



Board of Regents

December 2022

December 16, 2022

15 min Following Adjournment of Governance & Policy Committee

Boardroom, McNamara Alumni Center

BOR - DEC 2022

1. Approval of Minutes - Action

Minutes - 4

2. Report of the President

Docket Item Summary - 27

3. Report of the Chair

Docket Item Summary - 28

4. Election of Vice Chair - Review/Action

Docket Item Summary - 29

5. Receive & File Reports

Docket Item Summary - 31

Eastcliff Annual Report - 32

6. Consent Agenda

Docket Item Summary - 45

Gifts - 46

7. 2022 University Performance and Accountability Report & Update on MPact 2025 Systemwide Strategic Plan - Review

Docket Item Summary - 58

Resolution - 60

Report - 61

Presentation Materials - 86

8. Report of the Faculty Consultative Committee/Senate Consultative Committee

Docket Item Summary - 96

Report - 97

9. UMTC Public Safety Update

Docket Item Summary - 100

10. Rural Health Academic Partnership

Docket Item Summary - 101

Presentation - 103

11. Recommendation of the Eastcliff Property Task Force - Review

Docket Item Summary - 111

Report - 113

12. Report of the Committees

Docket Item Summary - 128

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Litigation Review Committee
Emergency Meeting
October 11, 2022**

An emergency meeting of the Litigation Review Committee of the Board of Regents was held on Tuesday, October 11, 2022 at 9:30 a.m. in the Hail! Minnesota Conference Room, 600 McNamara Alumni Center.

Regents present: Douglas Huebsch, presiding; James Farnsworth, Ruth Johnson, Janie Mayeron, and Ken Powell.

Other Regents Present: Mike Kenyanya, Darrin Rosha, and Steve Sviggum

Staff present: General Counsel Douglas Peterson, and Executive Director Brian Steeves.

Others present: Sarah Dirksen, Brian Slovut, Claire Top and Peter Walsh

The docket materials for this meeting are [available here](#).

**RESOLUTION TO CONDUCT NON-PUBLIC MEETING
OF THE LITIGATION REVIEW COMMITTEE**

The meeting convened in public session at 9:30 a.m. A motion was made and seconded that the following resolution be adopted:

WHEREAS, based on advice of the General Counsel, the Board of Regents Litigation Review Committee has balanced the purposes served by the Open Meeting Law and by the attorney-client privilege, and determined that there is a need for absolute confidentiality to discuss litigation strategy in particular matters involving the University of Minnesota.

NOW, THEREFORE, BE IT RESOLVED, that in accordance with Minn. Stat. § 13D.01, Subd. 3 and 13D.05 Subd. 3(b), a non-public emergency meeting of Litigation Review Committee be held on Tuesday, October 11, 2022 at 9:30 a.m. in the Hail! Minnesota Conference Room, 600 McNamara Alumni Center, for the purpose of discussing an attorney-client privileged matter; a potential claim against a corporate entity.

The committee voted unanimously to adopt the resolution and the public portion of the meeting ended at 9:32 a.m.

The meeting adjourned at 10:33 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive, flowing style.

BRIAN R. STEEVES
Executive Director and
Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Audit & Compliance Committee
October 13, 2022**

A meeting of the Audit & Compliance Committee of the Board of Regents was held on Thursday, October 13, 2022, at 8:00 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Mike Kenyanya, presiding; Mary Davenport, Darrin Rosha, Bo Thao-Urabe, Steve Sviggum, and Kodi Verhalen.

Staff present: Chancellor Mary Holz-Clause; Interim Chancellor David McMillan; Acting Chancellor Janet Schrunk Ericksen; Executive Vice President and Provost Rachel Croson; Vice President Shashank Priya; Executive Director Brian Steeves; Chief Auditor Quinn Gaalswyk; and Associate Vice President Michael Volna.

Student Representatives present: Emily Gresbrink and Hal Johnson.

The docket materials for this meeting are available [here](#).

SAFETY OF MINORS COMPLIANCE PROGRAM UPDATE

Regent Kenyanya invited Boyd Kumher, Chief Compliance Officer, and Jazmin Danielson, Youth Safety and Compliance Manager, to provide an update on the Safety of Minors Compliance Program, as detailed in the docket.

The docket materials for this item begin on page 3. The closed captioned video of this item is [available here](#).

OVERVIEW OF REVIEW OF ANNUAL FINANCIAL STATEMENTS

Regent Kenyanya invited Sue Paulson, Controller, and Mollie Viola, Director of Accounting Services, to provide an overview of the annual financial statements review process, as detailed in the docket.

The docket materials for this item begin on page 30. The closed captioned video of this item is [available here](#).

INTERNAL AUDIT UPDATE

Regent Kenyanya invited Chief Auditor Gaalswyk to provide the Internal Audit update, as detailed in the docket.

The docket materials for this item begin on page 33. The closed captioned video of this item is [available here](#).

The meeting adjourned at 9:01 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive, flowing style.

BRIAN R. STEEVES
Executive Director and
Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Litigation Review Committee
October 13, 2022**

A meeting of the Litigation Review Committee of the Board of Regents was held on Thursday, October 13, 2022, at 8:00 a.m. in the Hail! Minnesota Conference Room, 600 McNamara Alumni Center.

Regents present: Douglas Huebsch, presiding; James Farnsworth, Janie Mayeron, and Ruth Johnson.

Staff present: General Counsel Douglas Peterson, and Executive Director Brian Steeves.

Others present: John Casserly, Sarah Dirksen, Roli Dwivedi, Kathy Ghiladi, Neil Goldsmith, Charles Gross, Ken Hortman, Susan Kratz, Scott Larison, Charles Maier, Dan Piper, Tim Pramas, Brian Slovut, and Thomas Zachery

The docket materials for this meeting are [available here](#).

**RESOLUTION TO CONDUCT NON-PUBLIC MEETING
OF THE LITIGATION REVIEW COMMITTEE**

The meeting convened in public session at 8:07 a.m. A motion was made and seconded that the following resolution be adopted:

WHEREAS, based on advice of the General Counsel, the Board of Regents Litigation Review Committee has balanced the purposes served by the Open Meeting Law and by the attorney-client privilege, and determined that there is a need for absolute confidentiality to discuss litigation strategy in particular matters involving the University of Minnesota.

NOW, THEREFORE, BE IT RESOLVED, that in accordance with Minn. Stat. § 13D.01, Subd. 3 and 13D.05 Subd. 3(b), a non-public meeting of Litigation Review Committee be held on Thursday, October 13, 2022 at 8:00 a.m. in the Hail! Minnesota Conference Room, 600 McNamara Alumni Center, for the purpose of discussing attorney-client privileged matters including the following:

- I. In the matter of the Appeal of Rate Calculation for Community-University Health Care Clinic
- II. Potential Claims re: 1721 University Avenue Property
- III. Teamsters Local 320 v. Regents of the University of Minnesota
- IV. *Fardosa Omar and Osman Farah, et al. v. Regents of the University of Minnesota and University of Minnesota Physicians*

V. Potential Claim by Former University Student

The committee voted unanimously to adopt the resolution and the public portion of the meeting ended at 8:08 a.m.

The meeting adjourned at 9:12 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive, flowing style.

BRIAN R. STEEVES
Executive Director and
Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Mission Fulfillment Committee
October 13, 2022**

A meeting of the Mission Fulfillment Committee of the Board of Regents was held on Thursday, October 13, 2022 at 9:15 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Ruth Johnson, presiding; Mary Davenport, James Farnsworth, Doug Huebsch, Tadd Johnson, Mike Kenyanya, Janie Mayeron, Darrin Roshia, Steve Sviggum, Bo Thao-Urabe, and Kodi Verhalen.

Staff present: President Joan Gabel; Chancellor Lori Carrell; Interim Chancellor David McMillan; Acting Chancellor Janet Schrunk Ericksen; Executive Vice President and Provost Rachel Croson; Vice Presidents Kenneth Horstman, Shashank Priya, and Mercedes Ramírez Fernández; General Counsel Douglas Peterson; Executive Director Brian Steeves; and Chief Auditor Quinn Gallswyk.

Student Representatives present: Sara Davis and Brandon Yang.

The docket materials for this meeting are available [here](#).

PROGRESS TOWARD MPACT 2025 ENROLLMENT GOALS: MORRIS

Regent Ruth Johnson invited President Gabel, Executive Vice President and Provost Croson and Acting Chancellor Schrunk Ericksen to report on the progress of the Morris campus toward the MPact 2025 Systemwide Strategic Plan goals, as detailed in the docket.

The docket materials for this item begin on page 3. The closed captioned video of this item is [available here](#).

UPDATE ON GRADUATE EDUCATION

Regent Ruth Johnson invited Scott Lanyon, Vice Provost and Dean of Graduate Education, to provide an update on graduate education, as detailed in the docket.

The docket materials for this item begin on page 30. The closed captioned video of this item is [available here](#).

Regent Ruth Johnson recessed the meeting at 11:03 a.m.

**BOARD OF REGENTS POLICY:
COMMERCIALIZATION OF INTELLECTUAL PROPERTY RIGHTS**

Regent Ruth Johnson reconvened the meeting at 11:17 a.m. and invited President Gabel, Vice President Priya and Rick Huebsch, Executive Director, Technology Commercialization, to review the proposed amendments to Board of Regents Policy: *Commercialization of Intellectual Property Rights*, as detailed in the docket.

The docket materials for this item begin on page 47. The closed captioned video of this item is [available here](#).

CONSENT REPORT

Executive Vice President and Provost Croson presented the Consent Report, as detailed in the docket.

The docket materials for this item begin on page 65. The closed captioned video of this item is [available here](#).

Request for Approval of New Academic Programs

- College of Education and Human Development (Twin Cities Campus)—requests approval to create a Master of Learning and Talent Development degree
- College of Science and Engineering (Twin Cities Campus)—requests approval to create a Post-Baccalaureate Certificate in Electrification Engineering
- Carlson School of Management (Twin Cities Campus)—requests approval to create a Managing People in Organizations undergraduate minor

Request for Conferral of Tenure for New Hire

- Federico Garcia Lammers, associate professor with tenure, School of Architecture, College of Design

A motion was made and seconded, and the committee voted unanimously to recommend approval of the Consent Report.

INFORMATION ITEMS

Executive Vice President and Provost Croson referred the committee to the information items in the docket.

The docket materials for this item begin on page 69. The closed captioned video of this item is [available here](#).

The meeting adjourned at 11:45 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive style with a large initial 'B' and 'S'.

BRIAN R. STEEVES
Executive Director and
Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Finance & Operations Committee
October 13, 2022**

A meeting of the Finance & Operations Committee of the Board of Regents was held on Thursday, October 13, 2022, at 12:45 p.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Janie Mayeron, presiding; Mary Davenport, James Farnsworth, Douglas Huebsch, Ruth Johnson, Tadd Johnson, Mike Kenyanya, Darrin Roshia, Steven Sviggum, Bo Thao-Urabe, and Kodi Verhalen.

Staff present: President Joan Gabel; Chancellor Lori Carrell; Interim Chancellor David McMillan; Acting Chancellor Janet Schrunk Ericksen; Executive Vice President and Provost Rachel Croson; Senior Vice President Myron Frans; Vice Presidents Bernard Gulachek, Matt Kramer, Mercedes Ramírez Fernández, and Julie Tonneson; General Counsel Douglas Peterson; Executive Director Brian Steeves; Chief Auditor Quinn Gallswyk; and Associate Vice President Michael Volna.

Student Representatives present: Gabriel Richardson and Nicholas Wallenhorst.

The docket materials for this meeting are [available here](#).

CONSENT REPORT

Regent Mayeron invited Senior Vice President Frans to present the revised Consent Report, as detailed in the docket.

The docket materials for this item begin on page 89. The closed captioned video of this item is [available here](#).

Purchase of Goods and Services \$1,000,000 and Over

- To FEI Company (part of Thermo Fischer Scientific) for an estimated \$5,000,000 for a Glacios Cryo-TEM with Selectis Energy Filter and an Aquilos 2 Cryo FIB-SEM for the Office of Academic Clinical Affairs (Twin Cities campus). The Office of Academic Clinical Affairs is providing 100 percent of the funding to support this investment but will work with the Characterization Facility leadership to understand and manage cost-recovery opportunities through grants, external sales, and other potential opportunities. See enclosed documentation for the basis of supplier selection.
- To Kaltura, Inc. for an estimated \$3,400,000 to purchase systemwide support of its Media Management tool for the Office of Information Technology (OIT), Minnesota State University, and the Learning Network of Minnesota for the period of November 15, 2022 through November 14, 2027. This is a budgeted purchase, and OIT will fund it utilizing O&M funds. OIT is acting as a fiscal agent for Minnesota State and the Learning Network of Minnesota. The University will be reimbursed for approximately \$2.4 million over the

course of the contract. The cost to the University will be approximately \$1.0 million. Kaltura, Inc. was selected as the result of a competitive Request for Proposal (RFP) conducted by Purchasing Services. Four suppliers responded to the RFP and none was a targeted business.

- To Siemens Medical Solutions USA, Inc for an additional \$1,621,730 to renew the service/maintenance agreement of the 10.5T Magnet for the Center for Magnetic Resonance Research, Department of Radiology (Twin Cities campus) for the period of January 1, 2023 through December 31, 2027. The revenue that is generated from the usage of the 10.5T instrument by other University departments covers the cost of this service contract. See enclosed documentation for basis of supplier selection.

Capital Improvement Budget Amendment

- Minnesota Landscape Arboretum: New entrance and expanded parking from 82nd Street
- Carlson School of Management, Twin Cities campus: Revitalization project

Schematic Designs

- Minnesota Landscape Arboretum: New entrance and expanded parking from 82nd Street
- Offsite Collections Facility, Twin Cities campus
- 3M Arena at Mariucci and Ridder Arena, Twin Cities campus: Centennial Improvements, Phase 1

A motion was made and seconded, and the committee voted unanimously to recommend approval of the revised Consent Report.

PRESIDENT'S RECOMMENDED FY 2024-25 BIENNIAL BUDGET REQUEST

Regent Mayeron invited President Gabel, Senior Vice President Frans, and Vice President Tonneson to present for action the President's recommended FY 2024-25 Biennial Budget Request, as detailed in the docket.

The docket materials for this item begin on page 4. The closed captioned video of this item is [available here](#).

Mayeron paused the meeting due to a disruption.

Mayeron resumed the meeting. A motion was made and seconded, and the committee voted 10 to 1 to recommend approval of the resolution related to State Biennial Budget Request for FY 2024-2025. Regent Rosha voted no.

PRESIDENT'S RECOMMENDED 2022 SIX-YEAR CAPITAL PLAN

Regent Mayeron invited Senior Vice President Frans to present for action the President's recommended 2022 Six-Year Capital Plan, as detailed in the docket.

The docket materials for this item begin on page 12. The closed captioned video of this item is [available here](#).

A motion was made and seconded, and the committee voted unanimously to recommend approval of the resolution related to the 2022 Six-Year Capital Plan.

**RESOLUTION RELATED TO THE AMENDED AND RESTATED
OPERATING AGREEMENT OF 2407 UNIVERSITY INVESTMENT LLC**

Regent Mayeron invited Senior Vice President Frans, Associate Vice President Volna, Assistant Vice President Leslie Krueger, and Senior Associate General Counsel Gregory Brown, to present for review and action the resolution related to the amended and restated operating agreement of 2407 University Investment LLC, as detailed in the docket.

The docket materials for this item begin on page 73. The closed captioned video of this item is [available here](#).

Regent Davenport left the meeting.

A motion was made and seconded, and the committee voted unanimously to recommend approval of the resolution related to the amended and restated operating agreement of 2407 University Investment LLC.

Mayeron recessed the meeting at 1:57 p.m.

KEY COST DRIVERS OF SYSTEMWIDE INFORMATION TECHNOLOGIES

Regent Mayeron called the meeting to order at 2:12 p.m. and invited Senior Vice President Frans and Vice President Gulachek to provide an overview of the key cost drivers of systemwide Information Technologies, as detailed in the docket.

The docket materials for this item begin on page 43. The closed captioned video of this item is [available here](#).

Regent Davenport returned to the meeting.

INFORMATION ITEMS

Regent Mayeron invited Senior Vice President Frans and Andrew Parks, Deputy Chief Investment Officer, Office of Investments and Banking, to discuss the information items in the docket:

- Central Reserves General Contingency Allocations
- Annual Asset Management Report
- Completed Comprehensive Review of Board Policy
- Debt Management Advisory Committee Update
- Intent to Dispose of Property – Falcon Heights Community Park (Twin Cities campus)
- Investment Advisory Committee Update
- Permanent University Fund Report

- Strategic Facilities & Real Estate Report
- Systemwide Annual Security and Fire Safety Report

The docket materials for this item begin on page 113. The closed captioned video of this item is [available here](#).

The meeting adjourned at 2:57 p.m.



BRIAN R. STEEVES
Executive Director and
Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Governance & Policy Committee
October 14, 2022**

A meeting of the Governance & Policy Committee of the Board of Regents was held on Friday, October 14, 2022, at 9:00 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Kodi Verhalen, presiding; Mary Davenport, James Farnsworth, Douglas Huebsch, Ruth Johnson, Tadd Johnson, Mike Kenyanya, Janie Mayeron, Kendall Powell, Darrin Rosha, Steven Sviggum, and Bo Thao-Urabe.

Staff present: President Joan Gabel; Chancellor Lori Carrell; Interim Chancellor David McMillan; Acting Chancellor Janet Schrunk Ericksen; Executive Vice President and Provost Rachel Croson; Senior Vice President Myron Frans; Vice Presidents Bernard Gulachek, Kenneth Horstman, Matt Kramer, Shashank Priya, Mercedes Ramírez Fernández; General Counsel Douglas Peterson; Executive Director Brian Steeves; Chief Auditor Quinn Gaalswyk; and Associate Vice President Michael Volna.

The docket materials for this meeting are [available here](#).

DISCUSSION OF BOARD PUBLIC ENGAGEMENT

Regent Verhalen invited Executive Director Steeves and Maggie Flaten, Communications & Engagement Manager, to lead a discussion regarding the Board's public engagement, as detailed in the docket.

The docket materials for this item begin on page 3. The closed captioned video of this item is [available here](#).

BOARD INPUT INTO THE REGENT SELECTION PROCESS

Regent Verhalen invited Executive Director Steeves to facilitate Board input into the Regent selection process, as detailed in the docket.

The docket materials for this item begin on page 21. The closed captioned video of this item is [available here](#).

The meeting adjourned at 10:08 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive style with a large initial 'B' and 'S'.

BRIAN R. STEEVES
Executive Director and
Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Board of Regents
October 14, 2022**

A meeting of the Board of Regents of the University of Minnesota was held on Friday, October 14, 2022, at 10:27 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Kendall Powell, presiding; Mary Davenport, James Farnsworth, Douglas Huebsch, Ruth Johnson, Tadd Johnson, Mike Kenyanya, Janie Mayeron, Darrin Rosha, Steven Sviggum, Bo Thao-Urabe, and Kodi Verhalen.

Staff present: President Joan Gabel; Chancellor Lori Carrell; Interim Chancellor David McMillan; Acting Chancellor Janet Schrunk Ericksen; Executive Vice President and Provost Rachel Croson; Senior Vice President Myron Frans; Vice Presidents Bernard Gulachek, Kenneth Horstman, Matt Kramer, Shashank Priya, Mercedes Ramírez Fernández; General Counsel Douglas Peterson; Executive Director Brian Steeves; Chief Auditor Quinn Gaalswyk; and Associate Vice President Michael Volna.

The docket materials for this meeting are [available here](#).

INTRODUCTIONS

The following individual was introduced to the Board:

- Shashank Priya, Vice President for Research.

The docket materials for this item begin on page 3. The closed-captioned video of this item is [available here](#).

APPROVAL OF MINUTES

The Board voted unanimously to approve the following minutes as presented in the docket materials:

Audit & Compliance Committee – September 8, 2022
Litigation Review Committee – September 8, 2022
Mission Fulfillment Committee – September 8, 2022
Finance & Operations Committee – September 8, 2022
Governance & Policy Committee – September 9, 2022
Board of Regents – September 9, 2022

The docket materials for this item begin on page 4. The closed-captioned video of this item is [available here](#).

REPORT OF THE PRESIDENT

President Gabel delivered the report of the President.

The docket materials for this item begin on page 25. The closed-captioned video of this item is [available here](#).

REPORT OF THE CHAIR

Regent Powell delivered the report of the Chair.

The docket materials for this item begin on page 26. The closed-captioned video of this item is [available here](#).

RECEIVE AND FILE REPORTS

Regent Powell noted the receipt and filing of reports, as described in the docket materials, including:

- Annual Report on Legal Matters

The docket materials for this item begin on page 27. The closed-captioned video of this item is [available here](#).

CONSENT REPORT

Regent Powell presented for review and action the Consent Report as described in the docket materials, including:

- A. Gifts
- B. Nominations to the University of Minnesota Foundation Board of Trustees

The docket materials for this item begin on page 39. The closed-captioned video of this item is [available here](#).

Regent Rosha requested that item B - nominations to the University of Minnesota Foundation Board of Trustees be considered separately.

A motion was made and seconded, and the Board voted unanimously to approve the remaining items in the Consent Report.

A motion was made and seconded, and the Board voted unanimously to approve the nominations to the University of Minnesota Foundation Board of Trustees. Rosha abstained.

SCOPE AND IMPACT OF DEI-RELATED EFFORTS ACROSS THE UNIVERSITY

Regent Powell invited President Gabel; Vice President Ramírez Fernández; Keisha Varma, Associate Vice Provost, Office for Equity and Diversity; Malinda Lindquist, Associate Dean for Diversity,

Equity and Inclusion, College of Liberal Arts, Twin Cities campus; and Wendy Reed, Dean, Swenson College of Science and Engineering, Duluth campus, to provide an overview of the scope and impact of diversity, equity and inclusion (DEI) related efforts across the University, as detailed in the docket.

The docket materials for this item begin on page 49. The closed captioned video of this item is [available here](#).

Regent Kenya left the meeting.

REPORT OF THE LITIGATION REVIEW COMMITTEE

Regent Huebsch, chair of the committee, reported that pursuant to notice sent by the University, the Litigation Review Committee met on October 13, 2022. At this meeting, a resolution was considered and adopted that authorized the closing of the meeting. In the closed meeting, discussion was held on matters subject to the attorney-client privilege.

The committee docket materials can be found [here](#). The closed-captioned video of this item is [available here](#).

REPORT OF THE MISSION FULFILLMENT COMMITTEE

Regent Ruth Johnson, vice chair of the committee, provided the report of the Mission Fulfillment Committee.

The committee docket materials can be found [here](#). The closed-captioned video of this item is [available here](#).

R. Johnson reported that the committee voted unanimously to recommend the following items

- 1) Approval of the Consent Report for the Mission Fulfillment Committee as presented to the committee and described in the October 13, 2022 committee minutes.

A motion was made, and the Board voted unanimously to approve the recommendation included in the report of the Mission Fulfillment Committee.

REPORT OF THE AUDIT & COMPLIANCE COMMITTEE

Regent Rosha, vice chair of the committee, reported that the committee did not act on any items this month.

The committee docket materials can be found [here](#). The closed captioned video of this item is [available here](#).

REPORT OF THE FINANCE & OPERATIONS COMMITTEE

Regent Mayeron, chair of the committee, provided the report of the Finance & Operations Committee.

The committee docket materials can be found [here](#). The closed-captioned video of this item is [available here](#).

Mayeron reported that the committee voted 10 to 1 to recommend approval of the resolution related to State Biennial Budget Request for FY 2024-2025. The resolution is as follows:

WHEREAS, the University of Minnesota (University), the State of Minnesota's (State) only public, land grant university, is charged with the responsibility to pursue knowledge through research and discovery, apply this knowledge through teaching and learning, and outreach and public engagement; and

WHEREAS, the University is committed to a continuous process of reevaluating priorities and increasing the efficiency and effectiveness of both direct mission and support activities, reinvesting budget savings into mission-critical strategies; and

WHEREAS, the University, in partnership with the State, can better support financial access and affordability to postsecondary education for Minnesota students and families; and

WHEREAS, the University's annual budget process is designed to identify and act on the most pressing priorities each year, including competitive compensation, compliance with federal and state regulations, research and technology infrastructure, facility maintenance, and public safety; and

WHEREAS, the state biennial budget request for FY 2024-2025 seeks to advance the direction and priorities defined by the MPact 2025 Systemwide Strategic Plan; and

WHEREAS, the University recognizes the many competing priorities for State general fund support.

NOW, THEREFORE, BE IT RESOLVED that the biennial budget request for the 2024-2025 biennium be adopted by the Board of Regents (Board) for presentation to the State. The request is for a general fund appropriation of \$769,256,000 in fiscal year 2024 and \$814,256,000 in fiscal year 2025 for a biennial total of \$1,583,512,000 in the form of general operations and maintenance and state special appropriations. The Board further requests the continuation of the fiscal year 2023 base funding levels for the Primary Care Education Initiatives totaling \$2,157,000, and for the Academic Health Center funding under Minnesota Statutes 297F.10 totaling \$22,250,000.

On behalf of the committee, Mayeron moved approval of the resolution.

Regent Verhalen moved to amend the resolution by adding the following:

BE IT FURTHER RESOLVED that included in the biennial budget request are the following recurring increases:

- Core Mission - \$45 million for fiscal year 2024 and \$45 million for fiscal year 2025;
- Minnesota Resident Scholarship - \$30 million for fiscal year 2024 and \$0 for fiscal year 2025; and
- Public Safety - \$5 million for fiscal year 2024 and \$0 for fiscal year 2025.

There was a second. The Board voted unanimously to adopt the Verhalen amendment.

The Board voted unanimously to approve the resolution related to State Biennial Budget Request for FY 2024-2025 as amended. The amended resolution is as follows:

WHEREAS, the University of Minnesota (University), the State of Minnesota's (State) only public, land grant university, is charged with the responsibility to pursue knowledge through research and discovery, apply this knowledge through teaching and learning, and outreach and public engagement; and

WHEREAS, the University is committed to a continuous process of reevaluating priorities and increasing the efficiency and effectiveness of both direct mission and support activities, reinvesting budget savings into mission-critical strategies; and

WHEREAS, the University, in partnership with the State, can better support financial access and affordability to postsecondary education for Minnesota students and families; and

WHEREAS, the University's annual budget process is designed to identify and act on the most pressing priorities each year, including competitive compensation, compliance with federal and state regulations, research and technology infrastructure, facility maintenance, and public safety; and

WHEREAS, the state biennial budget request for FY 2024-2025 seeks to advance the direction and priorities defined by the MPact 2025 Systemwide Strategic Plan; and

WHEREAS, the University recognizes the many competing priorities for State general fund support.

NOW, THEREFORE, BE IT RESOLVED that the biennial budget request for the 2024-2025 biennium be adopted by the Board of Regents (Board) for presentation to the State. The request is for a general fund appropriation of \$769,256,000 in fiscal year 2024 and \$814,256,000 in fiscal year 2025 for a biennial total of \$1,583,512,000 in the form of general operations and maintenance and state special appropriations. The Board further requests the continuation of the fiscal year 2023 base funding levels for the Primary Care Education Initiatives totaling \$2,157,000, and for the Academic Health Center funding under Minnesota Statutes 297F.10 totaling \$22,250,000.

BE IT FURTHER RESOLVED that included in the biennial budget request are the following recurring increases:

- Core Mission - \$45 million for fiscal year 2024 and \$45 million for fiscal year 2025;
- Minnesota Resident Scholarship - \$30 million for fiscal year 2024 and \$0 for fiscal year 2025; and
- Public Safety - \$5 million for fiscal year 2024 and \$0 for fiscal year 2025.

Mayeron reported that the committee voted unanimously to recommend the remaining items in the committee report as follows:

- 1) Approval of the resolution related to the 2022 Six-Year Capital Plan. The resolution is as follows:

WHEREAS, preserving the University of Minnesota (University) campuses through stewardship of public investments that have been made over 165 years is a commitment the Board of Regents (Board) has made to the State of Minnesota (State); and

WHEREAS, advancing key academic priorities is critical for the University to achieve and maintain excellence; and

WHEREAS, continuing investment in research infrastructure is essential for the future competitiveness of the University and the State; and

WHEREAS, enhancing the student experience for both undergraduate education and graduate and professional education is required as the core of its mission in order to generate and disseminate knowledge; and

WHEREAS, improving outreach and engagement is necessary in order to transform state communities, fuel the state economy, address state social issues, and improve the state's health; and

WHEREAS, the administration has developed a capital-planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is responsible.

NOW, THEREFORE, BE IT RESOLVED that the Board approves the 2022 Six-Year Capital Plan in order to create and maintain facilities that serve as tools for accomplishing the University's education, research, and outreach objectives.

- 2) Approval of the resolution related to the amended and restated operating agreement of 2407 University Investment LLC. The resolution is as follows:

WHEREAS, the University of Minnesota (University) is or will be the sole member and holds or will hold all the equity securities in 2407 University Investment LLC, a Minnesota limited liability company (Company) that owns improved real property in Minneapolis, Minnesota and on which the Company operates a Days Hotel and leases space to the Tea House Restaurant; and

WHEREAS, a proposed Amended and Restated Operating Agreement (Operating Agreement) between the University and the Company, among other acts, would create a management committee to oversee the Company and its property and activities and would set forth the powers, authorities, and obligations of the Company, the management committee, and officers of the Company subject to the authority of the University exercised directly or through delegations by the Board of Regents (Board); and

WHEREAS, the proposed Operating Agreement reserves to the Board the exclusive authority to approve the Company entering into agreements to purchase, sell, or redevelop real property, to incur secured debt, to purchase goods or services for more than \$1 million,

to lease real property, as tenant or as landlord, for more than \$1 million, or to take other actions specified in the Operating Agreement as “Member Reserved Acts.”

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

1. The terms of the Operating Agreement are hereby approved; and
 2. All actions taken since the closing of the University’s purchase of United Properties Investments’ membership interest in the Company by University employees acting in the scope of their University employment and on behalf of the Company are hereby ratified and approved in all respects; and
 3. The President and their designee are hereby authorized, empowered, and directed to execute, deliver, and enter into, on behalf of the University, the Operating Agreement and all other agreements, instruments, and documents necessary or desirable to carry out this resolution.
- 3) Approval of the Consent Report for the Finance & Operations Committee as presented to the committee and described in the October 13, 2022 committee minutes.

A motion was made, and the Board voted unanimously to approve the remaining three recommendations included in the report of the Finance & Operations Committee.

REPORT OF THE GOVERNANCE & POLICY COMMITTEE

Regent Verhalen, chair of the committee, reported that the committee did not act on any items this month.

The committee docket materials can be found [here](#). The closed captioned video of this item is [available here](#).

Regent Davenport left the meeting. Regent Kenyanya returned to the meeting.

RESOLUTION TO CONDUCT NON-PUBLIC MEETING OF THE BOARD OF REGENTS TO DISCUSS UNIVERSITY INFORMATION SECURITY THREATS, CONTROLS, AND RESPONSES

A motion was made and seconded that the following resolution be adopted:

WHEREAS, the Board of Regents will receive a security briefing related to the University of Minnesota’s information security infrastructure including threats, controls, and responses, and disclosure of the information to be discussed would pose a danger to public safety or compromise security procedures or responses.

NOW, THEREFORE, BE IT RESOLVED, that in accordance with Minn. Stat. § 13D.05, Subd. 3(d), a non-public meeting of the Board of Regents be held on Friday, October 14, 2022, in the Boardroom, 600 McNamara Alumni Center, for the purpose of discussing information technology security threats, controls, and responses.

The Board voted unanimously to adopt the resolution and the public portion of the meeting ended at 11:48 a.m.

The docket materials for this item begin on page 118. The closed captioned video of this item is [available here](#).

Regents present for the non-public portion: Kendall Powell, presiding; James Farnsworth, Douglas Huebsch, Ruth Johnson, Tadd Johnson, Mike Kenyanya, Janie Mayeron, Darrin Rosha, Steven Sviggum, Bo Thao-Urabe, and Kodi Verhalen.

Staff present for the non-public portion: President Joan Gabel; Senior Vice President Myron Frans; Vice Presidents Bernard Gulachek, Matt Kramer, and Mercedes Ramírez Fernández; General Counsel Douglas Peterson; Executive Director Brian Steeves; and Chief Auditor Quinn Gaalswyk.

Others present for the non-public portion: Mike Benton, Brian Dahlin, Rachel Goeller, Jonathan Harper, Jason Langworthy, Jake Ricker, Brian Slovut, and Chuck Tombarge.

The meeting adjourned at 12:49 p.m.



BRIAN R. STEEVES
Executive Director and
Corporate Secretary



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Report of the President

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Joan T.A. Gabel

PURPOSE & KEY POINTS

It is customary for the President to report on items of interest to the University community at each Board meeting.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Report of the Chair

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: Regent Kendall J. Powell

PURPOSE & KEY POINTS

It is customary for the Chair to report on items of interest to the University community at each Board meeting.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Election of Vice Chair

Review **Review + Action** Action Discussion

This is a report required by Board policy.

PRESENTERS: Regent Kendall J. Powell

PURPOSE & KEY POINTS

As required by the *Bylaws of the Board of Regents*, Article III, Section E, an election shall be held for the unexpired term for the office of the Vice Chair of the Board of Regents at the December 2022 meeting. The individual elected shall serve the remainder of the unexpired term, which runs through June 30, 2023.

BACKGROUND INFORMATION

Bylaws of the Board of Regents, Article III, Section E. Vacancy of an Office of the Board of Regents

In the event of a vacancy in the office of the Chair, the Vice Chair shall assume the position of Chair and shall serve out the Chair's term of office. In the event of a vacancy of any other office of the Board of Regents, including the position of Vice Chair when the Vice Chair assumes the office of the Chair, an election shall be held for the unexpired term at a subsequent meeting of the Board of Regents. Nominations may be made from the floor. Voting shall be conducted according to Section D.

Notice shall be sent to each member of the Board by electronic communication ten days prior to the date of the meeting at which the election shall be conducted.

Bylaws of the Board of Regents, Article III, Section D. Election of Officers

The election of the officers of the Board of Regents shall be conducted at the annual meeting in June of the odd-numbered year in accordance with the following procedure:

1. The Nominating Committee, as described in Article V, Section C, shall prepare a slate of at least one candidate for Chair, Vice Chair, Secretary, and Treasurer of the Board of Regents.
2. The report of the Nominating Committee shall be sent by electronic communication to each member of the Board of Regents at least ten calendar days prior to the annual meeting.
3. After the report of the Nominating Committee has been presented at the annual meeting, nominations may be received from the floor.

4. If there is only one nominee for each office, a member may move election of the nominated slate. The vote shall be by unanimous consent.
5. If there are two or more nominees, election of each officer shall be conducted separately by roll call. The first nominee receiving at least seven votes is elected.
6. If there are three or more nominees and no one is elected on the first four ballots, the nominee who received the least number of votes on the fourth ballot will be dropped. This procedure shall be used until two nominees remain or a nominee has been elected. In case of a tie for the least number of votes, balloting shall continue on all candidates until the tie is broken.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Receive & File Reports

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: Regent Kendall J. Powell

PURPOSE & KEY POINTS

The following items are included for receipt and filing:

- A. Eastcliff Annual Report

EASTCLIFF ANNUAL REPORT

July 2021 – June 2022



Residence of the President of the University of Minnesota

**Managed by the Office of the President
and Facilities Management**

**Report reviewed and submitted by:
Eastcliff Advisory Board
December 2022**

BACKGROUND

In the early 1920s, Edward Brooks, a local lumber businessman, and his wife Markell Conley Brooks, commissioned C.H. Johnston Jr., an architect of record for the University of Minnesota, to create a home for his family. Completed in 1922, the resulting two-story, 20-room house reflects the family's understated taste as well as the Brooks' lumber heritage. Walnut, ash, cherry, cypress, knotty pine, and bleached oak were used in the construction and detailing; the unusually thick and wide white clapboard siding was custom cut, and nine fireplaces allowed the Brooks family to burn wood from their lumberyards. Because of its perch atop the eastern cliffs of the Mississippi River, the Brooks family began calling the home Eastcliff – a name used to this day. In 1958, the Brooks family graciously donated their home to the University of Minnesota.

Since 1961, eight University of Minnesota presidents and their families have resided in Eastcliff. Eastcliff serves as a special gathering place for official University functions. Its historic architecture, welcoming public spaces, and manicured grounds provide a comfortable setting for the University community, community leaders and public officials, and dignitaries from around the world.

The Board of Regents created Friends of Eastcliff (FOE) and Eastcliff Technical Advisory Committee (ETAC) in the late 1980s to provide assistance and advice on matters related to the oversight of Eastcliff. In 2014, FOE was repositioned as an advisory board and renamed the Eastcliff Advisory Board (EAB). Both committees report directly to the Board of Regents. The EAB plays a key role in advising the Board of Regents on plans and major expenditures related to Eastcliff, assisting in the solicitation of private resources to support Eastcliff, and bringing internal and external perspectives to conversations about Eastcliff. ETAC brings subject matter expertise to the management of Eastcliff by making recommendations for the improvement, maintenance, operations, and use of the home in accordance with its designation on the National Register of Historic Places and its unique public and private uses. These two committees ensure Eastcliff presents an image worthy of the University's rich history and tradition.

EASTCLIFF ADVISORY BOARD

On February 14, 2014, the Board of Regents voted to reposition the Friends of Eastcliff committee as an advisory board rather than a fundraising committee. Renamed the Eastcliff Advisory Board, it now plays a key role in bringing internal and external perspectives to conversations about Eastcliff, nurturing public support for the home, and ensuring that the Board of Regents has appropriate governance-level oversight of this important University asset.

The Eastcliff Advisory Board (EAB) was created by and is accountable to the Board of Regents.

2021-22 Eastcliff Advisory Board Committee Roster

Chair:

Regent Mary Davenport

Voting Members:

Bill Paulus, Associate Vice President, Facilities Management

Mike Volna, Associate Vice President & Assistant Chief Financial Officer

Susan Hommes, Senior Director, Planned Giving, University of Minnesota Foundation

Ruth Bachman, Citizen Member

Conley Brooks, Jr., Citizen Member

Nancy Lindahl, Citizen Member

Non-Voting Members:

Gary Gabel, University Associate

Brian Steeves, Executive Director & Corporate Secretary, Board of Regents

Katie Stuckert, Senior Assistant to the President

Peter Moe, Director, Minnesota Landscape Arboretum

Staff:

Jason Langworthy, Policy Manager & Assistant Secretary, Office of the Board of Regents

See complete bylaws for the Eastcliff Advisory Board in Appendix A.

EASTCLIFF TECHNICAL ADVISORY COMMITTEE

The Eastcliff Technical Advisory Committee continues to bring subject matter expertise to the management of Eastcliff by making recommendations for the improvement, maintenance, operations, and use of the home in accordance with its designation on the National Register of Historic Places and its unique public and private uses. Changes in the committee's bylaws approved by the Board of Regents on February 14, 2014, delegated responsibility to ETAC for approval of smaller capital improvements and enhancements.

The Eastcliff Technical Advisory Committee works closely with the Eastcliff Advisory Board to provide advice and recommendations on use of University funds and/or private donations to complete major projects, needed maintenance, or to provide enhancements for the house.

2021-22 Eastcliff Technical Advisory Committee Roster

Acting Chair:

Brian Steeves, Executive Director & Corporate Secretary, Board of Regents

Voting Members:

Brad Agee, Lecturer, Department of Landscape Architecture

Abimbola Asojo, Professor, Department of Design, Housing, and Apparel

Mike Christenson, Professor and Director of Graduate Studies, School of Architecture

Bill Paulus, Associate Vice President, Facilities Management

Alejandra Peña Gutiérrez, Director, Frederick R. Weisman Art Museum

Non-Voting Members:

Gary Gabel, University Associate

Katie Stuckert, Senior Assistant to the President

Kevin Ross, Senior Project Manager, Capital Project Management

Staff:

Robert Tunell, Associate Director, Facilities Manager

See complete bylaws for the Eastcliff Technical Advisory Committee in Appendix B.

EASTCLIFF ENDOWMENT FUNDS

The University of Minnesota Foundation manages donations to the Eastcliff Endowment Funds, which are designated for ongoing preservation, operations, and enhancement to the house.

In 2021-22, gifts totaling \$33,577.34 were donated to the University of Minnesota Foundation in support of Eastcliff.

Eastcliff Endowment Funds

Markell Brooks Eastcliff Enhancement Endowment Dwight F. Brooks II Eastcliff Enhancement Fund July 1, 2021 - June 30, 2022

Purpose: To be used for enhancements to Eastcliff.

Beginning Balance	\$1,123,830.62
Contributions	-
Investment Return	(\$49,039.37)
Disbursements	-
Ending Balance	\$1,074,791.25
Available Cash Balance	\$220,780.65
<i>(Accumulated earnings made available from endowment)</i>	

Eastcliff Legacy Fund July 1, 2021 - June 30, 2022

Purpose: To be used for enhancements to Eastcliff.

Beginning Balance	\$107,013.52
Contributions	\$5,670.00
Pledge payments	-
Investment Return	(\$4.55)
Disbursements	(\$10,042.39)
Ending Balance	\$102,636.58
Available Cash Balance	\$102,636.58

Eastcliff Endowment Fund
July 1, 2021 – June 30, 2022

Purpose: To provide support for the ongoing preservation and operation of Eastcliff.

Beginning Balance	\$112,950.19
Contributions	\$27,907.34
Investment Return	(\$7,945.91)
Disbursements	(\$1,709.68)
Ending Balance	\$131,201.94
Available Cash Balance	\$23,661.08

Eastcliff Dollhouse Fund
July 1, 2021 – June 30, 2022

Purpose: To be used to maintain the dollhouse replica of Eastcliff.

Beginning Balance	\$9,585.63
Contributions	-
Investment Return	\$1.18
Disbursements	-
Ending Balance	\$9,586.81
Available Cash Balance	\$9,586.81

Eastcliff Fund Disbursements
July 1, 2021 – June 30, 2022

Garden Party stamps, printing, and addressing & mailing	\$847.31
Garden Party expenses and piano tuning	\$1,635.08
Piano tuning	\$560.00
To record closing costs for property sale	\$906.96
To reimburse UMF for legal and closing costs	\$802.72
Support for book written by Karen Kaler	\$7,000.00
Total Disbursements	\$11,752.07

OFFICIAL UNIVERSITY ENTERTAINING

One of Eastcliff's primary functions is to serve as a venue for special University events and activities.

Eastcliff Events Activity

	Number of Events	Number of Guests
2010-2011	114	5,959
2011-2012¹	84	3,614
2012-2013	76	4,116
2013-2014	84	4,214
2014-2015	64	3,568
2015-2016	81	3,437
2016-2017	83	3,216
2017-2018	69	3,451
2018-2019²	65	2,516
2019-2020³	11	1,158
2020-2021⁴	3	34
2021-2022⁵	7	438

Number of Events Held by Type

	Breakfast	Lunch	Reception	Dinner	Tour	Meeting	Picnic	Other
2010-2011	11	14	53	29	4	5	1	0
2011-2012	7	2	36	24	1	13	0	1
2012-2013	5	3	31	34	0	1	1	1
2013-2014	3	16	34	17	0	14	0	0
2014-2015	4	3	28	18	1	9	0	1
2015-2016	6	2	29	19	0	25	0	0
2016-2017	2	3	31	20	0	27	0	0
2017-2018	1	3	30	16	1	17	1	0
2018-2019	1	1	23	12	1	25	0	0
2019-2020	0	0	8	2	0	0	0	1
2020-2021	0	0	1	1	0	1	0	0
2021-2022	1	0	5	1	0	0	0	0

¹ Beginning July 2011, all events at Eastcliff were required to be hosted by the President and/or their spouse. As a result, Eastcliff was used more strategically, however its use was highly dependent upon the President's commitments and travel.

² Eastcliff was closed for major maintenance projects starting in May 2019.

³ Eastcliff was closed for major maintenance projects through October 2019. Due to the COVID-19 pandemic, only small meetings held outside and socially distanced took place between March and June 2020.

⁴ Eastcliff remained closed for most events between July 2020 and June 2021 due to the COVID-19 pandemic.

⁵ Like 2020-2021, events were limited due to the cyclical surges of the COVID-19 pandemic.

CAPITAL AND MAINTENANCE PROJECTS COMPLETED

Routine maintenance projects are funded by the University and overseen by Facilities Management (FM). The following projects were completed during fiscal year 2022:

1. Driveway re-pavement and gate replacement: \$ 73,819
2. Event tent: \$ 14,360
3. Replacement of domestic water tank: \$ 8,500

FACILITIES MANAGEMENT AND PRESIDENT’S OFFICE SUMMARY OF EXPENDITURES

**General Operations and Maintenance Fund
12 Months Ending June 30, 2022
(unaudited)**

	Prior Year 2020-21			Current Year 2021-22		
	Facilities	Events	Total	Facilities	Events	Total
Beginning Balance*		\$24,219	\$24,219		\$25,000	\$25,000
REVENUES						
Total Year Allocation	\$325,010	\$75,781	\$400,791	\$277,889	\$51,315	\$329,204
Transfer from Office of the President						
Transfer from Facilities Management						
Transfer from the General Contingency Fund						
Transfer from Central Reserves						
Total Resources	\$325,101	\$100,000	\$425,010	\$277,889	\$76,315	\$354,204
EXPENDITURES						
Salaries and Fringe Benefits	\$94,263	(\$967)	\$93,296	\$37,271	\$44	\$37,315
Supplies, Expenses, Equipment	\$158,323	\$884	\$159,207	\$160,966	\$8,370	\$169,336
Transfer to FM						
Transfer to/(from) the Eastcliff Project Reserve	\$72,424		\$72,424	\$79,652		\$79,652
Total Expenditures	\$325,010	(\$83)	\$324,927	\$277,889	\$8,414	\$286,303
Transfer to/(from) the President’s Initiatives		\$75,083	\$75,083			
Ending Balance	\$0	\$25,000	25,000		\$67,901	\$67,901

* FY21- Balance continued to accumulate in FY21 as no events were being held in Eastcliff due to COVID; balance transferred to President’s Initiative.

APPENDIX A



EASTCLIFF ADVISORY BOARD BYLAWS

Mission

Eastcliff has a unique role among University of Minnesota buildings in that it serves both as a public facility for events and meetings and as the private residence of the University president and family. The Eastcliff Advisory Board (EAB) is created by and accountable to the Board of Regents. Its mission is to advise the Board of Regents on plans and major expenditures related to Eastcliff, assist in the solicitation of private resources to support Eastcliff, and nurture continued public support for the home to ensure that it projects an image worthy of the University's rich history and tradition. It plays an important role in considering both internal and external perspectives regarding spending decisions at Eastcliff and ensuring that the Board of Regents has appropriate governance-level oversight of this important University asset.

Membership

Chair:

- Board of Regents member (selected by the chair of the Board of Regents)

Voting Members:

- Vice President for University Services or designee (1)
- Vice President & Chief Financial Officer or designee (1)
- President, University of Minnesota Foundation or designee (1)
- Members who are not University employees, appointed by the chair of the Board of Regents for two-year terms that run concurrently with the term of the EAB chair (3-6)

Non-Voting Members:

- Chair, Eastcliff Technical Advisory Committee (1)
- Board of Regents Executive Director (1)
- President's designee, Office of the President (1)
- University Associate (President's Spouse) (1)
- Director, Minnesota Landscape Arboretum or designee (1)

Staff:

- Office of the Board of Regents

Responsibilities

1. Master Plans, Capital Improvements, and Significant Expenditures. Review recommendations of the Eastcliff Technical Advisory Committee (ETAC) and advise the Board of Regents on master plans, capital improvements, and significant expenditures that enhance the original integrity and design of Eastcliff and its grounds and promote it as an important institutional and residential University resource. Capital improvements and significant expenditures are defined as physical improvements, equipment, furniture, fixtures, decorations, and/or enhancements exceeding \$25,000 in cost. Emergency approvals of capital improvements and/or significant expenditures may be granted through the process outlined in Board of Regents Policy: *Board Operations and Agenda Guidelines*. Any such emergency approvals will be brought to the next meeting of EAB for information.
2. Use of Funding. Advise the Board of Regents on the appropriate use of funding for projects being recommended for approval. Use of private funds must be consistent with donor intent.
3. Fundraising. Review the University of Minnesota Foundation's (UMF) development plan for Eastcliff and assist in the solicitation of private resources consistent with that plan.
4. Public Support. Nurture continued public support of Eastcliff. Advise on issues of public education, awareness and relations, as well as on matters pertaining to donor appreciation and communications. The term 'Friends of Eastcliff' may be used at the discretion of EAB to recognize individuals and families who have provided financial support for Eastcliff.
5. Annual Report. Review and submit to the Board of Regents an annual report on Eastcliff that includes a summary of the previous fiscal year's financial, maintenance, and operational activity.

Approved by Board of Regents - February 14, 2014

Supersedes: Friends of Eastcliff Committee Bylaws dated November 2008.

APPENDIX B



EASTCLIFF TECHNICAL ADVISORY COMMITTEE BYLAWS

Mission

Eastcliff has a unique role among University of Minnesota buildings in that it serves both as a public facility for events and meetings and as the private residence of the University president and family. The Eastcliff Technical Advisory Committee (ETAC) is created by and accountable to the Board of Regents. Its mission is to bring subject matter expertise to the management of Eastcliff by making recommendations for the improvement, maintenance, operations, and use of the home to ensure that it projects an image worthy of the University's rich history and tradition. In doing so, the committee must balance wise use of University and donor resources with the home's designation on the National Register of Historic Places and appropriately separate, protect, and foster Eastcliff's unique public and private uses.

Membership

Chair:

- Selected by the Chair of the Board of Regents from the voting members of the committee

Voting Members:

- Faculty member designees from the following College of Design disciplines:
 - Architecture (1)
 - Landscape Architecture (1)
 - Interior Design (1)
- Vice President for University Services designees (2)
- Director/designee, Weisman Art Museum (1)
- Board of Regents Executive Director (1)

Non-Voting Members:

- Office of the President designee (1)
- University Associate (President's Spouse) (1)
- Vice President for University Services designees:
 - Public Safety (1)
 - Capital Project Management (1)

Staff:

- Facilities Management designee

Responsibilities

1. Master Plans, Capital Improvements, and Significant Expenditures. Develop and recommend master plans, capital improvements, and/or significant expenditures that enhance the original integrity and design of Eastcliff and its grounds and promote it as an important institutional and residential University resource.

Recommendations should be consistent with Eastcliff master plans and follow the University's established capital planning process. Capital improvements and significant expenditures should be maintained on and evaluated against a prioritized list of needs. As annual recommendations are developed and advanced, ETAC should provide estimated project budgets, suggested funding sources, and recommended project delivery methods and timing.

2. Approvals and Recommendations. Except for routine maintenance, repairs, and replacement, ETAC must approve all capital improvements, equipment, furniture, fixtures, decorations, and/or enhancements exceeding \$5,000 but below \$25,000 in cost, consistent with University policies and procurement practices. Expenditures below \$5,000 that could be viewed as personally benefiting the president or family should also be approved in advance by ETAC. Capital improvements and/or significant expenditures exceeding \$25,000 must receive approval of the Board of Regents, which will consider ETAC's recommendations along with advice from the Eastcliff Advisory Board (EAB).

Upon recommendation of the Vice President for University Services, the ETAC chair, in consultation with the chair of the EAB, may act on behalf of the committee when delaying approval poses a significant health, safety, or financial risk to the University. Any such emergency approvals will be brought to the next meeting of ETAC for information.

3. Operations and Maintenance Plan. Review Facilities Management's annual facility operations and maintenance plan and budget for Eastcliff.
4. Quarterly Operating Reports. Review quarterly operating reports supplied by Facilities Management.
5. Operating Policies and Procedures. As requested, advise the Office of the President and Facilities Management on operating policies and procedures including staffing, general maintenance, purchasing, security, and the appropriate level of scheduling and use of Eastcliff.
6. Meeting Procedures. The chair of ETAC will call committee meetings, develop agendas for distribution to committee members in advance of each meeting, and ensure that minutes are kept to preserve a record of committee actions. A quorum consisting of at least four (4) voting members must participate in a vote for action to be taken. Votes may be cast in person or electronically, with a simple majority required for approval.

Approved by Board of Regents - February 14, 2014

Supersedes: Eastcliff Technical Advisory Committee Bylaws dated September 2002.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Consent Report

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: Regent Kendall J. Powell

PURPOSE & KEY POINTS

A. Gifts

The President recommends approval of the Summary Report of Gifts to the University of Minnesota through October 31, 2022.

B. Report of the All-University Honors Committee

The President recommends approval of the All-University Honors Committee recommendations, forwarded to the Board of Regents in a letter dated December 9, 2022.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the Consent Report.

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

December 2022 Regents Meeting

	September		Year-to-Date	
	2022	2021	07/01/22 09/30/22	07/01/21 09/30/21
U of M Gift Receiving	\$ 69,110	\$ 11,100	\$ 247,342	\$ 30,056
Arboretum Foundation	26,888,201	424,629	28,923,726	1,759,791
Univ of MN Foundation	42,635,274	28,424,559	76,788,864	69,325,887
Total Gift Activity	\$ 69,592,585	\$ 28,860,288	\$ 105,959,932	\$ 71,115,734

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when the commitment is made. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

**Gifts to benefit the University of Minnesota
Gifts received September 2022**

Donor	Gift/Pledge	Purpose of Gift
<u>\$1 Million and Over</u>		
Delores Isaacson	Pledge	Minnesota Landscape Arboretum
Delta Dental of Minnesota Foundation	Pledge	School of Dentistry
Joanne W. Gauntt Foundation	Pledge	College of Veterinary Medicine
Miriam Cameron, Ph.D. and Michael Ormond	Pledge	Earl E. Bakken Center for Spirituality and Healing Minnesota Landscape Arboretum; College of Food, Agricultural and
WEM Fdn	Gift	Natural Resource Sciences; Academic Clinical Affairs; College of Biological Sciences
<u>\$500,000 - \$1,000,000</u>		
Heidi and Chris Holland	Gift	Intercollegiate Athletics
<u>\$250,000 - \$500,000</u>		
3M Open Fund	Gift	Academic Clinical Affairs
Albert Victor Ravenholt Fund	Gift/ Pledge	School of Nursing; College of Food, Agricultural and Natural Resource Sciences; Medical School; School of Public Health
Martha VanDeVen	Gift	Carlson School of Management
Stephen and Karen Brand	Pledge	University of Minnesota Duluth
Winifred H Thibault Estate	Gift	University of Minnesota Duluth
<u>\$100,000 - \$250,000</u>		
Alan and Gina Amatuzio	Gift	Academic Clinical Affairs; Medical School
Anonymous Donor	Gift	College of Pharmacy
Brown Boys Benefit	Gift	Academic Clinical Affairs
Catherine Wright	Gift	Carlson School of Management
Craig and Robin Dahl	Gift	Academic Clinical Affairs
Eddy Foundation	Pledge	University of Minnesota Duluth
Gary and Deanna Tangwall	Pledge	Intercollegiate Athletics
Guilford S Lewis Family Trust	Gift	College of Liberal Arts; University of Minnesota Duluth
Jacqueline S Mithun Estate	Gift/ Pledge	College of Food, Agricultural and Natural Resource Sciences; Minnesota Landscape Arboretum; College of Biological Sciences
June B Hendrickson Estate	Gift	University of Minnesota Duluth
<u>\$50,000 - \$100,000</u>		
3M Fdn Inc	Gift	College of Education and Human Development
Anonymous Donor	Gift	Intercollegiate Athletics
Anonymous Donor	Gift	College of Liberal Arts
Anonymous Donor	Gift	College of Education and Human Development
Anonymous Donor	Gift	College of Education and Human Development; College of Science and Engineering
Barbara DeCramer	Pledge	Minnesota Landscape Arboretum
Barbara Hoese	Pledge	Intercollegiate Athletics
Clint Kruger	Pledge	Intercollegiate Athletics
Dolores Merrill	Pledge	College of Education and Human Development
Dwight Peterson	Gift	Carlson School of Management
Engel & Volkers Minneapolis	Gift	Academic Clinical Affairs
Gary and Edith Postiglione	Pledge	College of Science and Engineering
Intel Corporation	Gift	College of Science and Engineering
John C Bryan Estate	Gift	Academic Clinical Affairs
Katharine Dumas	Gift	University of Minnesota Duluth
Linda and Richard Sedgwick	Gift	Weisman Art Museum
Margaret C Cox Estate	Gift	College of Veterinary Medicine
Marilyn Carrels	Gift	School of Dentistry

\$50,000 - \$100,000

Marilyn Myers	Gift	Office for Student Affairs
Matthew and Leigh-Anne Brunnette	Pledge	Intercollegiate Athletics
Minnesota United FC	Gift	Office of Undergraduate Education
Robert Engelke	Pledge	Carlson School of Management
Steven Hentges	Gift	College of Science and Engineering
Xcel Energy	Gift	Carlson School of Management
Yossef Aelony, M.D.	Gift	Medical School

\$25,000 - \$50,000

Bertha A Lewis Estate	Gift	College of Science and Engineering
Biersdorf Hosch Giving Fund-Fidelity Charitable	Gift	Minnesota Landscape Arboretum
Boeing Company	Gift	College of Science and Engineering; Carlson School of Management
Bonnie Hatten and Harry Orr, Ph.D.	Gift	Medical School
Dana Lonn	Gift	College of Science and Engineering; College of Food, Agricultural and Natural Resource Sciences
Daniel McFadden, Ph.D. and Beverlee Simboli	Gift	College of Liberal Arts; Weisman Art Museum
Dermatology Specialists PA	Gift	Medical School
Donald Connelly, M.D., Ph.D. and Roscella Connelly	Gift	Medical School
Donald and Patricia Garofalo	Gift	Medical School
DuPont Electronics & Industrial	Gift	College of Science and Engineering
Earl and Doris Bakken Fdn	Gift	Medical School; Earl E. Bakken Center for Spirituality and Healing
Gary Francis, M.D. and Margaret Francis	Gift	Medical School; Academic Clinical Affairs
General Mills Inc	Gift	Carlson School of Management
Gordon R Johnson Endowment Fund-Minneapolis Fdn	Gift	Intercollegiate Athletics; Medical School
Hubbard Broadcasting Inc	Gift	Academic Clinical Affairs
John W Mooty Foundation Trust	Gift	Law School
LuAnn M DeMars Estate	Gift	Office for Student Affairs
Philip and Margaret Plumbo	Gift	School of Nursing
Robert Murtaugh, D.V.M. and Jill Clark	Gift	College of Veterinary Medicine
Robert Wilder Jr.	Gift	College of Veterinary Medicine
Roshini Multi Media Inc	Gift	College of Education and Human Development
Slipka Companies/True North Equity Partners	Gift	Academic Clinical Affairs
Spinal Cord Society	Gift	Medical School

\$10,000 - \$25,000

Adelaide Eklund and J. W. Skovran	Gift	College of Veterinary Medicine
American Legion	Gift	Unrestricted
Ameriprise Financial Inc	Gift	Weisman Art Museum
Anonymous Donor	Gift	Carlson School of Management; College of Food, Agricultural and Natural Resource Sciences
Associates of the James Ford Bell Library	Gift	Libraries
Asten Johnson Corp	Gift	College of Food, Agricultural and Natural Resource Sciences
BASF	Gift	College of Food, Agricultural and Natural Resource Sciences
Bernie and Gloria Bullert	Pledge	College of Science and Engineering
Bike the US for MS	Gift	Academic Clinical Affairs
Blake Fdn	Gift	Carlson School of Management
Bluestem Brands, Inc.	Gift	Carlson School of Management
C H Robinson Worldwide Fdn	Gift	Carlson School of Management
CHS Agronomy	Gift	College of Food, Agricultural and Natural Resource Sciences; University of Minnesota Extension
Carol Jennings	Gift	College of Veterinary Medicine
Catherine and George Rehm	Gift	College of Food, Agricultural and Natural Resource Sciences
Cheryl Lachelt	Gift	Medical School
Constance and Denis White	Gift	Academic Clinical Affairs

\$10,000 - \$25,000

Cy and Paula DeCosse	Gift	College of Liberal Arts
Cynthia Cattell and John Wygant	Pledge	Medical School
David Clark II and Molly Clark	Gift	Carlson School of Management
Doraiswami Ramkrishna, Ph.D. and Geetha Ramkrishna	Gift	College of Science and Engineering
Emerson Electric Co	Gift	Carlson School of Management; College of Science and Engineering
Frederick D Conrad & Jean McIntyre Conrad Fund-Mpls Fdn	Gift	School of Nursing; Academic Clinical Affairs
Friends of Andersen Library	Gift	Minnesota Landscape Arboretum
Ganesh Raveendran, M.D. and Vathsala Ganeshan	Gift	Medical School
George Family Foundation	Pledge	Minnesota Landscape Arboretum
Harvey and Carol Mackay	Gift	Intercollegiate Athletics
IPG DXTRA, Inc	Gift	Carlson School of Management
Irvin Kessler and Barbara Anderson	Gift	College of Education and Human Development
James Zeese Jr., M.D. and Bill Herrmann	Gift	Medical School
James and Anne Eidsvold	Gift	University of Minnesota Morris
Jeffrey Basford, M.D.	Gift	College of Science and Engineering
Jennifer Martin	Gift	Weisman Art Museum
Joan Semmer	Gift	Medical School
Jodell Dahl	Gift	Academic Clinical Affairs
John & Mary Pappajohn Scholarship Fdn	Gift	College of Design
Jorgine and Bud Hanson	Pledge	Medical School
Judith Bergauer, Ph.D. and Edward Bergauer	Gift	College of Education and Human Development
Judith Zetterberg	Gift	Office of Undergraduate Education
Land O'Lakes Inc	Gift	Carlson School of Management; Humphrey School of Public Affairs
Leonard Munstermann and Hwei-Gene Wang	Gift	University of Minnesota Morris
Liberty Paper Inc	Gift	College of Food, Agricultural and Natural Resource Sciences
Liliane and F. Guillaume Bastiaens	Gift	Minnesota Landscape Arboretum
Linda Calvert	Gift	Intercollegiate Athletics
Linder Peterson	Gift	Academic Clinical Affairs
Michael Wilcox, M.D. and Kathryn Wilcox	Pledge	Medical School
Midwest Dairy	Gift	College of Veterinary Medicine
Mike & Linda Fiterman Family Foundation	Gift	Undesignated
Miriam B. Carr Fund of The Minneapolis Foundation	Gift	Academic Clinical Affairs
Robert and Corinne Ferris	Gift	Medical School
Robert and Karen Morgan	Gift	Academic Clinical Affairs
Roger & Nancy McCabe Fdn	Gift	Medical School
Rosemary Graham	Gift	College of Food, Agricultural and Natural Resource Sciences
Ross Stephenson	Gift	Medical School
Scott Fisher	Gift	Minnesota Landscape Arboretum
Susan Berget, Ph.D.	Gift	College of Biological Sciences
Susan Jones	Gift	Office of Undergraduate Education; College of Liberal Arts; Minnesota Landscape Arboretum
Susan and Thomas McCarthy	Gift	College of Veterinary Medicine
Thomas Johnson, M.D. and Kristen Johnson	Gift	Medical School
Toro Company	Gift	Carlson School of Management
US Bank National Association	Gift	Carlson School of Management
Vernon Cardwell	Gift	College of Food, Agricultural and Natural Resource Sciences
Zongyu Chen, M.D., Ph.D. and Qing Yao	Gift	Medical School

\$5,000 - \$10,000

Alan and Susan Friebe	Gift	University of Minnesota Duluth
American University	Gift	Undesignated
Anonymous Donor	Gift	College of Veterinary Medicine

\$5,000 - \$10,000

Anthony Ekong, M.D.	Gift	Medical School
Arthur Lemke	Gift	Office of Undergraduate Education
Barbara Lundgren	Gift	College of Science and Engineering
Best Buy Purchasing LLC	Gift	Unrestricted
Bob & Nancy Anderson Designated Bene Fund 2020-Mpls Fdn	Gift	Intercollegiate Athletics
Brendan and Miaja Cassidy	Gift	Medical School
CHS Inc	Gift	College of Food, Agricultural and Natural Resource Sciences
Center for Computer-Assisted Legal Instruction	Gift	Law School
Certis USA LLC	Gift	College of Food, Agricultural and Natural Resource Sciences
Charter Next Generation	Gift	University of Minnesota Duluth
David Huml	Gift	Unrestricted
Dean and Diana Matheson	Gift	Law School
Diagnostic Group LLC	Gift	Medical School
Donna Warthesen	Gift	College of Food, Agricultural and Natural Resource Sciences
Doreen and Frank Swendsen	Gift	Academic Clinical Affairs
Dorothy A Patterson Estate	Gift	Medical School
Edith H Lynum Trust	Gift	Medical School
Enterprise Holdings Foundation	Gift	College of Education and Human Development; College of Liberal Arts
Farmers Union Foundation	Gift	University of Minnesota Extension
Frank Burton, Ph.D.	Gift	Medical School
Fred L. Emerson Foundation Inc.	Gift	University of Minnesota Duluth
Glen and Carol Fuerstneau	Gift	College of Education and Human Development; Carlson School of Management
Golf Stix Inc	Gift	Intercollegiate Athletics
Heidi Errickson-Grahek	Pledge	University of Minnesota Duluth
Heimer Memorial	Gift	Office of the Vice President for Research
Helena Hernmarck	Gift	College of Design
Henry Hanson, Ph.D. and Barbara Hanson, Ph.D.	Gift	College of Science and Engineering
Irene Ott	Gift	College of Education and Human Development
James and Lorinda Mishek	Gift	College of Science and Engineering
James and Mary Frey	Gift	Academic Clinical Affairs
Jan Greenberg, Ph.D.	Gift	College of Education and Human Development
Jantze Haley and Dennis Haley, D.D.S.	Gift	Medical School
John Dunne, M.D. and Mary Dunne	Gift	Libraries
John and Judi Dahlseng	Gift	College of Science and Engineering; University of Minnesota Morris
Karlson Family Fdn	Gift	Medical School
Lin Chen	Gift	Medical School
Lynette Thompson	Gift	Academic Health Sciences
Marcus Fischer	Gift	College of Liberal Arts
Mary Pappas	Gift	Carlson School of Management
Matthew Norman, M.D. and Stephanie Norman	Gift	Medical School
Merchant & Gould PC	Gift	Law School
Meredith Poland and James Bloedel, M.D., Ph.D.	Gift	Medical School
Michael and Catherine Cowles	Gift	University of Minnesota Duluth
Minnesota Twins	Gift	Academic Clinical Affairs
Nancy Norr	Gift	University of Minnesota Duluth
Nathalie and Christopher Mortenson	Gift	College of Food, Agricultural and Natural Resource Sciences
National 4-H Council	Gift	University of Minnesota Extension
National Fluid Power Association	Gift	College of Science and Engineering
Nhan Mai	Gift	Medical School
Patricia Erlandson	Gift	Medical School

\$5,000 - \$10,000

Patricia and Robert Porter	Gift	Medical School
Quality Roasting, Inc.	Gift	College of Food, Agricultural and Natural Resource Sciences
RBC Foundation-USA	Gift	Northrop
RSM US Foundation	Gift	Carlson School of Management
Richard and Elizabeth Kleber	Gift	Medical School
Richard and Patricia DeLano	Gift	University of Minnesota Duluth
Robert Brix	Gift	College of Pharmacy
Robert and Linda Erlandson	Gift	College of Science and Engineering
Ronald Kaufman, M.D. and Pamela Kaufman	Gift	Minnesota Landscape Arboretum
Rynda Carlis	Gift	College of Science and Engineering
Senjem for Senate	Gift	Institute on the Environment
Shelley Scharping, M.H.A.	Gift	Minnesota Landscape Arboretum
Stephanie Sauer	Gift	Academic Clinical Affairs
Stephanie and Thomas Gunderson	Gift	Carlson School of Management
Syngenta Crop Protection LLC	Gift	College of Food, Agricultural and Natural Resource Sciences
The Crutchfield Dermatology Fdn	Gift	Medical School
Thomas Romens, Ph.D. and Moira Keane	Gift	College of Liberal Arts
Thrivent Trust Company	Gift	University of Minnesota Extension
Timothy Miller	Gift	Medical School
UNFI	Gift	Undesignated
Voyage Wealth Architects	Gift	Academic Clinical Affairs
Whitefish Area Property Owners Association	Gift	College of Science and Engineering
William McGinnis Jr.	Gift	Law School
Yvonne Datta, M.D. and Milton Datta	Gift	Medical School
Zinpro Corp	Gift	College of Veterinary Medicine

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

December 2022 Regents Meeting

	October		Year-to-Date	
	2022	2021	07/01/22 10/31/22	07/01/21 10/31/21
U of M Gift Receiving	\$ 150,454	\$ 124,693	\$ 397,796	\$ 154,749
Arboretum Foundation	809,661	1,640,496	29,733,387	3,400,288
Univ of MN Foundation	22,630,158	24,266,802	99,419,022	93,592,689
Total Gift Activity	\$ 23,590,273	\$ 26,031,991	\$ 129,550,205	\$ 97,147,725

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when the commitment is made. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

**Gifts to benefit the University of Minnesota
Gifts received October 2022**

Donor	Gift/Pledge	Purpose of Gift
<u>\$1 Million and Over</u>		
Hormel Foundation	Gift	Office of the Vice President for Research
Karin L Larson Estate	Gift	College of Continuing and Professional Studies
Marvin E Goldberg Estate	Gift	Medical School
<u>\$500,000 - \$1,000,000</u>		
JONES DAY	Pledge	Law School
Richard Goldstein, Ph.D.	Pledge	College of Science and Engineering
<u>\$250,000 - \$500,000</u>		
Boston Scientific Corporation	Gift/ Pledge	College of Science and Engineering
Cargill Fdn	Pledge	College of Veterinary Medicine
Cynthia Rosenblatt Ross	Pledge	Law School
Gregory Nelson	Gift	Intercollegiate Athletics
Jacqueline S Mithun Estate	Gift	College of Education and Human Development; Law School
Kuhrmeyer Family Fdn-St Paul & Minnesota Fdn	Gift	College of Science and Engineering
Medica	Gift	Office for Equity and Diversity; Medical School; School of Public Health
Minnesota Lions Diabetes Foundation Inc	Gift	Medical School
<u>\$100,000 - \$250,000</u>		
Carly May Foundation	Pledge	Academic Clinical Affairs
Dona M Dille Estate	Gift	Medical School
Dr Jeanne A Ojala Estate	Gift	College of Education and Human Development; College of Liberal Arts
Elaine B Timmers Estate	Gift	College of Biological Sciences
Elizabeth Craig and James Craig Jr.	Pledge	College of Education and Human Development; College of Science and Engineering
Eric Brooks and Anne Duke	Gift	Medical School
Herc-U-Lift Inc	Gift	University of Minnesota Crookston
Intel Corporation	Gift	College of Science and Engineering
Lester and June Nielsen	Gift	University of Minnesota Crookston
Meta Platforms Technologies, LLC	Gift	College of Science and Engineering
Terence J Reed Estate	Gift	Unrestricted
V. Bruce Stenswick	Gift	College of Science and Engineering; Undesignated
X Out ALD Inc	Gift	Medical School
<u>\$50,000 - \$100,000</u>		
Anne Labovitz and Bill Gamble	Gift	University of Minnesota Duluth
Barbara Lutz	Pledge	Intercollegiate Athletics
Christov Churchward	Gift	College of Design
DuWayne and Kay Witt	Pledge	College of Education and Human Development
Gwen Stanley	Gift	Medical School; Academic Clinical Affairs; Carlson School of Management
Harold Lee and Vernita Ruth McEachern Family Fdn Inc	Pledge	University of Minnesota Morris
Hinman Foundation	Gift	Carlson School of Management
IDEMA	Gift	College of Science and Engineering
IDEMA/ASTC	Gift	College of Science and Engineering
John Turner	Pledge	Intercollegiate Athletics
Lucy Ascoli	Gift	Earl E. Bakken Center for Spirituality and Healing
MN Lions Childhood Cancer Foundation	Gift	Medical School
Michael and Julie Kaplan	Gift	College of Liberal Arts
Renee and Ronald Hunter	Gift	Law School
Rhea L Lindstrom--Engel Charitable Trust	Gift	College of Veterinary Medicine
Richard M Schulze Family Fdn	Gift	College of Biological Sciences; College of Education and Human Development

\$50,000 - \$100,000

Scrooby Fdn	Gift	College of Veterinary Medicine
Starke & Virginia Hathaway Trust	Gift	College of Liberal Arts
Valdemar Olson	Gift	Carlson School of Management; College of Education and Human Development

\$25,000 - \$50,000

Alice Warren Gaarden Fund-Mpls Fdn	Gift	College of Science and Engineering
American Dental Education Association	Gift	School of Dentistry
Anne Pick	Gift	College of Education and Human Development
Anonymous Donor	Gift	Medical School
Anonymous Donor	Gift	University of Minnesota Duluth
Arthur Lemke	Pledge	College of Continuing and Professional Studies
Bruce O Karpe Estate	Gift	Undesignated
Campbell Foundation	Gift	Minnesota Landscape Arboretum
Carol March	Gift	College of Liberal Arts
Charles Meyer	Pledge	Intercollegiate Athletics
Charles Nauen and Pati Pofahl	Gift	Law School
David Malerich	Gift/ Pledge	College of Liberal Arts
David and Beverly Wickstrom	Gift	University of Minnesota Duluth
David and Mary Holtze	Gift	Carlson School of Management
David and Mary Wille	Gift	College of Food, Agricultural and Natural Resource Sciences
Diane Reynolds	Gift	Medical School
Donald and Magdalena Mowbray	Gift	University of Minnesota Duluth
FV Secure	Gift	Unrestricted
Forrest Karr and Cara Brunk	Gift	University of Minnesota Duluth
Francene and Lonny Lebahn	Gift	College of Pharmacy
Groves Fdn	Gift	Medical School
Gunda Georg and Elaine Darst	Gift	College of Pharmacy
Heidrun and Don Oshima	Gift	College of Education and Human Development
Husky Energy	Gift	Unrestricted
Jodie Plumert, Ph.D.	Gift	College of Education and Human Development
John Junell Fund-Minneapolis Fdn	Gift	Office of Undergraduate Education
Judy Olausen and Brian Sundstrom	Gift	College of Design
Lindsey Dietz, Ph.D.	Pledge	University of Minnesota Duluth
Marjorie Hogan, M.D. and David Griffin, M.D.	Gift	Minnesota Landscape Arboretum
Minnesota Veterinary Medical Foundation	Gift	College of Veterinary Medicine
Nestle Purina PetCare Co	Gift	College of Veterinary Medicine
One World One Vision Fdn	Gift	Medical School
Proto Labs Inc	Gift	Carlson School of Management
Raytheon Technologies	Gift	Unrestricted
Stephen Litton, D.D.S.	Gift	School of Dentistry
Steven Sanderson, M.D. and Penny Sanderson	Gift	Intercollegiate Athletics
Sulvaris Inc	Gift	College of Food, Agricultural and Natural Resource Sciences
Thomas Brothen, Ph.D.	Pledge	College of Liberal Arts
Timothy and Heather Richmond	Gift	Office of Undergraduate Education
Travis Churchward	Gift	College of Design

\$10,000 - \$25,000

3M Co	Gift	Unrestricted; Weisman Art Museum
Andrew and Kathleen Cecere	Gift	Carlson School of Management
Angela and Darryl Busch	Gift	Carlson School of Management
Arlene Carney, Ph.D. and Edward Carney, Ph.D.	Gift	College of Liberal Arts
Barbara and Philip Weiler	Gift	University of Minnesota Crookston
Bayer CropScience LP	Gift	College of Food, Agricultural and Natural Resource Sciences
Betsy Packard Charitable Gift Fund-BOA Charitable	Gift	Minnesota Landscape Arboretum
Bonnie Westra	Gift	School of Nursing
Bradley and Arlene Forrest	Gift	Medical School
Carver County	Gift	Minnesota Landscape Arboretum
Center for Computer-Assisted Legal Instruction	Gift	Law School

\$10,000 - \$25,000

Chad Graff	Gift	Academic Clinical Affairs
Charles E Proshok Fdn	Gift	Medical School
Chieh Ouyang	Gift	College of Science and Engineering
Darin and Laura Hanson	Pledge	University of Minnesota Duluth
David Doty	Gift	Law School
Donald and JoAnne Heltner	Gift	Carlson School of Management
Douglas and Sue Huebsch	Gift	College of Food, Agricultural and Natural Resource Sciences; Intercollegiate Athletics; University of Minnesota Alumni Association
Earl and Doris Bakken Fdn	Gift	Earl E. Bakken Center for Spirituality and Healing
Edward and Cora Remus	Gift	College of Science and Engineering
ExxonMobil Fdn	Gift	Various Colleges
Fiberstar Bio-Ingredient Technologies Inc	Gift	College of Food, Agricultural and Natural Resource Sciences
Gehl Food & Beverage	Gift	College of Food, Agricultural and Natural Resource Sciences
Gina Zech and Michelle McAteer	Pledge	University of Minnesota Duluth
Hoefst Family Fund of the Minneapolis Fdn	Gift	Minnesota Landscape Arboretum
Horton Holding Inc	Gift	College of Science and Engineering
ISD 831 Forest Lake Area Schools	Gift	Academic Clinical Affairs
JE Dunn Construction Co	Gift	Academic Clinical Affairs
Jean Jacobs	Gift	Minnesota Landscape Arboretum
Joel and Nicole Kunza	Gift	Academic Clinical Affairs
John Schwartz, M.H.A. and James Mosley	Gift	School of Public Health
John and Beverly Ryan	Gift	Minnesota Landscape Arboretum
John and Rebecca Siekmeier	Gift	Law School
Katina and Franck Gougeon	Gift	Academic Clinical Affairs
Kodi and Timothy Verhalen	Gift	Academic Clinical Affairs
Leslie Botko	Gift	Minnesota Landscape Arboretum
Loek-Rice Fund-Fidelity Charitable	Gift	University of Minnesota Morris
Lowell James Marsolek	Gift	College of Liberal Arts
Margaret Wurtele	Gift	Minnesota Landscape Arboretum
Marguerite Henry Family Trust	Gift	College of Education and Human Development
Mary Ebert, Ph.D. and Paul Stembler	Gift	College of Liberal Arts; Humphrey School of Public Affairs
Mary Thompson and Gar Hargens	Gift	Libraries
Midwest Food Products Association Inc	Gift	College of Food, Agricultural and Natural Resource Sciences
Minnesota Twins	Gift	Medical School
Paerosol LLC	Gift	College of Veterinary Medicine
Patricia and Jerome Robertson	Gift	School of Nursing
Paul and Betsy Mitchell	Gift	Intercollegiate Athletics
Phileona Foundation	Gift	College of Veterinary Medicine
Qualcomm Inc	Gift	College of Science and Engineering
Ruth Sparrow	Gift	College of Science and Engineering
Shannon Churchward	Gift	College of Design
Shirley Nelson, Ph.D.	Gift	Intercollegiate Athletics
Stephen Breitenbach	Gift	Medical School
Steven Johnston	Gift	Carlson School of Management; College of Food, Agricultural and Natural Resource Sciences
Super Radiator Coils	Gift	Intercollegiate Athletics
TB1 Fund	Gift	Academic Clinical Affairs
Target Corporation	Gift	College of Design
Thomas Onstad, M.D.	Gift	College of Liberal Arts
UBS Business Solutions US LLC	Gift	Academic Clinical Affairs
Van and James Sanders	Gift	Minnesota Landscape Arboretum
Van and Susan Gooch	Gift	College of Food, Agricultural and Natural Resource Sciences
Vaxxinova US	Gift	College of Veterinary Medicine
Wayne Shovelin, M.H.A. and Julia Shovelin	Pledge	School of Public Health
Weikong Chen, Ph.D. and Meisha Chen	Gift	College of Science and Engineering

\$5,000 - \$10,000

Albert Wang, Ph.D. and Hai-Li Wang, Ph.D.	Gift	College of Science and Engineering
Anna W Ordway & Samuel H Ordway Jr Fdn Inc	Gift	University of Minnesota Morris
Anonymous Donor Fund-Schwab Charitable	Gift	Office of Undergraduate Education
Bailey Nurseries Inc	Gift	Minnesota Landscape Arboretum
Blandin Foundation	Gift	University of Minnesota Extension; Office of the Vice President for Research
Bob and Shelley Motzko	Gift	Intercollegiate Athletics
Bradley and Jacqueline Baumgard	Gift	Intercollegiate Athletics
Brian and Katherine Blankenburg	Gift	College of Liberal Arts
Broadhead LLC	Gift	College of Liberal Arts
Bruce Dumke, D.D.S. and Cathy Barrea	Pledge	College of Biological Sciences
Burr Oak Group Inc	Gift	College of Food, Agricultural and Natural Resource Sciences
Captrust Community Fdn Inc	Gift	University of Minnesota Extension
Charles and Maryanne Lo	Gift	College of Science and Engineering
Claire Bender, M.D., M.P.H.	Gift	University of Minnesota Rochester
Cold Stream Foundation Inc	Gift	College of Liberal Arts
Connie Lockrem	Gift	Academic Clinical Affairs
Corinne Bonicatto	Gift	University of Minnesota Duluth
Corteva Agriscience	Gift	College of Food, Agricultural and Natural Resource Sciences
Crookston Baseball Association	Gift	University of Minnesota Crookston
Dakota Aggregates LLC	Gift	College of Science and Engineering
Deborah Dillon-O'Brien	Gift	College of Education and Human Development
Dennis L Russenberger Estate	Gift	Academic Clinical Affairs
Douglas Fuchs, Ph.D. and Lynn Fuchs, Ph.D.	Gift	College of Education and Human Development
Elmer & Ethel Engebretson Family Charitable Trust	Gift	College of Pharmacy
Ezra Jack Keats Foundation	Gift	Libraries
Forrest Run Foundation Inc	Gift	Medical School
George and Barbara Hagemann	Gift	College of Veterinary Medicine
Gerhardt and Jane Fick	Gift	College of Food, Agricultural and Natural Resource Sciences
Golden Dunkers Booster Club Inc	Gift	Intercollegiate Athletics
Helena Hernmarck	Gift	Libraries
James H Hammill Charitable Fund-National Philanthropic Trust	Gift	College of Food, Agricultural and Natural Resource Sciences; College of Liberal Arts
James Odden and Ann Carrott	Gift	University of Minnesota Morris
James Ridgeway and Sharon Ridgeway, Ph.D.	Gift	School of Nursing
Jane Lansing	Gift	College of Science and Engineering
Jerry's Enterprises Inc	Gift	Academic Clinical Affairs
Joan Gill	Gift	University of Minnesota Duluth
John Schrock, M.D. and Mary Berube	Gift	Medical School
John and Jean Hedberg	Gift	Minnesota Landscape Arboretum
John and Rebecca Soebbing	Gift	Carlson School of Management
Justin McHugh, D.D.S. and Andrea McHugh	Gift	Intercollegiate Athletics
Kaimay Terry and Joseph Terry, M.D.	Gift	Medical School
Karen Kelly	Gift	University of Minnesota Duluth
Keith Kalenda	Gift	Academic Clinical Affairs
Land of PureGold Fdn Inc	Gift	College of Veterinary Medicine
Leonard Ruesch	Gift	University of Minnesota Extension
Leonberger Health Foundation	Gift	College of Veterinary Medicine
Litigation Analytics Inc	Gift	College of Liberal Arts
Maria Perez-Hedges	Gift	Medical School
Martha Fluegel	Gift	University of Minnesota Morris
Martinson Clinic Fdn	Gift	School of Public Health
Mary Lou H McDonald	Gift	Unrestricted
Melissa Geller, M.D.	Gift	Academic Clinical Affairs
Mindray Animal Medical Technology North America Co LTD	Gift	College of Veterinary Medicine

\$5,000 - \$10,000

Minnesota Oncology Hematology	Gift	Academic Clinical Affairs
Mylan and Kathleen Radulovich	Gift	University of Minnesota Duluth
National Fluid Power Association	Gift	College of Science and Engineering
Patricia Thayer	Gift	Carlson School of Management
Paul Rockne	Gift	Law School
Phyllis Westbrock	Gift	University of Minnesota Morris
RBC Foundation-USA	Gift	Academic Clinical Affairs
Reading4Research	Gift	Academic Clinical Affairs
Renee Holoiem, Ph.D. and Holly Morris, Ph.D.	Gift	College of Liberal Arts
Rita James and Mark James, M.D.	Gift	Medical School
Ronald and Lynn Margolis	Gift	College of Design
Russell Luepker, M.D. and Ellen Luepker, M.S.W.	Gift	School of Public Health
Sando Foundation	Gift	College of Food, Agricultural and Natural Resource Sciences
Sara and Adam Roloff	Gift	Intercollegiate Athletics
Scott and Susan Oelkers	Gift	Office of Undergraduate Education
Steven and Mary Miller	Gift	College of Science and Engineering
Suzanne Beske-Diehl, Ph.D.	Gift	College of Science and Engineering
The Community Foundation of Greater Memphis	Gift	University of Minnesota Extension
Tom and Rhonda Hayes Family Fdn of US Charitable Gift Trust	Gift	Minnesota Landscape Arboretum
UNRL LLC	Gift	Academic Clinical Affairs
Verner Family Charitable Fund-Mpls Foundation	Gift	Minnesota Landscape Arboretum
Walter C. Rasmussen-Northeast Bank Foundation	Gift	Academic Clinical Affairs
Wendy Pradt Lougee and Michael Lougee, Ph.D.	Gift	Libraries
William and Constance Chambers	Gift	University of Minnesota Duluth
Winifred H Thibault Estate	Gift	University of Minnesota Duluth



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: 2022 University Performance and Accountability Report & Update on MPact 2025 Systemwide Strategic Plan

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: President Joan T.A. Gabel
Rachel Croson, Executive Vice President and Provost

PURPOSE & KEY POINTS

The purpose of this item is review of the 2022 University Performance and Accountability Report as well as an update on the MPact 2025 Systemwide Strategic Plan. This annual report provides the Board with the information needed to fulfill its accountability role. Throughout the year, it is used as a reference guide to the University’s progress toward strategic goals. Once approved, the report is provided to the Minnesota Legislature as required by the University of Minnesota Charter.

The report included in the docket is a near-final draft provided to the Board for review. A final report will be brought back to the Board for action in February. That final report will incorporate any revisions based on feedback from the Board, and will correct any errors found during a final proofreading review by section authors and administrative staff.

BACKGROUND INFORMATION

In 2000, the Board approved the creation of the *University Plan, Performance, and Accountability Report*. In its resolution, the Board noted that it “... holds itself accountable to the public for accomplishing the mission of the University” and that the report was to become the principal annual documentation of that accountability. The first report was published in 2001.

The report was codified as a fundamental planning document when the current Board of Regents Policy: *Board Operations and Agenda Guidelines* was adopted in 2002. In 2018, the Board changed the name to the *University Performance and Accountability Report* in response to the addition of the Systemwide Strategic Plan as a fundamental planning document in Board policy. It also added the requirement that progress in achieving the goals articulated in the University Progress Card be included as a component of the report each year.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the resolution related to the *University Performance and Accountability Report*.



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO

2022 University Performance and Accountability Report

WHEREAS, the Board of Regents (Board) and the president are entrusted with the responsibility in their oversight of the University of Minnesota (University) to be good stewards of the public interest, resources, and facilities; and

WHEREAS, it is the responsibility of the Board, in cooperation with the president, to identify and analyze the critical issues and challenges confronting the University; assess its operations; and evaluate the performance and success of its campuses and colleges; and

WHEREAS, it was resolved that the University Performance and Accountability Report shall publicly demonstrate the University's accountability for progress in reaching its stated goals and objectives; link planning, performance evaluation, and resource allocation at the system and campus/college level; illustrate and analyze longitudinal trends in key areas; provide a means to make comparisons with peer institutions; identify areas for continued work; and include progress made in achieving the goals articulated in the MPact 2025 Systemwide Strategic Plan; and

WHEREAS, on the recommendation of the executive vice president and provost, the president recommends that the Board approve the 2022 University Performance and Accountability Report.

NOW, THEREFORE, BE IT RESOLVED that the Board approves the 2022 University Performance and Accountability Report.

2022

UNIVERSITY PERFORMANCE AND
ACCOUNTABILITY REPORT





Table of Contents

Letter from the President	3
<hr/>	
MPact 2025 Dashboard	
We promote student success.	4
We are a research powerhouse.	5
We serve the state and impact the world.	6
We are equitable, diverse, and inclusive.	7
We are a responsible steward of resources.	8
<hr/>	
University Progress Card	9
<hr/>	
University of Minnesota Campuses	14
<hr/>	
Board of Regents	24
<hr/>	
Senior Leaders	25

LETTER FROM THE PRESIDENT

U of M Family,

As we near the halfway mark of MPact 2025, our Systemwide Strategic Plan, we can look back over the last year with particular pride in the important steps we've taken together as a University family. While continuing to navigate a global pandemic and campus leadership changes, we've set records for graduation rates, research, start-ups, patents and philanthropy. We launched innovative and transformative programming like NXT GEN MED and NXT GEN AG. We've engaged in meaningful dialogue about Diversity, Equity, and Inclusion (DEI), from deepening relations and historic engagement with Minnesota's Tribal Nations, to establishing a University namings and renamings policy. And amidst these and many other important endeavors, we've demonstrated our commitment and impact that elevates the state and honors our 170-year legacy, while also providing the foundation to lead higher education and the communities we serve to a better future.



There is so much to be grateful for within these pages and across our System, from Crookston to Duluth, Morris to Rochester, and to the Twin Cities. As we commence year three of MPact 2025, I look forward to deepening our collective strength as a University System, and to taking our next steps together to ensure our best days lie ahead.

With warmest regards,

A handwritten signature in black ink, appearing to read 'Joan T.A. Gabel'. The signature is fluid and cursive, ending with a small dot.

President Joan T.A. Gabel



FIVE STRONG CAMPUSES. ONE STRONG STATE.

The University of Minnesota System is one of the most comprehensive in the nation, with offerings to meet the interests of every student and the changing needs of our society. We're proud of our land-grant mission of world-class education, groundbreaking research, and community-focused engagement, and we are unified in our commitment to elevate Minnesota and beyond.

We promote student success.

Meeting all students where they are and maximizing their skills, potential, and well-being in a rapidly changing world.

ENROLLMENT AND GRADUATION

7 OUT OF 10

Serving Minnesota Students

Enrolled students systemwide are from Minnesota this fall, which is the second-largest number of in-state students attending the University.



11.49%

The percentage of Minnesota high school graduates who enrolled as freshmen at a UMN campus, the highest on record.



Continued Strong Demand

The Twin Cities campus enrolled the second largest freshman class in over a half century. Systemwide, over 53,000 applications were received, up 6% from the previous year.



93%

Student Career Outcomes

Systemwide career outcomes rates (2021–2022) are rising — up almost 10% over the national average. Nearly three out of four employed graduates work for a company or organization located in Minnesota.



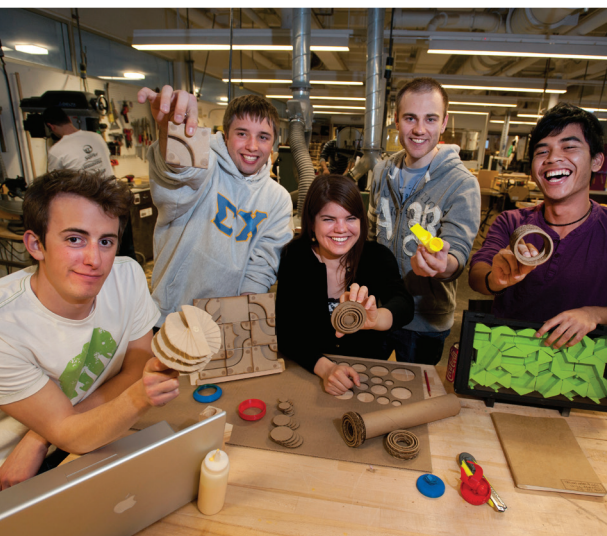
75.3%

Record-High Graduation Rates

The Twin Cities campus has again reached a record high four-year graduation rate. The rate has more than doubled in the last twenty years.

We are a research powerhouse.

Channeling curiosity, investing in discovery to cultivate possibility, and innovating solutions while elevating Minnesota and society as a whole.



NATIONAL AND INTERNATIONAL STANDING



Top 25

The University met its goal with the 2023 *U.S. News and World Report* rankings, moving the Twin Cities campus into the Top 25 among public national universities at #23. Overall, we achieved our highest ranking in 12 years.

RESEARCH IMPACT

\$1B

Record-setting \$1 billion plus in research expenditures two years in a row.

CATALYZING INNOVATION



Start-Ups

The University launched a record-setting 22 new start-ups.



Patents

A record 241 patents issued systemwide.

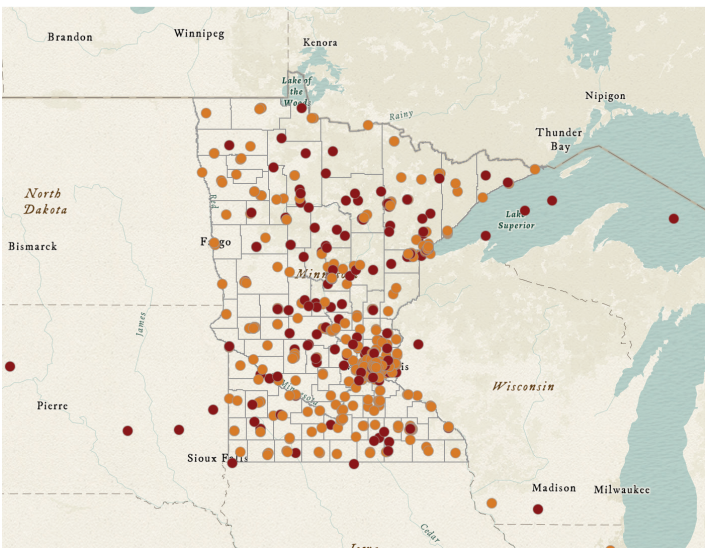


\$488.2 Million

In state-sponsored research over the past five years across medical technology, agriculture, and natural resources.

We serve the state and impact the world.

Inspired by Minnesota to improve people and places at world-class levels.



NXT GEN



The innovative platform is catalyzing targeted tools and programs, including the launch of the NXT GEN MED in September and NXT GEN AG pilot in November.

SUSTAINABILITY

The University hired its first systemwide chief sustainability officer, with responsibility for initiatives to build a fully sustainable future. The University ranks:

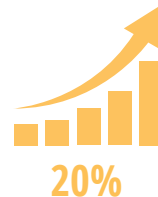


#5 in the U.S. and #16 in the world for its work related to combating hunger.



#2 in the U.S. and tied for #57 in the world for its work related to promoting good health and well-being.

ENHANCING EXTENSION'S REACH

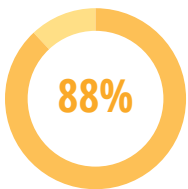


Individual partnerships with Extension rose to 1,702 last year, up 20% from the previous year.

We are equitable, diverse, and inclusive.

Fostering a welcoming community that values belonging,
equity, diversity, and dignity in people and ideas.

SENSE OF BELONGING



Twin Cities undergraduate students who agree they have a sense of belonging, up 10 percentage points from last year.



MOST DIVERSE



Systemwide, the incoming fall class has the highest percentage of BIPOC students in our recorded history. On the Twin Cities campus, BIPOC students represent one third of the incoming class.



LOCAL BUSINESS PARTNERSHIPS



The University contracted with 300 Minnesota-based suppliers owned by women, BIPOC, or disabled persons last year, an increase of more than 20% from the previous year.

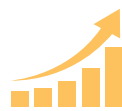


We are a responsible steward of resources.

Stewarding resources to promote access, efficiency, trust, and collaboration with the state, students, faculty, staff, and partners.



TARGETED STUDENT AID



\$289.4 Million

In institutional gift aid—which doesn't have to be repaid—provided to students systemwide, up nearly \$10 million over last year.



Increased Student Employment

In addition to raising the minimum wage for student jobs, the University expanded employment opportunities for undergraduate and graduate students this year.

DIRECTING FUNDS TO MISSION



Reduced Administrative Costs

The percent of total expenditures spent on administration dropped from 11.6% to 10.8% this past year.



New Funding Tools

Through our innovative capital financing strategy, the University procured \$500 million in bond proceeds to deploy on capital projects.

UNIVERSITY PROGRESS CARD

Commitment 1: Student Success

Strategic Focus	Campus	Performance Drivers/Outcomes	Baseline	Current	2025 Goal	Progress
Systemwide enrollment	Twin Cities	Meet undergraduate enrollment goals for each campus.	30,907	30,560	33,000	
	Twin Cities	Achieve interquartile ACT range.	25-31	27-32	25-31	
	System	Increase percentage of MN H.S. graduates who attend U of M campuses as freshmen.	10.4%	11.5%	12%	
Graduation rates	Twin Cities	Increase 4-year graduation rates.	72.7%	75.3%	76%	
	Twin Cities	Increase 6-year graduation rates.	84.5%	84.7%	86%	
	System	Reduce gap between 4-year and 6-year grad rates of Pell-eligible and non Pell-eligible students by 50%.	13.3% / 9.2%	12.8% / 12.2%	6.6% / 4.6%	
Retention	Twin Cities	Increase freshman to sophomore retention rate.	93.5%	90.4%	94%	
Institutional gift aid	System	Increase institutional gift aid for degree-seeking students by 10%.	\$281M	\$289.4M	\$304M	
Student mental health	System	Develop and launch initiative by June 2021 (building on the existing Mental Health Learning Collaborative).	N/A	Complete	By June 2021	
Strengthen career outcomes and placement	System	Career success outcomes of UMN students will exceed national outcomes reported by NACE between 6 and 10%.	94%	92.7% (8.6% above national average)	Maintain 6-10% above national average	
Distributed learning models	System	Add one new distributed education program leveraging systemwide expertise each year.	Current Programs	NXT GEN AG	One new program each year	

= Completed
 = Inside Targeted Range
 = Outside Targeted Range or Requiring Additional Attention
 = Not Completed

Commitment 2: Discovery, Innovation, and Impact

Strategic Focus	Campus	Performance Drivers/Outcomes	Baseline	Current	2025 Goal	Progress
Research Growth	Twin Cities	Increase research opportunities for all undergraduate students.	40.9% indicating participating in a research opportunity (SERU)	41.1%	Above 50%	
	System/ Twin Cities	Target growth for sponsored awards of 5% per year (stretch 7%) for next 5 years. Maintain Top 10 public University expenditure ranking in HERD.	\$876M / 10th HERD ranking	\$1.05B / 14th in HERD ranking	\$1.1B / Top 10	
	Twin Cities	Increase percentage of graduate students and postdocs employed in positions that use their degree.	98%	Next survey 2023	Maintain 95% or above	N/A
	System	Grow start-ups per year.	19	22	25	
	System	Increase industry sponsored awards.	\$81.6M	\$92.6M	\$109M	
	Twin Cities	Elevate USNWR National Public rankings and Shanghai rankings.	#26 USNWR / #40 Shanghai	#23 USNWR / #44 Shanghai	Top 25 public in USNWR / Top 35 in Shanghai	
	System	Achieve Carnegie Community Engagement designation.	UMM & UMTC	Work is on track	All campuses	
	System	Develop unified service, outreach, & engagement database and map.	Establish baseline Spring 2021	Complete	By December 2021	
	System	Increase state funding.	\$1.86B (20-21 Biennium)	Next update Fall 2023	Expand state partnership	N/A
	System	Increase state-sponsored research.	\$412M (over last five years)	\$488.2M	Increase 2021-2025 total	








 = Completed
  = Inside Targeted Range
  = Outside Targeted Range or Requiring Additional Attention
  = Not Completed

Commitment 3: MNtersections

Strategic Focus	Campus	Performance Drivers/Outcomes	Baseline	Current	2025 Goal	Progress
Medical School ranking	System	Elevate NIH Blue Ridge ranking each year.	27	29	Top 25	
Technology innovation	System	Increase the number of med-tech / health science disclosures each year.	239	213	Increase year over year	
Leading health care delivery models	System	Improved patient experience scores year over year.	82.6%	86.4%	85% of patients recommend UMN	
Sustainability leadership	System	Increase Times Higher Ed Sustainability Development Goal Ranking, including but not limited to climate action, clean water, and land ecosystems.	Submit baseline data by Fall 2021	Overall 201-300 range	N/A	
	System	Achieve Gold STAR rating.	Duluth and Morris	Twin Cities and Rochester expected in 2023	All campuses	
Climate action plan for 2030	Each campus and systemwide	Establish next generation climate action plans for 2030.	N/A	Twin Cities by May 2023; Duluth by Sept 2023	By 2025	
Ag-innovation and partnerships	System	Increase number of food, ag-tech, and natural resource-related disclosures.	33	30	Increase year over year	
	System	Actively participate in industry and government food, ag, and natural resource-related initiatives and partnerships.	Actively participating	Actively participating	Continue participating	






 = Completed
  = Inside Targeted Range
  = Outside Targeted Range or Requiring Additional Attention
  = Not Completed

Commitment 4: Community and Belonging

Strategic Focus	Campus	Performance Drivers/Outcomes	Baseline	Current	2025 Goal	Progress
Recruit diverse students, faculty and staff	System	Increase percentage of BIPOC / underrepresented (ethnicity) undergraduate students in the freshmen class.	26.1% BIPOC / 15.5% under-represented	31.0% BIPOC / 19.7% under-represented	Increase year over year	
		Increase percentage of BIPOC / underrepresented (ethnicity) incoming professional and graduate students.	21.9% BIPOC / 14.6% under-represented	21.6% BIPOC / 13.4% under-represented	Increase year over year	
		Increase percentage of BIPOC / underrepresented (ethnicity) faculty hired year over year.	18.9% BIPOC / 11.8% under-represented	19.3% BIPOC / 11.6% under-represented	Increase year over year	
		Increase percentage of BIPOC / underrepresented (ethnicity) staff hired year over year.	26.9% BIPOC / 18.3% under-represented	26.1% BIPOC / 17.3% under-represented	Increase year over year	
Reduce disparities among underrepresented groups	Twin Cities	Decrease 4-year and 6-year graduation gaps between white and BIPOC students.	7.9% four-year / 3.3% six-year	7.4% / 5.1%	4% / 1.7%	
Climate survey	Twin Cities	Increase percentage of students with a favorable sense of belonging (Climate survey; SERU; "Agree I feel I have a sense of belonging to my campus"	86.4%	88.0%	Increase year over year	
Job satisfaction	System	Increase commitment and dedication measure in Engagement Survey.	75%	Next survey 2023	77%	N/A
Institutional history	System	Complete Board of Regents April 2019 charge.	N/A	Complete	By June 2021	

 = Completed
  = Inside Targeted Range
  = Outside Targeted Range or Requiring Additional Attention
  = Not Completed

Commitment 5: Fiscal Stewardship

Strategic Focus	Campus	Performance Drivers/Outcomes	Baseline	Current	2025 Goal	Progress
Student debt	System	Ensure average student debt for those who borrow is under the national average by at least \$2,500.	\$27,864 (\$2,155 below national average)	\$28,044 (\$1,725 below national average)	\$2,500 below national average	
On-campus employment	System	Increase on-campus employment opportunities for all students each year.	13,349	14,762	Increase year over year	
Targeted student aid	System	Create tuition free program for undergraduate students by 2021.	N/A	Complete	By Fall 2021	
Administrative costs	System	Promote operational efficiencies by maintaining spending on administration at 10 to 11.6% of total expenditures.	11.6%	10.8%	N/A	
Continuous improvement	System	Institute annual reporting effort of continuous improvement practices systemwide.	N/A	Currently in Phase 1 of PEAK	By June 2022	

 = Completed
  = Inside Targeted Range
  = Outside Targeted Range or Requiring Additional Attention
  = Not Completed

UNIVERSITY OF MINNESOTA CAMPUSES

The University of Minnesota System has five distinct campuses—Crookston, Duluth, Morris, Rochester, and Twin Cities—serving all regions of the state. Each campus has unique strengths, enriched by its surrounding communities, and all are focused on meeting the needs of students and the state. Discover the signature offerings of each of our campuses at system.umn.edu/campuses.



CROOKSTON CAMPUS AT A GLANCE

The University of Minnesota Crookston is known for its focus on experiential learning, and the campus is also one of the nation’s pioneers in online and distance education.

Student Enrollment (Fall 2022)

Undergraduate	1,489
Non-degree	814
Total Students	2,303

Degrees Awarded (2021–2022)

Bachelor’s	394
------------	-----

Numbers of Employees (Fall 2022)

Direct Academic Providers	98
Higher Ed Mission Support	55
Intercollegiate Athletics	26
Facilities Related Jobs	21
Organizational Support	63
Leadership	1
Total Employees:	264

Campus Physical Size (2022)

Number of Buildings	41
Assignable Square Feet	480,341

Total Expenditures (FY2022)

\$42 million



CROOKSTON CAMPUS

Comparison Group Institutions

For planning and assessment benchmarking, Crookston has identified the following public research universities for primary comparison.

Institution	4-year graduation rate	Rank	6-year graduation rate
University of Minnesota-Crookston	43%	1	56%
SUNY College of Agriculture and Technology at Cobleskill	41%	2	47%
University of Wisconsin-River Falls	38%	3	57%
Northern State University	37%	4	56%
University of Pittsburgh-Johnstown	36%	5	49%
The University of Tennessee-Martin	34%	6	52%
Northwest Missouri State University	34%	6	51%
Lake Superior State University	30%	8	51%
Southwest Minnesota State University	29%	9	47%
University of Wisconsin-Platteville	28%	10	59%
Indiana University-Kokomo	26%	11	43%
Northwestern Oklahoma State University	21%	12	30%
Comparison Group Average	33%	—	50%

Source: Integrated Postsecondary Education Data System (IPEDS)

Graduation rates reported to the national database (IPEDS) have a two-year lag and count only students who matriculated at and graduated from the same campus. The rates presented above will differ from those included in the Progress Card, which reports graduation rates based on students graduating from any campus in the system, regardless of transfer activity. Using this methodology, the Crookston campus would have a 44% four-year graduation rate and a 60% six-year graduation rate for the class matriculating in 2015.



DULUTH CAMPUS AT A GLANCE

The University of Minnesota Duluth is a highly ranked medium-sized regional university with a strong emphasis on the environment and sustainability, and a global reputation for natural resources and freshwater research.

Student Enrollment (Fall 2022)

Undergraduate	7,754
Graduate	576
Professional	263
Non-Degree	1,082
Total Students	9,675

Degrees Awarded (2021–2022)

Bachelor's	2,051
Master's	215
Doctoral and Professional	1
Total Degrees	2,267

Numbers of Employees (Fall 2022)

Direct Academic Providers	637
Fellows, Trainees & Students in Academic Jobs	204
Higher Ed Mission Support	234
Intercollegiate Athletics	49
Facilities Related Jobs	147
Organizational Support	413
Leadership	16
Total Employees	1,700

Campus Physical Size (2022)

Number of Buildings	107
Assignable Square Feet	2,008,453

Total Expenditures (FY2022)

\$266 million



DULUTH CAMPUS

Comparison Group Institutions

The Duluth campus has identified the following public research universities for primary comparison.

Institution	4-year graduation rate	Rank	6-year graduation rate
College of Charleston	59%	1	67%
California Polytechnic State University-San Luis Obispo	57%	2	85%
University of Minnesota-Duluth	45%	3	65%
University of Northern Iowa	44%	4	69%
Western Washington University	43%	5	68%
University of North Carolina at Charlotte	43%	6	66%
South Dakota State University	42%	7	59%
University of Massachusetts-Dartmouth	39%	8	54%
Southern Illinois University-Edwardsville	30%	9	49%
Minnesota State University-Mankato	29%	10	51%
Western Michigan University	28%	11	56%
University of Michigan-Dearborn	27%	12	56%
Comparison Group Average	41%	—	62%

Source: Integrated Postsecondary Education Data System (IPEDS)

Graduation rates reported to the national database (IPEDS) have a two-year lag and count only students who matriculated at and graduated from the same campus. The rates presented above will differ from those included in the Progress Card, which reports graduation rates based on students graduating from any campus in the system, regardless of transfer activity. Using this methodology, the Duluth campus would have a 49% four-year graduation rate and a 72% six-year graduation rate for the class matriculating in 2015.



MORRIS CAMPUS AT A GLANCE

The University of Minnesota Morris is a public liberal arts college where students work closely with faculty and mentors to shape an education that prepares them for challenging graduate programs, productive careers, and deep civic engagement.

Student Enrollment (Fall 2022)

Undergraduate	1,024
Non-degree	44
Total Students	1,068

Degrees Awarded (2021-2022)

Bachelor's	280
------------	-----

Numbers of Employees (Fall 2022)

Direct Academic Providers	137
Fellows, Trainees & Students in Academic Jobs	1
Higher Ed Mission Support	67
Intercollegiate Athletics	25
Facilities Related Jobs	46
Organizational Support	92
Leadership	6
Total Employees	374

Campus Physical Size (2022)

Number of Buildings	37
Assignable Square Feet	601,040

Total Expenditures (FY2022)

\$52 million



MORRIS CAMPUS

Comparison Group Institutions

The Morris campus has identified the following public research universities for primary comparison. These peer institutions come closest to aligning with the Morris campus's distinctive identity as a public liberal arts college. Comparable peers are listed in the table; aspirational peers are listed in the footnote.

Institution	4-year graduation rate	Rank	6-year graduation rate
Concordia College at Moorhead (PR)	71%	1	74%
St. Mary's College of Maryland (PR)	64%	2	73%
Coe College (PR)	59%	3	64%
SUNY at Purchase College (P)	56%	4	63%
Lycoming College (PR)	54%	5	67%
Albion College (PR)	53%	6	64%
Massachusetts College of Liberal Arts (P)	49%	7	58%
University of North Carolina at Asheville (P)	48%	8	65%
University of Minnesota-Morris	46%	9	58%
University of Maine at Farmington (P)	42%	10	55%
University of Virginia's College at Wise (P)	31%	11	39%
Comparison Group Average	52%	—	62%
Aspirational Peer Average* (PR)	78%	—	82%

Public = (P) Private = (PR)

Source: Integrated Postsecondary Education Data System (IPEDS)

*Aspirational peer institutions: 4-year/6-year graduation rates: Macalaster College (85%/90%), St. Olaf College (81%/85), DePauw University (79%/83%), Gustavus Adolphus College (74%/78%), Kalamazoo College (69%/76%)

Graduation rates reported to the national database (IPEDS) have a two-year lag and count only students who matriculated at and graduated from the same campus. The rates presented above will differ from those included in the Progress Card, which reports graduation rates based on students graduating from any campus in the system, regardless of transfer activity. Using this methodology, the Morris campus would have a 48% four-year graduation rate and a 62% six-year graduation rate for the class matriculating in 2015.



ROCHESTER CAMPUS AT A GLANCE

The University of Minnesota Rochester prepares health sciences professionals and maintains unique collaborations with world-renowned medical organizations in the community.

Student Enrollment (Fall 2022)

Undergraduate	617
Undergraduate (<i>Nursing partnership programs</i>)*	101
Graduate and Professional*	233
Non-degree	13
Total Students	964

Degrees Awarded (2021–2022)

B.S. (<i>Health Science</i>)	102
B.S. (<i>Health Professions</i>)	41
Undergraduate (<i>Nursing partnership programs</i>)	25
M.S. & Ph.D. (<i>Biomedical Informatics and Computational Biology</i>)	21
Other Graduate Programs (<i>MBA, OT</i>)	14
Total Degrees	203

Numbers of Employees (Fall 2022)

Direct Academic Providers	44
Fellows, Trainees & Students in Academic Jobs	3
Higher Ed Mission Support	32
Facilities Related Jobs	0
Organizational Support	19
Leadership	4
Total Employees	103

Campus Physical Size (2022)*

Number of Buildings (leased)	1
Assignable Square Feet	185,906

Budget Expenditures (FY2022)

\$24 million



ROCHESTER CAMPUS

Comparison Group Institutions

The Rochester campus has identified the following public research universities for primary comparison. The group includes newer institutions that value innovation; health and community connections; pedagogical and faculty research emphasis; and student demographics and institutional commitments to diversity, access, and equity.

Institution	4-year graduation rate	Rank	6-year graduation rate
New College of Florida	58%	1	66%
College of the Atlantic	53%	2	67%
Albion College	53%	2	64%
MCPHS University	51%	4	65%
University of New Hampshire at Manchester	50%	5	64%
University of California-Merced	48%	6	72%
Western Washington University	43%	7	68%
University of Minnesota-Rochester	43%	7	47%
Florida Polytechnic University	39%	9	56%
Arizona State University-Polytechnic*			
Comparison Group Average	49%	—	63%

Source: Integrated Postsecondary Education Data System (IPEDS)

*Arizona State University does not disaggregate their Polytechnic campus data for IPEDS reporting.

Graduation rates reported to the national database (IPEDS) have a two-year lag and count only students who matriculated at and graduated from the same campus. The rates presented above will differ from those included in the Progress Card, which reports graduation rates based on students graduating from any campus in the system, regardless of transfer activity. Using this methodology, the Rochester campus would have a 50% four-year graduation rate and a 55% six-year graduation rate for the class matriculating in 2015.



TWIN CITIES CAMPUS AT A GLANCE

The University of Minnesota Twin Cities is the flagship campus and one of five university campuses in the nation with schools of engineering, medicine, veterinary medicine, law, and agriculture all in one campus.

Student Enrollment (Fall 2022)

Undergraduate	30,560
Graduate	11,550
Professional	3,875
Non-degree	8,907
Total Students	54,892

Degrees Awarded (2021–2022)

Bachelor's	7,624
Master's	2,947
Doctoral & Professional	1,758
Total Degrees	12,329

Numbers of Employees (Fall 2022)

Direct Academic Providers	7,038
Fellows, Trainees and Students in Academic Jobs	6,152
Higher Ed Mission Support	3,997
Intercollegiate Athletics	177
Facilities Related Jobs	1,184
Organizational Support	5,590
Leadership	198
Total Employees	24,336

Campus Physical Size (2022)

Minneapolis	No. of Buildings	191
	Assignable Sq Ft	12,412,442
Saint Paul	No. of Buildings	157
	Assignable Sq Ft	2,566,853

Total Expenditures (FY2022)

\$3.9 billion



TWIN CITIES CAMPUS

Comparison Group Institutions

The Twin Cities campus has identified the following public research universities for primary comparison. While these institutions are among the most similar in size and complexity to the Twin Cities campus and the best available for comparison, the institutions have significant differences. Notably, the Twin Cities campus comparison group includes the very best public research universities in the United States. In using this peer group as a benchmark, the campus intentionally measures itself against the highest standards in the nation.

Institution	4-year graduation rate	Rank	6-year graduation rate
University of Michigan-Ann Arbor	81%	1	94%
University of Minnesota-Twin Cities	72%	2	84%
University of Maryland-College Park	72%	2	88%
University of Illinois at Urbana-Champaign	71%	4	85%
Indiana University-Bloomington	69%	5	81%
University of Wisconsin-Madison	69%	5	89%
Pennsylvania State University-University Park	69%	7	85%
Rutgers University-New Brunswick	68%	8	84%
Ohio State University-Main Campus	67%	9	88%
Purdue University-Main Campus	60%	10	83%
Michigan State University	59%	11	82%
University of Iowa	56%	12	74%
University of Nebraska-Lincoln	46%	13	66%
Big Ten Public Group Average	66%		83%
University of California-Los Angeles	83%		92%
University of California-Berkeley	79%		93%
University of Florida	72%		91%
University of Washington-Seattle Campus	71%		84%
The University of Texas at Austin	70%		88%
Comparison Group Average	73%		88%

Source: Integrated Postsecondary Education Data System (IPEDS); and Penn State IR

* BIG10 public institution

Graduation rates reported to the national database (IPEDS) have a two-year lag and count only students who matriculated at and graduated from the same campus. The rates presented above will differ from those included in the Progress Card, which reports graduation rates based on students graduating from any campus in the system, regardless of transfer activity. Using this methodology, the Twin Cities campus would have a 72% four-year graduation rate and a 85% six-year graduation rate for the class matriculating in 2015.

BOARD OF REGENTS

Kendall J. Powell, Chair

*At-Large Representative
Elected in 2017
Term expires in 2023*

Janie S. Mayeron

*Congressional District 5
Elected in 2019
Term expires in 2025*

Mary A. Davenport

*At-Large Representative
Elected in 2019
Term expires in 2025*

Darrin M. Rosh

*Congressional District 3
Elected in 1989, 2015, 2017
Term expires in 2023*

James T. Farnsworth

*Congressional District 4
Elected in 2021
Term expires in 2027*

Steven A. Sviggum

*Congressional District 2
Elected in 2011, 2017
Term expires in 2023*

Douglas A. Huebsch

*Congressional District 7
Elected in 2021
Term expires in 2027*

Bo Thao-Urabe

*At-Large Representative
Appointed in 2021
Term expires in 2025*

Ruth E. Johnson

*Congressional District 1
Elected in 2021
Term expires in 2027*

Kodi J. Verhalen

*Congressional District 6
Elected in 2021
Term expires in 2027*

Tadd M. Johnson

*Congressional District 8
Appointed in 2022
Term expires in 2023*

Brian Steeves

*Executive Director and Corporate Secretary
600 McNamara Alumni Center
200 Oak Street S.E.
University of Minnesota
Minneapolis, MN 55455*

Mike O. Kenyanya

*At-Large Representative
Elected in 2019
Term expires in 2025*

SENIOR LEADERS

Joan T.A. Gabel

President

Rachel Croson

*Executive Vice President
and Provost*

Myron Frans

*Senior Vice President,
Finance and Operations*

Mark Coyle

Athletics Director

Quinn Gaalswyk

Chief Auditor

Bernard Gulachek

Vice President and Chief Information Officer

Ken Horstman

Vice President for Human Resources

Matt Kramer

Vice President for University Relations

Boyd Kumher

Chief Compliance Officer

Lisa Lewis

*President and CEO of the University of
Minnesota Alumni Association*

Doug Peterson

General Counsel

Calvin Phillips

*Vice President, Student Affairs
and Dean of Students*

Shashank Priya

Vice President for Research

Mercedes Ramírez Fernández

Vice President for Equity and Diversity

Kathleen Schmidlkofer

*President and CEO of the
University of Minnesota Foundation*

Jakub Tolar

*Dean of Medical School and
Vice President for Clinical Affairs*

Julie Tonneson

Vice President and Budget Director

Lori J. Carrell

*Chancellor,
University of Minnesota Rochester*

Mary Holz-Clause

*Acting Executive Chancellor,
University of Minnesota Crookston*

David McMillan

*Interim Chancellor,
University of Minnesota Duluth*

Janet Shrunck Ericksen

*Acting Chancellor,
University of Minnesota Morris*



UNIVERSITY OF MINNESOTA

Driven to Discover®

Crookston Duluth Morris Rochester Twin Cities

2022 University Performance and Accountability Report & Update on MPact 2025 Systemwide Strategic Plan

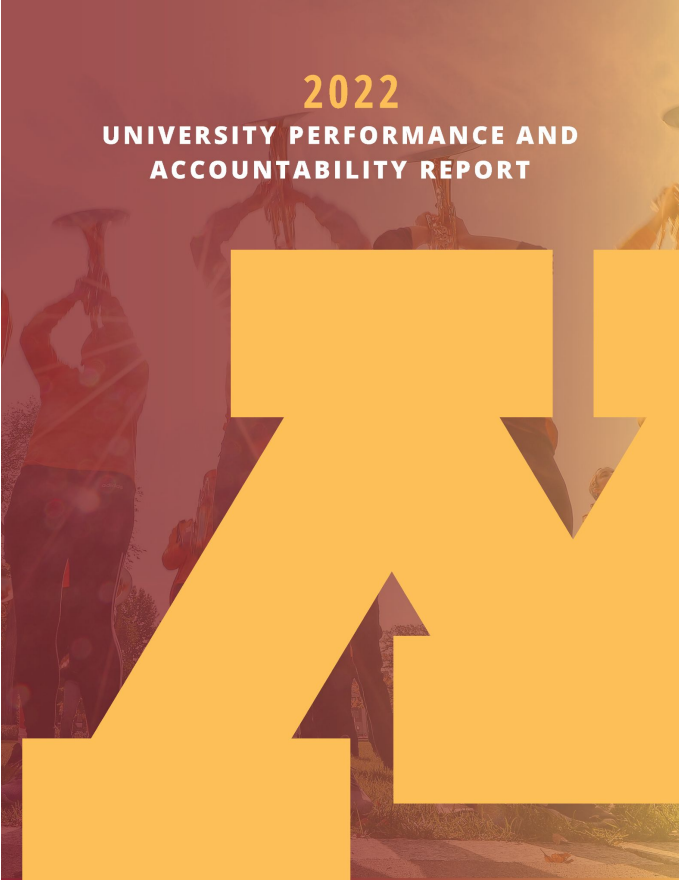
Board of Regents | December 16, 2022

Joan Gabel
President

Rachel Croson
Executive Vice President and Provost



UNIVERSITY OF MINNESOTA
Driven to DiscoverSM



Overview of Report

- Dashboard
- Progress Card
- Campus Overviews
- Board and Senior Leader listings



Serving Minnesota Students



- Systemwide, **71.7% of new students** this fall are from **Minnesota**.
- The percentage of **Minnesota high school graduates** who enrolled as freshmen at a UMN campus (11.49%) is the **highest on record**.



Recruiting and Retaining Diverse Students

- Systemwide, the incoming fall class is the **most diverse in recorded history**. On the Twin Cities campus, BIPOC students represent **one third** of the incoming class.
- **88%** of Twin Cities undergraduate students agree they **have a sense of belonging**, up 10 percentage points from last year.



Retention and Graduation Rates

Campus	First-Year Retention Rates	Four-Year Graduation Rates	Six-Year Graduation Rates
Systemwide	87.1%	67.3%	78.8%
Crookston	73.0%	39.4%	58.5%
Duluth	80.1%	50.8%	67.8%
Morris	72.8%	52.7%	63.4%
Rochester	76.0%	61.5%	65.5%
Twin Cities	90.4%	75.3%	84.7%



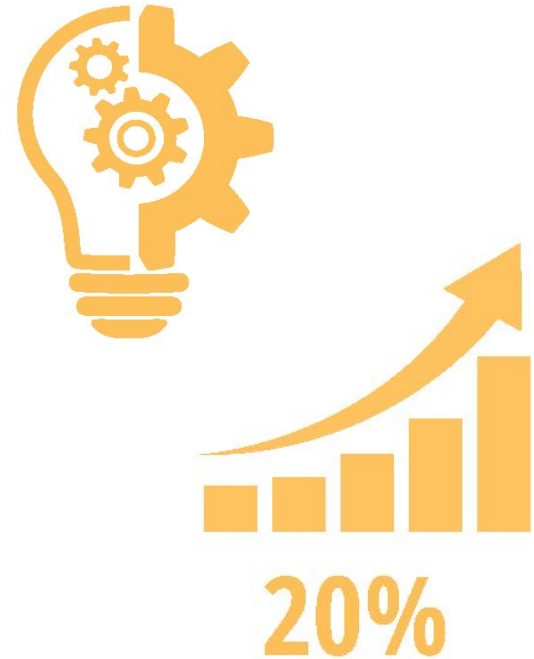
Twin Cities comparison with peers

	4-year Graduation Rate	Rank	6-year Graduation Rate
University of Michigan-Ann Arbor	81%	1	94%
University of Minnesota-Twin Cities	72%	2	84%
University of Maryland-College Park	72%	2	88%
University of Illinois at Urbana-Champaign	71%	4	85%
Indiana University-Bloomington	69%	5	81%
University of Wisconsin-Madison	69%	5	89%
Pennsylvania State University-University Park	69%	7	85%
Rutgers University-New Brunswick	68%	8	84%
Ohio State University-Main Campus	67%	9	88%
Purdue University-Main Campus	60%	10	83%
Michigan State University	59%	11	82%
University of Iowa	56%	12	74%
University of Nebraska-Lincoln	46%	13	66%
Big Ten Public Group Average	66%		83%
University of California-Los Angeles	83%		92%
University of California-Berkeley	79%		93%
University of Florida	72%		91%
University of Washington-Seattle Campus	71%		84%
The University of Texas at Austin	70%		88%
Comparison Group Average	73%		88%



Serving the State and the World

- The innovative NXT GEN platform is catalyzing targeted tools and programs, including the launch of the **NXT GEN MED** in September and **NXT GEN AG** pilot in November.
- Extension partnerships rose to **1,702** last year, **up 20%** from the previous year.



Discovery, Innovation, and Impact

- The University had **record expenditures** last year, and the **second largest award levels** in the University's history.
- We are part of an **elite group**, one of 24 U.S. research universities with over **\$1 billion dollars in research expenditures**.

RESEARCH IMPACT

\$1B

Record-setting \$1 billion plus in research expenditures two years in a row.

CATALYZING INNOVATION



Start-Ups

Launched a record-setting 22 new start-ups.



Patents

A record 241 patents issued systemwide.



\$488.2 Million

In state-sponsored research over the past five years across medical technology, agriculture, and natural resources.



Fiscal Stewardship

- **Increased gift aid** and student employment opportunities advance our commitment to **keeping student debt below the national average.**

TARGETED STUDENT AID



\$289.4 Million

in institutional gift aid—which doesn't have to be repaid—provided to students systemwide, up nearly \$10 million over last year.



Increased Student Employment

In addition to raising the minimum wage for student jobs, the University expanded employment opportunities for undergraduate and graduate students this year.



Discussion

2022 UNIVERSITY PERFORMANCE AND ACCOUNTABILITY REPORT

**We are equitable,
diverse, and inclusive.**

Fostering a welcoming community that values belonging,
equity, diversity, and dignity in people and ideas.

SENSE OF BELONGING

88%

Twin Cities undergraduate students who agree they have a sense of belonging, up 10 percentage points from last year.

MOST DIVERSE

1 out of 3

Systemwide, the incoming fall class has the highest percentage of BIPOC students in our recorded history. On the Twin Cities campus, BIPOC students represent one third of the incoming class.

LOCAL BUSINESS PARTNERSHIPS

100%

The University contracted with 300 Minnesota-based suppliers owned by women, BIPOC, or disabled persons last year, an increase of more than 20% from the previous year.



DULUTH CAMPUS AT A GLANCE

The University of Minnesota Duluth is a highly ranked medium-sized regional university with a strong emphasis on the environment and sustainability, and a global reputation for natural resources and freshwater research.

Student Enrollment (Fall 2022)

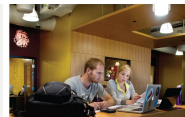
Undergraduate	7,754
Graduate	576
Professional	263
Non-Degree	1,082
Total Students	9,675

Degrees Awarded (2021-2022)

Bachelor's	2,051
Master's	215
Doctoral and Professional	1
Total Degrees	2,267

Numbers of Employees (Fall 2022)

Direct Academic Providers	637
Fellow, Trainees & Students	



UNIVERSITY PROGRESS CARD

Commitment 1: Student Success

Strategic focus	Campus	Performance Drivers/Outcomes	Baseline	Current	2025 Goal	Progress
Systemwide enrollment	Twin Cities	Meet undergraduate enrollment goals for each campus.	30,907	30,560	33,000	●
	Twin Cities	Achieve interquartile ACT range.	25-31	27-32	25-31	●
Graduation rates	System	Increase percentage of MN H.S. graduates who attend U of M campuses as freshmen.	10.4%	11.0%	12%	●
	Twin Cities	Increase 4-year graduation rates.	72.7%	75.3%	78%	●
Retention	Twin Cities	Increase 6-year graduation rates.	84.5%	84.7%	86%	●
	System	Reduce gap between 4-year and 6-year grad rates of first-adjoint and non-first-adjoint students by 10%.	13.3% / 9.2%	12.8% / 12.2%	6.6% / 4.6%	●
Institutional gift aid	Twin Cities	Increase freshmen to sophomore retention rate.	93.5%	90.4%	94%	●
System	System	Increase institutional gift aid for degree-seeking students by 10%.	\$281M	\$289.4M	\$348M	●
Student mental health	System	Develop and launch initiative by June 2021 (building on the existing Mental Health Learning Collaborative).	N/A	Complete	By June 2021	✓
Strengthen career outcomes and placement	System	Career success outcomes of UMMA students will exceed national outcomes reported by IACEE between 6 and 10%.	94%	92.7% (8.6% above national average)	Maintain 6-10% above national average	●
Distributed learning models	System	Add one new distributed education program leveraging systemwide expertise each year.	Current Programs	10/1/2020 AG	One new program each year	●

✓ Completed ● Inside Targeted Range ● Outside Targeted Range or Requiring Additional Attention ● Not Completed

CROOKSTON CAMPUS

Comparison Group Institutions

For planning and assessment benchmarking, Crookston has identified the following public research universities for primary comparison.

Institution	4-year graduation rate	Rank	6-year graduation rate
University of Minnesota-Crookston	43%	1	56%
SUNY College of Agriculture and Technology at Cobleskill	41%	2	47%
University of Wisconsin-River Falls	38%	3	57%
Northern State University	37%	4	56%
University of Pittsburgh-Johnstown	36%	5	49%
Northwest Missouri State University	34%	6	51%
The University of Tennessee-Martin	34%	6	52%
Lake Superior State University	30%	8	51%
Southwest Minnesota State University	29%	9	47%
University of Wisconsin-Platteville	28%	10	59%
Indiana University-Kokomo	26%	11	43%
Northwestern Oklahoma State University	21%	12	30%
Comparison Group Average	33%	—	50%

Class manufacturing in 2015
Source: Integrated Postsecondary Education Data System (IPEDS)



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Report of the Faculty Consultative Committee/Senate Consultative Committee

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: Colleen Flaherty Manchester, Chair, Faculty Consultative Committee and Senate Consultative Committee and Professor, Department of Work and Organizations

PURPOSE & KEY POINTS

The purpose of this item is to update the Board on the goals and accomplishments of the Faculty Consultative Committee and the Senate Consultative Committee.

BACKGROUND INFORMATION

The Chair of the Faculty Consultative Committee and the Senate Consultative Committee provides updates twice a year. The last update was at the June 2022 meeting.

Faculty Consultative Committee Report
Board of Regents
December 16, 2022

Chair Powell, Members of the Board, and President Gabel:

On behalf of Vice Chair Mark Bee and my other colleagues on the Faculty Consultative Committee (FCC) and Senate Consultative Committee (SCC), thank you for the opportunity to present to the Board of Regents the fall semester report for these committees. As a reminder, the FCC is the executive committee of the Faculty Senate and the SCC is the executive committee of the University Senate, which has membership from all four constituent senate bodies. In addition to serving as the executive committee of their respective senates, they also are the steering committee for the committees that report up to their respective Senates. Finally, and most relevant for my comments today, these two committees have a consultative charge, receiving concerns of their constituents and advising University leaders on decision-making by elevating the perspectives and experiences of their constituents. This early input into the decision-making process through these consultative committees, in addition to the administration's response to legislative action from the Senates, are key tenets of robust shared governance here at the U.

I'll begin my report by sharing the priorities of the FCC, the executive committee of the Faculty Senate, and where we stand in terms of gaining traction on these priorities. The priorities of the FCC for this academic year are: 1) faculty re-investment, 2) elevating the concerns of fixed-term faculty, and 3) increasing inclusivity and transparency in shared governance.

I'll start with the topic of faculty re-investment. The FCC recognizes the central importance of "student success" and "discovery and innovation" as two of the commitments of MPact 2025. The FCC also recognizes that these two commitments are ultimately built upon a foundation of faculty - and staff - engagement. Over the past two and a half years, the COVID-19 pandemic and the social justice movement ignited by events in our city have placed faculty engagement under enormous strains that are now worsened by historically high inflation. Data from the Fall 2021 University-wide engagement survey corroborates recent strains on faculty engagement: the faculty, as a whole, experienced a large decline in engagement since 2019 with just 41% being classified as engaged - or 59% being something other than engaged - based on the Office of Human Resources' definition. Given the intense experiences of the past two and half years, the FCC saw it as critical to be proactive in reaching out to faculty to hear their perspectives and experiences to meet the committee's consultative charge. Through multiple channels, including a February 2022 town hall with faculty senators, a design thinking forum in May 2022 on the future of the employment relationship between faculty and the University, and a survey of faculty senators on what efforts would have the most positive impact on faculty employment, faculty input has pointed to the need for faculty reinvestment by the institution. Re-investment in faculty is an investment in the University's current strategic plan.

The top three areas identified by survey respondents as having the greatest potential positive impact for the faculty employment relationship are: compensation, recognizing undervalued

work, and protecting time for big work, including writing and creative work, that is necessary to drive the U's three-pronged mission forward, from developing new research proposals or creative works, to developing new undergraduate courses and forming new partnerships for community engagement. These areas are all forms of human capital investment and are wholly consequential to the University and its ability to deliver on its mission.

The FCC is committed to taking actions to advance progress in these three areas of faculty re-investment. To date, we are actively working with the Provost's Office on developing ongoing recognition for the efforts that faculty put forth at the local level that make their units a positive place to learn, work, and be. For compensation, we are asking questions about the short-term and longer-term human capital strategy and elevating the importance of what we're calling the 3 Rs (recruiting, rewarding, and retaining) of faculty and staff. We often hear about the University's commitment to recruiting and retaining faculty and staff. Recruiting and retaining faculty, staff, and students is part of MPact 2025. By comparison, we hear far less about the importance of recognizing the ongoing contributions of faculty and staff who are dedicated to advancing the University's mission. We appreciate efforts by President Gabel, Provost Croson, and Board leadership to engage with us in these critical conversations.

For the FCC's second priority area - elevating concerns of fixed-term faculty - there is a new subcommittee chaired by Katherine Dowd, administrative director, School of Mathematics, dedicated to the experience and concerns of fixed-term faculty that reports through the Senate Committee on Faculty Affairs. In addition, this fall the Faculty Senate passed a two-pronged resolution authored by the Academic Freedom and Tenure Committee that sets up a taskforce to examine questions of academic freedom protections for term-faculty and faculty-like P&A employees, as well as highlights reporting of fixed-term faculty appointments with an eye towards informing a broader conversation about the role of fixed-term faculty in the delivery of the University's mission.

As a final priority to share, the FCC has worked with the Senate Office staff on practices and procedures aimed at increasing transparency and inclusion in how legislative action moves through committee on its way to the Faculty Senate. This effort includes new action tracking available on the Senate website, development of consultation plans, as well as procedures on the floor of the Senate. A recent example of an inclusive consultation plan is the recommendations from the task force on faculty misconduct in graduate education and their journey to the Faculty Senate floor.

In my role as FCC chair, I am also chair of the SCC - the executive body of the University Senate. The primary priorities of the SCC overlap some with those of the FCC and include longer-term human capital strategy for employees, understanding implications of PEAK, and enhancing transparency and inclusivity of practices for bringing legislative action to the University Senate. In addition, the leaders of the four consultative committees meet regularly to increase communication between the four senates and coordinate on shared interests. These interests have included campus safety and fostering feedback loops on changes occurring with the phase 1 PEAK implementation.

I'll report on one formal action taken by SCC this fall. The SCC was closely following the developments surrounding the October 2022, Board of Regents meeting. After discussion, the

committee voted to write a letter dated October 28, 2022, to the Board of Regents that elevated the importance of the Board of Regents Code of Conduct for members in their role as stewards of the University. The SCC is keenly interested in the Board's commitment to diversity and inclusion training, including whether the University's own expertise could be leveraged in this pursuit, and how the University might use this experience more broadly as an opportunity to reflect and lead.

With that, I conclude my report.

Colleen Flaherty Manchester
Faculty Consultative Committee Chair
Professor, Work and Organizations, Carlson School of Management



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: UMTC Public Safety Update

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS:

President Joan T. A. Gabel

Myron Frans, Senior Vice President for Finance and Operations

PURPOSE & KEY POINTS

The purpose of this item is to provide an update on the University's public safety work for the Twin Cities campus since the last update at the September 2022 meeting. The Board will learn about and discuss information related to new and ongoing safety initiatives for the Twin Cities campus including increasing law enforcement presence in communities surrounding campus, UMPD staffing, strategic safety enhancements, and community engagement. There is also an update on the University's safety plan work in the Information Items section of the Finance & Operations Committee docket.

BACKGROUND INFORMATION

The Board previously discussed this topic at the following meetings:

- September 2022: *UMTC Public Safety Update*, Board of Regents
- July 2022: *Public Safety Planning for 2022-23 Academic Year*, Board of Regents
- June 2022: *Twin Cities Campus Public Safety Update*, Finance & Operations Committee
- February 2022: *Update on Public Safety & M Safe Implementation*, Board of Regents
- September 2021: *Update on Public Safety – Twin Cities Campus*, Board of Regents
- February 2021: *Comprehensive Public Safety Review Findings and Recommendations*, Board of Regents



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Rural Health Academic Partnership

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: Jakub Tolar, Dean of the Medical School and Vice President for Clinical Affairs
Ken Holmen, President and CEO, CentraCare

PURPOSE & KEY POINTS

The purpose of this item is to discuss the proposed academic affiliation between the University of Minnesota Medical School and CentraCare.

The affiliation being proposed was created from the desire of both organizations to significantly improve access to high quality care in rural Minnesota. Data shows that rural Americans are at greater risk of death from serious illness and that there is a current and worsening physician shortage in rural areas. Data also shows that training physicians in rural communities is an important factor in recruiting physicians to these areas.

A non-binding Statement of Interest is currently being finalized and will be presented to the Board for review and action at the February 2023 meeting. It proposes an affiliation that will bring together the core capabilities of the Medical School and CentraCare to advance:

- a regional campus of the Medical School based at CentraCare (proposed 20-24 students per year);
- expanded residency programming in rural physician shortage areas (for example in mental health, pediatrics, general surgery);
- a new footprint in clinical research, focused on rural health; and
- exploration of new collaborations between CentraCare and University of Minnesota Physicians.

If approved by the Board, the organizations will begin to build out the specific steps necessary for faculty and Liaison Committee on Medical Education (LCME) approval of a regional campus for the Medical School, the approvals for new residency slots, and work to gain community and philanthropic support for this affiliation. Preliminary financial modeling and considerations of structure have been completed with the help of a jointly engaged consultant.

BACKGROUND INFORMATION

The Medical School and CentraCare have existing relationships with a family medicine residency, clinical care in Orthopedics, and a new rural training track grant.

CentraCare is one of the largest health systems in Minnesota. It includes 8 hospitals (including St. Cloud Hospital) and 30 clinic locations, home care, urgent care, outpatient surgery centers, pharmacy, and senior services across a large geographic area in central Minnesota.

RURAL HEALTH ACADEMIC PARTNERSHIP

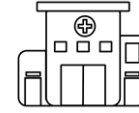
Jakub Tolar, MD, PhD
Dean, Vice President for Clinical Affairs

Ken Holmen, MD
President and CEO, CentraCare

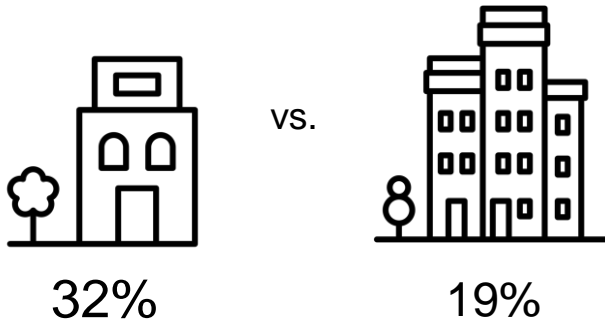
Board of Regents
December 16, 2022



RURAL HEALTH DISPARITIES



% of MN Counties 65 years+ by 2033:



1/4 of rural providers plan to leave the workforce by 2027

Rural Minnesotans:

- Report **poorer** physical health status
- **Travel farther** for inpatient healthcare
- Have **trouble** getting appointments

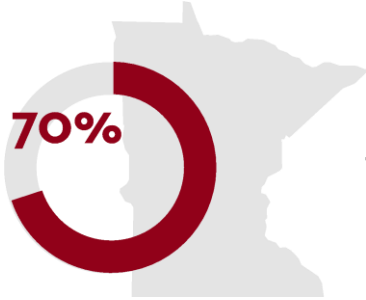
Rural areas face **severe shortages** of primary care + specialty care physicians

Rural hospitals offer **fewer services**

Rural physicians often **fill gaps in care** when there is a lack of specialty providers



U of M MEDICAL SCHOOL AND CENTRACARE



Minnesota's Physicians
Trained by University of
Minnesota Medical School



- CentraCare is one of Minnesota's largest and most highly-ranked healthcare systems:
 - 8 hospitals across Central Minnesota
 - 14 hospitals affiliate with CentraCare through Epic Connect
- Existing partnerships:
 - Family Medicine residency
 - Clinical partnership in Orthopedics
 - New rural training track HRSA grant in Willmar

A SHARED VISION FOR IMPROVING HEALTH

- U of M Medical School regional campus with a focus on rural providers
- Expanded CentraCare residency programs in specific specialty areas
- Clinical Research; focused on rural health
- Clinical Partnership; access to tertiary and quaternary care

ROLE OF ANCHOR INSTITUTIONS

- Education / Life-long Learning
- Workforce Development
- Business Growth / Community Investment



STATEMENT OF INTEREST



- U of M Medical School and CentraCare will jointly develop and oversee a comprehensive rural health program that combines the strengths of each program
- The program will include teaching, research, and clinical services
- Leadership from an Oversight Committee with equal membership will be responsible for strategic planning in the partnership
- *Broad-based organizational and community support is essential*



QUESTIONS





BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Recommendation of the Eastcliff Property Task Force

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: Regent Mary A. Davenport, Chair, Eastcliff Property Task Force

PURPOSE & KEY POINTS

The purpose of this item is to review the recommendation of the Eastcliff Property Task Force (task force). As part of a broader review of the University’s strategic property planning in alignment with the MPact 2025 Systemwide Strategic Plan (MPact 2025), the Board created the task force in September 2022. The task force was charged with considering the retention or disposition of Eastcliff in alignment with the guiding principles for the acquisition and disposition of property as stated in Board of Regents Policy: *Real Estate and Facilities*. A copy of the task force’s complete recommendation is included in the docket materials.

Recommendation

The task force applied the four guiding principles established in Board policy for the acquisition and disposition of property. It concluded that maintaining Eastcliff as the presidential residence using University operating and capital funds is not central to fulfilling the University’s mission or the objectives of MPact 2025. The task force recommends that current public resources used to support Eastcliff operating and capital costs be reallocated to support the implementation of MPact 2025 goals.

Additional Information Being Gathered

The task force acknowledges the significant impact the Brooks family’s donation of Eastcliff has had on University history. It created a unique and special place for presidents, their families, and numerous guests. The task force heard from some members of the Eastcliff Advisory Board who encouraged exploration of a philanthropic endowment to support the ongoing operating and capital costs. Those Eastcliff Advisory Board members expressed confidence that individuals for whom Eastcliff has had a profound impact would be willing to donate to that endowment.

Given that request, the University of Minnesota Foundation is currently conducting a feasibility study to ascertain whether it would be possible to obtain the philanthropic support necessary to offset ongoing operating and capital expenses. As noted below, the task force estimates that an endowment of between \$15 million and \$20 million would be needed. The feasibility study is

currently underway, and the task force hopes to provide the results to the Board at its February meeting. At that time the task force will also provide a final recommendation to the Board as to the ability of the University to obtain philanthropic support to provide for the ongoing operating and capital funding to maintain Eastcliff or if the Board should dispose of the property.

BACKGROUND INFORMATION

The Board appointed the following individuals to the task force:

- Regent Mary Davenport, chair
- Senior Vice President Myron Frans
- Vice President Matt Kramer
- University of Minnesota Foundation President and CEO Kathleen Schmidlkofer
- Associate Vice President Bill Paulus

The task force was staffed by the Office of the Board of Regents.



Eastcliff

Eastcliff Property Task Force Report

Board of Regents
December 16, 2022

UNIVERSITY OF MINNESOTA

Task Force Purpose

As part of a broader review of the University's strategic property planning in alignment with the MPact 2025 Systemwide Strategic Plan, the Board of Regents (Board) created the Eastcliff Property Task Force (task force) in September 2022. The task force was charged with considering the retention or disposition of Eastcliff in alignment with the guiding principles for the acquisition and disposition of property as stated in Board of Regents Policy: *Real Estate and Facilities*. The task force was directed to provide a recommendation to the Board at the December 2022 meeting.

The Board appointed the following individuals to the task force:

- Regent Mary Davenport, chair
- Senior Vice President Myron Frans
- Vice President Matt Kramer
- University of Minnesota Foundation President and CEO Kathleen Schmidlkofer
- Associate Vice President Bill Paulus

The task force was staffed by the Office of the Board of Regents.

Board of Regents Policy: Real Estate and Facilities, Section II, Subd. 1

Subd. 1. Acquisition and Disposition of Property.

Acquisition and disposition of property has a significant impact on the future of the University and as a result, the University must be circumspect in its decision-making. The following guiding principles will be considered as the University acquires and disposes of property:

- Support the University's teaching, research, and outreach mission and align with the Systemwide Strategic Plan.** Acquisitions must support the University's teaching, research, and outreach mission – either directly or for mission-supporting activities and infrastructure – and align with the Systemwide Strategic Plan. Dispositions may occur when it is determined that the property is no longer required to fulfill the University's mission, or the disposition of the property better meets the University's needs as defined by the Systemwide Strategic Plan.
- Align with campus master plans (campus plans).** Future acquisitions and dispositions should be contemplated in the campus plans for each campus. Priority consideration will be given forexpansion at the edge of the existing campus or for properties within the campus boundaries as identified in the campus plan. Sites that are not adjacent to the campus or other University properties will be prioritized based on access (e.g., transit, bike, pedestrian) or as needed for mission-critical support.
- Provide strategic value when balanced against scarce resources and minimize financial liability.** The University will prioritize properties for acquisition if a specific, mission-supporting use has been identified for the property long-term. The University will also consider the financial impacts of holding property, including minimizing the University's long-term financial liability in order to minimize the capital and operating costs of the property until it is developed for the specific, mission-supporting use.
- Positively impact areas adjacent to the University or limit negative impact.** Property may be acquired or disposed of to provide benefit and enhancement to the local area. In limited instances, property may also be acquired in an effort to preclude conflicting uses that negatively impact adjacent campus properties.

Recommendation

The task force applied the four guiding principles established in Board policy for the acquisition and disposition of property. **It concluded that maintaining Eastcliff as the presidential residence using University operating and capital funds is not central to fulfilling the University's mission or the objectives of the MPact 2025 Systemwide Strategic Plan (MPact 2025). The task force recommends that current public resources used to support Eastcliff operating and capital costs be reallocated to support the implementation of MPact 2025 goals.**

Additional Information Being Gathered

The task force acknowledges the significant impact the Brooks family's donation of Eastcliff has had on University history. It created a unique and special place for presidents, their families, and numerous guests. The task force heard from some members of the Eastcliff Advisory Board who encouraged exploration of a philanthropic endowment to support the ongoing operating and capital costs. Those Eastcliff Advisory Board members expressed confidence that individuals for whom Eastcliff has had a profound impact would be willing to donate to that endowment.

Given that request, the University of Minnesota Foundation is currently conducting a feasibility study to ascertain whether it would be possible to obtain the philanthropic support necessary to offset ongoing operating and capital expenses.

As noted below, the task force estimates that an endowment of between \$15 million and \$20 million would be needed. The feasibility study is currently underway, and the task force hopes to provide the results to the Board at its February meeting. At that time the task force will also provide a final recommendation to the Board as to the ability of the University to obtain philanthropic support to provide for the ongoing operating and capital funding to maintain Eastcliff or if the Board should dispose of the property.



When applying the guiding principles for the acquisition and disposition of property as stated in Board of Regents Policy: Real Estate and Facilities, the task force came to the following conclusions:

Support the University’s teaching, research, and outreach mission and align with the Systemwide Strategic Plan

Eastcliff has a long and rich tradition as both the presidential residence, but also the marquee space to celebrate significant achievements by members of the University community. As a historic home, Eastcliff has provided a unique space to celebrate the University community. While the task force acknowledges and celebrates that history, it determined that maintaining Eastcliff as the presidential residence using University operating and capital funds is not central to advancing the University’s mission or the objectives of MPact 2025.

Align with campus master plans (campus plans)

Eastcliff was not included in the Twin Cities Campus Master Plan approved by the Board in December 2021. Other gathering spaces are included within the campus plan and the task force recommends that the Board direct the administration to consider retrofitting existing spaces or creating new spaces that would take the place of Eastcliff to honor significant University achievements – both for smaller and larger gatherings. This would provide both the opportunity to create event spaces better suited for larger events than Eastcliff is currently able to host and use existing University infrastructure on the Twin Cities campus (e.g. parking, catering services, audio-visual support, etc.)

Provide strategic value when balanced against scarce resources and minimize financial liability

When considering this guiding principle, the task force reviewed the current operating costs and projected the next 10 years of capital costs for Eastcliff.

Operating expenses: Annual operating expenses range from \$300,000 to \$400,000 per year. That range includes include maintenance, custodial, grounds, utilities, and support staff.

10 year history of operating costs

Fiscal year	Total
FY2013	\$ 420,453
FY2014	\$ 344,789
FY2015	\$ 332,209
FY2016	\$ 512,342
FY2017	\$ 459,950
FY2018	\$ 387,963
FY2019	\$ 352,867
FY2020	\$ 352,974
FY2021	\$ 324,927
FY2022	\$ 286,303
Total Expenditures FY2013–FY2022	\$3,774,777

Capital renewal: Ongoing capital renewal ranges from \$250,000 to \$1.5 million for any given project in the following categories: Safety and security systems; building systems; modernization upgrades; grounds and hardscape; and needed structural renovations of the carriage house.

The estimates for capital renewal must also take into account the added expense of some projects given the home's listing on the National Register of Historic Places and the additional cost associated with those requirements.

Examples of some of the anticipated capital projects placed in a tentative timeline are included below.

Years 1-3

- Carriage House Structural Stabilization
- Security Modernization
- Window Replacement - Part 1

Years 4-6

- Window Replacement - Part 2
- Fan Coil Replacement
- Catering Kitchen Refurbishment

Years 7-10+

- Fence Replacement
- Plumbing Piping Study and Pipe Replacement (if needed)
- Bathroom Renovations

Past capital projects

Given those costs, the task force believes that the strategic value provided by Eastcliff does not justify the ongoing projected expenses. The task force estimates that a philanthropic endowment of between \$15 million and \$20 million would be needed.

10 year history of capital costs

Fiscal year	Project	Total
FY2013	Upgrade fire system in main house and summer house	\$ 7,000
	Interior touch up painting main and pool house	\$ 3,000
	Painting and repair perimeter fence	\$ 9,000
	Annual painting and repair exterior—main pool and carriage house	\$ 8,500
FY2014	Chimney stabilization	\$ 44,700
	Replace three sections of fence, touch up paint	\$ 2,500
	Paint two exterior walls off south terrace of main house	\$ 9,500
	Painting (summer house exterior)	\$ 4,200
	Electrical work in carriage house	\$ 4,100
	Replace security camera #7	\$ 2,900
	Landcare projects	\$ 2,100
FY2015	Painting (exterior)	\$ 9,500
	Repair porte cochere banister and rail system	\$ 12,000
	Tuckpoint grout on terrace, sidewalks, and a window lintel	\$ 9,500
	Prep work for chiller replacement	\$ 4,200
	Replace two second story window sashes	\$ 4,100
	Clean and acid etch swimming pool	\$ 2,900
	Clean and seal catering kitchen, breakfast nook, and small kitchen floors	\$ 2,100
FY2016	Chiller replacement	\$ 44,000
	Painting (fence, exterior, windows)	\$ 17,000
	Controls upgrade, pneumatic to DDC	\$ 14,000
	Bathroom fan replacements	\$ 8,000
	Security camera repairs	\$ 7,400
	Garden Room windowsill repairs	\$ 6,600
	Carriage House shelving and repairs	\$ 4,600
	Pool heater replacement	\$ 6,000
	Garage door repair	\$ 3,900
	Fire alarm panel and annunciator replacement	\$ 3,800
	Front foyer French door glass replacement	\$ 2,900
	Boiler dump replacement	\$ 2,700
FY2017	Fence repair	\$ 17,371
	Painting (exterior)	\$ 15,018
	Terrace doors repair	\$ 6,959
FY2018	Fence repair	\$ 17,250
	Pedestrian lighting	\$ 11,418
FY2019	Sound system upgrade	\$ 31,400
	Main floor living room fireplace gas insert, associated infrastructure	\$ 31,800
	Electrical transfer switch installation for emergency power	\$ 74,600
	Elevator repair	\$ 37,500

10 year history of capital costs (continued)

Fiscal year	Project	Total
FY2020	Mechanical/electrical infrastructure improvements	\$ 959,107
	Touch-up painting (interior and exterior)	\$ 8,300
	Buff and polish all wood floors	\$ 8,500
	Install card reader on service door entrance	\$ 6,600
	Refinish two large dining room tables and re-web seats of all dining room chairs	\$ 12,500
	Replace catering kitchen refrigerators	\$ 10,900
	Replace catering kitchen warming drawers and freezer	\$ 5,800
	Fence repair	\$ 11,700
	Security camera repairs	\$ 4,300
FY2021	Exterior plumbing repairs	\$ 14,600
	Catering kitchen fire suppression system upgrade to meet new fire codes	\$ 3,200
FY2022	Driveway repaving and gate replacement	\$ 73,819
	Replace domestic water tank	\$ 8,500
	Event tent	\$ 14,360
Total Expenditures FY2013–FY2022		\$1,648,202

Positively impact areas adjacent to the University or limit negative impact

The task force determined that Eastcliff provides a positive impact to the neighborhood and surrounding areas. The task force did note, however, that there have been complaints at times about the noise of the HVAC system and the amount of street parking during events. If the Board were to dispose of the property, a positive impact would also be created by returning the property to the tax base for the City of Saint Paul and Ramsey County.

10 year trend on event usage

One of Eastcliff's primary functions is to serve as a venue for special University events and activities. More than 1,100 guests attended 11 events held at Eastcliff in fiscal year 2019-2020, including University of Minnesota students, faculty, staff, alumni, and friends as well as community, national, and world leaders.

Eastcliff Events Activity

Fiscal year	Number of Events	Number of Guests
2010–2011	114	5,959
2011–2012 ¹	84	3,614
2012–2013	76	4,116
2013–2014	84	4,214
2014–2015	64	3,568
2015–2016	81	3,437
2016–2017	83	3,216
2017–2018	69	3,451
2018–2019 ²	65	2,516
2019–2020 ³	11	1,158
2020–2021 ⁴	3	34
2021–2022 ⁵	7	438

Number of Events Held by Type

Fiscal year	Break-fast	Lunch	Reception	Dinner	Tour	Meeting	Picnic	Other
2010–2011	11	14	53	29	4	5	1	0
2011–2012	7	2	36	24	1	13	0	1
2012–2013	5	3	31	34	0	1	1	1
2013–2014	3	16	34	17	0	14	0	0
2014–2015	4	3	28	18	1	9	0	1
2015–2016	6	2	29	19	0	25	0	0
2016–2017	2	3	31	20	0	27	0	0
2017–2018	1	3	30	16	1	17	1	0
2018–2019	1	1	23	12	1	25	0	0
2019–2020	0	0	8	2	0	0	0	1
2020–2021	0	0	1	1	0	1	0	0
2021–2022	1	0	5	1	0	0	0	0

¹ Beginning July 2011, all events at Eastcliff were required to be hosted by the President and/or their spouse. As a result, Eastcliff was used more strategically, however its use was highly dependent upon the President's commitments and travel.

² Eastcliff was closed for major maintenance projects starting in May 2019.

³ Eastcliff was closed for major maintenance projects through October 2019. Due to the COVID-19 pandemic, only small meetings held outside and socially distanced took place between March and June 2020.

⁴ Eastcliff remained closed for most events between July 2020 and June 2021 due to the COVID-19 pandemic.

⁵ Like 2020-2021, events were limited due to the cyclical surges of the COVID-19 pandemic.

Origin

In the early 1920s, Edward Brooks, a local lumber businessman, and his wife Markell Conley Brooks, commissioned C.H. Johnston Jr., an architect of record for the University of Minnesota, to create a home for his family. Completed in 1922, the resulting two-story, 20-room house reflects the family's understated taste as well as the Brooks' lumber heritage. Walnut, ash, cherry, cypress, knotty pine, and bleached oak were used in the construction and detailing; the unusually thick and wide white clapboard siding was custom cut, and nine fireplaces allowed the Brooks family to burn wood from their lumberyards. Because of its perch atop the eastern cliffs of the Mississippi River, the Brooks family

began calling the home Eastcliff – a name used to this day. In 1958, the Brooks family graciously donated their home to the University of Minnesota.

Since 1961, eight University of Minnesota presidents and their families have resided in Eastcliff. Eastcliff has served as a special gathering place for official University functions. Its historic architecture, welcoming public spaces, and manicured grounds has provided a comfortable setting for the University community, community leaders and public officials, and dignitaries from around the world. In 2000, the home was added to the National Register of Historic Places.

Eastcliff





Gift Acceptance

The Board of Regents accepted the donation of Eastcliff on December 12, 1958. The resolution adopted by the Board accepted Eastcliff by agreeing to the terms stated in a letter dated December 10, 1958. The letter included the following restrictions that remain in place as long as the donors are living and under no disability.

- The first restriction provided a lease to Markell C. Brooks, the wife of Edward and mother to the other donors, to remain in Eastcliff until Mrs. Brooks was ready to move out. Mrs. Brooks remained in the house until 1960.
- The second restriction prevented the University from using Eastcliff for any purpose other than for the residence of the University President and to maintain the house and grounds in good condition to serve that purpose from the expiration of the lease to Mrs. Brooks until at least January 1, 1979.
- The third restriction provides that if the Regents decided to use Eastcliff for a purpose other than the residence of the President before January 1, 1979, that purpose could not be objectionable to the donors. It also required that if the Regents decided to sell Eastcliff during the life of any donor, the University must first provide the donors a reasonable opportunity to purchase Eastcliff at a price that the Regents would be willing to accept.

At this point, only the third restriction remains in effect because one of the donors, Markell Brooks Krafchuk also known as Binky Brooks, is still living. Binky Brooks is the daughter of Edward and Markell and her, her siblings, and their mother were the donors.

Current Governance

The Board of Regents created Friends of Eastcliff (FOE) and Eastcliff Technical Advisory Committee (ETAC) in the late 1980s to provide assistance and advice on matters related to the oversight of Eastcliff. In 2014, FOE was repositioned as an advisory board and renamed the Eastcliff Advisory Board (EAB). Both committees report directly to the Board of Regents. The EAB plays a key role in advising the Board of Regents on plans and major expenditures related to Eastcliff, assisting in the solicitation of private resources to support Eastcliff, and bringing internal and external perspectives to conversations about Eastcliff. ETAC brings subject matter expertise to the management of Eastcliff by making recommendations for the improvement, maintenance, operations, and use of the home in accordance with its designation on the National Register of Historic Places and its unique public and private uses.

A copy of the Eastcliff Annual Report is included in the Board of Regents December 2022 docket.

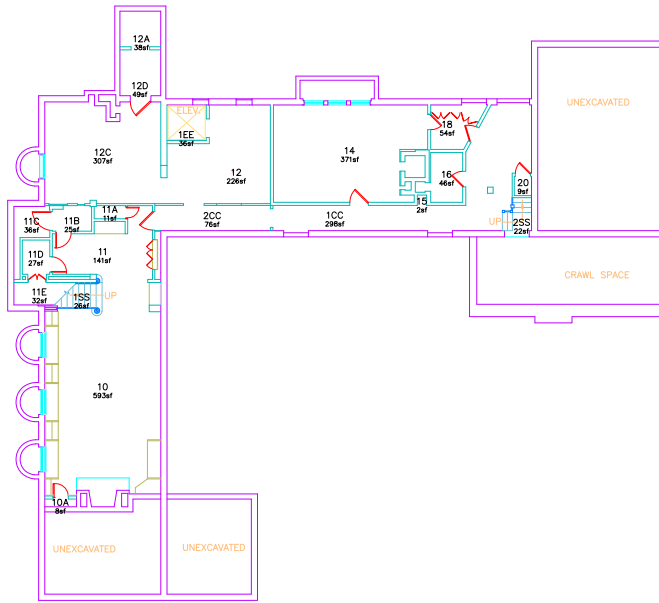
Additional Materials

- Eastcliff Gross Square Feet
- Eastcliff Floor Plans
- Eastcliff Property Map

Eastcliff Gross Square Feet

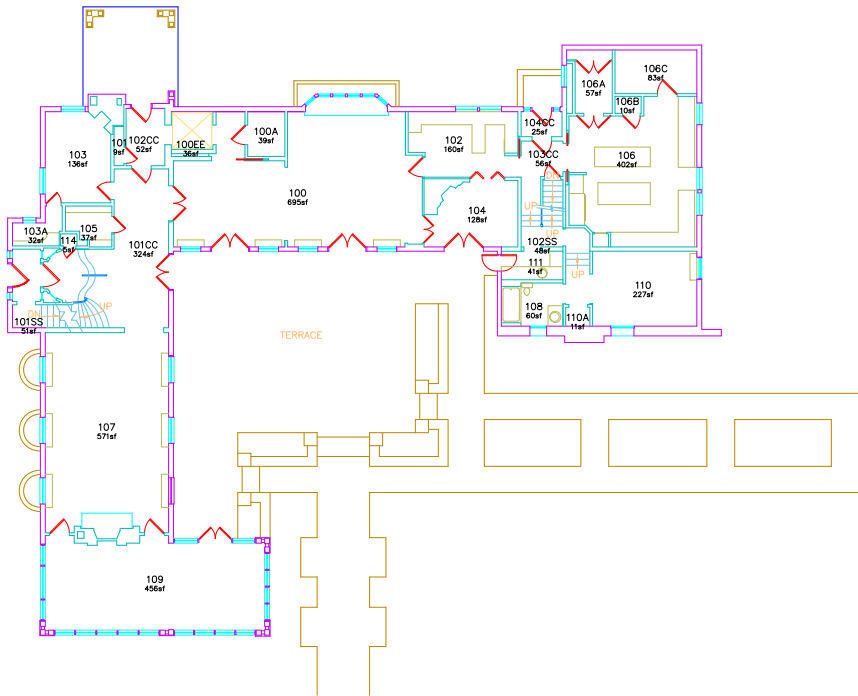
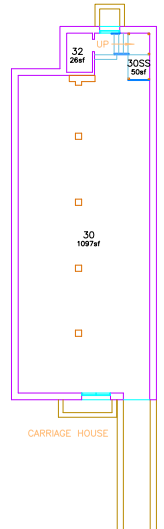
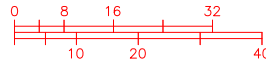
Fiscal year	Floor 1	Floor 2	Floor 3	Floor 0B	Total
Main House	4,385.86	4,177.91	3,612.96	2,934.50	15,111.24
Carriage House	1,282.60	1,298.08	-	1,359.28	3,939.97
Historic Summer House	581.727	-	-	-	581.73
Total	6,250.19	5,476.00	3,612.96	4,293.78	19,632.93

Eastcliff Floor Plans



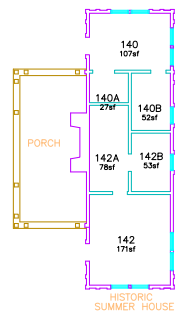
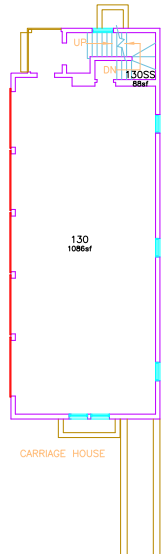
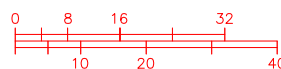
BUILDING NAME EASTCLIFF
 BUILDING NUMBER 095
 FLOOR NUMBER BASEMENT

FILE NAME 010950B
 DATE 11/20/2018
 SHEET NO. 1 OF 4

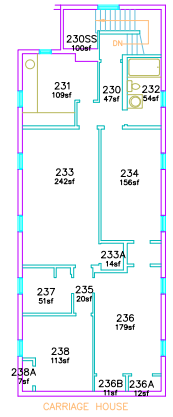
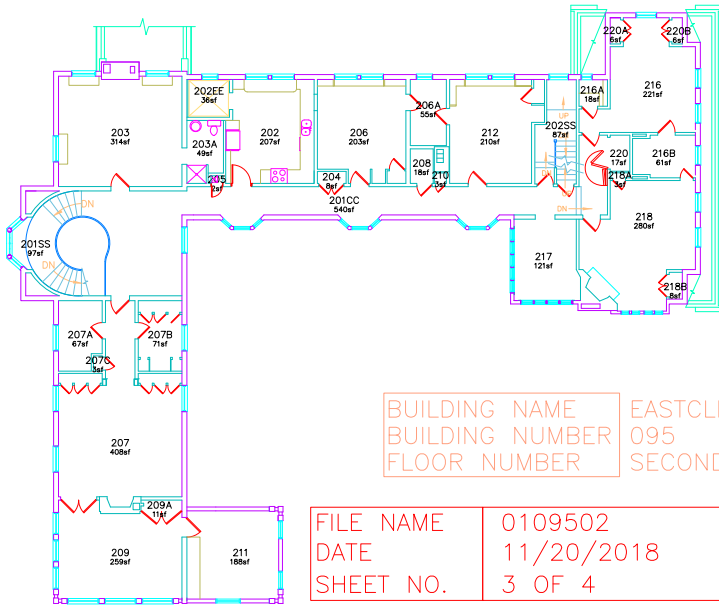


BUILDING NAME EASTCLIFF
 BUILDING NUMBER 095
 FLOOR NUMBER FIRST FLOOR

FILE NAME 0109501
 DATE 11/20/2018
 SHEET NO. 2 OF 4

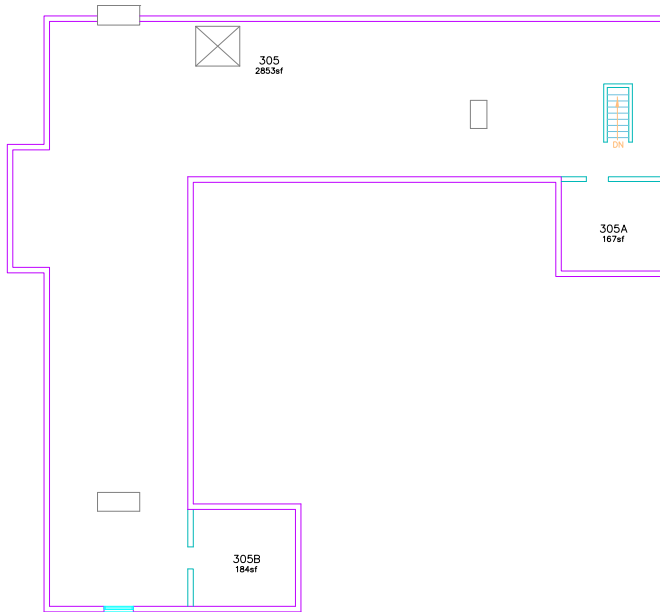
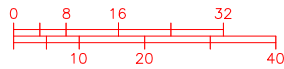


Eastcliff Floor Plans



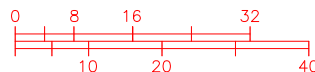
BUILDING NAME EASTCLIFF
 BUILDING NUMBER 095
 FLOOR NUMBER SECOND FLOOR

FILE NAME	0109502
DATE	11/20/2018
SHEET NO.	3 OF 4

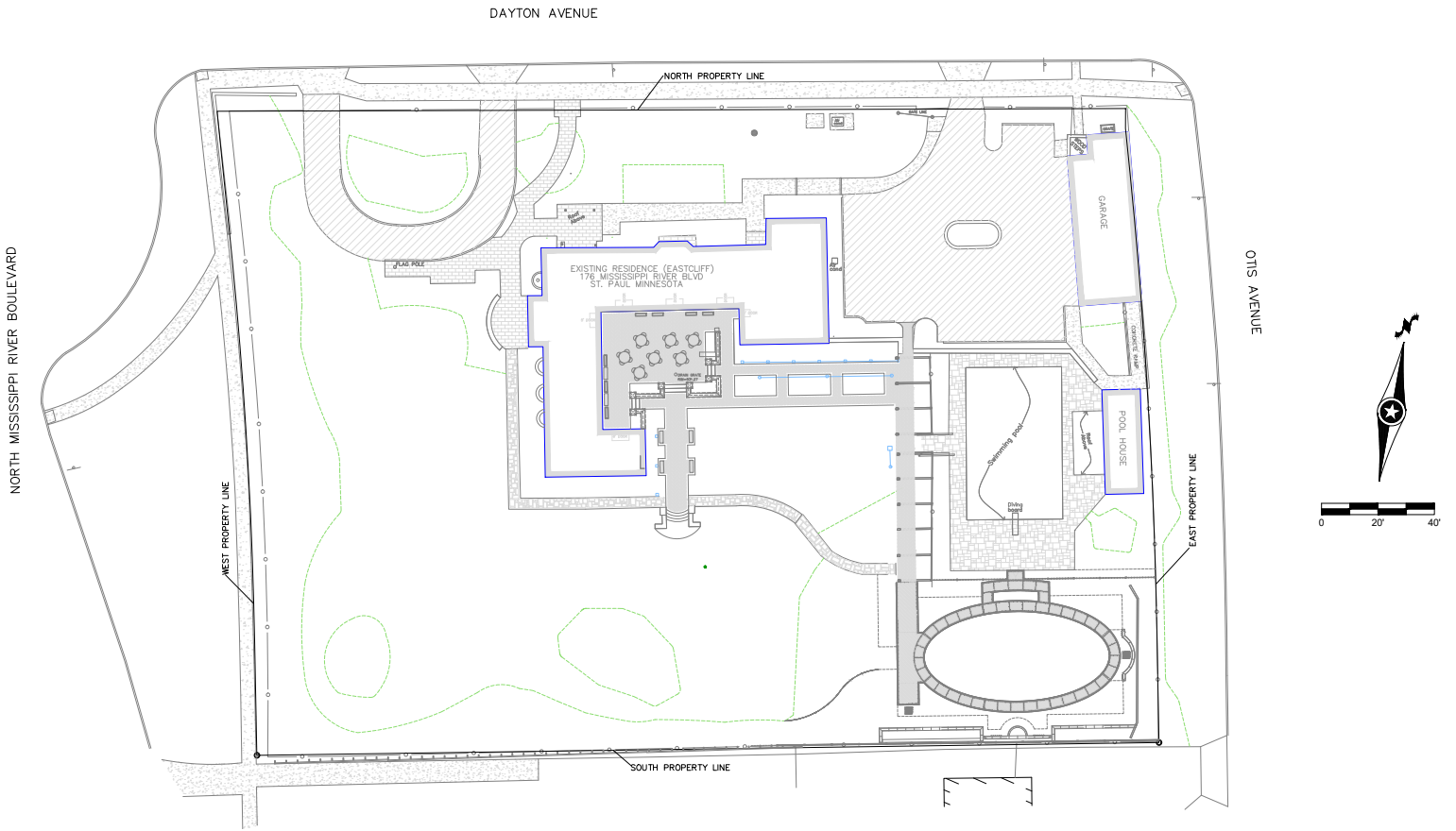


BUILDING NAME EASTCLIFF
 BUILDING NUMBER 095
 FLOOR NUMBER THIRD FLOOR (ATTIC)

FILE NAME	0109503
DATE	11/20/2018
SHEET NO.	4 OF 4



Eastcliff Property Map





UNIVERSITY OF MINNESOTA

Driven to Discover®

Crookston Duluth Morris Rochester Twin Cities



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

December 16, 2022

AGENDA ITEM: Report of the Committees

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: Regent Kendall J. Powell

PURPOSE & KEY POINTS

Pursuant to Board of Regents Policy: *Board Operations and Agenda Guidelines*, “The Board conducts business through meetings of the Board and its committees.... [and] Committees provide recommendations for action by the Board. Typically, standing committees have the following responsibilities:

- Recommend action on matters where the Board has reserved authority to itself as outlined in Board of Regents Policy: *Reservation and Delegation of Authority* and other Board policies;
- Provide governance oversight on topics within the committee’s purview;
- Review and make recommendations on relevant new and existing Board policies;
- Receive reports on policy-related issues affecting University departments and units;
- Receive information items (e.g., status reports on current issues of concern and administrative searches); and
- Review other items placed on the agenda by the Board chair in consultation with the president and Board vice chair.”

BACKGROUND INFORMATION

Current committee chairs:

- Audit & Compliance Committee – M. Kenyanya
- Finance & Operations Committee – J. Mayeron
- Governance & Policy Committee – K. Verhalen
- Litigation Review Committee – D. Huebsch
- Mission Fulfillment Committee – M. Davenport