS 3700 Sec 001 London Schl/Econ - 1 Session	Tuition	Flat	\$3,255.00	\$3,255.00	0.0%
Carlson Schl of Mgmt	IBUS 3700 Sec 002 London Schl/Econ - 2 Sessions	Tuition	Flat	\$5,512.00	\$5,512.00	0.0%
_	IBUS 3700 Sec 003 London Schl/Econ - 3 Sessions	Tuition	Flat	\$6,405.00	\$6,300.00	-1.6%
_	IBUS 3701 Vienna Summer Undergrad Program Fee	Program	Flat	\$750.00	\$750.00	0.0%
_	IBUS 3701 Vienna Summer UG Prog - 8 credits	Fee in Lieu of Tuition	Flat	\$4,309.00	\$4,460.00	3.5%
6	IBUS 3701 Vienna Summer UG Prog - 4 credits	Fee in Lieu of Tuition	Flat	\$2,155.00	\$2,230.00	3.5%
_	IBUS 3702 Copenhagen Summer Undergrad Prog IBUS 3702 Copenhagen Summer UG Prog - 8 credits	Program Fee in Lieu of Tuition	Flat Flat	\$750.00 \$4,309.00	\$750.00 \$4,460.00	0.0% 3.5%
_	IBUS 3702 Copenhagen Summer UG Prog - 4 credits	Fee in Lieu of Tuition	Flat	\$2,155.00	\$2,230.00	3.5%
	IBUS 3703 Norway Summer Undergrad Program	multiple components	Flat	\$2,155.00	\$2,980.00	38.3%
_	IBUS 3704 Shanghai Summer Undergrad Program	multiple components	Flat	\$2,155.00	\$2,423.00	12.4%
Carlson Schl of Mgmt	IBUS 3800 CIMBA Summer Program	Program	Flat	\$750.00	\$750.00	0.0%
_	IBUS 4125 Global Banking in Europe	Travel/Lodging/Transport	Flat	\$5,500.00	\$5,100.00	-7.3%
_	IBUS 5140 Vienna Summer Graduate Program	Program	Flat	\$750.00	\$750.00	0.0%
	IBUS 5301 Copenhagen Summer Graduate Program	Program	Flat	\$750.00	\$750.00	0.0%
	IBUS 5400 Global Business Practicum Europe	Travel/Lodging/Transport	Flat	\$2,900.00	\$3,000.00	3.4%
0	IBUS 5605 Shanghai Summer Graduate Program IBUS 6402: Morocco Diversifies: Sustain/Entrepren	Program Travel /Lodging /Transport	Flat Flat	\$750.00 \$2,900.00	\$750.00 \$3,000.00	0.0% 3.4%
_	IBUS 6997 MILI Global Valuation Lab in Stockholm	Travel/Lodging/Transport Travel/Lodging/Transport	Flat	\$2,800.00 \$2,800.00	\$3,000.00	3.4% 7.1%
	IBUS 6403: Ghana Grows: Cocoa and More	Travel/Lodging/Transport	Flat	\$2,900.00	\$2,800.00	-3.4%
_	IBUS 6404 Leading Ambiguity Australia	Travel/Lodging/Transport	Flat	\$2,900.00	\$3,000.00	3.4%
	MILI 6997 MILI Global Valuation Lab	Travel/Lodging/Transport	Flat	\$900.00	\$1,000.00	11.1%
	MIMBA - Medical Industry MBA Year 1	Tuition	Flat	\$13,880.00	\$14,850.00	7.0%
Carlson Schl of Mgmt	SCO 6291 - Leadership Development Assessment	Exam/Assessment	Flat	\$80.00	\$80.00	0.0%
Carlson Schl of Mgmt	China Exec DBA Program	Tuition	Flat	\$77,662.00	\$85,150.00	9.6%
Col of Biological Sci	Field Trips - various	Travel/Lodging/Transport	Flat	\$21.00	\$21.00	0.0%
	Nature of Life Summer Experience	Travel/Lodging/Transport	Flat	\$400.00	\$400.00	0.0%
Col of Biological Sci	Nature of Life lab consumables	Consumable Materials	Flat	\$30.00	\$30.00	0.0%
Col of Biological Sci	Genetic Counseling - Internship 1 (summer)	Individual Instruction	Flat	\$1,000.00	\$1,000.00	0.0%
	Genetic Counseling - Internship 2&3 (fall-spring)	Individual Instruction	Flat	\$2,000.00	\$2,000.00	0.0%
	Itasca On-Site Transportation	Travel/Lodging/Transport	Flat	\$50.00	\$75.00	50.0%
	Lab Consumables CBS	Consumable Materials	Flat	\$88.00	\$88.00	0.0%
_	Minnesota Flora	Travel/Lodging/Transport	Flat	\$16.00	\$16.00	0.0%
Col of Continuing & Prof Studies	-	Tuition	Flat	\$145.00	\$145.00	0.0%
Col of Continuing & Prof Studies		Program	Flat	\$805.00	\$825.00	2.5%
Col of Continuing & Prof Studies Col of Continuing & Prof Studies		Program	Flat Flat	\$1,255.00 \$1,610.00	\$1,285.00 \$1,650.00	2.4% 2.5%
Col of Continuing & Prof Studies		Program Program	Flat	\$2,510.00	\$2,570.00	2.3%
Col of Continuing & Prof Studies		Program	Flat	\$627.00	\$642.00	2.4%
Col of Design	Advanced Print Design	Consumable Materials	Flat	\$85.00	\$85.00	0.0%
_	Apparel Assembly	Consumable Materials	Flat	\$40.00	\$40.00	0.0%
_	Architecture Design Studies	Access/Rent/Usage/Own	Flat		\$67.00	new
	Design Workshops	Consumable Materials	Flat	\$30.00	\$30.00	0.0%
	Drawing and Critical Thinking	Consumable Materials	Flat	COL OO	\$50.00	new
5	Color & Form Concept Visualization 1	Consumable Materials Consumable Materials	Flat Flat	\$85.00 \$95.00	\$85.00 \$100.00	0.0% 5.3%
_	Creative Problem Solving	Exam/Assessment	Flat	\$35.00	\$35.00	0.0%
_	Design Fundamentals I	Access/Rent/Usage/Own	Flat	\$15.00	\$67.00	346.7%
	Design Studio I, III, IV	(multiple components)	Flat	\$25.00	\$25.00	0.0%
	Design Studio II, V	(multiple components)	Flat	\$50.00	\$50.00	0.0%
	Drawing and Design	Personnel	Flat	\$30.00	\$30.00	0.0%
Col of Design	Ecological Design	Travel/Lodging/Transport	Flat	\$275.00	\$275.00	0.0%
5	Fashion: Trends and Communication	Consumable Materials	Flat	\$10.00	\$10.00	0.0%
_	Furniture Design: Practice	Consumable Materials	Flat	\$225.00	\$250.00	11.1%
_	Graduate Design 1 (Chicago)	Travel Lodging/Transport	Flat	\$475.00	\$525.00	10.5%
_	Graduate Design III Graduate Design V	Consumable Materials (multiple components)	Flat Flat		\$50.00 \$400.00	new
_	Landscape Analysis Workshop	(multiple components) Travel/Lodging/Transport	Flat Flat	\$400.00	\$400.00 \$400.00	new 0.0%
5	Landscape Spaces	(multiple components)	Flat	ş+00.00	\$400.00 \$275.00	new
	Materials and Methods I	Consumable Materials	Flat		\$50.00	new
	Product Design Studio 1	Consumable Materials	Flat		\$25.00	new
	Product Development: Softlines	(multiple components)	Flat	\$30.00	\$30.00	0.0%
5	Product Form and Modelmaking	Consumable Materials	Flat	\$20.00	\$25.00	25.0%
Col of Design	Text & Image	(multiple components)	Flat	\$70.00	\$70.00	0.0%
	Textile Analysis	Consumable Materials	Flat	\$10.00	\$10.00	0.0%
			Flat	\$34.00	\$40.00	17.6%
Col of Design	Travels in Typography	Personnel				
Col of Design Col of Design	Travels in Typography Type Design	Consumable Materials	Flat	\$15.00	\$15.00	0.0%
Col of Design Col of Design Col of Design	Travels in Typography Type Design Undergrad Studio I	Consumable Materials Consumable Materials	Flat Flat	\$15.00 \$22.00	\$15.00 \$40.00	0.0% 81.8%
Col of Design Col of Design Col of Design Col of Design	Travels in Typography Type Design Undergrad Studio I Undergrad Studio II	Consumable Materials Consumable Materials Consumable Materials	Flat Flat Flat	\$15.00 \$22.00 \$22.00	\$15.00 \$40.00 \$40.00	0.0% 81.8% 81.8%
Col of Design Col of Design Col of Design Col of Design Col of Design	Travels in Typography Type Design Undergrad Studio I	Consumable Materials Consumable Materials	Flat Flat	\$15.00 \$22.00	\$15.00 \$40.00	0.0% 81.8%

Campus/College	Fee Name	Dimension	Rate type	2023 Amount	2024 Amount	Percent Change	
Col of Design	Undergrad Studio V	Consumable Materials	Flat	\$18.00	\$40.00	122.2%	
Col of Design	Urban Form Concepts	Travel/Lodging/Transport	Flat		\$370.00	new	
Col of Design	Urban Options Studio	Travel/Lodging/Transport	Flat	\$350.00	\$370.00	5.7%	
Col of Ed & Human Devel	Assessment Materials - Special Ed	Exam/Assessment	Flat	\$18.00	\$18.00	0.0%	
Col of Ed & Human Devel	Assessment Materials for CSPP	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.0%	
Col of Ed & Human Devel	Biomechanics Equipment	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00	0.0%	
Col of Ed & Human Devel	Bowling Fee	Access/Rent/Usage/Own	Flat	\$60.00	\$60.00	0.0%	
Col of Ed & Human Devel	CEHD DLI-L Program (1 credit)	Tuition	Flat	\$600.00	\$600.00	0.0%	
Col of Ed & Human Devel Col of Ed & Human Devel	CEHD DLI-L Program (2 credits) CEHD DLI-L Program (3 credits)	Tuition Tuition	Flat Flat	\$1,200.00 \$1,800.00	\$1,200.00 \$1,800.00	0.0% 0.0%	
Col of Ed & Human Devel	CEHD DLI-L Program (4 credits)	Tuition	Flat	\$2,400.00	\$2,400.00	0.0%	
Col of Ed & Human Devel	The Impact of the Olympic Games on Los Angeles	Travel/Lodging/Transport	Flat	\$3,173.00	\$3,173.00	0.0%	
Col of Ed & Human Devel	Counselor Education Tevera Fee	Access/Rent/Usage/Own	Flat	\$200.00	\$225.00	12.5%	
Col of Ed & Human Devel	Testing and Intervention Materials- EPSY 8812	Consumable Materials	Flat	\$65.00	\$65.00	0.0%	
Col of Ed & Human Devel	CEHD MNGOT Program (1 credit)	Tuition	Flat	\$600.00	\$600.00	0.0%	
Col of Ed & Human Devel	CEHD MNGOT Program (2 credits)	Tuition	Flat	\$1,200.00	\$1,200.00	0.0%	
Col of Ed & Human Devel	CEHD MNGOT Program (3 credits)	Tuition	Flat	\$1,800.00	\$1,800.00	0.0%	
Col of Ed & Human Devel	CEHD MNGOT Program (4 credits)	Tuition	Flat	\$2,400.00	\$2,400.00	0.0%	
Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (1 credit)	Tuition	Flat	\$600.00	\$680.00	13.3%	
Col of Ed & Human Devel Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (2 cr) CEHD PK-12 Administrative Licensure Cert (3 cr)	Tuition Tuition	Flat Flat	\$1,200.00 \$1,800.00	\$1,360.00 \$2,040.00	13.3% 13.3%	
Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (5 cr)	Tuition	Flat	\$2,400.00	\$2,720.00	13.3%	
Col of Ed & Human Devel	CEHD Practitioner Prof Dev (3 credits)	Tuition	Flat	<i>92,</i> 400.00	\$1,800.00	new	
Col of Ed & Human Devel	Concert Ticket Fee and Guest Artist	Consumable Materials	Flat	\$20.00	\$20.00	0.0%	
Col of Ed & Human Devel	Exercise Physiology Equipment	Access/Rent/Usage/Own	Flat	\$115.00	\$115.00	0.0%	
Col of Ed & Human Devel	Experiential Learning	Personnel	Flat	\$20.00	\$50.00	150.0%	
Col of Ed & Human Devel	Golf Facilities Use Fee	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%	
Col of Ed & Human Devel	Guest Artists-Creating Identities-Learning/Arts	Consumable Materials	Flat	\$26.00	\$26.00	0.0%	
Col of Ed & Human Devel	Human Anatomy for Kinesiology Equipment & Lab	Access/Rent/Usage/Own	Flat	\$45.00	\$120.00	166.7%	
Col of Ed & Human Devel	Human Physiology Equipment	Access/Rent/Usage/Own	Flat	\$40.00	\$45.00	12.5%	
Col of Ed & Human Devel	Intermediate Golf Facilities Use Fee	Access/Rent/Usage/Own	Flat	\$125.00	\$125.00	0.0%	
Col of Ed & Human Devel Col of Ed & Human Devel	Marathon Class Supplies and Testing Fees Outdoor Equipment and Camping Fee	Service Access/Rent/Usage/Own	Flat Flat	\$100.00 \$75.00	\$100.00 \$75.00	0.0% 0.0%	
Col of Ed & Human Devel	PE Equipment Tier 1	Access/Rent/Usage/Own	Flat	\$2.00	\$2.00	0.0%	
Col of Ed & Human Devel	PE Equipment Fee Tier 2	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.0%	
Col of Ed & Human Devel	PE Equipment Fee Tier 3	Access/Rent/Usage/Own	Flat	\$8.00	\$8.00	0.0%	
Col of Ed & Human Devel	PE Fee Tier 6 - Lifeguards	Personnel	Flat	\$18.00	\$18.00	0.0%	
Col of Ed & Human Devel	PE Equipment Fee Tier 7	Access/Rent/Usage/Own	Flat	\$65.00	\$65.00	0.0%	
Col of Ed & Human Devel	Prevent Athletic Injuries Course Materials	Consumable Materials	Flat	\$20.00	\$20.00	0.0%	
Col of Ed & Human Devel	School Psych Resource & Assessment Protocols	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00	0.0%	
Col of Ed & Human Devel	Scuba facilities	Access/Rent/Usage/Own	Flat	\$130.00	\$130.00	0.0%	
Col of Ed & Human Devel	Skiing/Snowboarding	Access/Rent/Usage/Own	Flat	\$130.00	\$130.00	0.0%	
Col of Ed & Human Devel	Social Work Fieldwork	Service	PerCredit	\$15.00 \$175.00	\$20.00	33.3% 5.7%	
Col of Ed & Human Devel Col of Ed & Human Devel	SW 8153 AHC Simulations Teaching Elem School PE	Service Access/Rent/Usage/Own	Flat Flat	\$175.00	\$185.00 \$10.00	0.0%	
Col of Ed & Human Devel	Testing/Intervention Materials	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00	0.0%	
Col of Ed & Human Devel	Youth Studies Theatre Activities	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.0%	
Col of Food,Ag & Nat Rsrc Sci	ANSC 4604; ANSC 4614 Dairy Production Systems	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	Plant Pathology Lab Fee	Consumable Materials	Flat	\$20.00	\$20.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	SOIL 5555 / ESPM 5555 Wetland Soils Fee	Travel/Lodging/Transport	Flat	\$43.50	\$43.50	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ESPM 3108; ESPM 5108 Forestry Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	BBE 4403 / 5403 Bioproducts & Biosystems Eng	Consumable Materials	Flat	\$25.00	\$25.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	SSM Sustainable Manufacturing	(multiple components)	Flat	\$45.00	\$60.00	33.3%	
Col of Food, Ag & Nat Rsrc Sci	FNRM 4232W; FNRM 5232 Mng Recreational Lands	Travel/Lodging/Transport	Flat	\$17.00	\$20.00	17.6%	
Col of Food, Ag & Nat Rsrc Sci	HORT 3131/5131 Student Organic Farming	(multiple components)	Flat	\$20.00	\$20.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	FNRM 5161 Northern Forest Field Course	(multiple components)	Flat	\$852.00	\$900.00	5.6%	
Col of Food, Ag & Nat Rsrc Sci	ANSC Orientation to Animal Science	Travel/Lodging/Transport	Flat	\$35.00	\$35.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	AGRO 3660 Plant Genetics Materials	Consumable Materials	Flat	\$10.00	\$10.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	Crops, Environment, & Society	Consumable Materials Consumable Materials	Flat Flat	\$10.00	\$10.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci Col of Food, Ag & Nat Rsrc Sci	BBE 4402 / 5402 Eng Lab FSCN Food Science Materials & Services	Consumable Materials	Flat	\$25.00 \$15.00	\$25.00 \$15.00	0.0% 0.0%	
Col of Food, Ag & Nat Rsrc Sci	FNRM 2101; FNRM 5161 Cloquet Forestry Center	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ANSC 4603 and ANSC 4613 Beef Prod Systems	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ANSC 4603 and ANSC 4613 Beef Prod Systems	Travel/Lodging/Transport	Flat	\$100.00	\$100.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	FNRM Northern Forests Field Ecology	(multiple components)	Flat	\$284.00	\$300.00	5.6%	
Col of Food, Ag & Nat Rsrc Sci	FNRM 5161 Northern Forests Field Course /Cloquet	Travel/Lodging/Transport	Flat	\$238.00	\$238.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	AGRO 5999 Special Topics in Agronomy	Travel/Lodging/Transport	Flat	\$200.00	\$200.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ANSC 4602 - Sheep Production Systems	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ANSC 4602 - Sheep Production Systems	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ANSC 2012 - Swine/Sheep/Beef	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%	
Col of Food, Ag & Nat Rsrc Sci	ANSC 2012 - Swine/Sheep/Beef	Consumable Materials	Flat	\$35.00	\$35.00	0.0%	
						0.00/	
Col of Food, Ag & Nat Rsrc Sci	ANSC 1101 Dairy Cattle	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%	
	ANSC 1101 Dairy Cattle ANSC2012 Livestock & Carcass Evaluation ANSC 2011 Dairy Cattle Judging	Access/Rent/Usage/Own Access/Rent/Usage/Own Travel/Lodging/Transport	Flat Flat Flat	\$100.00 \$125.00 \$110.00	\$100.00 \$125.00 \$110.00	0.0% 0.0% 0.0%	

0	For Nome	Fee Name Dimension Rate t		2023 Eao Namo				2024	Percent
Campus/College		Dimension	Rate type	Amount	Amount	Change			
Col of Food, Ag & Nat Rsrc Sci	FSCN 4332: Food Processing Operations	Consumable Materials	Flat	\$25.00	\$10.00	-60.0%			
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	FSCN 3102 FSCN 2021 Introductory Microbiology	Consumable Materials Consumable Materials	Flat	\$25.00 \$74.00	\$25.00 \$74.00	0.0% 0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 2021 Introductory Microbiology FSCN 2001 / Food Systems Approach	Consumable Materials	Flat Flat	\$75.00	\$75.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	HORT 1031 Vines & Wines	Consumable Materials	Flat	\$80.00	\$80.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 1001 Orientation & Information Systems	Travel/Lodging/Transport	Flat	\$100.00	\$109.00	9.0%			
Col of Food, Ag & Nat Rsrc Sci	BBE 1001 Orientation	Travel/Lodging/Transport	Flat	\$15.00	\$15.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	Student Learning Communities Initiative	Travel/Lodging/Transport	Flat	\$55.00	\$55.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 4511; FNRM 5511 Field Silviculture	(multiple components)	Flat	\$255.00	\$279.00	9.4%			
Col of Food,Ag & Nat Rsrc Sci	FNRM 4515 Field Resouce Survey	Travel/Lodging/Transport	Flat	\$126.00	\$139.00	10.3%			
Col of Food, Ag & Nat Rsrc Sci	SOIL 4511 - Field Study of Soils	Travel/Lodging/Transport	Flat	\$145.00	\$145.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 5413 Managing for Ecosystems: Silviculture	(multiple components)	Flat	\$50.00	\$54.00	8.0%			
Col of Food, Ag & Nat Rsrc Sci	ESPM 4041W Prob Solving/Environmental Change	Consumable Materials	Flat	\$25.00	\$25.00	0.0%			
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	LAAS 515 - Soil Formation HORT 1001; HORT 6011 Plant Propogation	Travel/Lodging/Transport Consumable Materials	Flat Flat	\$74.00 \$35.00	\$74.00 \$30.00	0.0% -14.3%			
Col of Food, Ag & Nat Rsrc Sci	ENT 1005 Insect Biology	Consumable Materials	Flat	\$10.00	\$10.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 2102 Field Ecology Equipment	(multiple components)	Flat	\$250.00	\$284.00	13.6%			
Col of Food, Ag & Nat Rsrc Sci	HORT 4015 / 4141W / 5071	Consumable Materials	Flat	\$30.00	\$55.00	83.3%			
Col of Food, Ag & Nat Rsrc Sci	HORT 4071W/5011	Consumable Materials	Flat	\$50.00	\$50.00	0.0%			
Col of Food,Ag & Nat Rsrc Sci	ESPM 3221 Soil Conservation & Land Use Mgmt	Consumable Materials	Flat	\$30.00	\$30.00	0.0%			
Col of Food,Ag & Nat Rsrc Sci	BBE 3023 Ecological Eng Principles	Consumable Materials	Flat	\$20.00	\$20.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	BBE 4533 Sustainable Waste Mgmt Engr	Consumable Materials	Flat	\$60.00	\$60.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	BBE 4535 / 5535	Consumable Materials	Flat	\$20.00	\$20.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	ESPM 3111 / ESPM 5111	(multiple components)	Flat	\$75.00	\$75.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	BBE 3013 Eng Prin Cell Proc	Consumable Materials	Flat	\$25.00	\$80.00	220.0%			
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	AGRO 1101 Bio of Plant System FNRM 4511 Field Silviculture	Consumable Materials Travel/Lodging/Transport	Flat Flat	\$30.00 \$77.00	\$30.00 \$77.00	0.0% 0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 4613 Experimental Nutrition	(multiple components)	Flat	\$100.00	\$100.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 3104 / 5104 Forest Ecology	Consumable Materials	Flat	\$25.00	\$17.00	-32.0%			
Col of Food, Ag & Nat Rsrc Sci	HORT 5007 Adv Plant Propagation	Consumable Materials	Flat	\$30.00	\$30.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	ANSC 4601 Pork Prod Systems Mgmt	(multiple components)	Flat	\$125.00	\$125.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 5312 Food Analysis	(multiple components)	Flat	\$85.00	\$85.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW 3106 Vegetation Sampling/Habitat Assessments	Travel/Lodging/Transport	Flat	\$90.00	\$90.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW 3108 Res/Conservation Vertebrate Populations	Travel/Lodging/Transport	Flat	\$628.00	\$328.00	-47.8%			
Col of Food, Ag & Nat Rsrc Sci	FW 4136 Ichthyology	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	ESPM 2021 Envn Sci: Integrated Problem Solving	Travel/Lodging/Transport	Flat	\$11.00	\$11.00	0.0%			
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	FSCN 4481 Sensory Eval of Food Quality FSCN 2002 Cooking	Consumable Materials Consumable Materials	Flat Flat	\$30.00 \$75.00	\$30.00 \$75.00	0.0% 0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 3206; FNRM 5206 Parks & Protected Mgmt	(multiple components)	Flat	\$674.00	\$717.00	0.0% 6.4%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 4121 Food Microbiology	Consumable Materials	Flat	\$192.00	\$100.00	-47.9%			
Col of Food, Ag & Nat Rsrc Sci	AECM 2051 Current Technical Competencies	Consumable Materials	Flat	<i> </i>	\$50.00	new			
Col of Food, Ag & Nat Rsrc Sci	SSM 1004 Orientation	Travel/Lodging/Transport	Flat	\$65.00	\$65.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	PIPA 5203 Intro to Fungal Biology	Consumable Materials	Flat	\$32.00	\$32.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	PLSC 3005W Intro to Plant Physiology	Consumable Materials	Flat	\$17.00	\$17.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 4349 Food Science Capstone	Consumable Materials	Flat	\$75.00	\$75.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 1011 Science of Food & Cooking	Consumable Materials	Flat	\$20.00	\$20.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FDSY 1016W Urban Ag in the Twin Cities	(multiple components)	Flat	\$40.00	\$40.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	SUST 4004 Sustainable Communities	Travel/Lodging/Transport	Flat	\$60.00	\$90.00	50.0%			
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	ANSC3509 Animal Biotechnology FSCN 3612 Life Cycle Nutritrion	Consumable Materials Consumable Materials	Flat Flat	\$70.00 \$5.00	\$70.00 \$5.00	0.0% 0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSCN 4614W Community Nutrition	(multiple components)	Flat	\$10.00	\$10.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	ESPM 5071 / HORT 5071 Ecological Restoration	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FSDY 4101: Holistic Approach/Food System Sustain	(multiple components)	Flat	\$35.00	\$35.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW 5625 Wldlf Hndling/Immobilization	(multiple components)	Flat	\$550.00	\$550.00	0.0%			
Col of Food,Ag & Nat Rsrc Sci	FDSY 2102: Diversity/Agricultural Production Syst	Travel/Lodging/Transport	Flat	\$100.00	\$100.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW 3108 Research/Conservation of Vertebrate Pop	(multiple components)	Flat	\$125.00	\$125.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 4515 / lodging at Cloquet Forestry Center	Travel/Lodging/Transport	Flat	\$38.00	\$38.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW Ecology/Mgmt; Field Trip	Travel/Lodging/Transport	Flat	\$390.00	\$390.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW 5459 Stream & River Ecology	Travel/Lodging/Transport	Flat	\$34.00	\$34.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FW1001 Orient in Fisheries, Wildlife & Cons Biol	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	SOIL 4511 Sec 001 Field Study of Soils ESPM 3014/5014 Tribal & Indigenous Nat Res Mgmt	Travel/Lodging/Transport	Flat Flat	\$307.00 \$20.00	\$307.00 \$32.00	0.0% 60.0%			
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	ANSC 3221 Animal Breeding	Travel/Lodging/Transport Access/Rent/Usage/Ownersh		\$25.00	\$25.00 \$25.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	AECM 3125 Faces of Ag Tours	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.0%			
Col of Food, Ag & Nat Rsrc Sci	FNRM 3562-5562 Field Remote Sensing	Travel/Lodging/Transport	Flat	<i>\(\)</i>	\$91.00	new			
Col of Food, Ag & Nat Rsrc Sci	ANSC 8520 Comparative Animal Genomics	Consumable Materials	Flat		\$100.00	new			
Col of Food, Ag & Nat Rsrc Sci	ANSC 3303W Human and Animal Physiology	Consumable Materials	Flat		\$125.00	new			
Col of Liberal Arts	Music for Dance - Specialty Accompanist	Personnel	Flat	\$40.00	\$40.00	0.0%			
Col of Liberal Arts	Dance Accompanist	Personnel	Flat	\$110.00	\$110.00	0.0%			
Col of Liberal Arts	ART - Drawing & Painting Tier 1	(multiple components)	Flat	\$60.00	\$60.00 \$101.00	0.0%			
Col of Liberal Arts Col of Liberal Arts	ART - Sculpture - Tier 1 ART - Printmaking Tier 1	(multiple components)	Flat Flat	\$85.00 \$110.00	\$101.00 \$110.00	18.8% 0.0%			
Col of Liberal Arts	ART - Printmaking Tier 1 ART - Body Electric & New Media	(multiple components) Consumable Materials	Flat Flat	\$110.00 \$150.00	\$110.00 \$150.00	0.0% 0.0%			
Col of Liberal Arts	ART - Photography - Tier 3	(multiple components)	Flat	\$55.00	\$150.00	0.0%			
Col of Liberal Arts	ART - Ceramics Tier 2	(multiple components)	Flat	\$170.00	\$170.00	0.0%			
				,					

Campus/College	Fee Name	Dimension	Rate type	2023 Amount	2024 Amount		
Col of Liberal Arts	Journalism/Mass Communications Digital Lab	Consumable Materials	Flat	\$25.00	\$25.00		
Col of Liberal Arts	Theatre Arts - Stage Materials	Consumable Materials	Flat	\$75.00	\$75.00	0.0%	
Col of Liberal Arts	Music - Applied Music Lessons - Majors	Individual Instruction	PerCredit	\$101.00	\$121.00	19.8%	
Col of Liberal Arts	Music - Applied Music Lessons - Secondary	Individual Instruction	PerCredit	\$101.00	\$121.00	19.8%	
Col of Liberal Arts	Music - Applied Music Lessons - Elective	Individual Instruction	PerCredit	\$201.00	\$209.00	4.0%	
ol of Liberal Arts	Music - Piano Course Fee	Access/Rent/Usage/Own	Flat	\$40.00	\$46.00	15.09	
Col of Liberal Arts	Music Scores for Ensembles	(multiple components)	Flat	\$25.00	\$26.00	4.0%	
ol of Liberal Arts	Music Education - Strings	Access/Rent/Usage/Own	Flat	\$47.00	\$47.00	0.0%	
Col of Liberal Arts	Anthropology Fee - Tier 1	(multiple components)	Flat	\$8.00	\$8.00	0.0%	
Col of Liberal Arts	Anthropology Fee - Tier 2	(multiple components)	Flat	\$18.00	\$18.00	0.0%	
Col of Liberal Arts	Anthropology Fee - Tier 3	(multiple components)	Flat	\$18.00	\$25.00	38.99	
ol of Liberal Arts	ART - Exhibition Fee	Consumable Materials	Variable	\$2.00 - \$350.00	\$2.00 - \$350.00	0.0%	
Col of Liberal Arts	ART - Photography - Tier 1	(multiple components)	Flat	\$62.00	\$82.00	32.3	
Col of Liberal Arts	Theatre Arts - Accompanist - Tier 1	Personnel	Flat	\$100.00	\$100.00	0.0%	
Col of Liberal Arts	Dance Accompanist Tier 3	Personnel	Flat	\$90.00	\$90.00	0.0%	
Col of Liberal Arts	ART - Nash Gallery Exhibition	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.0%	
Col of Liberal Arts	ART - Printmaking Tier 2	(multiple components)	Flat	\$125.00	\$120.00	-4.09	
Col of Liberal Arts	ART - Ceramics Tier 1	(multiple components)	Flat	\$115.00	\$110.00	-4.39	
Col of Liberal Arts	ART - Drawing & Painting Tier 2	(multiple components)	Flat	\$55.00	\$55.00	0.0%	
col of Liberal Arts	ART - Sculpture - Tier 3	(multiple components)	Flat	\$125.00	\$145.00	16.0	
Col of Liberal Arts	ART - Studio Arts	(multiple components)	Flat	\$10.00	\$10.00	0.0%	
ol of Liberal Arts	ART - Digital Drawing	(multiple components)	Flat	\$70.00	\$70.00	0.0%	
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Confirmation/Deposit	Flat	\$250.00	\$250.00	0.0%	
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Tuition	Flat	\$1,050.00	\$1,050.00	0.09	
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Confirmation/Deposit	Flat	\$380.00	\$380.00	0.0%	
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Travel/Lodging/Transport	Flat	\$500.00	\$500.00	0.09	
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Tuition	Flat	\$2,120.00	\$2,120.00	0.09	
Col of Liberal Arts	Theatre Arts - Performance Ticket Fee (Various)	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.09	
Col of Liberal Arts	Theatre Arts - Circus	Consumable Materials	Flat	\$35.00	\$35.00	0.0%	
Col of Liberal Arts	Theatre Arts - Collaboration	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.0%	
Col of Liberal Arts	Theatre Arts - Makeup	Consumable Materials	Flat	\$75.00	\$90.00	20.0	
ol of Liberal Arts	Theatre Arts - Costume	Consumable Materials	Flat	\$200.00	\$200.00	0.0%	
ol of Liberal Arts	SLHS - Clinical Education	(multiple components)	PerCredit	\$15.00	\$17.00	13.3	
col of Liberal Arts	3401 Spanish - Latino Immigration	(multiple components)	Flat	\$25.00	\$25.00	0.0%	
Col of Liberal Arts	Comm Studies - Tier 1	Consumable Materials	Flat	\$5.00	\$5.00	0.0%	
Col of Liberal Arts	Comm Studies - Tier 2	Consumable Materials	Flat	\$10.00	\$10.00	0.0%	
Col of Liberal Arts	Music - Applied Music Lessons - Music Education	Individual Instruction	PerCredit	\$121.00	\$121.00	0.0%	
Col of Liberal Arts	Theatre Arts - Performance Ticket Fee (Artshare)	Travel/Lodging/Transport	Flat	\$48.00	\$30.00	-37.5	
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.0%	
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Consumable Materials	Flat	\$10.00	\$35.00	250.0	
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Personnel	Flat	\$40.00	\$65.00	62.5	
Col of Liberal Arts	Anthropology-Archaeology Field School - Summmer	(multiple components)	Flat	\$266.00	\$72.00	-72.9	
Col of Liberal Arts	Dance - Survival Strategies in Dance	Service	Flat	\$100.00	\$100.00	0.0%	
Col of Liberal Arts	ART - Sculpture - Tier 4	(multiple components)	Flat	\$195.00	\$195.00	0.0%	
Col of Liberal Arts	ART - Sculpture - Tier 4	Access/Rent/Usage/Own	Flat	\$2.00 - \$350.00	\$2.00 - \$350.00	0.0%	
Col of Liberal Arts	ART - Photography - Tier 2	(multiple components)	Flat	\$105.00	\$105.00	0.0%	
Col of Liberal Arts	ART - Critical Theories	(multiple components)	Flat	\$25.00	\$25.00	0.0%	
Col of Liberal Arts	ART - Studio Critique Guest Artist Fee	Personnel	Flat	\$50.00	\$50.00	0.0%	
col of Liberal Arts	Latino Immigration on the US/Mexican Border	Travel/Lodging/Transport	Flat	\$1,282.00	\$1,355.00	5.79	
Col of Liberal Arts	ART - Drawing & Painting Tier 3	(multiple components)	Flat	\$85.00	\$85.00	0.0%	
Col of Liberal Arts	Marching/Pep Band - Program	Program	Flat	\$170.00	\$200.00	17.6	
Col of Liberal Arts	ART DPP advanced painting	(multiple components)	Flat	\$50.00	\$50.00	0.09	
Col of Liberal Arts	ART DPP Figure Drawing	(multiple components)	Flat	\$70.00	\$70.00	0.0%	
Col of Liberal Arts	ART - PMI Tier 4	(multiple components)	Flat	\$142.00	\$172.00	21.1	
Col of Liberal Arts	ART - IASP Art and Ecology	(multiple components)	Flat	\$70.00	\$45.00	-35.7	
ol of Liberal Arts	ART - IASP The performative in art	(multiple components)	Flat	\$40.00	\$40.00	0.0%	
Col of Liberal Arts	ART - IASP Interdisciplinary Media Collabortaions	(multiple components)	Flat	\$80.00	\$80.00	0.0%	
col of Liberal Arts	ART - DPP Zines, Comics and books	(multiple components)	Flat	\$145.00	\$135.00	-6.9	
col of Liberal Arts	ART - Grad Practice, thesis/theoretical construct	Personnel	Flat	\$25.00	\$135.00	0.09	
col of Liberal Arts	ART - Professional practices in art	(multiple components)	Flat	\$35.00	\$35.00	0.09	
col of Liberal Arts	Music Education - Woodwinds	Access/Rent/Usage/Own	Flat	\$112.00	\$138.00	23.2	
col of Liberal Arts	Music Education - Brass	Access/Rent/Usage/Own	Flat	\$52.75	\$138.00	6.25	
col of Liberal Arts	ART - Watercolor painting	(multiple components)	Flat	\$55.00	\$55.00	0.09	
col of Liberal Arts	ART - Filmmaking	(multiple components)	Flat	\$110.00	\$110.00	0.09	
col of Liberal Arts	ART - 3D Modeling	(multiple components)	Flat	\$110.00 \$110.00	\$110.00	0.09	
Col of Liberal Arts	ART - Dimensional Painting	(multiple components)	Flat	\$110.00 \$45.00	\$110.00 \$45.00	0.09	
Col of Liberal Arts	ART - MFA Studio & Creative Thesis			\$45.00 \$25.00		0.0%	
	ART - Art+Change	Consumable Materials	PerCredit		\$25.00 \$70.00		
Col of Liberal Arts	5	(multiple components)	Flat	\$70.00	\$70.00	0.0%	
Col of Liberal Arts	Theatre Arts - Design & Tech	Consumable Materials	Flat	\$15.00 ¢cr.00	\$15.00	0.0%	
Col of Liberal Arts	HSJMC Adobe Licensing Fee - Tier 1	Access/Rent/Usage/Own	flat	\$65.00	\$65.00	0.0%	
Col of Liberal Arts	Political Science Poster Printing	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.0%	
ol of Pharmacy	5112 Application of Diagnostic Micr Principles TC	Consumable Materials	Flat	¢250.00	COLE UU	2 00	
ol of Pharmacy	5112 Application of Diagnostic Micr Principles-TC	Consumable Materials	Flat	\$250.00	\$255.00	2.09	
Col of Pharmacy	5212 App of Hematology/Hemostasis Principles TC	Consumable Materials	Flat	\$72.00	\$74.00	2.8%	
al of Dhamman							
Col of Pharmacy Col of Pharmacy	5311-Fundamental Biomedical Lab Techniques - TC 5312 Body Fluid Analysis TC	Consumable Materials Consumable Materials	Flat Flat	\$201.00 \$131.00	\$232.00 \$131.00	15.49 0.0%	

Campus/College	Fee Name	Dimension	Rate type	2023 Amount	2024 Amount	Percen Change	
Col of Pharmacy	5514 Application of Transfusion Medicine Princ TC	Consumable Materials	Flat	\$188.00	\$192.00	2.1%	
ol of Pharmacy	Microscope Fee I	Access/Rent/Usage/Own	Flat	\$26.00	\$27.00	3.8%	
ol of Pharmacy	Microscope Fee II	Access/Rent/Usage/Own	Flat	\$52.00	\$54.00	3.8%	
Col of Pharmacy	Molecular Fees MLSP 6402	Consumable Materials	Flat	\$205.00	\$205.00	0.0%	
ol of Sci & Engineering	Aerospace Design Problems	Consumable Materials	Flat	\$100.00	\$150.00	50.0%	
ol of Sci & Engineering	Aerospace Vehicle Design	Consumable Materials	Flat	\$50.00	\$25.00	-50.0	
ol of Sci & Engineering	Biomed Engineering Course 10	Consumable Materials	Flat	\$33.00	\$33.00	0.0%	
ol of Sci & Engineering	Biomed Engineering Course 11	Consumable Materials	Flat	\$100.00	\$100.00	0.0%	
ol of Sci & Engineering	Biomed Engineering Lab 4	Consumable Materials	Flat		\$10.00	new	
ol of Sci & Engineering	Biomed Engineering Course 9	(multiple components)	Flat	\$100.00	\$100.00	0.0%	
ol of Sci & Engineering	Biomed Engineering Lab 2	Consumable Materials	Flat	\$30.00	\$30.00	0.0%	
ol of Sci & Engineering	Biomed Engineering Lab 5	Consumable Materials	Flat	\$17.50	\$17.50	0.0%	
ol of Sci & Engineering	Biomed Engineering Lab 6	Consumable Materials	Flat	\$55.00	\$55.00	0.0%	
ol of Sci & Engineering	Biomedical Engineering Tissue Engineering Crse 8	Consumable Materials	Flat	\$100.00	\$100.00	0.0%	
ol of Sci & Engineering	CEGE 1501 - Environmental Issues & Solutions	Consumable Materials	Flat	\$40.00	\$40.00	0.0%	
ol of Sci & Engineering	CEGE 3402W Civil Engineering Materials	Consumable Materials	Flat	\$45.00	\$33.00	-26.79	
ol of Sci & Engineering	CEMS Lab Fe CHEN 3401	Consumable Materials	Flat	\$20.00	\$20.00	0.0%	
ol of Sci & Engineering	CEMS Lab Fee CHEN 4401	Consumable Materials	Flat	\$40.00	\$40.00	0.0%	
ol of Sci & Engineering	CEMS Lab Fee MATS 2002	Consumable Materials	Flat	\$15.00	\$25.00	66.79	
ol of Sci & Engineering	CEMS Lab Fee MATS 3801	Access/Rent/Usage/Own	Flat	\$200.00	\$200.00	0.0%	
ol of Sci & Engineering	CEMS Lab Fee MATS 3851	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.0%	
ol of Sci & Engineering	CEMS Lab Fee MATS 4221	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.0%	
ol of Sci & Engineering	CHEM 1017 - Chemistry Lab Fee	Consumable Materials	Flat	\$34.00	\$37.00	8.8%	
ol of Sci & Engineering	CHEM 1065 - Chemistry Lab Fee	Consumable Materials	Flat	\$32.00	\$33.00	3.1%	
ol of Sci & Engineering	CHEM 1066 - Chemistry Lab Fee	Consumable Materials	Flat	\$32.00	\$33.00	3.1%	
ol of Sci & Engineering	CHEM 1075H - Chemistry Lab Fee	Consumable Materials	Flat	\$32.00	\$33.00	3.1%	
ol of Sci & Engineering	CHEM 1076H - Chemistry Lab Fee	Consumable Materials	Flat	\$32.00	\$33.00	3.1%	
ol of Sci & Engineering	CHEM 1086 - Life Sciences II Chemistry Lab Fee	Consumable Materials	Flat	\$42.00	\$53.00	26.29	
ol of Sci & Engineering	CHEM 2085 - Chemistry Lab Fee	Consumable Materials	Flat	\$49.00	\$65.00	32.79	
ol of Sci & Engineering	CHEM 3111 - Chemistry Lab (formerly CHEM 2111)	Consumable Materials	Flat	\$44.00	\$57.00	29.5%	
ol of Sci & Engineering	CHEM 3121 - Chemistry Lab (formerly CHEM 2121)	Consumable Materials	Flat	\$40.00	\$49.00	22.5%	
ol of Sci & Engineering	CHEM 2311 - Chemistry Lab Fee	Consumable Materials	Flat	\$69.00	\$105.00	52.2%	
ol of Sci & Engineering	CHEM 2312H - Chemistry Lab Fee	Consumable Materials	Flat	\$240.00	\$429.00	78.89	
ol of Sci & Engineering	CHEM 4111W - Chemistry Lab Fee	Consumable Materials	Flat	\$84.00	\$133.00	58.39	
ol of Sci & Engineering	CHEM 4223W - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$78.00	\$122.00	56.49	
ol of Sci & Engineering	CHEM 4311W - Chemistry Lab Fee	Consumable Materials	Flat	\$197.00	\$347.00	76.19	
ol of Sci & Engineering	CHEM 4423 - Chemistry Chem Bio Lab Fee	Consumable Materials	Flat	\$167.00	\$290.00	73.79	
ol of Sci & Engineering	CHEM 4711W - Chemistry Lab Fee	Consumable Materials	Flat	\$122.00	\$206.00	68.9%	
ol of Sci & Engineering	CHEN 4223W - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$78.00	\$122.00	56.4%	
ol of Sci & Engineering	EE 1301 - Introduction to Computing Systems	Consumable Materials	Flat	\$61.00	\$91.00	49.2%	
ol of Sci & Engineering	EE 2015 - Signals, Curcuits, & Electronics I	Consumable Materials	Flat	\$54.00	\$82.00	51.9%	
ol of Sci & Engineering	EE 2115 - Analog and Digital Electronics	Consumable Materials	Flat	\$7.00	\$15.00	114.3	
ol of Sci & Engineering	EE 2301 - Introduction to Digital System Design	Consumable Materials	Flat	\$124.00	\$136.00	9.7%	
ol of Sci & Engineering	EE 2361 - Introduction to Microcontrollers	Consumable Materials	Flat	\$52.00	\$81.00	55.8%	
ol of Sci & Engineering	EE 3006 - Fundamentals of Elec Engineering Lab	Consumable Materials	Flat	\$49.00	\$74.00	51.0%	
ol of Sci & Engineering	EE 3102/EE3951W - Circ/ Elec Lab II/Junior Design	Consumable Materials	Flat	\$23.00	\$23.00	0.0%	
ol of Sci & Engineering	ESCI 1902 - wild rice	Travel/Lodging/Transport	Flat	\$134.00	\$134.00	0.0%	
ol of Sci & Engineering	ESCI 2203 Lab	(multiple components)	Flat	\$57.00	\$57.00	0.0%	
ol of Sci & Engineering	ESCI 3911 Field Camp Intro	Travel/Lodging/Transport	Flat	\$1,400.00	\$1,400.00	0.0%	
ol of Sci & Engineering	ESCI 4701, Geomorphology	Travel/Lodging/Transport	Flat	\$113.00	\$113.00	0.0%	
ol of Sci & Engineering	ESCI 4702 General Hydro	Travel/Lodging/Transport	Flat	\$96.00	\$96.00	0.0%	
ol of Sci & Engineering	ESCI 4703 Glacial Field Trips	Travel/Lodging/Transport	Flat	\$103.00	\$103.00	0.0%	
ol of Sci & Engineering	ESCI 4911 Field Camp Advanced	Travel/Lodging/Transport	Flat	\$1,200.00	\$1,200.00	0.0%	
ol of Sci & Engineering	ESCI 4971W/5971 Field Camp Hydrogeo	Travel/Lodging/Transport	Flat	\$1,000.00	\$1,000.00	0.0%	
ol of Sci & Engineering	MATS 4223 - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$78.00	\$122.00	56.49	
ol of Sci & Engineering	ME 3221 - Design & Manufacturing	Consumable Materials	Flat	\$40.00	\$40.00	0.0%	
ol of Sci & Engineering	ME 3222 - Design and Manufacturing II	Consumable Materials	Flat	\$20.00	\$20.00	0.0%	
ol of Sci & Engineering	ME2011 - Robot Course	Consumable Materials	Flat	\$30.00	\$35.00	16.79	
ol of Sci & Engineering	ME 4054W - Design Projects	Consumable Materials	Flat	\$30.00	\$30.00	0.0%	
ol of Sci & Engineering	TLI MOT - IMTP Study Abroad Fee	Travel/Lodging/Transport	Flat	\$2,100.00	\$2,100.00	0.0%	
ol of Sci & Engineering	UNITE Fee - Sections 883 & 885	E-Learn	PerCredit	\$100.00	\$100.00	0.0%	
ol of Veterinary Med	Companion Animal Anatomy Lab Fee	Consumable Materials	Flat	\$56.00	\$56.00	0.0%	
ol of Veterinary Med	General Microbiology	Consumable Materials	Flat	\$90.00	\$90.00	0.0%	
ol of Veterinary Med	Veterinary & Biomedical Services Lab Fee	Consumable Materials	Flat	\$100.00	\$100.00	0.0%	
HH School of Public Affairs	Convergence Lab Travel Fee	Travel/Lodging/Transport	Flat	\$2,500.00	\$2,500.00	0.0%	
1edical School	ANAT5999/7999 Head and Neck	Consumable Materials	Flat	\$8.00	\$8.00	0.0%	
Aedical School	ANAT6050 Gross Dental Anatomy	Consumable Materials	Flat	\$8.00	\$8.00	0.0%	
1edical School	Human Anat Labs: Anat3602/Anat3612/Anat3608H	Consumable Materials	Flat	\$25.00	\$25.00	0.0%	
	INMD 6801 - Human Struc & Func (Histology lab fee)	Consumable Materials	Flat	\$50.00	\$50.00	0.0%	
ledical School			· · •• •	700.00	<b>400.00</b>	0.07	
1edical School 1edical School			Flat	\$50.00	<u> </u>	በ በ%	
1edical School 1edical School 1edical School	INMD6813 Neuroscience INMD6820 Gross Anatomy	Consumable Materials Consumable Materials	Flat Flat	\$50.00 \$8.00	\$50.00 \$8.00	0.0% 0.0%	

				2023	2024	Percent
Campus/College	Fee Name	Dimension	Rate type	e Amount	Amount	Change
Medical School	MED 6728 - Respiratory System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00	0.0%
Medical School	MED 6788 - Skin/Musculoskeletal (Duluth)	Consumable Materials	Flat	\$40.00	\$40.00	0.0%
Medical School	MICB - Lab Supplies/Services	Consumable Materials	Flat	\$88.00	\$88.00	0.0%
Medical School	MORT 3151 - RA Lab	Consumable Materials	Flat	\$60.00	\$60.00	0.0%
Medical School	MORT 3161 - Embalming Laboratory	Consumable Materials	Flat	\$250.00	\$250.00	0.0%
Medical School	MORT 3171 - Human Anatomy	Consumable Materials	Flat	\$40.00	\$40.00	0.0%
Medical School	MORT 3379 - Clinical Rotation	Consumable Materials	Flat	\$45.00	\$45.00	0.0%
Medical School	NSCI 1100 Human Neuroanatomy	Consumable Materials	Flat	\$82.00	\$82.00	0.0%
Medical School	NSCI 5111 Medical Neuroscience	Consumable Materials	Flat	\$50.00	\$50.00	0.0%
Medical School	NSCI 6112 Medical Neuroscience	Consumable Materials	Flat	\$50.00	\$50.00	0.0%
Medical School	Pelvis & Urinary Symptoms	Consumable Materials	Flat	\$326.00	\$326.00	0.0%
Medical School	PHCL 4100-Lab Fee	Consumable Materials	Flat	\$100.00	\$100.00	0.0%
Medical School	PHSL 5510 Advanced Cardiac Physiology	Consumable Materials	Flat	\$525.00	\$525.00	0.0%
Medical School	PHSL3051 Human Physiology	Consumable Materials	Flat	\$10.00	\$10.00	0.0%
Medical School	PHSL3701 Physiology Lab	Consumable Materials	Flat	\$35.00	\$35.00	0.0%
Schl of Dentistry	Oral Anatomy -Manual and Supplies	Access/Rent/Usage/Own	Flat	\$19.00	\$89.00	368.4%
Schl of Dentistry	Pros Lab V Partial Dentures	Consumable Materials	Flat	\$170.00	\$278.00	63.5%
Schl of Dentistry	Operative Dentistry I	Consumable Materials	Flat	\$247.00	\$409.00	65.6%
Schl of Dentistry	Operative Dentistry II & III	Consumable Materials	Flat	\$310.00	\$310.00	0.0%
Schl of Dentistry	DDS 6476 Pre-Clinical Pros Tech Lab IV	Consumable Materials	Flat	\$545.00	\$545.00	0.0%
Schl of Dentistry	DDS 6492 Pros Tech Lab VI- Implants	Consumable Materials	Flat	\$345.00	\$412.00	19.4%
Schl of Dentistry	DDS 6472 Pre-Clinical Pros Lab II	Access/Rent/Usage/Own	Flat	\$839.00	\$839.00	0.0%
Schl of Dentistry	Ortho I (DDS 6171)	Consumable Materials	Flat	\$39.00	\$39.00	0.0%
Schl of Dentistry	Endo Typodonts - DDS and PASS	Consumable Materials	Flat	\$239.00	\$550.00	130.1%
Schl of Dentistry	DDS 6485 Pros Tech lab Fee PASS	Consumable Materials	Flat	\$232.00	\$232.00	0.0%
Schl of Dentistry	DDS4 Advanced Practice Management Simulation	Access/Rent/Usage/Own	Flat	\$37.00	\$38.00	2.7%
Schl of Dentistry	Intro to Clinical Dentistry PASS (DDS6130)	Consumable Materials	Flat	\$545.00	\$1,093.00	100.6%
Schl of Dentistry	Pros topics in Dental Therapy (DT 5471)	Consumable Materials	Flat	\$125.00	\$160.00	28.0%
Schl of Dentistry	Drake P3 Personality Profile	Consumable Materials	Flat	\$10.00	\$17.00	70.0%
Schl of Dentistry	Dental Practice Readines DDS 1,2,3,4	Access/Rent/Usage/Own	Flat	\$73.00	\$80.00	9.6%
Schl of Dentistry	Dental Practice Readines DT2	Access/Rent/Usage/Own	Flat	\$36.00	\$44.00	22.2%
Schl of Dentistry	Operative Dentistry (DDS 6438)	Consumable Materials	Flat		\$293.00	new
Schl of Nursing	CSH Food Matters	Access/Rent/Usage/Own	Flat	\$73.00	\$73.00	0.0%
Schl of Nursing	CSH Food Matters	Consumable Materials	Flat	\$42.00	\$42.00	0.0%
Schl of Nursing	Global Health through Study Abroad - Iceland	Travel/Lodging/Transport	Flat	\$801.00	\$831.00	3.7%
Schl of Nursing	Global Health/Study Abroad - Cuba	Travel/Lodging/Transport	Flat	\$892.00	\$997.00	11.8%
Schl of Nursing	Global Health/Study Abroad - Guatemala clinical	Travel/Lodging/Transport	Flat	\$86.00	\$175.00	103.5%
Schl of Nursing	Global Health/Study Abroad - Vietnam	Travel/Lodging/Transport	Flat	\$763.00	\$1,533.00	100.9%
Schl of Nursing	Global Health/ Study Abroad - Malawi	Travel/Lodging/Transport	Flat		\$888.00	new
Schl of Nursing	Global Health/ Study Abroad - Tanzania 14-night	Travel/Lodging/Transport	Flat		\$958.00	new
Schl of Nursing	Global Health/ Study Abroad - Tanzania 7-night	Travel/Lodging/Transport	Flat		\$751.00	new
Schl of Nursing	CSPH Hawaii Lodging	Travel/Lodging/Transport	Variable	400.00 - \$4,500.00 400.	00 - \$4,500.00	0.0%
Schl of Nursing	CSPH Indigenous Hawaiian Healing	(multiple components)	Flat	\$884.00	\$1,047.00	18.4%
Schl of Nursing	CSPH two-day Hawaii courses	(multiple components)	Flat	\$717.00	\$850.00	18.5%
Schl of Nursing	CSPH three-day Hawaii Courses	(multiple components)	Flat	\$755.00	\$900.00	19.2%
Schl of Nursing	Group Health Coaching Sessions	Consumable Materials	Flat	\$50.00	\$50.00	0.0%
Schl of Public Health	Executive PHAP Campus Learning Fee	Program	Flat	\$210.00	\$210.00	0.0%
Schl of Public Health	Public Health Institute	Program	PerCredit	\$25.00	\$25.00	0.0%
Schl of Public Health	Public Health Institute Field Trip Fee 1	Travel/Lodging/Transport	PerCredit	\$35.00	\$35.00	0.0%
Schl of Public Health	Public Health Institute Field Trip Fee 4	Travel/Lodging/Transport	PerCredit	\$110.00	\$110.00	0.0%
Global Programs/Strategies	Linked Internship Placement	E-Learn	flat	\$600.00	\$600.00	0.0%
Student Affairs	Leadership Minor Field Experience Internship	Tuition	Flat	\$7,600.00	\$7,600.00	0.0%

# Attachment 7: University of Minnesota 2023-24 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2023 Amount	2024 Amount	Percer Chang
<u>Crookston</u>							
Crookston	Application Fee - UMC	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Crookston	Application Fee - UMC Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Crookston	Confirmation/Orientation Fee - New Students -	Fall/spring	6.0 - 999.99	Flat	\$200.00	\$200.00	0.0%
Crookston	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.0%
crookston	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
rookston	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Crookston	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Crookston	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.0%
Crookston	Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Crookston	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Crookston	Academic Records Fee - Degree/Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Crookston	Academic Records Fee - Non-Degree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Crookston	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
Crookston	Domestic Priority Shipping Fee for Official	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
Crookston	Documents U Card Replacement Fee	Fall/coring/cummor	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Crookston	Technology Access - Late Return	Fall/spring/summer Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Crookston	Technology Access - Weekly Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$31.00	\$30.00	0.0%
Crookston	Technology Access - Daily Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.0%
Crookston	Technology Access - Daily Kental Technology Access - Insurance Deduction	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.0%
Crookston	Confirmation Deposit - Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$400.00	\$400.00	0.0%
Crookston	International Student Academic Fee *	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.0%
Crookston	International Student Academic Fee *	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
Crookston	International Student Academic Fee *	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.0%
Crookston	International Student Academic Fee *	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.0%
rookston	International Student Academic Fee *	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
Duluth							
Duluth	Application Fee - UMD Undergrad Domestic	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Duluth	Application Fee - UMD Undergrad International	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Duluth	Application Fee - Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Duluth	Confirmation/Orientation Fee - NAS & IUT Students	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Duluth	Confirmation/Orientation Fee - Freshman (NHS)	Fall/spring	0.05 - 999.99	Flat	\$150.00	\$175.00	16.7%
Duluth	Credit by Exam (per credit)	Fall/spring/summer	1.0 - 999.99	PerCredit	\$50.00	\$50.00	0.0%
Duluth	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Duluth	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Duluth	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Duluth	Stop Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.0%
Duluth	Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Duluth	Late Registration - Week3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Duluth	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.102	Flat	\$150.00	\$150.00	0.0%
Duluth	Academic Records Fee-NonDegree	Fall/spring/summer	0.05 - 999.100	Flat	\$75.00	\$75.00	0.0%
Duluth	Official Transcript Fee	Fall/spring/summer	0.05 - 999.103	Flat	\$15.00	\$15.00	0.0%
Duluth	Domestic Priority Shipping Fee for Official	Fall/spring/summer	0.05 - 999.104	Flat	\$15.00	\$15.00	0.0%
S 1 .1	Documents			-	600.00	400.00	
Duluth	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Duluth	Transportation Sustainability Fee	Fall/spring	6.00 - 999.99	Flat	\$18.00	\$18.00	0.0%
Duluth	CEHSP Post Baccalaureate Evaluation	Fall/spring/summer	0.05 - 999.99	Flat	\$31.00	\$31.00	0.0%
Duluth Duluth	Student Teaching Outside Area Student Teaching Outside Area	Fall/spring/summer Fall/spring/summer	0.05 - 2.99 3.0 - 5.99	Flat Flat	\$103.00 \$206.00	\$103.00 \$206.00	0.0% 0.0%
Duluth	Student Teaching Outside Area Student Teaching Outside Area	Fall/spring/summer	3.0 - 5.99 6.0 - 8.99	Flat Flat	\$206.00 \$309.00	\$206.00 \$309.00	0.09
Duluth	Student Teaching Outside Area	Fall/spring/summer	9.0 - 11.99	Flat	\$309.00 \$412.00	\$412.00	0.0%
ouluth	Student Teaching Outside Area	Fall/spring/summer	12.0 - 999.99	Flat	\$618.00	\$618.00	0.0%
oluth	Duluth Athletics/Athletic Facilities Fee	Fall/Spring	6.0 - 999.99	Flat	\$99.00	\$105.00	6.1%
Duluth	International Student Support Services	Fall/Spring	0.05 - 999.99	Flat	\$156.00	\$200.00	28.2
Duluth	International Student Support Services	Summer	0.05 - 999.99	Flat	\$78.00	\$78.00	0.0%
Duluth	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.0%
Duluth	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
Duluth	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.0%
Duluth	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.0%
uluth	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.09
Iorris							
Aorris	Application Fee - UMM Electronic	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%

Morris	Application Fee - UMM Electronic	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Morris	Application Fee - UMM Paper	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Morris	Application Fee - UMM Global Student Teaching	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Morris	Application Fee - UMM Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Morris	Placement Fee - UMM Global Student Teaching	Fall/spring/summer	0.05 - 999.99	Flat	\$375.00	\$375.00	0.0%
Morris	Confirmation/Orientation Fee - Freshmen - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$175.00	\$175.00	0.0%
Morris	Confirmation/Orientation Fee - Transfers - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$175.00	\$175.00	0.0%
Morris	Welcome Week Fee	Fall	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Morris	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Morris	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Morris	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Morris	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.0%
Morris	Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%

Campus/College	Fee Name	Terms	Credit range	Rate type	2023 Amount	2024 Amount	Percent Change
Morris	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Morris	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Morris	Academic Records Fee-NonDegree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Morris	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
Morris	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Morris	Key Deposit/Lost Key/Recore Fee (per core)	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Morris	Rental of Musical Instrument	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00		-100.0%
Morris	Rental of Space/Purchase of Storage Container	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Morris	Chemistry Lab Equipment Breakage Fee (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$200.00	\$5.00 - \$200.00	0.0%
Morris	GST 1-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Morris	GST 2-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00	0.0%
Morris	GST 3-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$450.00	\$450.00	0.0%
Morris	GST 4-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$600.00	\$600.00	0.0%
Morris	GST 5-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$750.00	\$750.00	0.0%
Morris	GST 6-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$900.00	\$900.00	0.0%
Morris	GST Additional Placement	Fall/spring/summer	0.05 - 999.99	Flat	\$125.00	\$125.00	0.0%
Morris	Airfare Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$100 - \$1,500	\$100 - \$1,500	0.0%
Morris	International Student Support Services	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00	0.0%
Morris	National Student Exchange Program - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$230.00	\$230.00	0.0%
Morris	Nonaffiliated Study Abroad Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.0%
Morris	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.0%
Morris	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
Morris	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.0%
Morris	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.0%
Morris	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
Morris	UMM Orchestra Performance Tour	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	4 - · ·	-100.0%
Morris	Athletics Materials/Travel Fee (varies by sport)	Fall/spring/summer	0.05 - 999.99	Flat	\$0.00 - \$1400.00	\$0.00 - \$1200.00	-14.3%
Rochester		<b>F</b> 11/ · · · /	0.05		4	<b>1</b>	0.001
Rochester	Application Fee Online UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Rochester	Confirmation/Deposit - New Students	Fall/spring/summer	0.05 - 999.99	Flat		\$100.00	new
Rochester	Confirmation/Housing Deposit Fee - All Students - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00-\$125.00	\$50.00-\$125.00	0.0%
Rochester	Credit by Exam Fee UMR (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.0%
Rochester	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Rochester	Academic Records Fee - Non-Degree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Rochester	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
Rochester	Domestic Priority Shipping Fee for Official	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
	Documents						
Rochester	U Card Replacement Fee UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Rochester	Loss/Damage - UMR Student Housing (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$1,000.00	\$5.00 - \$1,000.00	0.0%
Rochester	120 Day Bus Pass - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$80.00	\$80.00	0.0%
Rochester	Capstone Program Background Check (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$60.00	\$25.00 - \$60.00	0.0%
Rochester	National Student Exchange Program - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.0%
Rochester	Living Learning Community Programming	Fall/spring/summer	0.05 - 999.99	Flat		\$100.00	new
Rochester	NXT GEN MED Technology Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Rochester Rochester	Math Placement Assessment Printing Charges Beuond Initial Allowance	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$25.00 \$25.00	\$25.00 \$25.00	0.0% 0.0%
	Thinking charges bedond initial Allowance	run/spring/summer	0.03 333.33	That	÷23.00		0.070
Twin Cities Auxiliary Services	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Auxiliary Services	UMTC Transportation and Safety Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$71.00	\$73.00	2.8%
Carlson Schl of Mgmt	CSOM Application Fee - MBA	Fall/spring	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Self-Designated	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Carlson Schl of Mgmt	CSOM Confirmation Fee - Exec MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$750.00	\$750.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - Online MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.0%
Carlson Schl of Mgmt	CSOM Confirmation Fee - MSFIN	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - Full Time MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$1,500.00	\$1,500.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - HRIR	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - Part Time MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - Full Time MSBA	Fall/spring/summer	0.05 - 999.99	Flat	\$1,500.00	\$1,500.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - Part Time MSBA	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.0%
Carlson Schl of Mgmt	CSOM Deposit - MSSCM	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	0.0%
Carlson Schl of Mgmt	CSOM Credit by Exam	Fall/spring/summer	0.05 - 999.99	Per credit	\$50.00	\$50.00	0.0%
Carlson Schl of Mgmt	LeaderShape Participation Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Carlson Schl of Mgmt	Women in Business Membership Fee/Dues	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Carlson Schl of Mgmt	Medical Industry MBA Year 1 - Partnership with	Fall/spring/summer	0.05 - 999.99	Flat	\$20,889.00	\$14,766.00	-29.3%
Carlson Schl of Mgmt	JointShare - Fee in Lieu of Tuition - Annual Rate IBUS Cancellation Fee - Carlson Study Abroad	Fall/spring/summer	0.05 - 999.99	Variable	\$0.00 - \$5,800.00	\$0.00 - \$5,800.00	0.0%
	Program						
Col of Biological Sciences	Room & Board - Itasca	Fall/spring/summer	0.05 - 999.99	Variable	\$245.50 - \$1375.00	\$258.00 - \$1,464.00	6.5%
Col of Continuing & Prof Studies	English Language Proficiency Testing IBH/ADDC Background Check Fee	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$40.00 \$20.00	\$45.00 \$42.00	12.5% 110.0%
Col of Continuing & Prof Studies							
	Studio Usage - DESGN	Fall/spring/summer	0.05 - 999,99	Flat	\$15.00	\$15.00	0.0%
Col of Design	Studio Usage - DESGN Key Deposit - DESGN	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$15.00 \$20.00	\$15.00 \$20.00	0.0% 0.0%
	Studio Usage - DESGN Key Deposit - DESGN Locker Deposit - DESGN	Fall/spring/summer Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99 0.05 - 999.99	Flat Flat Flat	\$15.00 \$20.00 \$15.00	\$15.00 \$20.00 \$15.00	0.0% 0.0% 0.0%

Campus/College	Fee Name	Terms	Credit range	Rate type	2023 Amount	2024 Amount	Percent Change
Col of Ed & Human Devel	OLPD Admin Licensure - Initial	Fall/spring/summer	0.05 - 999.99	Flat	\$550.00	\$550.00	0.0%
Col of Ed & Human Devel	OLPD Admin Licensure - Additional	Fall/spring/summer	0.05 - 999.99	Flat	\$275.00	\$275.00	0.0%
Col of Ed & Human Devel	Initial Teacher Licensure Ed TPA	Fall/spring	0.05 - 999.99	Flat	\$270.00	\$270.00	0.0%
Col of Ed & Human Devel	National Student Exchange Airfare	Fall/spring/summer	0.05 - 999.99	Variable	\$100.00 - \$1,500.00	\$100.00 - \$1,500.00	0.0%
Col of Food, Ag, & Nat Rsrc Sci	Dietetic Internship	Fall/spring	0.05 - 999.99	Flat	\$8,500.00	\$8,500.00	0.0%
Col of Liberal Arts	Art- Regis Center Locker Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$50.00	\$10.00 - \$50.00	0.0%
Col of Liberal Arts	Art - Equipment Repair & Replacement	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$3,500.00	\$10.00 - \$3,500.00	0.0%
Col of Liberal Arts	Art - Late Equipment	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$25.00	\$5.00 - \$25.00	0.0%
Col of Liberal Arts	Marching Band - Instrument & Uniform Equip Maintenance Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$52.00	\$55.00	5.8%
Col of Liberal Arts	Maintenance Fee Marching Band - Instrument & Uniform - Repairs over Allowance	Fall/spring/summer	0.05 - 999.99	Variable	\$2.00 - \$200.00	\$2.00 - \$200.00	0.0%
Col of Liberal Arts	Marching/Pep Band - Apparel	Fall/spring/summer	0.05 - 999.99	Variable	\$2.00 - \$57.00	\$2.00 - \$60.00	3.4%
Col of Liberal Arts	Marching/Pep Band - Late Return Instrument/Uniform	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.0%
Col of Liberal Arts	Music - Locker Rental (range)	Fall/spring	0.05 - 999.99	Variable	\$25.00 - \$55.00	\$25.00 - \$55.00	0.0%
Col of Liberal Arts	Music - Locker Late Checkout & Cleaning	Fall/spring	0.05 - 999.99	Variable	\$15.00 - \$45.00	\$15.00 - \$45.00	0.0%
Col of Liberal Arts	Music - Practice Rm Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$265.00	\$25.00 - \$290.00	9.4%
Col of Liberal Arts	Music - Ultan Recital Hall Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$40.00	14.3%
Col of Liberal Arts	Music - Instrument Repair & Maintenance	Fall/spring/summer	0.05 - 999.99	Variable	\$9.00 - \$146.00	\$9.00 - \$150.00	2.7%
Col of Liberal Arts	Music - Instrument Rental Late Return Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.0%
Col of Liberal Arts	Music - Lost Ensemble Music (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$200.00	\$25.00 - \$200.00	0.0%
Col of Liberal Arts	Music - Practice Rm Lost Key	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Col of Liberal Arts	Music - Recital Fee	Fall/spring/summer	0.05 - 999.99	Variable	\$35.00 - \$140.00	\$35.00 - \$140.00	0.0%
Col of Liberal Arts	Music - Choir Apparel Fee (range)	Fall/spring/summer	0.05 - 999.99	Flat	\$9.00 - \$80.00	\$1.00 - \$80.00	0.0%
Col of Liberal Arts	Key Deposit - Anthropology	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Col of Liberal Arts	ACTFL Exam (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$31.00 - \$208.00	\$31.00 - \$208.00	0.0%
Col of Liberal Arts	Individual Language Assessment (ILA)/ LPE Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.0%
Col of Liberal Arts	Language Proficiency Exam - Screening	Fall/spring/summer	0.1 - 999.0	Flat	\$25.00	\$25.00	0.0%
Col of Liberal Arts	Credit by Exam	Fall/spring/summer	0.05 - 999.99	Per credit	\$50.00	\$50.00	0.0%
Col of Liberal Arts	CLA - OIT Late Equipment	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$25.00	\$5.00 - \$25.00	0.0%
Col of Pharmacy Col of Pharmacy	Confirmation Deposit Fee Application Processing Fee - Occ Therapy/Medical Lab Sci	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$500.00 \$50.00	\$500.00 \$50.00	0.0% 0.0%
Col of Pharmacy	Admission Confirmation Fee - Occupational	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	0.0%
Col of Pharmacy	Lab, Simulation & Practicum - Occupational Therapy Doctorate	Fall/spring/summer	0.05 - 999.100	Flat	\$120.00	\$150.00	25.0%
Col of Pharmacy	The Medical Laboratory Sciences Equipment Loss/Damage Fee	Fall/spring/summer	0.05 - 999.99	Variable	\$50.00 - \$1,000.00	\$50.00 - \$1,000.00	0.0%
	Confirmation Deposit MOT		0.05 000.00	Flat	ć2 000 00	¢2,000,00	0.0%
Col of Sci & Engineering Col of Sci & Engineering	Confirmation Deposit - MOT Confirmation Deposit - MSST	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$2,000.00 \$500.00	\$2,000.00 \$500.00	0.0% 0.0%
Col of Sci & Engineering	Confirmation Deposit - MDI Confirmation Deposit - MnRI	Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat	\$500.00	\$500.00 \$1,000.00	0.0%
Col of Sci & Engineering Col of Sci & Engineering	Late Capstone - MOT	Fall/spring/summer Fall/spring/summer	0.05 - 999.99	Flat Flat	\$1,000.00	\$1,000.00	new 0.0%
Col of Sci & Engineering	Late Capstone - MDI	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	0.0%
Col of Sci & Engineering	Late Capstone - MSST	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	0.0%
Col of Sci & Engineering	Program Fee - MOT Year 1	Fall/spring	0.05 - 999.99	Flat	\$1,775.00	\$1,775.00	0.0%
Col of Sci & Engineering	Program Fee - MOT Year 2	Fall/spring	0.05 - 999.99	Flat	\$1,775.00	\$1,775.00	0.0%
Col of Sci & Engineering	CSE Anderson Labs Materials Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$5.00	\$5.00	0.0%
Col of Veterinary Med	Application Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	Variable	\$85.00 - \$135.00	\$85.00 - \$135.00	0.0%
Col of Veterinary Med	Confirmation Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.0%
Executive VP & Provost Executive VP & Provost	National Student Exchange Orientation National Student Exchange Program	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$50.00 \$225.00	\$50.00 \$225.00	0.0% 0.0%
					•	•	
Global Prog & Strategy All	MN Semester Study Abroad	Fall/spring	0.05 - 999.99	Flat	\$13,815.00	\$14,075.00	1.9%
Global Prog & Strategy All	International Sponsored Student Fee	Fall/spring	0.05 - 999.99	Flat	\$300.00	\$470.00	56.7%
Global Prog & Strategy All	International Sponsored Student Fee	Summer	0.05 - 999.99	Flat	\$150.00	\$250.00	66.7%
Global Prog & Strategy All	International Student Support Services	Fall/spring	0.05 - 999.99	Flat	\$200.00	\$270.00	35.0%
Global Prog & Strategy All	International Student Support Services	Summer Fall (spring	0.05 - 999.99	Flat	\$110.00	\$150.00 \$16.00	36.4%
Global Prog & Strategy All Global Prog & Strategy All	International Student Engagement Fee International Student Engagement Fee	Fall/spring Summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$16.00 \$10.00	\$16.00 \$10.00	0.0% 0.0%
Graduate School	Application Fee - GRAD - Re-Admission/Change of	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Graduate School	Status Application Fee - GRAD (domestic)	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Graduate School Humphrey Schl of Public Affr	Application Fee - GRAD (International) International Fellow Orientation/First Year	Fall/spring/summer Fall/spring/summer	0.05 - 999.99	Flat Flat	\$95.00 \$1,000.00	\$95.00 \$1,000.00	0.0%
Lawy Calca - L							0.0%
Law School	Application - LAW	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00 \$70.00	\$75.00 \$70.00	
Law School	Application - LLM - Law School	Fall/spring/summer	0.05 - 999.99	Flat	\$70.00	\$70.00	0.0%

Campus/College	Fee Name	Terms	Credit range	Rate type	2023 Amount	2024 Amount	Percent Change
Medical School	Application Fee - MED (Duluth)	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Medical School	Application Fee - MED (Twin Cities)	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Medical School	Confirmation Fee - MED - Mortuary Science	Fall/spring/summer	0.05 - 999.99	Flat	\$95.00	\$95.00	0.0%
Schl of Dentistry	Application - DENT - DDS	Fall/spring/summer	0.05 - 999.99	Flat	\$85.00	\$85.00	0.0%
Schl of Dentistry	Application - DENT - Dental Therapy	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Schl of Dentistry	Application - DENT - PASS	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Schl of Dentistry	Confirmation Fee - DENT - DDS	Fall/spring/summer	0.05 - 999.99	Flat	\$1,500.00	\$1,500.00	0.0%
Schl of Dentistry	Confirmation Fee - DENT - Dental Hygiene	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Schl of Dentistry	Confirmation Fee - DENT - Dental Therapy	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$750.00	-25.0%
Schl of Dentistry	Confirmation Fee - DENT - Endontic	Fall/spring/summer	0.05 - 999.99	Flat	\$2,000.00	\$2,000.00	0.0%
Schl of Dentistry Schl of Dentistry	Confirmation Fee - DENT - PASS Instrument Usage/Material - Dental Hygiene	Fall/spring/summer Fall/spring	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$5,000.00 \$861.00	\$5,000.00 \$861.00	0.0% 0.0%
Schl of Dentistry	Instrument Usage/Material - Dental Hygiene	Summer	0.05 - 999.99	Flat	\$517.00	\$517.00	0.0%
Schl of Dentistry	Instrument Usage/Material - Dental Therapy - Grad		0.05 - 999.99	Flat	\$2,137.00	\$2,137.00	0.0%
Schl of Dentistry	Instrument Usage/Material - Dental Therapy - Grad		0.05 - 999.99	Flat	\$1,062.00	\$1,062.00	0.0%
Schl of Dentistry	Instrument Usage/Materials - DDS1,2,3,4,5,PASS	Fall/spring	0.05 - 999.99	Flat	\$2,137.00	\$2,137.00	0.0%
•	-						
Schl of Dentistry	Instrument Usage/Materials - Endo(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$1,424.00	\$1,424.00	0.0%
Schl of Dentistry	Instrument Usage/Materials - Perio(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$726.00	\$726.00	0.0%
Schl of Dentistry	Instrument Usage/Materials - Prosth(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$1,028.00	\$1,028.00	0.0%
Schl of Dentistry	Summer Instrument Usage/Materials - DDS,2,3,4,5, PASS 3,4	Summer	0.05 - 999.99	Flat	\$1,062.00	\$1,062.00	0.0%
Schl of Dentistry	PASS 3.4 Overgarments - Ortho (Grad and Certificate)	Fall/spring	0.05 - 999.99	Flat	\$105.00	\$40.00	-61.9%
Schl of Nursing	Confirmation - NURSG - MN, PhD, DNP	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.0%
Schl of Nursing	Confirmation - NURSG - Baccalaureate	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.0%
Schl of Nursing	Lab, Simulation & Practicum - MN & DNP	Fall/spring/summer	0.05 - 999.99	Flat	\$700.00	\$700.00	0.0%
Schl of Nursing	Lab, Simulation & Practicum - Baccalaureate	Fall/spring	0.05 - 999.99	Flat	\$700.00	\$700.00	0.0%
Schl of Nursing	CSH Hawaii Deposit	Fall/spring	0.05 - 999.99	Flat	\$500.00 - \$600.00	\$500.00 - \$600.00	0.0%
Schl of Nursing	CSPH Health Coaching	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00	0.0%
Schl of Public Health	SPH Admission Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	0.0%
Student Affairs	Career Assessments (range)	Fall/spring/summer	0.05 - 999.99	Flat	\$11.00 - \$40.00	\$11.00 - \$40.00	0.0%
Student Affairs	Dental Insurance - TC - Advanced Dental Care	Fall/spring	0.05 - 999.99	Flat	\$419.58	\$492.24	17.3%
Student Affairs	Dental Insurance - UMC - Advanced Dental Care	Fall/spring	0.05 - 999.99	Flat	\$419.58	\$492.24	17.3%
Student Affairs	Option Dental Insurance - UMD - Advanced Dental Care	Fall/spring	0.05 - 999.99	Flat	\$419.58	\$492.24	17.3%
Student Affairs	Option Dental Insurance - UMM - Advanced Dental Care	Fall/spring	0.05 - 999.99	Flat	\$419.58	\$492.24	17.3%
Student Affairs	Option Health Plan - TC	Fall/spring	6.0 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - TC	Summer	3.0 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - TC - AHC	Fall/spring	0.05 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - TC - AHC	Summer	0.05 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - TC - Dental Res/Fellow	Fall/spring	0.05 - 999.99	Flat	\$227.10	\$253.30	11.5%
Student Affairs	Health Plan - TC - Dental Res/Fellow	Summer	0.05 - 999.99	Flat	\$90.84	\$101.32	11.5%
Student Affairs	Health Plan - TC - GA	Fall/spring/summer	0.05 - 999.99	Flat	\$171.96	\$195.47	13.7%
Student Affairs	Health Plan - TC - BH Group Extended Coverage	Fall/spring/summer	0.05 - 5.99	Flat	\$152.06	\$152.06	0.0%
Student Affairs	Non-SSF Eligible Health Plan - TC - BH Group Extended Coverage	Fall/spring	0.05 - 5.99	Flat	\$152.06	\$152.06	0.0%
Student Affairs	Health Plan - TC - BH Group Extended Coverage	Summer	0.05 - 5.99	Flat	\$152.06	\$152.06	0.0%
Student Affairs	Health Plan - TC -International Students	Fall/spring	0.05 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - TC -International Students	Summer	0.05 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - UMC	Fall/spring	6.0 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - UMC	Summer	3.0 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - UMC - International Students	Fall/spring	0.05 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - UMC - International Students	Summer	0.05 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - UMD	Fall/spring	6.0 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - UMD	Summer	3.0 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - UMD - AHC	Fall/spring	0.05 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - UMD - AHC	Summer	0.05 - 999.99	Flat	\$884.00 \$171.06	\$915.00 \$105.47	3.5%
Student Affairs Student Affairs	Health Plan - UMD - Graduate Assistant Health Plan - UMD - International Students	Fall/spring/summer Fall/spring	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$171.96 \$1,734.00	\$195.47 \$1,795.00	13.7% 3.5%
Student Affairs	Health Plan - UMD - International Students	Summer	0.05 - 999.99	Flat	\$1,734.00 \$884.00	\$1,795.00 \$915.00	3.5% 3.5%
Student Affairs	Health Plan - UMM	Fall/spring	6.0 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - UMM	Summer	3.0 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Health Plan - UMM - International Students	Fall/spring	0.05 - 999.99	Flat	\$1,734.00	\$1,795.00	3.5%
Student Affairs	Health Plan - UMM - International Students	Summer	0.05 - 999.99	Flat	\$884.00	\$915.00	3.5%
Student Affairs	Long-Term Disability - TC - AHC	Fall/spring	0.05 - 999.99	Flat	\$50.82	\$50.82	0.0%
Student Affairs	Long-Term Disability - TC -DENT	Fall/spring	0.05 - 999.99	Flat	\$46.75	\$46.75	0.0%
Student Affairs	Long-Term Disability - TC -DENT	Summer	0.05 - 999.99	Flat	\$18.70	\$18.70	0.0%
Student Affairs	Long-Term Disability - UMD - AHC	Fall/spring	0.05 - 999.99	Flat	\$50.82	\$50.82	0.0%
Undergraduate Education	Application Fee - TC Undergrad	Fall/spring	0.05 - 999.99	Flat	\$55.00	\$55.00	0.0%
Undergraduate Education	Confirmation/Orientation Fee - TC Freshman	Fall/spring	0.05 - 999.99 0.05 - 999.99	Flat	\$280.00	\$325.00	16.1%

				Rate	2023	2024	Percent
Campus/College	Fee Name	Terms	Credit range	type	Amount	Amount	Change
Undergraduate Education	Conf/Orient - TC Transfer - Financial Hardship	Fall/spring/summer	0.05 - 999.99	Flat	\$95.00	\$95.00	90.0%
Undergraduate Education	Installment/Rebilling Fee	Fall/spring	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Undergraduate Education	Late Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.0%
Undergraduate Education	Returned Payment Fee (NSF)	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.0%
Undergraduate Education	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.0%
Undergraduate Education	Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.0%
Undergraduate Education	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.0%
Undergraduate Education	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.0%
Undergraduate Education	Academic Records Fee-NonDegree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.0%
Undergraduate Education	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
Undergraduate Education	Domestic Priority Shipping Fee for Official	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.0%
	Documents						
Undergraduate Education	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.0%
Undergraduate Education	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
Undergraduate Education	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.0%
Undergraduate Education	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.0%
Undergraduate Education	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.0%
University Finance	Capital Enhancement Fee for Student Life	Fall/spring	6.0 - 999.99	Flat	\$75.00	\$75.00	0.0%
University Finance	Stadium Fee	Fall/spring	6.0 - 999.99	Flat	\$6.00	\$6.00	0.0%

#### Page 76 of 117

#### Attachment 8: University of Minnesota 2023-2024 Academic Fees

Campus/College	Fee Name	Terms	Credit range	2023 Amount	2024 Amount	Percent Change
Crookston						
Crookston	Campus Fee - UMC - Technology Access	Fall/spring/summer	0.05 - 999.99	\$250.00	\$250.00	0.00%
Crookston	Durable Goods - Computer/Notebook	Fall/spring	6.0 - 999.99	\$275.00	\$275.00	0.00%
Duluth						
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	0.05 - 5.99	\$139.50	\$142.00	1.79%
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	6.0 - 999.99	\$279.00	\$284.00	1.79%
Duluth	Collegiate Fee - UMD - CEHSP	Summer	0.05 - 2.99	\$69.75	\$71.00	1.79%
Duluth	Collegiate Fee - UMD - CEHSP	Summer	3.0 - 999.99	\$139.50	\$142.00	1.79%
Duluth	Collegiate Fee - UMD - CAHSS	Fall/spring	0.05 - 5.99	\$169.00 \$338.00	\$174.50 \$349.00	3.25% 3.25%
Duluth Duluth	Collegiate Fee - UMD - CAHSS Collegiate Fee - UMD - CAHSS	Fall/spring Summer	6.0 - 999.99 0.05 - 2.99	\$338.00 \$84.50	\$349.00 \$87.25	3.25% 3.25%
Duluth	Collegiate Fee - UMD - CAHSS	Summer	3.0 - 999.99	\$169.00	\$174.50	3.25%
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	0.05 - 5.99	\$129.00	\$132.50	2.71%
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	6.0 - 999.99	\$258.00	\$265.00	2.71%
Duluth	Collegiate Fee - UMD - LSBE	Summer	0.05 - 2.99	\$64.50	\$66.25	2.71%
Duluth	Collegiate Fee - UMD - LSBE	Summer	3.0 - 999.99	\$129.00	\$132.50	2.71%
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	0.05 - 5.99	\$154.50	\$156.00	0.97%
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	6.0 - 999.99	\$309.00	\$312.00	0.97%
Duluth	Collegiate Fee - UMD - SCSE	Summer	0.05 - 2.99	\$77.25	\$78.00	0.97%
Duluth	Collegiate Fee - UMD - SCSE	Summer	3.0 - 999.99	\$154.50	\$156.00	0.97%
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	0.05 - 5.99	\$99.50 \$199.00	\$101.00	1.51%
Duluth Duluth	Collegiate Fee - UMD - UStu Collegiate Fee - UMD - UStu	Fall/spring Summer	6.0 - 999.99 0.05 - 2.99	\$199.00	\$202.00 \$50.50	1.51% 1.51%
Duluth	Collegiate Fee - UMD - UStu	Summer	3.0 - 999.99	\$99.50	\$101.00	1.51%
Duluti		Summer	3.0 333.33	<i>\</i>	<i>Ş</i> 101.00	1.91/0
Morris	о с нама	<b>F</b> 11/ ·	0.05 5.00	604.00	604.00	0.000/
Morris	Campus Fee - UMM	Fall/spring	0.05 - 5.99	\$81.00	\$81.00	0.00%
Morris	Campus Fee - UMM	Fall/spring	6.0 - 999.99 0.05 - 999.99	\$162.00 \$81.00	\$162.00 \$81.00	0.00% 0.00%
Morris	Campus Fee - UMM	Summer	0.05 - 999.99	\$81.00	\$81.00	0.00%
Rochester						
Rochester	Campus Fee - UMR	Fall/spring/summer	0.05 - 5.99	\$80.00	\$97.50	21.88%
Rochester	Campus Fee - UMR	Fall/spring/summer	6.0 - 999.99	\$160.00	\$195.00	21.88%
Twin Cities						
Academic Clinical Affairs, Ofc	Collegiate Fee	Fall/spring/summer	0.05 - 5.99	\$92.50	\$92.50	0.00%
Academic Clinical Affairs, Ofc	Collegiate Fee	Fall/spring/summer	6.0 - 999.99	\$185.00	\$185.00	0.00%
Carleon Cabl of Mamt		Fall (apring		6200.00	6200.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Fall/spring	0.05 - 8.99	\$290.00 \$580.00	\$290.00	0.00%
Carlson Schl of Mgmt Carlson Schl of Mgmt	CSOM Collegiate Fee CSOM Collegiate Fee	Fall/spring Summer	9.0 - 999.99 0.05 - 5.99	\$380.00 \$145.00	\$580.00 \$145.00	0.00% 0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	6.0 - 999.99	\$290.00	\$290.00	0.00%
				<b><i>q</i>_50.00</b>	<i><b>4</b></i> <b>230000</b>	0.0070
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	3.0 - 5.99	\$150.00	\$185.00	23.33%
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	6.0 - 999.99	\$300.00	\$325.00	8.33%
Col of Biological Sci	Collegiate Fee - CBS	Summer	3.0 - 999.99	\$150.00	\$185.00	23.33%
Col of Continuing & Prof Studie	es Collegiate Fee - CCAPS	Fall/spring	0.05 - 5.99	\$95.00	\$95.00	0.00%
Col of Continuing & Prof Studie	-	Fall/spring	6.0 - 999.99	\$190.00	\$190.00	0.00%
Col of Continuing & Prof Studie	-	Summer	0.05 - 5.99	\$47.50	\$47.50	0.00%
Col of Continuing & Prof Studie	-	Summer	6.0 - 999.99	\$95.00	\$95.00	0.00%
Col of Design	Collegiate Eco. DESCN	Eall/caring		6175 00	6200.00	1/ 200/
Col of Design Col of Design	Collegiate Fee - DESGN Collegiate Fee - DESGN	Fall/spring Fall/spring	0.05 - 5.99 6.0 - 999.99	\$175.00 \$350.00	\$200.00 \$400.00	14.29% 14.29%
Col of Design	Collegiate Fee - DESGN Collegiate Fee - DESGN	Summer	0.05 - 5.99	\$350.00 \$87.50	\$400.00 \$100.00	14.29% 14.29%
Col of Design	Collegiate Fee - DESGN	Summer	6.0 - 999.99	\$175.00	\$200.00	14.29%
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	1.0 - 5.99	\$95.00	\$95.00	0.00%
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	6.0 - 999.99	\$190.00	\$190.00	0.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	0.05 - 5.99	\$120.00	\$125.00	4.17%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	6.0 - 999.99	\$240.00	\$250.00	4.17%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	0.05 - 2.99	\$60.00	\$62.50	4.17%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	3.0 - 999.99	\$120.00	\$125.00	4.17%
Col of Liboral Arts	Collegista Foo CLA	Fall/anying/autors		61FF 00	64FF 00	0.000/
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	0.05 - 5.99 6.0 - 999.99	\$155.00 \$315.00	\$155.00 \$315.00	0.00% 0.00%
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	0.0 - 333.33	\$312.0U	λοτος 2972.00	0.00%

#### Attachment 8: University of Minnesota 2023-2024 Academic Fees

			Credit	2023	2024	Percent
Campus/College	Fee Name	Terms	range	Amount	Amount	Change
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	0.05 - 5.99	\$110.00	\$110.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	6.0 - 999.99	\$220.00	\$220.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	0.05 - 5.99	\$55.00	\$55.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	6.0 - 999.99	\$110.00	\$110.00	0.00%
Acad Health Sci, Assoc VP	Collegiate Fee - CAHP	Fall/spring/summer	0.05 - 5.99	\$92.50	\$92.50	0.00%
Acad Health Sci, Assoc VP	Collegiate Fee - CAHP	Fall/spring/summer	6.0 - 999.99	\$185.00	\$185.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Fall/spring	0.05 - 999.99	\$450.00	\$450.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Summer	0.05 - 999.99	\$225.00	\$225.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Fall/spring	0.05 - 999.99	\$450.00	\$450.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Summer	0.05 - 999.99	\$225.00	\$225.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	0.05 - 5.99	\$165.00	\$165.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	6.0 - 999.99	\$330.00	\$330.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	0.05 - 2.99	\$82.50	\$82.50	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	3.0 - 999.99	\$165.00	\$165.00	0.00%
Col of Veterinary Med	Collegiate Fee - VETMD	Fall/spring/summer	2.0 - 999.99	\$525.00	\$525.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	0.05 - 5.99	\$125.00	\$125.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	6.0 - 999.99	\$250.00	\$250.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	0.05 - 2.99	\$37.50	\$37.50	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	3.0 - 999.99	\$50.00	\$50.00	0.00%
Law School	Collegiate Fee - LAW	Fall/spring	0.05 - 5.99	\$237.50	\$237.50	0.00%
Law School	Collegiate Fee - LAW		6.0 - 999.99	\$475.00	\$475.00	0.00%
Law School	Collegiate Fee - LAW	Fall/spring Summer	0.05 - 999.99	\$180.00	\$475.00 \$180.00	0.00%
Law School	Collegiate ree - LAW	Summer	0.05 - 999.99	\$180.00	\$180.00	0.00%
Medical School	Collegiate Fee - MED Mortuary Science Program	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Medical School	Collegiate Fee - MED - Duluth Medical Students	Fall/spring	0.05 - 999.99	\$110.00	\$110.00	0.00%
Medical School	Collegiate Fee - MED - TC Medical Students	Fall/spring	0.05 - 999.99	\$110.00	\$110.00	0.00%
Schl of Dentistry	Collegiate Fee - DENT	Fall/spring/summer	0.05 - 999.99	\$207.00	\$207.00	0.00%
Schl of Dentistry	Durable Goods - Mannequin Shrouds	Fall/spring/summer	0.05 - 999.99	\$85.00	\$105.00	23.53%
Schl of Dentistry	Durable Goods - Oper/Pros Typodont-PASS	Summer	0.05 - 999.99	\$245.00	\$263.00	7.35%
Schl of Nursing	Collegiate Fee - Nurse Anesthesia Program	Fall/spring/summer	0.05-999.99	\$457.00	\$457.00	0.00%
Schl of Nursing		Fall/spring/summer	0.05 - 999.99	\$250.00	\$250.00	0.00%
	Collegiate Fee - NURSG	i ally spring/summer	0.03 - 333.33	ş250.00	3230.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	0.05 - 5.99	\$148.00	\$153.00	3.38%
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	6.0 - 999.99	\$220.00	\$228.00	3.64%
Schl of Public Health	Collegiate Fee - PUBHL	Summer	0.05 - 5.99	\$70.00	\$72.00	2.86%
Schl of Public Health	Collegiate Fee - PUBHL	Summer	6.0 - 999.99	\$105.00	\$109.00	3.81%

#### UNIVERSITY OF MINNESOTA

Twin Cities Campus

Office for Student Affairs Vice President for Student Affairs and Dean of Students 109 Appleby Hall 128 Pleasant Street S.E. Minneapolis, MN 55455

Office: 612-626-1242 Fax: 612-626-6214 www.osa.umn.edu Email: osaum@umn.edu

May 12, 2023

То:	President Joan T.A. Gabel Myron Frans, Senior Vice President for Finance and Operations
From:	Calvin D. Phillips, Vice President for Student Affairs and Dean of Students
Re:	Student Services Fees Recommendations for 2023-24

Attached are the 2023-24 Student Services Fees recommendations for the University of Minnesota campuses. Each of the five campuses has its own autonomous review and recommendation process, and each is governed by a student-majority committee. Each campus Student Services Fees committee then forwards its recommendations to the appropriate chancellor or vice president, who in turn reviews and comments on these recommendations and then submits them to me.

We are forwarding these recommendations to you to forward to the Board of Regents as a section of the University budget for their review and action. The recommendations for the mandatory 2023-24 Student Services Fees for each campus are as follows:

Campus	2022-23 Semester Fee	2023-24 Semester Fee	Percentage Increase/Decrease
UMC	\$299.19	\$296.19	-1.0%
UMD	\$330.28	\$350.08	5.99%
ИММ	\$496.00	\$515.50	3.9 %
UMR	\$168.00	\$377.00	124.4%
UMTC*	\$481.48	\$507.89	5.49%

\*UMTC does not include assessments for student governance groups

The details of the Student Services Fees recommendations submitted by each campus are attached. The University of Minnesota Crookston is recommending a -1.0% decrease. The University of Minnesota Duluth is recommending a 5.99% increase which is to primarily address

#### Driven to Discover<sup>sm</sup>

compensation issues, including the \$15 minimum wage for student employees. The University of Minnesota Morris is recommending a 3.9% increase, which includes increases in transportation costs for Cougar Athletics and the World Touch Cultural Heritage Series, the \$15 minimum wage for student employees and other inflationary cost increases. The University of Minnesota Rochester is recommending a 124.4% increase. This increase is needed to expand important student services including new recreation facilities, intercultural center space, staffing and programming, mental health care and other health and wellbeing programs. The student services fees recommendation for the University of Minnesota Twin Cities is a 5.49% increase, which includes increases related to the \$15 minimum wage for student employees and allows for a proposed 3.75% merit pool and 0.25% market/retention pool for the administrative units.

We want to take this opportunity to thank the Fees Committee members on each campus for their dedication and service on this very important and demanding project. Theirs is a big responsibility, one affecting nearly all students at the University, and we appreciate the commitment of the committee members to recommending fair and equitable fees that will best serve our student body.

#### University of Minnesota Student Services Fees - FY23 Actual, FY24 Proposed

Mandatory Student Service Fees per Semester (Fall & Spring) by Campus. Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

- Academic
- Administrative
- Health Service
- Debt Obligations

1			UMC			UMD			UMM			UMR			UMTC	
2		FY23	FY24	FY23-24 % Δ	FY23	FY24	FY23-24 % Δ									
3 <b>No</b>	t Subject to 135A.0434 Student Activity Fees Legisla	tion														
4	Administrative															
5	Administrative Units	\$13.00	\$15.50		\$105.56	\$110.10		\$127.00	\$131.50		\$10.50	\$70.00		\$168.47	\$180.09	
6	Intercollegiate Athletics	\$69.00	\$69.00					\$56.00	\$70.00							
7	Fitness/Recreation/Sports	\$85.00	\$90.00		\$90.89	\$102.02		\$113.00	\$113.00		\$90.00	\$125.00		\$124.30	\$136.52	
8	Capital Improvement Reserve Fee				\$5.05	\$5.05										
9	Health Services															
10	Health Services/Wellness	\$70.00	\$70.00		\$106.19	\$110.75		\$140.00	\$140.00		\$47.50	\$157.00		\$156.30	\$162.99	
11	Peer Health Educators	\$7.50														
12 Sul	ototal: Not Subject to 135A.0434:	\$244.50	\$244.50	0.0%	\$307.69	\$327.92	6.6%	\$436.00	\$454.50	4.2%	\$148.00	\$352.00	137.8%	\$449.07	\$479.60	6.8%
13																
14 <b>Sul</b>	pject to 135A.0434-Student Activity Fees Legislation															
15	Student Activities/Organizations	\$47.00	\$44.00		\$10.61	\$6.34		\$46.84	\$45.83					\$19.80	\$19.22	
16	Media organizations (print, radio, etc.)				\$1.28	\$1.22		\$7.87	\$9.21					\$12.61	\$9.07	
17																
18	Student Governance (fees apply based on student s		4													
19	Crookston Student Assn (CSA)	\$7.69	\$7.69			4										
20	UMD Student Assoc				\$10.70	\$14.60										
21	Morris Campus Student Org (MCSA)							\$5.29	\$5.96							
22	Rochester Student Association (RSA)										\$20.00	\$25.00		4	40.00	
23	MN Student Association *													\$2.28	\$2.32	
24	Council of Graduate Students *													\$10.49	\$10.70	
25	Professional Student Government *	47.4.60	4= 4 = 4		400.00	400.40		400.00	444.44		400.00	407.00		\$17.07	\$17.41	
	ototal: Subject to 135A.0434 (Undergrad)	\$54.69	\$51.69	-5.5%	\$22.59	\$22.16	-1.9%	\$60.00	\$61.00	1.7%	\$20.00	\$25.00	25.0%	\$34.69	\$30.61	-11.8%
27	(Graduate)				\$11.89	\$7.56	-36.4%							\$42.90 \$49.48	\$38.99 \$45.70	-9.1% -7.6%
28	(Professional)	6204 50	6200 50	-1.0%	6240 50	6225 40	5.0%	¢400.74	6500 F4	3.8%	ć1 40 00	6252 00	137.8%			5.5%
	Subtotal: Without Student Governance	\$291.50	\$288.50		\$319.58	\$335.48		\$490.71	\$509.54		\$148.00	\$352.00		\$481.48	\$507.89	
	TOTAL: With Student Govern (Undergrad)	\$299.19	\$296.19	-1.0%	\$330.28	\$350.08	6.0%	\$496.00	\$515.50	3.9%	\$168.00	\$377.00	124.4%	\$516.17	\$538.50	4.3%
31	(Graduate)													\$491.97	\$518.59	5.4%
32	(Professional)													\$498.55	\$507.89	1.9%

\* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs. Undergraduate student governance fees do not apply to these students.

#### UM Crookston Student Services Fees - FY23 Actual, FY24 Proposed Mandatory Student Service Fees per Semester (Fall & Spring). Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic

Administrative

Health Service

**Debt Obligations** 

1			UMC	
2		FY23 *	FY24	FY23-24 % Δ
3	Not Subject to 135A.0434 Student Activity Fees Legislation			
4	Administrative			
5	Administrative Units *	\$13.00	\$15.50	
6	Intercollegiate Athletics	\$69.00	\$69.00	
7	Fitness/Recreation/Sports	\$85.00	\$90.00	
8	Health Services			
9	Health Services/Wellness	\$70.00	\$70.00	
10	Peer Health Educators	\$7.50		
11	Subtotal: Not Subject to 135A.0434:	\$244.50	\$244.50	0.0%
12 13 14	Subject to 135A.0434-Student Activity Fees Legislation Student Activities/Organizations *	\$47.00	\$44.00	
15 16	Student Governance (fees apply based on student status)			
17	Crookston Student Assn (CSA)	\$7.69	\$7.69	
18	Subtotal: Subject to 135A.0434 (Undergrad)	\$54.69	\$51.69	-5.5%
19	SSF Total: Without Student Governance	\$291.50	\$288.50	-1.0%
20	SSF TOTAL: With Student Govern (Undergrad)	\$299.19	\$296.19	-1.0%

\* FY23 distribution between Administrative Units and Student Activities/Organizations corrected.

#### 2023-2024 Student Services Fees Recommendations

Mandatory Student Fees		FY 2022-23	,		FY 2023-24	-	FY 202	23-24	EV 20	23-24	
assessed on all students registered		pproved by			Requested by	,	Recomme	-	Recommended by		
for 6 or more credits		dministratio		Organization			Fees Con		Administration		
	~						1 663 001		Autom		
Organization Name	Chudanta	Incomo		Semester	-	Semester	lin o o uno o	Semester	Income	Semester	
Organization Name	Students	Income	Fee	Students	Income	Fee	Income	Fee	Income	Fee	
Clubs and Organizations	1,200	\$9,600	\$8.00	1,200	\$9,600	\$8.00	\$9,600	\$8.00	\$9,600	\$8.00	
Concerts and Lectures	1,200	\$6,000	\$5.00	1,200	\$3,600	\$3.00	\$3,600	\$3.00	\$3,600	\$3.00	
Crookston Student Association (CSA)	1,200	\$9,228	\$7.69	1,200	\$9,228	\$7.69	\$9,228	\$7.69	\$9,228	\$7.69	
Health Service	1,200	\$84,000	\$70.00	1,200	\$84,000	\$70.00	\$84,000	\$70.00	\$84,000	\$70.00	
Peer Health Educators	1,200	\$9,000	\$7.50	1,200	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00	
Intercollegiate Athletics	1,200	\$82,800	\$69.00	1,200	\$82,800	\$69.00	\$82,800	\$69.00	\$82,800	\$69.00	
Golden Eagle Entertainment (GEE)	1,200	\$34,800	\$29.00	1,200	\$34,800	\$29.00	\$34,800	\$29.00	\$34,800	\$29.00	
Student Center	1,200	\$12,000	\$10.00	1,200	\$12,000	\$10.00	\$12,000	\$10.00	\$12,000	\$10.00	
Student Center Equipment Renewal	1,200	\$3,600	\$3.00	1,200	\$3,600	\$3.00	\$3,600	\$3.00	\$3,600	\$3.00	
Study Abroad	1,200	\$0	\$0.00	1,200	\$3,000	\$2.50	\$3,000	\$2.50	\$3,000	\$2.50	
CSSD	1,200	\$4,800	\$4.00	1,200	\$4,800	\$4.00	\$4,800	\$4.00	\$4,800	\$4.00	
Wellness Center & Intramurals	1,200	\$102,000	\$85.00	1,200	\$108,000	\$90.00	\$108,000	\$90.00	\$108,000	\$90.00	
Ag-Arama	1,200	\$1,200	\$1.00	1,200	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00	
Total Student Fees		\$359,028	\$299.19		\$355,428	\$296.19	\$355,428	\$296.19	\$355,428	\$296.19	

#### University of Minnesota - Crookston Campus

#### UM Duluth Student Services Fees - FY23 Actual, FY24 Proposed Mandatory Student Service Fees per Semester (Fall & Spring). Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

- Academic Administrative Health Service
- Debt Obligations

1			UMD	
2		FY23	FY24	FY23-24 % Δ
3	Not Subject to 135A.0434 Student Activity Fees Legislation			
4	Administrative			
5	Administrative Units	\$105.56	\$110.10	
6	Fitness/Recreation/Sports	\$90.89	\$102.02	
7	Capital Improvement Reserve Fee	\$5.05	\$5.05	
8	Health Services			
9	Health Services/Wellness	\$106.19	\$110.75	
10	Subtotal: Not Subject to 135A.0434:	\$307.69	\$327.92	6.6%
11				
12	Subject to 135A.0434-Student Activity Fees Legislation			
13	Student Activities/Organizations	\$10.61	\$6.34	
14	Media organizations (print, radio, etc.)	\$1.28	\$1.22	
15				
16	Student Governance (fees apply based on student status)			
17	UMD Student Government Association	\$10.70	\$14.60	
19	Subtotal: Subject to 135A.0434	\$22.59	\$22.16	-1.9%
21	SSF Total: Without Student Governance	\$319.58	\$335.48	5.0%
22	SSF TOTAL: With Student Govern	\$330.28	\$350.08	6.0%

UMD SSF Recomme	ndations fo	r 2023-2024		
(Total student transactions)	FY2023 Per Student )	FY2024 Approximate Allocation (15,124)	F	Y2024 Per Student Proposed (15,124)
Asian Pacific American Association	0.99	\$14,000	\$	0.93
Black Student Association	1.22	\$17,000	\$	1.12
Bulldog Taxi/Lyft	1.12	\$0	\$	-
Hmong Living in Unity & Balance	0.87	\$13,500	\$	0.89
Indigenous Student Organization	0.51	\$8,000	\$	0.53
International Club	0.38	\$12,000	\$	0.79
Land Lab	0.77	\$0	\$	-
Latinx/Chicanx Student Association	0.99	\$15,500	\$	1.02
Oromo Student Association	0.32	\$5,000	\$	0.33
Queer and Allied Student Union	0.87	\$10,000	\$	0.66
SERVE	0.25	\$0	\$	-
Stage 2	0.32	\$1,000	\$	0.07
Student Association Admin	1.79	\$22,000	\$	1.45
Student Organization Grants	10.91	\$198,875	\$	13.15
The Bark	1.28	\$18,500	\$	1.22
Total Activity Based Organizations	22.59	\$335,375	\$	22.16
Glensheen	1.15	\$10,000	\$	0.66
Bulldog Taxi/Lyft	0.00	\$17,500	\$	1.16
Green Fund	2.88	\$45,000	\$	2.98
Health Services	102.34	\$1,615,000	\$	106.78
Health Services Capital Imp	3.85	\$60,000	\$	3.97
Kirby Student Center Operations/KPB	67.31	\$1,140,000	\$	75.38
Kirby Capital Improvement	25.64	\$373,000	\$	24.66
Library Communication and Events Team	0.32	\$3,000	\$	0.20
Music Organizations	1.92	\$17,500	\$	1.16
RSOP Operations	69.10	\$1,200,000	\$	79.34
RSOP Capital Improvement	21.79	\$343,000	\$	22.68
Student Legal Services	1.28	\$20,000	\$	1.32
Theatre	2.56	\$25,000	\$	1.65
Tweed Museum	1.54	\$0	\$	-
Womens Resource Action Center	0.96	\$14,000	\$	0.93
Total Administrative Organizations	302.64	\$4,883,000	\$	322.87
TOTAL ALLOCATIONS =		\$5,218,375		
STUDENT FEE =	325.23	\$345.04	\$	345.03
FACILITIES CAPITAL IMPROVEMENT	5.05	\$5.05	\$	5.05
STUDENT FEE & CAPT FEE=	330.28	<mark>\$5,294,751</mark>		\$350.08

#### UMD SSF Recommendations for 2023-2024

#### UM Morris Student Services Fees - FY23 Actual, FY24 Proposed Mandatory Student Service Fees per Semester (Fall & Spring). Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote. Excluded from Statute:

Academic

Administrative

Health Service

Debt Obligations

1				UMM	
2			FY23	FY24	FY23-24 % Δ
3	Not Subject to 135A.0434 Student A	ctivity Fees Legislation			
4	Administrative				
5	Administrative Units		\$127.00	\$131.50	
6	Intercollegiate Athletics		\$56.00	\$70.00	
7	Fitness/Recreation/Sports		\$113.00	\$113.00	
8	Health Services				
9	Health Services/Wellness		\$140.00	\$140.00	
10	Subtotal: Not Subject to 135A.0434:		\$436.00	\$454.50	4.2%
11					
12	Subject to 135A.0434-Student Activi	ty Fees Legislation			
13	Student Activities/Organizations		\$46.84	\$45.83	
14	Media organizations (print, radio	o, etc.)	\$7.87	\$9.21	
15					
16	Student Governance (fees apply	based on student status)			
17	Morris Campus Student Org	(MCSA)	\$5.29	\$5.96	
18	Subtotal: Subject to 135A.0434	(Undergrad)	\$60.00	\$61.00	1.7%
19	SSF Total: Without Student Governa	nce	\$490.71	\$509.54	3.8%
20	SSF TOTAL: With Student Govern	(Undergrad)	\$496.00	\$515.50	3.9%

### UMN Morris Student Service Fees 2023-24 Fee Recommendations

Student Service Fees	2022-2023 Fee/semester	2023-2024 Fee/semester	% change
Administrative Units (not subject to 135A.0434)	\$127.00	\$131.50	3.5%
Student Center	\$56.00	\$56.00	0%
Office of Student Activities	\$14.50	\$17.00	17.2%
Campus Activities Council	\$33.00	\$33.00	0%
Community Engagement	\$13.50	\$13.50	0%
World Touch Cultural Heritage Series	\$10.00	\$12.00	20%
Intercollegiate Athletics (not subject to 135A.0434)	\$56.00	\$70.00	25%
Fitness/Recreation/Sports (not subject to 135A.0434)	\$113.00	113.00	0%
Regional Fitness Center	\$106.00	\$106.00	0%
Intramurals and Recreation	\$7.00	\$7.00	0%
Health and Wellness (not subject to 135A.0434)	\$140.00	\$140.00	0%
Subtotal: (not subject to 135A.0434)	\$436.00	\$454.50	4.2%
Activity Fee (subject to 135A.0434)	\$60.00	\$61.00	1.7%
TOTAL	\$496.00	\$515.50	3.9%

Activity Fee Allocations	2023-24 allocation
Campus Life Programs	
Big Friend / Little Friend	\$2,710
Peer Health Educators	\$4,400
University Recognized Organizations	
Asian Student Association	\$6,715
Black Student Union	\$6,823
Circle of Nations Indigenous Association	\$24,850
MoQSIE	\$5,400
KUMM Student Radio*	\$6,415
Morris Campus Student Association **	\$12,100
The University Register*	\$12,300
La Union Latinx /Voices Unidas	\$2,365
Independent Student Groups	
American Indian Science and Engineering Society	\$4,280
Cougar Cheer Team	\$2,345
French Club (Entre Nous)	\$3,211
Assistance to Student Groups Fund	\$30,000
Total Allocated Fees	\$123,914

\* Media organizations \*\*Student Governance

#### UM Rochester Student Services Fees - FY23 Actual, FY24 Proposed Mandatory Student Service Fees per Semester (Fall & Spring). Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote. Excluded from Statute:

kcluded from Statute

- Academic
- Administrative
- Health Service
- **Debt Obligations**

1			UMR	
2		FY23	FY24	FY23-24 % Δ
3	Not Subject to 135A.0434 Student Activity Fees Legislation			
4	Administrative			
5	Administrative Units	\$10.50	\$70.00	
6	Fitness/Recreation/Sports	\$90.00	\$125.00	
7	Health Services			
8	Health Services/Wellness	\$47.50	\$157.00	
9	Subtotal: Not Subject to 135A.0434:	\$148.00	\$352.00	137.8%
10				
11	Subject to 135A.0434-Student Activity Fees Legislation			
12	Student Governance (fees apply based on student status)			
13	Rochester Student Association (RSA)	\$20.00	\$25.00	
14	Subtotal: Subject to 135A.0434 (Undergrad)	\$20.00	\$25.00	25.0%
15	SSF Total: Without Student Governance	\$148.00	\$352.00	137.8%
16	SSF TOTAL: With Student Govern (Undergrad)	\$168.00	\$377.00	124.4%

#### Fee Proposal

#### UMR Student Services and Campus Fee Proposal

	•	•	
12.6.22 Approved by RSA			
	Current	Proposed	Change
Rochester Student Assoc	\$10.00	12.50	\$2.50
Student Activities Board	10.00	12.50	2.50
Health & Well Being	47.50	157.00	109.50
Recreation	90.00	125.00	35.00
International Programs	4.00	1.00	-3.00
Interculural Initiatives	3.50	68.00	64.50
Student Ldrshp/Career Dev	3.00	1.00	-2.00
<b>Total Student Services fee</b>	168.00	377.00	209.00
Campus Fee	160.00	195.00	35.00
Total semester fees	\$328.00	\$572.00	\$244.00

#### UM Twin Cities Student Services Fees - FY23 Actual, FY24 Proposed Mandatory Student Service Fees per Semester (Fall & Spring). Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic

Administrative

Health Service

Debt Obligations

1			UMTC	
2		FY23	FY24	FY23-24 % Δ
3	Not Subject to 135A.0434 Student Activity Fees Legislation			
4	Administrative			
5	Administrative Units	\$168.47	\$180.09	
6	Fitness/Recreation/Sports	\$124.30	\$136.52	
7	Health Services			
8	Health Services/Wellness	\$156.30	\$162.99	
9	Subtotal: Not Subject to 135A.0434:	\$449.07	\$479.60	6.8%
10				
11	Subject to 135A.0434-Student Activity Fees Legislation			
12	Student Activities/Organizations	\$19.80	\$19.22	
13	Media organizations (print, radio, etc.)	\$12.61	\$9.07	
14				
15	Student Governance (fees apply based on student status)			
16	MN Student Association *	\$2.28	\$2.32	
17	Council of Graduate Students *	\$10.49	\$10.70	
18	Professional Student Government *	\$17.07	\$17.41	
19	Subtotal: Subject to 135A.0434 (Undergrad)	\$34.69	\$30.61	-11.8%
20	(Graduate)	\$42.90	\$38.99	-9.1%
21	(Professional)	\$49.48	\$45.70	-7.6%
22	SSF Subtotal: Without Student Governance	\$481.48	\$507.89	5.49%
23	SSF TOTAL: With Student Govern (Undergrad)	\$516.17	\$538.50	4.3%
24	(Graduate)	\$491.97	\$518.59	5.4%
25	(Professional)	\$498.55	\$507.89	1.9%

\* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs. Undergraduate student governance fees do not apply to these students.

#### Student Service Fees Committee Recommendations for 2023-24 Funding

	2022 Final F	-	2022-2 Final R		2023-24 S Reque			Stu Fees inal Rec.		Stu Fees Rec. *
			Adj. Base w/Ra	dio K move						
Student Activity Fee:	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Student Activity Fee*	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 20.21	\$ 1,400,000	\$ 19.22	\$ 1,400,000	\$ 19.22
- Funding details attached Total Student Activity Fee:	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 20.21	\$ 1,400,000	\$ 19.22	\$ 1,400,000	\$ 19.22

		2022 Final I			Adj.	2022 Final Base w/R	Rec	o K move		2023-24 S Reque			2023-24 Cmte. Fi				2023-24 Final		
Media Fee:	ł	Revenue	Per	r Sem	Rev	/enue	F	Per Sem	F	Revenue	Pe	er Sem	Revenue	F	Per Sem	R	evenue	Pe	r Sem
MN Daily	\$	532,306	\$	6.88	\$	532,306	\$	6.88	\$	578,397	\$	7.68	\$ 578,397	\$	7.68	\$	578,397	\$	7.68
Radio K-Operating	\$	304,662	\$	3.94					\$	-	\$	-	\$ -	\$	-	\$	-	\$	-
Students for a Conservative Voice	\$	93,175	\$	1.20	\$	93,175	\$	1.20	\$	82,352	\$	1.09	\$ 60,642	\$	0.79	\$	60,642	\$	0.79
StudioU	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-
Wake Student Magazine	\$	44,111	\$	0.59	\$	44,111	\$	0.59	\$	45,598	\$	0.63	\$ 43,916	\$	0.60	\$	43,916	\$	0.60
Total Media Fee Groups:	\$	974,254	\$	12.61	\$	669,592	\$	8.67	\$	706,347	\$	9.40	\$ 682,955	\$	9.07	\$	682,955	\$	9.07

	2022 Final				2022 Final Adj. Base w/F	Re	с.	2023-24 S Reque			2023-24 Cmte. Fi		2023-24 Final	
Student Life, Health and Wellbeing Fee:	Revenue	Ρ	er Sem	Ĺ	Revenue		Per Sem	Revenue	Ρ	er Sem	Revenue	Per Sem	Revenue	Per Sem
Aurora Center	\$ 411,591	\$	5.33	\$	411,591	\$	5.33	\$ 415,361	\$	5.50	\$ 426,801	\$ 5.66	\$ 426,801	\$ 5.66
Boynton Health Facility Support Fee	\$ 852,367	\$	11.85	\$	852,367	\$	11.85	\$ 852,367	\$	12.08	\$ 869,661	\$ 12.32	\$ 869,661	\$ 12.32
Boynton Health Operational Fee	\$ 10,382,201	\$	144.45	\$	10,382,201	\$	144.45	\$ 10,422,201	\$	147.66	\$ 10,672,062	\$ 151.25	\$ 10,632,062	\$ 150.67
Radio K				\$	304,662	\$	3.94	\$ 335,017	\$	4.45	\$ 328,157	\$ 4.36	\$ 328,157	\$ 4.36
Student Advocate Services	\$ 175,342	\$	2.31	\$	175,342	\$	2.31	\$ 175,342	\$	2.32	\$ 181,225	\$ 2.40	\$ 181,225	\$ 2.40
Student Conflict Resolution Center	\$ 356,398	\$	4.61	\$	356,398	\$	4.61	\$ 356,398	\$	4.72	\$ 366,534	\$ 4.86	\$ 366,534	\$ 4.86
Student Fee Administration	\$ 161,542	\$	2.09	\$	161,542	\$	2.09	\$ 161,542	\$	2.14	\$ 166,601	\$ 2.21	\$ 166,601	\$ 2.21
Student Legal Services	\$ 1,371,769	\$	17.74	\$	1,371,769	\$	17.74	\$ 1,374,769	\$	18.21	\$ 1,415,121	\$ 18.76	\$ 1,415,121	\$ 18.76
Student Parent Grants	\$ 150,000	\$	1.94	\$	150,000	\$	1.94	\$ 150,000	\$	1.99	\$ 150,000	\$ 1.99	\$ 150,000	\$ 1.99
Student Unions & Activities - Bond Repayment	\$ 3,559,021	\$	46.01	\$	3,559,021	\$	46.01	\$ 3,559,021	\$	47.13	\$ 3,559,021	\$ 47.13	\$ 3,559,021	\$ 47.13
Student Unions & Activities - Facility Support Fee	\$ 4,295,574	\$	55.59	\$	4,295,574	\$	55.59	\$ 4,315,497	\$	57.16	\$ 4,340,017	\$ 57.50	\$ 4,340,017	\$ 57.50
Student Unions & Activities - Operating Fee	\$ 2,540,256	\$	32.85	\$	2,540,256	\$	32.85	\$ 2,609,759	\$	34.60	\$ 2,655,262	\$ 35.22	\$ 2,655,262	\$ 35.22
University Recreation and Wellness -Facility Support Fee	\$ 6,135,624	\$	79.37	\$	6,135,624	\$	79.37	\$ 6,180,881	\$	81.88	\$ 6,260,785	\$ 82.97	\$ 6,260,785	\$ 82.97
University Recreation and Wellness - Operational Fee	\$ 3,468,486	\$	44.92	\$	3,468,486	\$	44.92	\$ 3,963,432	\$	52.73	\$ 4,073,560	\$ 54.24	\$ 4,023,560	\$ 53.55
Total Student Life, Health and Wellbeing Fee	\$ 33,860,171	\$	449.07	\$	34,164,833	\$	453.00	\$ 34,871,587	\$	472.57	\$ 35,464,807	\$ 480.87	\$ 35,374,807	\$ 479.60

			2022-23 Final Rec. Adi. Base w/Radio K move					2023-24 Stu Fees Requested*				2023-24 \$ Cmte. Fi		2023-24 Stu Fe Final Rec. *						
Special Assessment Groups:	F	Revenue	Pe	er Sem		Revenue	F	Per Sem	F	Revenue	Pe	er Sem		Revenue	Р	er Sem	R	evenue	Pe	er Sem
Council of Graduate Students	\$	116,450	\$	10.49	\$	116,450	\$	10.49	\$	117,850	\$	10.70	\$	117,850	\$	10.70	\$	117,850	\$	10.70
Professional Student Government	\$	209,706	\$	17.07	\$	209,706	\$	17.07	\$	207,840	\$	17.41	\$	207,840	\$	17.41	\$	207,840	\$	17.41
Undergraduate Student Government	\$	128,060	\$	2.28	\$	128,060	\$	2.28	\$	128,424	\$	2.32	\$	128,424	\$	2.32	\$	128,424	\$	2.32
Total Special Assessments	\$	454,216	\$	29.84	\$	454,216	\$	29.84	\$	454,114	\$	30.43	\$	454,114	\$	30.43	\$	454,114	\$	30.43
Total for All Groups	\$	36.760.141	\$	511.32	\$	36.760.141	\$	511.31	\$	37,503,548	\$	532.61	\$	38,001,876	\$	539.59	\$	37,911,876	\$	538.32

\*Note: Cmte Final and Final recommendations for Student Life, Health and Wellbeing units were adjusted for compensation and reallocation

4/26/2023

			I	Updated Estimates F.Y. 2023							Α	pproved Budget F.Y. 2024				
	0 & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	0 & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
J of M SUMMARY		Tutton		TOR	Reserves	Total		Allocations		rution		TOR	Reserves	lotai		Allocations
Resources																
Balance Forward - Systemwide	(1,018,858)	0	0	0	8,083,857	7,064,999	0	7,064,999	109,885	0	0	0	40,355,989	40,465,874	0	40,465,874
Annual Revenue:																
State Legislative Appropriations	621,968,000	0	93,095,000	0	0	715,063,000	0	715,063,000	686,558,000	0	94,845,000	0	0	781,403,000	0	781,403,000
Tuition and Fees	3,300,000	967,757,143	0	0	0	971,057,143	0	971,057,143	3,300,000	991,268,259	0	0	0	994,568,259	0	994,568,259
Indirect Cost Recovery	0	0	0	215,797,300	0	215,797,300	0	215,797,300	0	0	0	214,060,312	0	214,060,312	0	214,060,312
Investment Income (net)	0	0	0	0	77,827,400	77,827,400	0	77,827,400	0	0	0	0	60,446,000	60,446,000	0	60,446,000
Enterprise Assessment	22,500,000	0	0	0	0	22,500,000	0	22,500,000	24,200,000	0	0	0	0	24,200,000	0	24,200,000
Other	500,000	0	0	0	0	500,000	578,484,410	578,984,410	4,532,000	0	0	0	0	4,532,000	610,881,930	615,413,930
Subtotal - Annual Revenue	648,268,000	967,757,143	93,095,000	215,797,300	77,827,400	2,002,744,843	578,484,410	2,581,229,253	718,590,000	991,268,259	94,845,000	214,060,312	60,446,000	2,079,209,571	610,881,930	2,690,091,501
Net Interfund Transfers	7,932,000	0	0	0	(7,932,000)	0	0	0	6,932,000	0	0	0	(6,932,000)	0	0	0
Fotal Resources Available	655,181,142	967,757,143	93,095,000	215,797,300	77,979,257	2,009,809,842	578,484,410	2,588,294,252	725,631,885	991,268,259	94,845,000	214,060,312	93,869,989	2,119,675,445	610,881,930	2,730,557,375
Allocations																
Board of Regents	0	0	0	0	90,000	90,000	943,937	1,033,937	0	0	0	0	90,000	90,000	975,937	1,065,937
President's Office	389,419	0	0	0	167,000	556,419	5,648,601	6,205,020	389,419	0	0	0	207,000	596,419	6,213,601	6,810,020
thletics	6,920,069	0	0	0	0	6,920,069	0	6,920,069	6,914,242	0	0	0	0	6,914,242	0	6,914,242
Jniversity Relations	0	0	0	0	5,509,580	5,509,580	6,677,585	12,187,165	0	0	0	0	5,700,580	5,700,580	7,340,592	13,041,172
General Counsel	0	0	0	0	0	0	6,560,162	6,560,162	0	0	0	0	0	0	6,752,162	6,752,162
Audits	0	0	0	0	0	0	2,325,534	2,325,534	0	0	0	0	0	0	2,523,534	2,523,534
Chief Financial Officer/SVP	0	0	0	0	4,000,000	4,000,000	124,668,812	128,668,812	0	0	0	0	4,000,000	4,000,000	134,338,392	138,338,392
luman Resources							7,291,277	7,291,277							8,722,766	8,722,766
Iniversity Services	314,688	0	0	0	1,000,000	1,314,688	178,251,047	179,565,735	450,913	0	0	0	1,000,000	1,450,913	186,717,505	188,168,418
Debt Service	20,102,951	0	0	0	0	20,102,951	31,292,699	51,395,650	21,779,087	0	0	0	0	21,779,087	34,641,645	56,420,732
xec VP/Provost Acadmic Affairs	274,830,904	656,397,956	45,581,847	74,499,842	0	1,051,310,549	175,433,139	1,226,743,688	288,736,839	674,257,018	45,581,847	74,523,091	0	1,083,098,795	181,673,179	1,264,771,974
/P Clinical Affairs	182,240,673	175,089,649	33,665,524	129,854,633	0	520,850,479	6,858,070	527,708,549	192,070,484	177,439,579	33,665,524	128,699,451	0	531,875,038	7,551,710	539,426,748
Research	24,894,783	0	703,683	8,303,937	0	33,902,403	25,751,606	59,654,009	26,139,481	0	703,683	7,663,088	0	34,506,252	26,877,606	61,383,858
Duluth	52,617,057	103,788,787	4,702,946	3,045,607	350,000	164,504,397	0	164,504,397	64,874,733	104,200,748	6,452,946	3,045,607	350,000	178,924,034	0	178,924,034
<i>N</i> orris	25,723,145	8,482,264	0	64,813	0	34,270,222	0	34,270,222	27,888,891	9,255,696	0	68,105	0	37,212,692	0	37,212,692
Crookston	13,535,425	15,323,113	0	13,984	0	28,872,522	0	28,872,522	15,500,238	15,691,273	0	48,209	0	31,239,720	0	31,239,720
Rochester	9,107,343	8,675,374	450,000	14,484	0	18,247,201	0	18,247,201	9,567,472	10,423,945	450,000	12,761	0	20,454,178	0	20,454,178
Contingencies and Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations	44,394,800	0	7,991,000	0	25,506,688	77,892,488	6,781,941	84,674,429	69,304,836	0	7,991,000	0	7,690,382	84,986,218	6,553,301	91,539,519
Subtotal - Allocations	655,071,257	967,757,143	93,095,000	215,797,300	37,623,268	1,969,343,968	578,484,410	2,547,828,378	723,616,635	991,268,259	94,845,000	214,060,312	20,037,962	2,043,828,168	610,881,930	2,654,710,098
Total Allocations	655,071,257	967,757,143	93,095,000	215,797,300	37,623,268	1,969,343,968	578,484,410	2,547,828,378	723,616,635	991,268,259	94,845,000	214,060,312	20,037,962	2,043,828,168	610,881,930	2,654,710,098
Change in allocations/Transfers																
Ending Balance	109,885	0	0	0	40,355,989	40,465,874	0	40,465,874	2,015,250	0	0	<u> </u>	73,832,027	75,847,277	0	75,847,277
Board Policy Goal Reserve	100,000	Ū	0	Ū	28,602,520	-0,-00,014	v	-0,-100,074	2,010,200	U	v	0	31,256,120	10,071,211	Ū	10,041,211

			U	pdated Estimates F.Y. 2023	;						A	Approved Budget F.Y. 2024				
	O & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
ANNUAL RESOURCES			•								•					
State Legislative Appropriations																
General Appropriation	621,968,000	0	0	0	0	621,968,000	0	621,968,000	686,558,000	0	0	0	0	686,558,000	0	686,558,000
MinnesotaCare	0	0	2,157,000	0	0	2,157,000	0	2,157,000	0	0	2,157,000	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	22,250,000	0	22,250,000	0	0	22,250,000	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	7,991,000	0	0	7,991,000	0	7,991,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
Agriculture Special	0	0	42,922,000	0	0	42,922,000	0	42,922,000	0	0	42,922,000	0	0	42,922,000	0	42,922,000
Health Sciences Special	0	0	9,204,000	0	0	9,204,000	0	9,204,000	0	0	9,204,000	0	0	9,204,000	0	9,204,000
Technology Special	0	0	1,140,000	0	0	1,140,000	0	1,140,000	0	0	1,140,000	0	0	1,140,000	0	1,140,000
System Special	0	0	7,431,000	0	0	7,431,000	0	7,431,000	0	0	9,181,000	0	0	9,181,000	0	9,181,000
Subtotal - State Appropriations	621,968,000	0	93,095,000	0	0	715,063,000	0	715,063,000	686,558,000	0	94,845,000	0	0	781,403,000	0	781,403,000
Tuition																
Tuition - Crookston	0	15,323,113	0	0	0	15,323,113	0	15,323,113	0	15,691,273	0	0	0	15,691,273	0	15,691,273
Tuition - Duluth	0	103,788,787	0	0	0	103,788,787	0	103,788,787	0	104,200,748	0	0	0	104,200,748	0	104,200,748
Tuition - Morris	0	8,482,264	0	0	0	8,482,264	0	8,482,264	0	9,255,696	0	0	0	9,255,696	0	9,255,696
Tuition - Rochester	0	8,675,374	0	0	0	8,675,374	0	8,675,374	0	10,423,945	0	0	0	10,423,945	0	10,423,945
Tuition - Twin Cities	0	831,487,605	0	0	0	831,487,605	0	831,487,605	0	851,696,597	0	0	0	851,696,597	0	851,696,597
Subtotal - Tuition	0	967,757,143	0	0	0	967,757,143	0	967,757,143	0	991,268,259	0	0	0	991,268,259	0	991,268,259
Tuition Adjustment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,300,000	0	0	0	0	3,300,000	0	3,300,000	3,300,000	0	0	0	0	3,300,000	0	3,300,000
Subtotal - Tuition and Fees	3,300,000	0	0	0	0	3,300,000	0	3,300,000	3,300,000	0	0	0	0	3,300,000	0	3,300,000
Indirect Cost Recovery	0	0	0	215,797,300	0	215,797,300	0	215,797,300	0	0	0	214,060,312	0	214,060,312	0	214,060,312
Investment Income (net)																
Gross Investment Income	0	0	0	0	52,631,400	52,631,400	0	52,631,400	0	0	0	0	61,516,000	61,516,000	0	61,516,000
Realized Cap Gains/Loss & Fees	0	0	0	0	2,366,000	2,366,000	0	2,366,000	0	0	0	0	1,500,000	1,500,000	0	1,500,000
Earnings Withdrawal TIP in CEF	0	0	0	0	25,000,000	25,000,000	0	25,000,000	0	0	0	0	0	0	0	0
Fees & Operating Deduction	0	0	0	0	(1,870,000)	(1,870,000)	0	(1,870,000)	0	0	0	0	(2,270,000)	(2,270,000)	0	(2,270,000)
Inv. Income - To Participants	0	0	0	0	(300,000)	(300,000)	0	(300,000)	0	0	0	0	(300,000)	(300,000)	0	(300,000)
Subtotal - Investment Income (net)	0	0	0	0	77,827,400	77,827,400	0	77,827,400	0	0	0	0	60,446,000	60,446,000	0	60,446,000
Other																
Internal Cost Pool Receipts	0	0	0	0	0	0	578,484,410	578,484,410	0	0	0	0	0	0	610,881,930	610,881,930
Legal Settlements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Enterprise Assessment	22,500,000	0	0	0	0	22,500,000	0	22,500,000	24,200,000	0	0	0	0	24,200,000	0	24,200,000
Other Income/Misc. Adj	500,000	0	0	0	0	500,000	0	500,000	4,532,000	0	0	0	0	4,532,000	0	4,532,000
Subtotal - Other	23,000,000	0	0	0	0	23,000,000	578,484,410	601,484,410	28,732,000	0	0	0	0	28,732,000	610,881,930	639,613,930
Annual Revenue	648,268,000	967,757,143	93,095,000	215,797,300	77,827,400	2,002,744,843	578,484,410	2,581,229,253	718,590,000	991,268,259	94,845,000	214,060,312	60,446,000	2,079,209,571	610,881,930	2,690,091,501
Net Interfund Transfers																
Into O&M from Central Reserves	7,932,000	0	0	0	(7,932,000)	0	0	0	6,932,000	0	0	0	(6,932,000)	0	0	0
Subtotal - Net Transfers	7,932,000	0	0	0	(7,932,000)	0	0	0	6,932,000	0	0	0	(6,932,000)	0	0	0

			ι	Jpdated Estimates F.Y. 2023							A	pproved Budget F.Y. 2024				
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
ALLOCATIONS																
Board of Regents	0	0	0	0	90,000	90,000	943,937	1,033,937	0	0	0	0	90,000	90,000	975,937	1,065,937
President's Office	389,419	0	0	0	167,000	556,419	5,648,601	6,205,020	389,419	0	0	0	207,000	596,419	6,213,601	6,810,020
			0	0		550,+15				-	0	-		000,410		
General Counsel	0	0	0	0	0	0	6,560,162	6,560,162	0	0	0	0	0	0	6,752,162	6,752,162
Audits	0	0	0	0	0	0	2,325,534	2,325,534	0	0	0	0	0	0	2,523,534	2,523,534
Chief Financial Officer																
Sr. VP Finance & Operations	0	0	0	0	0	0	2,000,695	2,000,695	0	0	0	0	0	0	2,063,695	2,063,695
Information Technology	0	0	0	0	4,000,000	4,000,000	83,751,808	87,751,808	0	0	0	0	4,000,000	4,000,000	88,454,881	92,454,881
University Health & Safety	0	0	0	0	0	0	7,718,082	7,718,082	0	0	0	0	0	0	7,674,442	7,674,442
Public Safety	0	0	0	0	0	0	13,738,349	13,738,349	0	0	0	0	0	0	17,749,643	17,749,643
Assoc VP Finance	0	0	0	0	0	0	17,459,878	17,459,878	0	0	0	0	0	0	18,395,731	18,395,731
Total - Chief Financial Officer	0	0	0	0	4,000,000	4,000,000	124,668,812	128,668,812	0	0	0	0	4,000,000	4,000,000	134,338,392	138,338,392
Human Resources	0	0	0	0	0	0	7,291,277	7,291,277	0	0	0	0	0	0	8,722,766	8,722,766
University Services																
University Services - VP	0	0	0	0	0	0	9,794,938	9,794,938	0	0	0	0	0	0	10,105,938	10,105,938
Facilities Management	0	0	0	0	1,000,000	1,000,000	163,202,438	164,202,438	0	0	0	0	1,000,000	1,000,000	171,419,783	172,419,783
Capital Planning/Project Mgmt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Planning, Space & Real Estate	0	0	0	0	0	0	2,631,788	2,631,788	0	0	0	0	0	0	2,431,901	2,431,901
Auxiliary Services	314,688	0	0	0	0	314,688	2,621,883	2,936,571	450,913	0	0	0	0	450,913	2,759,883	3,210,796
Total - University Services	314,688	0	0	0	1,000,000	1,314,688	178,251,047	179,565,735	450,913	0	0	0	1,000,000	1,450,913	186,717,505	188,168,418
Debt Service	20,102,951	0	0	0	0	20,102,951	31,292,699	51,395,650	21,779,087	0	0	0	0	21,779,087	34,641,645	56,420,732
University Relations	0	0	0	0	5,509,580	5,509,580	6,677,585	12,187,165	0	0	0	0	5,700,580	5,700,580	7,340,592	13,041,172
Athletics	6,920,069	0	0	0	0	6,920,069	0	6,920,069	6,914,242	0	0	0	0	6,914,242	0	6,914,242
Research	24,894,783	0	703,683	8,303,937	0	33,902,403	25,751,606	59,654,009	26,139,481	0	703,683	7,663,088	0	34,506,252	26,877,606	61,383,858
Exec. VP Academic Affairs																
Exec VP & Provost	12,700,930	0	985,497	81,021	0	13,767,448	15,174,791	28,942,239	13,194,066	0	985,497	44,923	0	14,224,486	15,795,591	30,020,077
Academic Hlth Sciences	1,341,161	416,408	822,861	7,209	0	2,587,639	1,599,906	4,187,545	460,849	491,711	822,861	5,714	0	1,781,135	1,709,906	3,491,041
Undergraduate Education	3,184,175	4,169,086	0	18,612	0	7,371,873	76,120,531	83,492,404	5,278,411	4,315,004	0	0	0	9,593,415	78,684,271	88,277,686
Equity & Diversity	1,120,500	0	0	28,000	0	1,148,500	12,975,452	14,123,952	1,120,500	0	0	5,000	0	1,125,500	13,635,952	14,761,452
Global Prog Strategy Alliance	706,126	159,185	0	18,822	0	884,133	4,846,587	5,730,720	761,483	126,413	0	34,271	0	922,167	4,974,587	5,896,754
Graduate School	1,600,000	427,284	0	0	0	2,027,284	15,817,304	17,844,588	1,600,000	442,281	0	0	0	2,042,281	16,438,304	18,480,585
Student Affairs	2,393,017	0	0	0	0	2,393,017	4,620,236	7,013,253	2,870,255	0	0	0	0	2,870,255	4,819,236	7,689,491
University Libraries	0	0	0	312,000	0	312,000	44,278,332	44,590,332	0	0	0	318,000	0	318,000	45,615,332	45,933,332
Total - Sr. Vice President	23,045,909	5,171,963	1,808,358	465,664	0	30,491,894	175,433,139	205,925,033	25,285,564	5,375,409	1,808,358	407,908	0	32,877,239	181,673,179	214,550,418
Provost																
Education & Human Dev.	21,095,573	66,198,778	987,657	6,523,023	0	94,805,031	0	94,805,031	22,445,968	67,983,929	987,657	6,523,023	0	97,940,577	0	97,940,577
Carlson School of Management	7,989,943	91,759,666	806,526	183,696	0	100,739,831	0	100,739,831	9,803,822	94,132,257	806,526	183,696	0	104,926,301	0	104,926,301
Humphrey Inst. of Public Affairs	6,346,534	7,922,022	91,942	354,370	0	14,714,868	0	14,714,868	6,731,256	7,698,645	91,942	630,000	0	15,151,843	0	15,151,843
Law School	14,690,621	36,730,890	0	204,103	0	51,625,614	0	51,625,614	15,135,094	37,652,011	0	204,103	0	52,991,208	0	52,991,208
Design	7,061,712	21,368,686	451,444	206,046	0	29,087,888	0	29,087,888	7,286,554	22,068,687	451,444	186,123	0	29,992,808	0	29,992,808
Food., Ag., Nat. Res. Sciences	37,149,301	32,892,000	21,953,054	9,750,000	0	101,744,355	0	101,744,355	39,145,237	33,412,000	21,953,054	9,750,000	0	104,260,291	0	104,260,291
Ag Experiment Station	3,284,326	0	2,147,329	0	0	5,431,655	0	5,431,655	3,478,863	0	2,147,329	0	0	5,626,192	0	5,626,192
MN Extension Service	13,632,299	0	15,835,736	1,862,832	0	31,330,867	0	31,330,867	14,466,705	0	15,835,736	1,850,000	0	32,152,441	0	32,152,441
Continuing & Prof Studies	6,105,536	14,814,372	0	5,514	0	20,925,422	0	20,925,422	5,773,293	15,413,985	0	0	0	21,187,278	0	21,187,278
Biological Sciences	24,994,979	29,469,800	359,801	9,671,364	0	64,495,944	0	64,495,944	25,117,038	30,501,243	359,801	9,671,364	0	65,649,446	0	65,649,446
Liberal Arts	46,521,069	191,800,000	0	4,800,000	0	243,121,069	0	243,121,069	50,715,816	196,142,610	0	4,643,644	0	251,502,070	0	251,502,070
Science & Engineering	62,913,102	158,269,779	1,140,000	40,473,230	0	262,796,111	0	262,796,111	63,351,629	163,876,242	1,140,000	40,473,230	0	268,841,101	0	268,841,101
Total - Provost	251,784,995	651,225,993	43,773,489	74,034,178	0	1,020,818,655	0	1,020,818,655	263,451,275	668,881,609	43,773,489	74,115,183	0	1,050,221,556	0	1,050,221,556

			U	pdated Estimates F.Y. 2023								Approved Budget F.Y. 2024				
					Central		Support	Budgeted					Central		Support	Budgeted
	0 & M	Tuition	State Special	ICR	Reserves	Total	Unit Pools	Allocations	0 & M	Tuition	State Special	ICR	Reserves	Total	Unit Pools	Allocations
Academic Health Center																
Dentistry	13,434,887	32,080,740	244,000	1,500,000	0	47,259,627	0	47,259,627	13,810,748	33,123,494	244,000	1,500,000	0	48,678,242	0	48,678,242
VP-Academic Clinical Affairs	0	0	0	325,000	0	325,000	6,858,070	7,183,070	0	0	0	270,000	0	270,000	7,551,710	7,821,710
Academic Clinical Affairs	34,342,570	1,100,000	10,087,512	18,307,256	0	63,837,338	0	63,837,338	34,699,384	1,138,500	10,087,512	17,570,552	0	63,495,948	0	63,495,948
Medical School	95,218,290	53,417,775	17,670,644	79,302,058	0	245,608,767	0	245,608,767	95,824,937	54,266,730	17,670,644	79,302,058	0	247,064,369	0	247,064,369
Nursing	5,812,860	18,148,655	518,000	2,328,931	0	26,808,446	0	26,808,446	6,359,362	18,620,978	518,000	2,348,909	0	27,847,249	0	27,847,249
Pharmacy	6,319,968	25,774,884	1,444,000	6,161,618	0	39,700,470	0	39,700,470	10,429,812	24,176,568	1,444,000	6,182,932	0	42,233,312	0	42,233,312
Public Health	7,821,458	22,404,595	340,743	18,179,770	0	48,746,566	0	48,746,566	11,093,348	22,717,709	340,743	17,775,000	0	51,926,800	0	51,926,800
Veterinary Medicine	19,290,640	22,163,000	3,360,625	3,750,000	0	48,564,265	0	48,564,265	19,852,893	23,395,600	3,360,625	3,750,000	0	50,359,118	0	50,359,118
Total - Academic Health Center	182,240,673	175,089,649	33,665,524	129,854,633	0	520,850,479	6,858,070	527,708,549	192,070,484	177,439,579	33,665,524	128,699,451	0	531,875,038	7,551,710	539,426,748
Duluth	52,617,057	103,788,787	4,702,946	3,045,607	350,000	164,504,397	0	164,504,397	64,874,733	104,200,748	6,452,946	3,045,607	350,000	178,924,034	0	178,924,034
Morris	25,723,145	8,482,264	0	64,813	0	34,270,222	0	34,270,222	27,888,891	9,255,696	0	68,105	0	37,212,692	0	37,212,692
Crookston	13,535,425	15,323,113	0	13,984	0	28,872,522	0	28,872,522	15,500,238	15,691,273	0	48,209	0	31,239,720	0	31,239,720
Rochester	9,107,343	8,675,374	450,000	14,484	0	18,247,201	0	18,247,201	9,567,472	10,423,945	450,000	12,761	0	20,454,178	0	20,454,178
Contingencies and Reserves																
General Contingency	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations (TINA)																
Rsrv-Initiatives/CR Depreciation	2,699,979	0	0	0	506,688	3,206,667	0	3,206,667	2,216,479	0	0	0	449,882	2,666,361	0	2,666,361
Strategic Planning	2,668,900	0	0	0	0	2,668,900	0	2,668,900	2,668,900	0	0	0	0	2,668,900	0	2,668,900
MnDRIVE	31,103	0	0	0	0	31,103	0	31,103	31,103	0	0	0	0	31,103	0	31,103
Strategic Investment Pool	8,500,000	0	0	0	0	8,500,000	0	8,500,000	8,500,000	0	0	0	0	8,500,000	0	8,500,000
Graduate Assistant Support	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Enterprise Project	20,462,818	0	0	0	0	20,462,818	0	20,462,818	22,162,818	0	0	0	0	22,162,818	0	22,162,818
Law Bridge	1,000,000	0	0	0	0	1,000,000	0	1,000,000	0	0	0	0	0	0	0	0
Promise Scholarship	2,000,000	0	0	0	0	2,000,000	825,000	2,825,000	2,000,000	0	0	0	0	2,000,000	825,000	2,825,000
American Indian Scholars	0	0	0	0	0	0	0	0	4,032,000	0	0	0	0	4,032,000	0	4,032,000
Leases/Taxes etc.	0	0	0	0	0	0	5,956,941	5,956,941	0	0	0	0	0	0	5,728,301	5,728,301
Utility Reserve	1,000,000	0	0	0	0	1,000,000	0	1,000,000	1,000,000	0	0	0	0	1,000,000	0	1,000,000
Outside Legal Reserve	0	0	0	0	0	0	0	0	0	0	0	0	5,000,000	5,000,000	0	5,000,000
New Bldg Operations/Utilities	532,000	0	0	0	0	532,000	0	532,000	289,000	0	0	0	0	289,000	0	289,000
Rochester/Mayo Appropriation	0	0	7,991,000	0	0	7,991,000	0	7,991,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
NR Investments	1,750,000	0	0	0	17,000,000	18,750,000	0	18,750,000	7,064,536	0	0	0	2,234,000	9,298,536	0	9,298,536
LCCMR Appropriations/TIP	0	0	0	0	0	0	0	0	0	0	0	0	6,500	6,500	0	6,500
Misc. Appropriations Recurring	0	0	0	0	0	0	0	0	1,476,000	0	0	0	0	1,476,000	0	1,476,000
Misc. Appropriations NR	0	0	0	0	0	0	0	0	4,264,000	0	0	0	0	4,264,000	0	4,264,000
Rare Dis Cncl/Med CentCre NR	150,000	0	0	0	0	150,000	0	150,000	10,000,000	0	0	0	0	10,000,000	0	10,000,000
Principal Reserve-Bonds-NR	0	0	0	0	8,000,000	8,000,000	0	8,000,000	0	0	0	0	0	0	0	0
Total - Special Allocations	44,394,800	0	7,991,000	0	25,506,688	77,892,488	6,781,941	84,674,429	69,304,836	0	7,991,000	0	7,690,382	84,986,218	6,553,301	91,539,519
ALLOCATIONS	655,071,257	967,757,143	93,095,000	215,797,300	37,623,268	1,969,343,968	578,484,410	2,547,828,378	723,616,635	991,268,259	94,845,000	214,060,312	20,037,962	2,043,828,168	610,881,930	2,654,710,098

In an effort to collect feedback from the University community on the President's recommended FY 2024 annual operating budget, the Board held a public forum on June 8, 2023. A total of 10 members of the University community provided their comments at the forum. A video recording of the public forum is available <u>online</u>.

In addition to the in-person public forum opportunity, students, staff, faculty, alumni, and community members were invited to provide written feedback on the President's recommended FY 2024 annual operating budget through an online form. Written comments were collected from June 2, 2023 to June 20, 2023 via the Board's website.

The public comment opportunity was promoted to students, staff, and faculty through the U of M Brief newsletter, on the MyU Portal, and a systemwide email. In addition, the comment period was promoted to the public in a press release issued ahead of the June Board meeting.

The comments received appear on the following pages in the order they were received. They have not been edited.

First Name	Last Name	Affiliation	Message
Ian	Evans	Faculty/Staff	Please continue to invest financially in mental health services and its providers on campus.
Olivia	Klemek	Alumni; Faculty/Staff	Give UMM more money. They receive less than 1% of the entire UMN budget. They need to be paying people better to stay out in the middle of Western Minnesota. We like to talk about UMM when they're doing great things, but let's give them more support so that we can continue to see them succeed.
Jackson	Scheib	Faculty/Staff; Student	Pay graduate students more money.
Ken	Rosenblum	Alumni; Student	I read that the University unilaterally added an additional paid holiday (Juneteenth) without requiring the union employees to negotiate for it. I think this is highly irresponsible and would recommend to the legislature that they deduct this additional expense from your state funding.
Darren	LaScotte	Alumni; Faculty/Staff	I am glad to see that there is a proposed increase in P&A, Civil Service, Graduate Student, and other salary groups of about 4%. This is a step in the right direction, and I am hopeful that these steps continue each year. Speaking form my own experience, many P&As (and other groups) are living paycheck to paycheck, and the compensation we receive in our respective fields has not kept up with fair market value or for-profit industry rates. As a result, many are looking to leave the university and seek employment elsewhere, which diminishes the quality of instruction and student services on campus. If the University truly hopes to make headway in its promises related to DEI initiatives, talent retention, and quality education in our state, fair and competitive compensation is a must.
Kyle	Houser	Student	Please approve increases in compensation rates for graduate assistants. While those proposed are a step in the right direction, they do little to combat rent distress many graduate students (including myself) are experiencing. The base pay increase does not reflect the increase seen in cost of living in the area and will still mean that graduate students will be uncomfortable and unable to afford basic necessities even while strictly budgeted. I understand there will be negotiations with the newly formed grad union, but consider preempting these discussions with a better compensation increase.

First Name	Last Name	Affiliation	Message
Ian	Moore	Faculty/Staff	The Library Annex project on the UMD campus will do so much for the Sales program and the preservation of our archival resources, used widely by different programs on campus. Moving it forward will benefit the campus, the region, and the state.
Penny	Edgell	Faculty/Staff	Since 2020 the average annual inflation rate has been 5.44%, with a total inflation since 2020 of 17.21%. A merit increase of 3.5% would be generous in other times. Now, it is not a credible "investment in the human factor" or in any way adequate it's outrageously low.
Mary	Pogatshnik	Alumni; Faculty/Staff	The most important thing for the budget is to restore American Indian Studies, Chicano + Latino Studies and Afro Studies to honor their work and their curricular needs. UMN is the first public university in the nation to have these departments, which were brought into existence by Black student activists in 1969. American Indian Studies, Chicano + Latino Studies are housed in the basement of Scott Hall where there is NO Wi-fi service and BLACK MOLD in office and classroom spaces. This budget needs to restore funding for ethnic studies and while you're at it, y'all should vote to move American Indian Studies, Chicano + Latino Studies into Morrill Hall once it's renovated. Thanks for reading.
Maggie	Sorensen	Faculty/Staff; Student	A 7% increase in tuition within 2 years is not reasonable whatsoever, especially when a portion of the budget is going to "revitalizing" Carlson, one of the nicest areas of campus, when the chemistry halls and labs are completely run down and outdated to the point where student education suffers. Think of the increase in terms of this- a student will need to use 2-3 weeks of part time pay JUST to cover this increase. Many students are already struggling to afford rent and groceries. Higher education costs cannot continue to rise like this without severely impacting the livelihood of students.
Yashaswi	Subedi	Student	Dear Board of Reagents, I am writing to advocate for an increased budget allocation for scholarships, services, and opportunities for the undergraduate international student community at our university. I believe it is crucial for the board to recognize the unfairness of categorizing students based on their citizenship status before acknowledging their academic abilities. The very limited number of scholarships listed on the International Student and Scholars Services (ISSS) website, coupled with the fact that some opportunities are not even open for applications is very disheartening. As an international student myself, I personally qualify for only a handful

First Name	Last Name	Affiliation	Message
			of scholarships (around 3) and it is dismaying to find that some of these opportunities are not even available every year. The Culture Corp award, for instance, is an example. This demonstrates a clear gap in scholarship opportunities for international students, hindering our ability to access financial support for our education. I firmly believe that requesting budget allocation for better scholarly opportunities for international students is not only fair but also essential for fostering a diverse and inclusive campus environment. By allocating more budget towards scholarships, services, and opportunities specifically designed for international students, we can level the playing field and provide a fair chance for all students to excel academically. Thank you!
Samantha	Gerges	Student	You have already cut programs that "waste" your money. Raising our tuition by 3.5% to fund other programs and fees is unnecessary and ridiculous. Tuition is already expensive and most students can't afford it, so they have to take out loans and are in debt. This tuition increase is used for your salaries. It is not our job to fund your greed and selfishness.
Christophe	Wall-Romana	Faculty/Staff	The College of Liberal Arts at the TC campus continues to be underfunded by the University. We are facing constant erosion of our department budgets, lack on infrastructure in crucial areas (film studies), and a budget model that penalizes areas of knowledge and research that do not generate revenue. The University is failing its strong advocacy of the humanities at a time when conservative forces are making a joke of its vital roles: guiding students to become critical thinkers and engaged citizens, analyzing cultures present and past within the horizon of truth and justice, making everyone feel equal and valued, and emphasizing how different worldviews and especially the discovery of foreign languages and foreign cultures are instrumental in creating a fairer world. I call on the Board of Regents to commit to a special humanities fund for a more thoughtful world that can restore the relative prestige of the humanities and social sciences within and without the university. I have personally encountered growing skepticism from STEM leaders at the U about the mission of CLA within the University based on astoundingly uninformed and superficial views. An R1 university cannot flourish without placing the humanities front and center at a time when freewheeling developments in resource extraction, genomics, and AI (among many other areas) are putting humanity at risk of global failure. In other words, tech

First Name	Last Name	Affiliation	Message
			hubris à la Musk has never been so in need of check and balances from the careful deep- thinking of humanities and social sciences research. Please endeavor to restore the crucial counsel and safeguarding training of humanistic knowledge within the UMN.
Jaron	Frank	Student	Raising tuition hurts students. Make college accessible and affordable for everyone.
Jack	Lee	Student	I would love to know your rationale for providing STEM, sports, and business with perpetual spending increases while the classes and professors in my fields are always cut.
			This is a university, not an incubator of human capital for corporations and oligarchs. Yet, that's who your budget caters to year after year. I suppose you know better than I who signs your checks.
			The death of democracy walks hand in hand with the death of the humanities. Remember that. It's easy to forget when your hands are deep in the pockets of your students.
Rachel	Thelen	Faculty/Staff	I am worried that increasing tuition is going to turn prospective students aways as application numbers in our department have already decreased in recent years. I also feel that faculty merit increases need to be a priority as certain departments are well below the national average for compensation.
Kai	Poecher	Student	In hopes of gaining all parties' support, I propose a commitment to fiscal responsibility. In order to maintain a balanced fiscal budget I believe the new president should get a salary of the average pay of all teachers. This would keep the power balance in check and if what we pay professors is sufficient then the president should also find it sufficient. Thank you for taking my recommendation seriously and working it into the 2024 budget.
Kate	Elwell	Alumni; Community Member;	Thank you for the opportunity to provide feedback on the budget document that represents the values of the University.
		Faculty/Staff	I strongly oppose the massive spend on 3620 Finance and Operations R&R - Security Infrastructure (\$675,000), and recommend that this funding be reallocated for upstream

First Name	Last Name	Affiliation	Message
			interventions that will improve the fundamental wellbeing of UMN students: public health strategies to promote student mental health. This amount of funding could support training on all five campuses for employees to learn skills to better meet the mental health needs of current students, as well as staff to support faculty/instructors in their mental-health related interactions in learning environments. With MPACT 25 and PRISMH both highlighting the need for increased support for student mental health, this budget document fails to allocate funding in support of this critical need.
			As the co-chair of PRISMH's Services & Treatment committee and a recent presenter to the BOR, I know that the drive to address student mental health is there. This is not an issue that should be added onto the plates of already-stretched employees, but is one that needs a collective impact approach with adequate funding to truly see changes.
			Thank you for your attention, Kate Elwell, MPH, CHES, CPH
Shimanto	Joarder	Student	I think the UMN can reduce it's operating budget by making all writing classes online.
Emily	Royer	Faculty/Staff	I see there are intended big jumps in the Twin Cities campus International Student Support Services, International Student Engagement Fee, and International Sponsored Student Fee. I hope this planned increase was made with the goal of facilitating the Global Programs and Strategy Alliance's ability to provide more and better services and programs for the University's international student population.
			I am also disturbed by the content on page 17 that outlines the actions University units plan to take to reduce "compensation-related expenses," especially the line "hiring replacement employees at a lesser salary than the previous employees." I am interested in the ethical reasoning behind this kind of strategy or if there are any "exceptions" or more nuance to this reasoning. Does it take into account the experience of the new hire? What if the new hire has more experience, skills, and knowledge than the outgoing employee? Is it fair to pay two people in the same position different wages for ultimately performing the same work? Coupled with the sentence below acknowledging that many "positions" are being asked to do work that has been reassigned from eliminated positions, could it not be possible that the new

First Name	Last Name	Affiliation	Message
			hire could actually be asked to do more work, including more senior work, yet be offered a lower wage than the outgoing employee?
Erika	Theiler	Faculty/Staff	Getting a 3.75% + .25% mkt raise (tops) does not feel like "Investing in Our Talent is the Top Priority" as the slide is titled. Especially given the recent freezes. The national cost of living increase is over double what is being proposed.
Peter	Miller	Alumni; Faculty/Staff	I understand the challenges of the balancing such a large budget, it is nearly impossible. I do not believe this budget reflects the values of the university. Raising tuition, housing, fees etc. puts a huge burden on current and future students. On top of that, we continue to undervalue our staff/faculty. I believe the MNSCU system is debating 6-10% raises for staff/faculty, and we can't even do 4% across the board. On top of that we are publicly giving 20% raises administrators who then leave as soon as they can. We need to do better for our students and our loyal staff.
Ellen	Messer- Davidow	Faculty/Staff	Over the past 38 years (my time here), funding has been drained from the core mission of academics & faculty compensation, & CLA revenues have been used to pay for deficits in other colleges & high costs of administrators & coaches. I realize the university is experiencing a crunch between declining state funding & rising costs of healthcare, technology, compliance, etc., but the pattern of funding needs to be re-configured especially now when faculty, students, and staff are so dissatisfied. Thank you, Ellen Messer-Davidow
Carl	Flink	Faculty/Staff	I did a full scan of the proposed budget, but not a full thorough read so I may have missed some details. From what I can tell there is little or no investments in the arts in this beyond treading water. Outside of Athletics, UMN arts programs and units are likely the University's system most active and dynamic place for public engagement. In addition, the arts were particularly hard hit by the challenges of COVID. Where is this University's investment in the arts, especially when you consider the position of the Twin Cities and Minnesota in general in the Arts ecosystem of the United States and how it provides opportunities to so many alumni. Please explain this pretty egregious oversight.
Bryce	Riesner	Community Member;	I want the regents to stop funding MinnCore.

First Name	Last Name	Affiliation	Message
		Faculty/Staff; Student	
Jenay	Manydeeds- Park	Faculty/Staff	Would it be possible for staff and faculty to receive discounted and/or free parking? As a staff member, it can be tough financially to pay for high-cost parking with current salary rates. I also wonder if it would be possible for staff and faculty to receive more generous tuition incentives, such as OSU's Faculty and Staff Tuition Assistance and Dependent Tuition Assistance programs: https://hr.osu.edu/benefits/tuition-assistance/faculty-staff/ and https://hr.osu.edu/benefits/tuition-assistance/faculty-staff/ and https://hr.osu.edu/benefits/tuition-assistance/dependent/. These would be great incentives for recruiting and retaining staff/faculty. It would also encourage staff/faculty and their dependents to expand their skills with advanced degrees through the U of M and be strong personal advocates for our colleges.
Michael	Akers	Community Member; Faculty/Staff	It seems that the elephant-in-the-room is the "unanticipated enrollment changes." In other words, students aren't enrolling, yet the University system asks for and is given millions upon millions of dollars of taxpayer money to fund schools that are having significant declines in enrollment. Why are we spending money on a failing system? So beautiful, state-of-the-art buildings can sit half empty? This budget should be revised to more accurately reflect the bleak outlook that is higher education, which unfortunately will require deep introspection as to the "why" even though it is very apparent to anyone who pays any attention to universities. When a university finally chooses to stop focusing on inclusion, equity, and diversity as it relates to the uncontrollable, external characteristics of a person, and instead focuses on inclusion and diversity of thoughts and ideas, then they will find success. Until then, budgets should be revised in anticipation of continued significant declines in enrollment. Taxpayers deserve better.
Rachel	Thelen	Faculty/Staff	Personally, I feel we should be allocating funds towards education advancements rather than sports since the University of Minnesota is an education institution. Universities nationwide have lost sight on academics, instead focus has shifted to funds for sports. It is the University of Minnesota's responsibility to provide the best educational opportunities and this needs to be reflected in the budget. 15.5 million for a gymnastics training facility seems like a poor allocation of funds.

First Name	Last Name	Affiliation	Message
Amethyst	O'Connell	Student	As one of the writers of the Undergraduate Student Government's FF 7('22-'23) Resolution on Rooftop Solar, I applaud UMN's current commitments to sustainability, but I think that climate action is being especially missed in terms of an opportunity to pull in revenue for the University from state and federal funding.
			In parts of the budget outlining money that the University will be getting from the State Legislature, the University does not mention MN's HF 2310 as a source of revenue, nor the climate funds released under the Inflation Reduction Act. With the undergraduate population of the University of Minnesota - Twin Cities campus numbering similar to that of the population of the suburb of Roseville, and with infrastructure on the Twin Cities campus being almost entirely under the control of the University, the University has a greater ability to tap into and utilize climate change funding in ways that reduces the expenditures of the University of Minnesota in the future, which I of course, speak to a great deal in FF 7.
			I also caution against inaction on climate change due to short term budgetary concerns As we are starting to see in Florida, with insurers moving out of real estate markets. Climate change ought not to be treated like a nice-to-have, but as a deficit our campus has, with credit card style interest rates. There are buildings on our campus such as Keller Hall, which have very expensive lab infrastructure, which is nearly impossible to move, and is in a basement. Climate change is expected to flood us! (FF 7 citation 18)
			I also would like to caution the University of Minnesota on adopting a policy of austerity with regards to it's student services. As a disabled super senior on the Twin Cities campus, I have noticed the ways that budget cuts within the Disability Resource Center have directly impacted the educational quality of disabled students. Were the Disability Resource Center on the Twin Cities campus given proper funding and support, especially with regards to accessibility in STEM programs, which have been especially neglected, and there are entire majors on our campus that are impossible for students with particular disabilities to matriculate in, due to the lack of specialists specifically dedicated to making these majors accessible given their unique structures and needs.
			While it seems attractive in the short term to neglect disability services, especially in STEM, and receive the tuition money of disabled students like me, who have been doomed to

First Name	Last Name	Affiliation	Message
			repeated failure (and repeated money), this neglect will cost the University in the long term, in reputation as a bastion of equity and inclusion, in metrics: the University of Minnesota already having an abysmal matriculation rate for these students who, post COVID, make up a massive portion of the student body, but also, in an as not-a-threat way that I can say it as a disabled student myself, will drive up the University of Minnesota's legal liability and costs. It should not take an undergraduate student to say that fully staffing the Disability Resource Center is cheaper in the long term than staffing a full-time legal team to assuage claims under the Americans with Disabilities Act. The State of Minnesota has long been a bastion of accessibility, with disabled people moving here because of our welcoming spirit. It is a shame to lose that, for short term numbers game. Disabled people make a quarter of adults in the United States, but disability services on our campuses is staffed, structured, and treated as if disability is a niche thing that maybe effects one in every hundred students, when in reality, it's likely the second largest minority group on campus after women. For the sake of the future of the state, especially given the Polio-scale impacts the COVID-19 pandemic has likely left us with, that are only just beginning to show in a research context, something that large at least deserves a line item with many zeros after it.
Jerry	Cohen	Faculty/Staff	The BoR has been less than diligent with potential ethical consideration in a number of its past decisions this year. This budget has the next ethically challenging potential in "FAARM". A longer discussion is probably needed, but below several aspects of this are outlined: An assault on academic freedom. What makes higher education a worthwhile investment for the multibillion-dollar corporations and their investors? Essentially, to inculcate the next generation with a philosophy like their own: support academic programs or centers that teach theories and principles aligned with their vision and convictions about economics and agricultural policy. FAARM is poorly defined. To meet the challenges in the 21st century in animal agriculture, it is necessary to involve innovation beyond classical animal nutrition knowledge and encompass newer areas such as molecular biology, molecular nutrition, molecular genetics, nutrigenomics, information technology. The importance of these disciplines will continue to grow in the near future and they cannot be connected 'at a distance'. For the animal agricultural advance, there is a rapidly increasing need for better cooperation between medical and agricultural sciences. Moving a substantial portion of animal agriculture to Austin MN away from a massive new investment in medical hospital research as well as the

First Name	Last Name	Affiliation	Message
			biotechnology industry partners is simply ill advised and a costly mistake in funding stewardship. The future of agriculture is in the plant sciences and FAARM has not delineated any future directed crop programs. The fact that for every 100 calories of grain we feed animals, we get only about 40 new calories of milk, 22 calories of eggs, 12 of chicken, 10 of pork, or 3 of beef had little concern for early humans. However, as discussed recently (Eisen and Brown 2022, PLOS Climate) current imperative requires new ideas. Animal agriculture contributes significantly to global warming through ongoing emissions of the potent greenhouse gases and displacement of biomass carbon. While I am not advocating for the immediate phase-out of animal agriculture, I think any forward vision without serious considerations of plant agriculture is not the realistic vision that is claimed by FAARM. FAARM is not driven by faculty. University administrative decisions are good at defining past problems and defining current conditions. Faculty, who are discovering the future, are critical to any future visioning efforts. FAARM was not brought to CFANS FCC for study not input and has not been subject to college-wide faculty input. This lack of input means that it is unvetted - some faculty have told me it is needed, others say less positive things, some oppose it entirely. I have questions: 1) Why was it not discussed widely with faculty input? 2) Who benefits from this 0.25 \$B investment? Will the most productive faculty be hurt by this displacement of massive resources? How can we educate graduate students and postdocs by research displacement [this is far too complex for discussion here, but the answers I have heard seem to show a profound ignorance of the graduate school and post graduate educational experience]. FAARM is a large money drain on the on-campus research needs. I think that the need to have a local research presence is important in a diverse agricultural state like Minnesota. However, the current management of the Resea
Michael	Weimerskirch	Faculty/Staff	The funding for the instruction of first-year students is insufficient. There are many programs that could help recruit and retain URM in STEM fields, but we are being told that we need to

First Name	Last Name	Affiliation	Message
			cap enrollments and cut staff. The message of developing a more diverse student body rings hollow when the funds aren't available to cover the basic needs of our students.
Braedon	Nguyen	Student	<ul> <li>While it is difficult to maintain student charges while costs rise and income declines, it is also important to address long term concerns. A large reason that the income of the university is on the decline is due to the larger portion of in state vs out of state students attending. Increasing tuition for out of state students by over \$1000 is not the way to attract more of these needed students. While the university's main mission should still be to serve the residents of Minnesota, this should not be burdened on a few students who chose to attend the university from our of state. The broader goal of fostering an innovative and collaborative environment ultimately fails when you approach it in this way. Continue down this path and the result will be less income and a less diverse student population.</li> <li>Additionally, while difficult, cuts to certain departments such as language departments are necessary. The responsibility should not be on students elsewhere to make up the difference in declining enrollment of certain departments. If the faculty is overabundant for the student base, unfortunately cuts are needed. Artificially supporting these departments does nothing. Should these departments want to enjoy the benefits of their current administrative size, perhaps targeted fees are needed such as those that apply to CSOM and CSE, as the policy there seems to be that it wouldn't be fair to burden other departments with a specific department's disproportionate costs. Like it or not, a few premier colleges like CSE and CSOM within the university are the strongest parts of it. Sacrificing for weaker departments is not the way to make progress. Thank you</li> </ul>
davit	azizyan	Student	Do not increase the tuition fees and other fees for INTERNATIONAL STUDENTS. We already pay 3 / 3.2 times higher than others and we DO NOT get the EQUAL FINANCIAL AID from the UMN as non-international students!!!
Nina	Mirfakhraie	Student	A 5% increase of the student service fee in one year is ridiculous. This sets a terrible precedent for future years to also increase by dramatic amounts. The tuition is also being raised by too much in just one year. 1-2% is reasonable but over 3% is far too much and will obviously affect students' ability to pay because this is a much more dramatic increase than anyone's wages are increasing. The 3.5% tuition raise will not correlate to a 3.5% student job pay raise,

First Name	Last Name	Affiliation	Message
			which demonstrates exactly why this is going to be such a problem. Raise student pay fairly or don't raise tuition by so much.
Julie	Michener	Faculty/Staff	The PEAK Initiative is a budgetary black hole that is in direct opposition to the Budget's stated goal of recruiting and retaining high quality staff. It may be discussed in terms of "efficiency" and "cost savings" but no one is fooled. It is a political exercise designed to make leaders look like their holding the bottom line on employee compensation and benefits.
Tami	Alpaugh	Faculty/Staff	In response to the annual merit pay raise for faculty and staff, there are challenges associated with the amount proposed/approved in the budget and the challenges employees, faculty, and staff are facing related to the increasing inflation and cost of living. In 2023, the COLA is 8.7%. Since 2020 and with the reduction of salaries and limited annual merit/salary increases since the pandemic, along with the increasing inflation and cost of living, the proposed 3.75% with an additional 0.25% increase for market adjustments are insufficient to support the "people factor" of the MPact 2025 investment into the "people factor" and the proposed Workforce reinvestment with goals to recruit and retain talented faculty and staff. The proposed annual merit is not adequate to reward contributing and effective University of Minnesota employees through their salaries and do not meet the guidelines for rising inflation and cost of living in 2023.
Hannah	Moser	Faculty/Staff	From the US Bureau of Labor Statistics (as of 20230615): "Prices in the Minneapolis-St. Paul- Bloomington area, as measured by the Consumer Price Index for All Urban Consumers (CPI-U) [] Over the last 12 months, the CPI-U rose 1.8 percent. (See chart 1 and table A.) The index for all items less food and energy increased 2.4 percent over the year. Food prices rose 6.8 percent." Please approve in-full the requested general merit pool increase (3.75% + 0.25% market
			adjustments) so that faculty and staff salaries can continue to adjust for rising costs of living and remain competitive with area industry. The University of Minnesota's success depends on the health of its research enterprise, which depends on fairly-compensated (and therefore motivated) researchers. Anything less than what the current budget recommends would be a disservice to our faculty and staff, especially those who go above and beyond in their service to the University community. Researchers are already underpaid relative to their education,

First Name	Last Name	Affiliation	Message
			training, and commitment to developing knowledge and innovations which improve the human condition - let's do the right thing and take care of our research community. Thank you!
Rebecca	Gillette	Alumni; Community Member; Faculty/Staff	Dear Board of Regents, A number of months ago, the TRUTH report was released to the University of Minnesota. I don't think we have seen a response to the report yet, and I am therefore writing in hopes that the recommended action steps in the report are discussed and incorporated into the annual operating budget. Providing funds to support these recommendations would be a great step in the repair work that needs to be done for tribal nations in and around the state of Minnesota by the University of Minnesota Board of Regents. Thank you for taking the time to consider this request. Sincerely, Rebecca Gillette
Trace	Ludewig	Faculty/Staff	Providing this feedback in my personal capacity. I strongly encourage moving to fund the poyential Middlebrook Hall Dining renovations project to a Capital investment for this year. As a staff member who works in this facility it is in desperate need of repair and upgrades to meet cleanliness, sanitization and atmosphere. The floors are uneven, equipment is broken and dated and facility utility do not meet current or would meet future demands. The building also lacks the appeal to attract and retain students.
Nicholas	DeShaw	Faculty/Staff	STATEMENT The Department of American Indian Studies fully endorses the TRUTH Report and calls upon the University community and the public to join us in demanding that the Board of Regents and upper administration take immediate action to stop and repair the University of Minnesota's historic and ongoing harm that continues to be perpetrated against Dakota, Ojibwe, Ho-Chunk, and other American Indian and Indigenous peoples of this area. As members of a department whose academic mission is to advance the critical and applied study of American Indians and Indigenous Peoples, we are not surprised at the Report's disturbing

First Name	Last Name	Affiliation	Message
			findings, though we are anxious to see how UMN's highest leaders will respond especially to the Report's recommendations for reparations to American Indians and what changes it will make to fix festering problems within American Indian communities on campus. President Joan Gabel's departure and BOR Chair Ken Powell's resignation should not detract from the Report, nor should the void in their absence be an excuse to delay action called for by the Report. Tellingly, the complete absence of the Report in the BOR's recent delineation of the process and criteria to be followed in selecting an interim President is utterly unacceptable when its recommendations should actually drive the process of vetting and selecting the next leaders. Though we are not surprised at the TRUTH Report's general findings, we are pleased to see details that it provides about the link between the founding and growth of the University as an integral part of settler society and wealth inequality on the one hand, and theft of land and genocide by the settler state on the other. To put it bluntly, the University's very existence, and the wealth and assets that it has secured for itself "in perpetuity, according to its land grant mission, are in fact predicated on perpetual violence against Native people currently living in Minnesota and those historically expelled by force and fiat outside the state's boundaries. The University's historical preoccupation with ensuring the perpetual payout from theft and genocide is exemplified in the well-endowed Permanent University Fund or PUF that is jointly controlled by the BOR and the State of Minnesota, the Report has also identified a source of money to now fund in perpetuity a number of activities, programs, and personnel to the benefit of Dakota, Ojibwe, and Ho-Chunk peoples as a matter of reparative justice, equity, and moral if not legal obligation and responsibility.
			2 Our department was born out of student organizing efforts in the 1960s to respond to the demands of a growing American Indian student population and the activism of the Twin Cities' American Indian community. The department is the oldest of its kind in the country with autonomous department status. In 1969, a report to the BOR stressed the need to establish links between the University and Minnesota's eleven federally recognized tribes to develop recruitment and retention efforts for American Indian students, and to create courses on

First Name	Last Name	Affiliation	Message
			issues of importance to American Indian communities, issues that persist and are reflected in and reflective of the TRUTH report.
Todd	Helmer	Faculty/Staff	I am particularly concerned about the proposed 3.75% merit increase even with the .25% market addition. Having had three freezes and furloughs since 2010, I see this year of relatively high inflation while the State has a significant budget surplus as a missed opportunity. Further, this increase is at least one percent lower than the private sector and almost half that being proposed for some sectors of state employees, not to mention just over half last year's rate of inflation. In recent years social security cost of living increases have been 5.9% and 8.7%. If you value student outcomes, you should value employee retention. The University of Minnesota system is a large, complex organization that requires a great deal of experience to know how to help students navigate effectively. Please reconsider this proposed wage increase to demonstrate how you value the work that front line employees do to help students succeed. Otherwise, your budget does nothing but incentivise employees to seek other opportunities and deprive the University the benefit of their skills and experience.
Courtney	Matson	Faculty/Staff	As a postdoctoral fellow and an officer of the University of Minnesota Postdoctoral Association I would like to express my extreme support for funding the Office of Postdoctoral Initiatives in the upcoming FY2024 operating budget. The postdoctoral population at the University of Minnesota is over 850 individuals that, at the current time, do not have adequate administrative support. The Office of Postdoctoral Initiatives will provide an anchor for administrative support, career and skill development, and career transition guidance for competitive recruitment, retention, and success of postdoctoral researchers at UMN. Funding the Office of Postdoctoral Initiatives will be a first step towards supporting this population of individuals that are critical contributors to core education and research goals of the university.

# President's Recommended FY 2024 Operating Budget

Myron Frans, Senior Vice President Julie Tonneson, Vice President and Budget Director

Board of Regents

June 26, 2023

SENIOR VICE PRESIDENT FOR FINANCE AND OPERATIONS

World Class Services for a World Class University



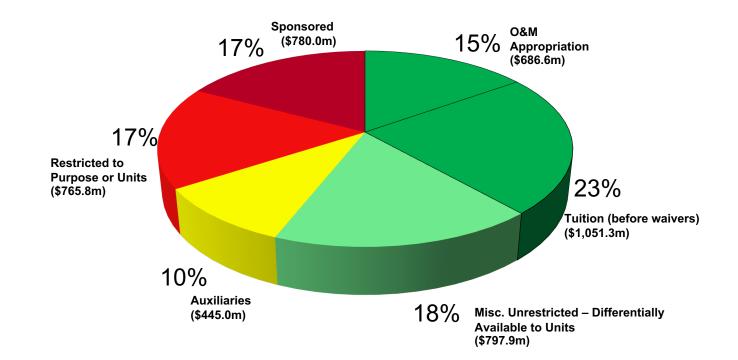
UNIVERSITY BUDGET

UNIVERSITY OF MINNESOTA

Page 112 of 117

## UofM Revenue Sources By Fund Category FY 2024: \$4.5 Billion – Up 3.8%

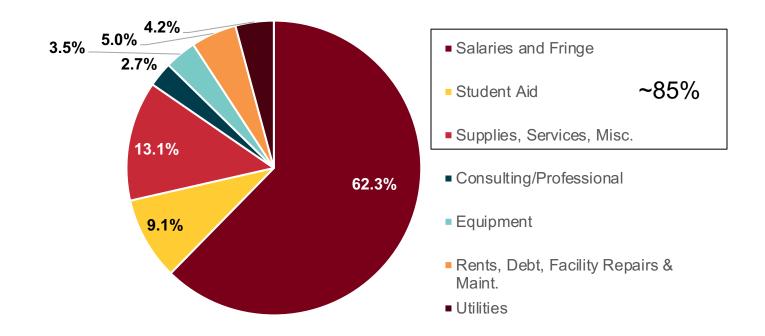
(excluding internal sales)





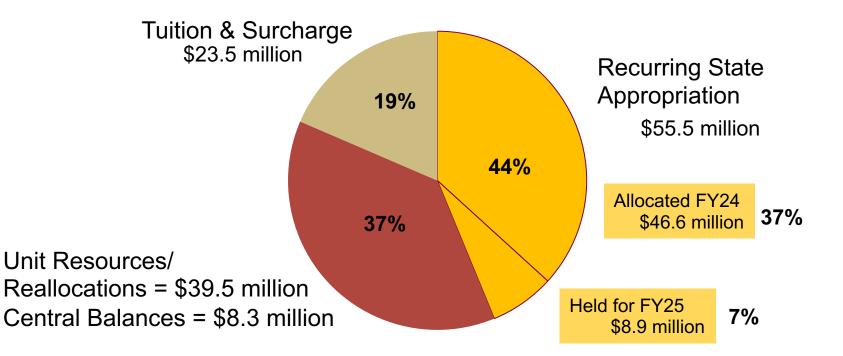
# UofM Expenditures/Transfers Out All Funds FY 2024: \$4.4 Billion – Up 4%

(excluding internal sales)



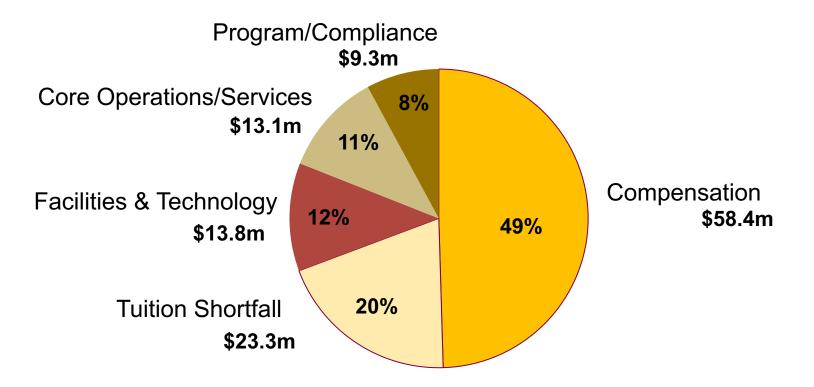


## FY 2024 Incremental Recurring <u>Framework</u> Resources \$126.8 million





## FY 2024 Incremental Recurring <u>Framework</u> Costs & Investments - \$117.9 million







# UNIVERSITY OF MINNESOTA Driven to Discover®

Crookston Duluth Morris Rochester Twin Cities

The University of Minnesota is an equal opportunity educator and employer.