

Finance & Operations Committee

June 2022

June 9, 2022

9:15 a.m.

Boardroom, McNamara Alumni Center

FIN - JUNE 2022

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BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operations

June 9, 2022

AGENDA ITEM:	A: President's Recommended FY 2023 Annual Capital Improvement Budg			
Review	Review + Action	X Action	Discussion	
This is	a report required by Board policy.			
PRESENTERS:	President Joan T. A. Gabel Myron Frans, Senior Vice Presic Michael Berthelsen, Vice Presid		S	

PURPOSE & KEY POINTS

The purpose of this item is to act on the President's Recommended FY 2023 Annual Capital Improvement Budget (capital budget). The University's FY 2023 capital budget authorizes projects totaling \$187,858,325 to begin design and construction during the upcoming fiscal year.

Since it was reviewed at the May meeting, the capital budget has been updated to reflect the outcome of the 2022 legislative session. The Minnesota Legislature adjourned without passing a general obligation bonding bill.

The capital budget includes the planning priorities established by the Six-Year Capital Plan, which the Board acts on annually in the fall. Additionally, funding pools categorized as Repair and Replacement (R&R) or Higher Education Asset Preservation and Replacement (HEAPR) include multiple projects intended to preserve and renew existing campus facilities. Projects funded by these dollars are intended to extend the life and functionality of existing University facilities and infrastructure.

BACKGROUND INFORMATION

Board of Regents Policy: *Board Operations and Agenda Guidelines* directs the administration to conduct capital planning using a six-year time horizon that is updated annually. This annual capital planning process is completed in two parts.

- Part 1 is the Six-Year Capital Plan, which is updated annually and establishes the institution's capital priorities. This plan is the basis for continued capital and financial planning. The Six-Year Capital Plan is presented to the Board annually in the fall.
- Part 2 is the Annual Capital Improvement Budget, which is acted on y the Board in June. The capital budget identifies projects with completed predesigns, financing plans, and grants approval for those projects to proceed with design and construction for the coming fiscal year.

The University requires that all capital projects costing more than \$1,000,000 on either design or construction be included in the capital budget. In order to be included in the capital budget, the project must be approved by the respective chancellor or vice president, have completed an appropriate level of planning (typically a predesign), have all the required funding identified, and be ready to proceed if approved by the Board. These requirements lead to better projects, but also exclude from the capital budget some important projects still in development. As these projects meet the Board's criteria, they will be presented as capital budget amendments.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the resolution related to the FY 2023 Annual Capital Improvement Budget.



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO

FY 2023 Annual Capital Improvement Budget

WHEREAS, the Board of Regents (Board) has directed the administration to annually submit a six-year capital plan and an annual capital improvement budget; and

WHEREAS, the Board has adopted principles to guide the formulation of the six-year capital plan and the annual capital improvement budget; and

WHEREAS, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic.

NOW, THEREFORE, BE IT RESOLVED that the Board approves the FY 2023 Annual Capital Improvement Budget.

Annual Capital Improvement Budget

Project Description Report

The following project information sheets, ordered by file number, provide brief descriptions of each project.

Project Description Report

3568 R&R - Athletics

Vice President:	Intercollegiate Athletics	RRC:	Intercollegiate Athletics
Campus:	Twin Cities	RRC Contact:	Mark Coyle
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$2,000		
Description:	Authorized funds will be used for	or facility and infrastructure repair and repl	acement projects in competition and practice facilities.

3569 R&R - University Dining Services

Vice President:	University Services	RRC:	Auxiliary Services
Campus:	Twin Cities	RRC Contact:	Laurie McLaughlin
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$4,000		
Description:	Authorized funds will	be used for facility and infrastructure repair and repl	acement projects in retail food venues on the Twin Cities campus.

3570 R&R - Housing & Residential Life

Vice President:	University Services	RRC:	Auxiliary Services
Campus:	Twin Cities	RRC Contact:	Laurie McLaughlin
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$8,605		
Description:	Authorized funds will be use Twin Cities campus.	d for facility and infrastructure repair and repl	acement projects in the residence halls, apartments and family student housing units on the

Project Description Report

3571	R&R - Parking Infrastructure			
	Vice President:	University Services	RRC:	Auxiliary Services
	Campus:	Twin Cities	RRC Contact:	Laurie McLaughlin
	Facility:	Campuswide	Project Manager:	Multiple
	Total Cost:	\$2,650		
	<i>Description:</i> Authorized funds will be used for parking infrastructure repair and replacement projects to include: structural, electrical, plumbing, HVAC and other critical repair within structured parking and surface parking assets.			

3572 R&R - Transportation Infrastructure

Vice President:	University Services	RRC:	Auxiliary Services
Campus:	Twin Cities	RRC Contact:	Laurie McLaughlin
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$800		
Description:		ed for transportation infrastructure repair and re rades and critical repairs identified within trans	eplacement projects to include: street projects, sidewalk projects, bridge projects, building sportation assets.

3574 R&R - Twin Cities Campus

Vice President:	University Services	RRC:	Facilities Management
Campus:	Twin Cities	RRC Contact:	Bill Paulus
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$12,815		
Description:	Authorized funds will be used for facility a	nd infrastructure repair and rep	lacement projects on the Twin Cities campus.

Project Description Report

3575 R&R - Utility Infrastructure

Vice President:	University Services	RRC:	Facilities Management
Campus:	Twin Cities	RRC Contact:	Bill Paulus
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$19,525		
Description:	Authorized funds will be used for u	tility infrastructure repair and replacem	ent projects on the Twin Cities campus.

3576 R&R - Energy Conservation

Vice President:	University Services	RRC:	Facilities Management
Campus:	Twin Cities	RRC Contact:	Bill Paulus
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$3,900		
Description:	Authorized funds will be used	to enhance the energy efficiency of facilities	and infrastructure on the Twin Cities campus. Facilities Management maintains a revolving
	internal loan fund with the Budget Office to fund and repay conservation projects.		

3577 R&R - Security Infrastructure

Vice President:	University Services	RRC:	Facilities Management
Campus:	Twin Cities	RRC Contact:	Bill Paulus
Facility:	Campuswide	Project Manager:	Multiple
Total Cost:	\$675		
Description:	Authorized funds will be used for facility and infrastruc	ture repair and repl	acement projects related to security infrastructure on the Twin Cities campus.

Project Description Report

3578 Moos 1st and 3rd Floor Lab Renovation

Vice President:	Health Sciences	RRC:	Medical School
Campus:	Twin Cities	RRC Contact:	Jakub Tolar
Facility:	Moos Health Sciences Tower, Malcolm	Project Manager:	Paul Oelze
Total Cost:	\$34,000		
Description:	This project will remodel approximately 37,000 squa	are feet of outdated res	earch/instructional lab space into contemporary research space. Labs will support growing
	research in translational neuroscience. Construction cost numbers are currently being reviewed for inflation impact and will be updated in June if necessary.		

3579 Dwan 3rd Floor Lab Renovation

Vice President:	Health Sciences	RRC:	Medical School
Campus:	Twin Cities	RRC Contact:	Jakub Tolar
Facility:	Dwan Variety Res Ctr/Masonic Cancer Research Ctr	Project Manager:	Kevin Ross
Total Cost:	\$12,125		
Description:	This project will renovate the 3rd floor into contempor	ary wet-bench resea	rch labs with shared core facilities for Molecular Medicine.

3580 R&R - Student Affairs

Campus:Twin CitiesRRC Contact:Calvin PhillipsFacility:CampuswideProject Manager:Multiple	Vice President:	Academic Affairs	RRC:	Student Affairs
Facility: Campuswide Project Manager: Multiple	Campus:	Twin Cities	RRC Contact:	Calvin Phillips
	Facility:	Campuswide	Project Manager:	Multiple
Total Cost: \$1,250	Total Cost:	\$1,250		
Description: Authorized funds will be used for facility and infrastructure repair and replacement projects for Boynton, Recreation and Wellness, and Student Unions and Activities.	Description:	Authorized funds will be u	sed for facility and infrastructure repair and rep	acement projects for Boynton, Recreation and Wellness, and Student Unions and Activities.

Project Description Report

3582 R&R - UMD Campus

Vice President:	Duluth Campus	RRC: Duluth Campus
Campus:	Duluth	RRC Contact: Lendley Black
Facility:	Campuswide	Project Manager: John Rashid
Total Cost:	\$3,000	
Description:	Authorized funds will be used f	or facility and infrastructure repair and replacement projects on the Duluth campus.

3583 R&R - UMD Student Life

Vice President:	Duluth Campus	RRC:	Duluth Campus
Campus:	Duluth	RRC Contact:	Lendley Black
Facility:	Campuswide	Project Manager:	John Rashid
Total Cost:	\$3,500		
Description:	Authorized funds will Duluth campus.	l be used for facility and infrastructure repair and repl	acement projects in residence halls, apartments, and other student service facilities on the

3585 R&R - UMM Campus

Vice President:	Morris Campus	RRC:	Morris Campus
Campus:	Morris	RRC Contact:	Janet Schrunk Erickson
Facility:	Campuswide	Project Manager:	Bryan Herrmann
Total Cost:	\$194		
Description:	Authorized funds will be used for facility and infrastr	ructure repair and rep	lacement projects on the Morris campus.

Project Description Report

3586 R&R - UMC Campus

Vice President:	Crookston Campus	RRC: Crookston Campus
Campus:	Crookston	RRC Contact: Mary Holz-Clause
Facility:	Campuswide	Project Manager: David Danforth
Total Cost:	\$319	
Description:	Authorized funds will be used for fa	acility and infrastructure repair and replacement projects on the Crookston campus.

3589 Ice Refrigerant Replacement

Vice President:	Intercollegiate Athletics	RRC:	Intercollegiate Athletics
Campus:	Twin Cities	RRC Contact:	Mark Coyle
Facility:	3M Arena at Mariucci and Ridder Arena	Project Manager:	Trevor Dickie
Total Cost:	\$14,000		
Description:	This project will replace discontinued ice refrigerant size and replace ice lighting.	t systems at 3M Arena	at Mariucci and Ridder Arena. 3M Arena at Mariucci improvements will also reduce ice sheet

3590 Off-Site Collections Facility

Vice President:	Academic Affairs	RRC:	University Libraries
Campus:	Twin Cities	RRC Contact:	Lisa German
Facility:	New Facility	Project Manager:	Trevor Dickie
Total Cost:	\$62,700		
Description:	1 5 0	construct a facility to meet collections storage ch and learning spaces and interactive service s	and processing space needs, which will alleviate space constraints across the Library system spaces.

Project Description Report

3595	McNeal Hall Su	ite 32 Renovation		
	Vice President:	Academic Affairs	RRC:	College of Design
	Campus:	Twin Cities	RRC Contact:	Carol Strohecker
	Facility:	McNeal Hall	Project Manager:	Tim Guyette
	Total Cost:	\$1,800		
	Description:	This project will reconfigure a 5,40	00 square feet suite to create a signature	design studio space and recruiting Student Services hub.

Annual Capital Improvement Budget

Project Funding Report

Funding Report

Academic Affairs					Institutional		T	
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Funds	State Debt	University Debt	Comments
College of Design								
3595 McNeal Hall	McNeal Hall Suite 32 Renovation	\$1,800	\$1,800	\$0	\$0	\$0	\$0	
Office of Student Affairs								
3580 Campuswide	R&R - Student Affairs	\$1,250	\$1,250	\$0	\$0	\$0	\$0	
University Libraries								
3590 New Facility	Off-Site Collections Facility	\$62,700	\$0	\$0	\$0	\$0	\$62,700	\$4M for design previously approved
		\$65,750	\$3,050	\$0	\$0	\$0	\$62,700	

Funding Report

Health Sciences								
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
Medical School								
3578 Moos Health Sciences Tower, Malcolm	Moos 1st and 3rd Floor Lab Renovation	\$34,000	\$34,000	\$0	\$0	\$0	\$0	
3579 Dwan Variety Res Ctr/Masonic Cancer Research Ctr	Dwan 3rd Floor Lab Renovation	\$12,125	\$12,125	\$0	\$0	\$0	\$0	
		\$46,125	\$46,125	\$0	\$0	\$0	\$0	

Funding Report

Intercollegiate Athletics								
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
Intercollegiate Athletics								
3568 Campuswide	R&R - Athletics	\$2,000	\$2,000	\$0	\$0	\$0	\$0	
3589 3M Arena at Mariucci and Ridder Arena	Ice Refrigerant Replacement	\$14,000	\$0	\$0	\$0	\$0	\$14,000	
		\$16,000	\$2,000	\$0	\$0	\$0	\$14,000	

Funding Report

Crookston Campus		Totaliant		T T. • • • • • •				
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
UM Crookston								
3586 Campuswide	R&R - UMC Campus	\$319	\$319	\$0	\$0	\$0	\$0	
		\$319	\$319	\$0	\$0	\$0	\$0	

Funding Report

Duluth Campus					Institutional		University	
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Funds	State Debt	Debt	Comments
UM Duluth								
3582 Campuswide	R&R - UMD Campus	\$3,000	\$3,000	\$0	\$0	\$0	\$0	
3583 Campuswide	R&R - UMD Student Life	\$3,500	\$3,500	\$0	\$0	\$0	\$0	
		\$6,500	\$6,500	\$0	\$0	\$0	\$0	

Funding Report

Morris Campus					Institutional		University	
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Funds	State Debt	Debt	Comments
UM Morris								
3585 Campuswide	R&R - UMM Campus	\$194	\$194	\$0	\$0	\$0	\$0	
		\$194	\$194	\$0	\$0	\$0	\$0	

Funding Report

University Services								
File Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
Facilities Management								
3574 Campuswide	R&R - Twin Cities Campus	\$12,815	\$11,815	\$0	\$1,000	\$0	\$0	
3575 Campuswide	R&R - Utility Infrastructure	\$19,525	\$19,525	\$0	\$0	\$0	\$0	
3576 Campuswide	R&R - Energy Conservation	\$3,900	\$1,900	\$0	\$2,000	\$0	\$0	
3577 Campuswide	R&R - Security Infrastructure	\$675	\$675	\$0	\$0	\$0	\$0	
Housing & Residential L	ife							
3570 Campuswide	R&R - Housing & Residential Life	\$8,605	\$8,605	\$0	\$0	\$0	\$0	
Parking & Transportatio	n Services							
3571 Campuswide	R&R - Parking Infrastructure	\$2,650	\$2,650	\$0	\$0	\$0	\$0	
3572 Campuswide	R&R - Transportation Infrastructure	\$800	\$800	\$0	\$0	\$0	\$0	
University Dining Services								
3569 Campuswide	R&R - University Dining Services	\$4,000	\$4,000	\$0	\$0	\$0	\$0	
		\$52,970	\$49,970	\$0	\$3,000	\$0	\$0	

Funding Report

Report Summary	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt
· ·	\$187,858	\$108,158	\$0	\$3,000	\$0	\$76,700

Annual Capital Improvement Budget

Potential Additions

Potential Additions

File	Campus	Facility	Project Title	RRC
3594	UMTC	Microbial Cell Production Facility	Tenant Improvements	College of Biological Sciences
3566	SYSTEM	New Facility	Agricultural Research and Education Complex (FAARM)	College of Food, Agricultural & Natural Resource Sciences
3600	Arboretum	Site Improvements	Arboretum 82nd Street Parking and Entry	College of Food, Agricultural & Natural Resource Sciences
3601	Arboretum	Site Improvements	Arboretum Parking, Access and Egress Improvements	College of Food, Agricultural & Natural Resource Sciences
3597	UMTC	Poultry Teaching and Research Facility	Poultry Teaching and Research Facility Renovation	College of Food, Agricultural & Natural Resource Sciences
3604	UMTC	Smith Hall	Lab Renovation - Room 35	College of Science & Engineering
3592	UMTC	Morrill Hall	Re-Envisioned Building Use	Office of the President

FY 2023 Capital Improvement Budget

President Joan T. A. Gabel Myron Frans, Senior Vice President Michael Berthelsen, Vice President, University Services

Finance & Operations Committee

June 9, 2022

SENIOR VICE PRESIDENT FOR FINANCE AND OPERATIONS

World Class Services for a World Class University



University Services

Stewardship • Integrity Respect • Innovation • Safety

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Annual Capital Improvement Budget

- Year 1 of the Six-Year Capital Plan
- Includes individual projects over \$1,000,000
- Projects need to have a completed predesign
- Projects must be fully funded
- Approved projects move into design and/or construction



FY2023 Capital Budget: \$187.9 million

(dollars in millions)

Category	State	U of MN	Total
State Capital Request	\$685.6	\$168.4	\$854.0
University Funded Projects	\$0.0	\$187.9	\$187.9
Total FY2023 Capital Improvement Budget	\$0.0	\$187.9	\$187.9



Changes Since May

(dollars in millions)

May Capital Budget Total		\$1,041.9
	HEAPR	(400.0)
	Chemistry Undergraduate Teaching	(103.5)
Reductions from outcome	UMD Science Building Renewal – Design	(2.5)
of 2022 legislative session	Ag Research and Education Complex (FAARM)	(120.0)
	Health Discovery Hub	(210.0)
	Academic Health Center Duluth – Design	(18.0)
June Capital Budget Total		\$187.9



University Funded Projects and Pools

Site	R&R Pool	Total
UMTC	R&R - Utility Infrastructure	\$19.5
UMTC	R&R - Twin Cities Campus	\$12.8
UMTC	R&R - Housing and Residential Life	\$8.6
UMTC	R&R - University Dining Services	\$4.0
UMTC	R&R - Energy Conservation	\$3.9
UMD	R&R - UMD Student Life	\$3.5
UMD	R&R - UMD Campus	\$3.0
UMTC	R&R - Parking Infrastructure	\$2.7
UMTC	R&R - Athletics	\$2.0
UMTC	R&R - Student Affairs	\$1.3
UMTC	R&R - Transportation Infrastructure	\$0.8
UMTC	R&R - Security Infrastructure	\$0.7
UMC	R&R - UMC Campus	\$0.3
UMM	R&R - UMM Campus	\$0.2

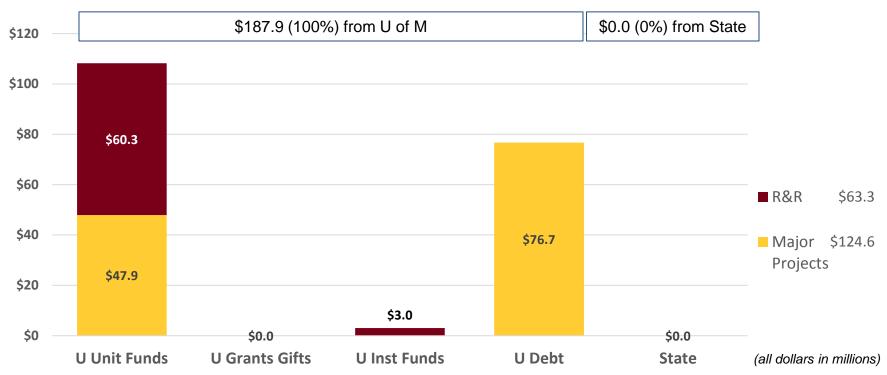
Site	Project	Total
UMTC	Off-Site Collections Facility	\$62.7
UMTC	Moos 1st and 3rd Floor Lab Reno	\$34.0
UMTC	Ice Refrigerant Replacement	\$14.0
UMTC	Dwan 3rd Floor Lab Renovation	\$12.1
UMTC	McNeal Hall Suite 32 Renovation	\$1.8

<u>Summary</u>	
R&R Pools:	\$63.3
Major Projects:	\$124.6
Total:	\$187.9

(all dollars in millions)



FY2023 Capital Budget: \$187.9 million







UNIVERSITY OF MINNESOTA Driven to Discover®

Crookston Duluth Morris Rochester Twin Cities

The University of Minnesota is an equal opportunity educator and employer.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operations			June 9, 2022
AGENDA ITEM:	President's Recommended FY 2	2023 Annual Operating	Budget
Review	Review + Action	X Action	Discussion
This is a report	rt required by Board policy.		
PRESENTERS:	President Joan T.A. Gabel Myron Frans, Senior Vice Presid Julie Tonneson, Vice President a		

PURPOSE & KEY POINTS

The purpose of this item is to act on the President's Recommended FY 2023 Annual Operating Budget (operating budget).

No substantive changes have been made to the operating budget since the May meeting. A few minor corrections were made, which include:

- On Attachment 2, a discontinued certificate was removed and four post-baccalaureate certificates were itemized that were previously under one heading.
- A typing error was fixed on one academic fee in Attachment 9.

These corrections do not alter the intent or the revenue and spending estimates in the budget.

Also included in the docket are public comments collected via the online feedback form.

The recommended operating budget includes an overview of specific financial issues, including information on academic and operating investments, compensation plans, unit and institutional revenue adjustments, proposed internal reallocations, tuition rates, and related fees. A complete description of the proposed resource and expenditure plans across all funds (including an executive summary and detailed rate and fee tables) is provided in the "President's Fiscal Year 2023 Annual Operating Budget," which is included in the docket.

The all current-funds budget plan for FY23, which includes state appropriations, tuition, and all other sources (such as gifts, indirect cost recovery, sales and fees, sponsored grants, and so forth) is balanced with proposed total revenues of \$4,155,000,000 and expenditures/transfers of \$4,105,000,000.

Overall, the University is in a stable financial position emerging from the pandemic, with only some units facing enrollment or other revenue challenges that will be strategically addressed over the next year. The MPact 2025 Systemwide Strategic Plan (MPact 2025) guides the development of the budget and directs the planned spending it contains. The top priority for this year is attracting and

retaining talented faculty and staff necessary to achieve the goals of MPact 2025. Additional discretionary resources are directed at MPact 2025 investments that will be reported annually. The operating budget continues the commitment to hold tuition rate increases below the rate of inflation. The operating budget plan is only possible with continued significant reprioritization and internal reallocation of existing resources in this environment of flat state support and potentially significant cost increases associated with inflation.

To highlight the proposed incremental changes for balancing the primary discretionary funds of the University (state and tuition revenues), the FY 2023 Budget Framework recommended by the President is as follows:

University of Minnesota FY23 Recurring Budget Framework

Incremental Resources:	Proposed
Unit Reallocations/Other Revenue Increases	\$41,600,000
Tuition Revenue	\$34,500,000
One-Time Central Balances to Bridge	\$8,500,000
State Appropriation	\$2,500,000
Total Incremental Resources	\$87,100,000
Incremental Investments:	
MPact 2025:	
Compensation and Benefits	\$51,000,000
Strategic Plan Investments	\$13,200,000
Core Operations and Services	\$20,000,000
Facilities and Technology Infrastructure	\$2,800,000
Total Incremental Investments	\$87,000,000
Balance	\$100,000

The resource and investment plans outlined above are included within the recommended \$4.2 billion all-funds operating budget for FY 2023.

The budget supports MPact 2025 strategic goals, advances the University's excellence in the face of rising costs and limited revenue growth, and successfully addresses key priorities shared by the Board of Regents and the President. The budget reflects the goals of MPact 2025 by investing to build and maintain excellence, incorporating a responsible tuition and fee plan, and challenging all units within the University to continuously prioritize and improve efficiency in order to move resources to areas of higher strategic impact or need.

BACKGROUND INFORMATION

The Board of Regents previously discussed information specifically related to the FY 2023 operating budget at the following meetings:

- May 2022: *President's Recommended FY 2023 Annual Operating Budget*, Finance & Operations
- February 2022: FY 2023 Annual Operating Budget Framework, Finance & Operations
- February 2022: Ongoing Impacts of COVID-19 on University Finances. Finance & Operations

- December 2021: FY 2023 Budget Variables and Levers, Finance & Operations
- October 2021: Overview of University Budget Model, Finance & Operations
- October 2020: *President's Recommended FY 2022-23 Biennial Budget Request: Action,* Finance & Operations
- September 2020: *President's Recommended FY 2022-23 Biennial Budget Request: Review,* Finance & Operations

PRESIDENT'S RECOMMENDATION

The President recommends approval of the resolution related to the FY 2023 Annual Operating Budget.



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO

The Fiscal Year 2023 Annual Operating Budget

WHEREAS, the University of Minnesota (University) as the state's public, land grant university is charged with the responsibility to pursue knowledge and help apply that knowledge through research and discovery, teaching and learning, and outreach & public service; and

WHEREAS, the State of Minnesota, through its legislative and executive branches, has appropriated \$690,656,000 in recurring and nonrecurring state general fund monies for fiscal year 2023 (FY23) to the University, which includes no change from the fiscal year 2022 appropriation, for the pursuit of its mission and in support of our goals and objectives; and

WHEREAS, the University faced significant financial challenges over the last two years as a result of changed operations due to the COVID-19 pandemic, creating uncertainty in revenue generation and enrollment that continues into FY23; and

WHEREAS, expenditures for FY23 will be impacted differentially across the University by the highest inflation rates seen in many years for a variety of goods and services; and

WHEREAS, the future of the University is premised on partnerships within the University community of faculty, staff, and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the residents of Minnesota; and

WHEREAS, the University is committed to achieving standards of national and international excellence while maintaining efficient and effective services and processes.

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby approves the University Fiscal Year 2023 Annual Operating Budget including the following attachments:

Attachment 1	Resource and Expenditure Budget Plan (University Fiscal Page)
Attachment 2	University of Minnesota 2022-23 Tuition Rate Plan
Attachment 7	University of Minnesota 2022-23 Course and Class Fees
Attachment 8	University of Minnesota 2022-23 Miscellaneous Fees
Attachment 9	University of Minnesota 2022-23 Academic Fees
Attachment 10	University of Minnesota 2022-23 Student Services Fees
Attachment 11	Fund Forecast - Centrally Distributed and Attributed Funds

University of Minnesota

President's Recommended Fiscal Year 2023 Annual Operating Budget

For Action by the Board of Regents June 9, 2022

President's Recommended FY 2023 Annual Operating Budget

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I. Executive Summary

This document outlines all estimates and recommended actions for implementing the University's FY 2023 annual operating budget. The State of Minnesota operates on a biennial cycle - the twoyear timeframe structure under which the state appropriates funding to the University – and FY23 is the second year in the current biennium. The University prepares and implements two annual budgets within each biennium. Therefore, the FY23 or "second-year" appropriation is known and is incorporated into this budget consistent with state law. For all other revenues and total expenditures, this budget contains updated estimates and recommendations for FY23.

The President's Recommended Operating Budget for FY23 includes \$4.2 billion in revenues and \$4.1 billion in expenditures/transfers out (excluding internal sales). In summary, the recommended all-funds budget is as follows (further details in sections V and VI):

Proposed FY23 Budget Summary:

(\$ rounded to the nearest million)	
Revenues	\$4,155,000,000
Expenditures	\$4,105,000,000
Annual Operating Balance	\$50,000,000
Carryforward from FY22	\$1,653,000,000
Projected Ending Balance FY23	\$1,703,000,000

The total estimated revenue of \$4.2 billion is a decrease of 0.5% compared to FY22, but an increase of 1.9% if the one-time federal funds from the American Rescue Plan are excluded from the FY22 total. The total estimated expenditures/transfers out of \$4.1 billion is an increase of 2.8% and an increase of 4.1% if the one-time expenditures from the American Rescue Plan are excluded from the FY22 total. The gain in the operating balance of \$50.0 million results from conservative budget estimating based on the continued phase-in of activities as the University emerges from the pandemic, and the acknowledgement of potential additional inflationary pressures on expenditures that are not currently known.

Factors Impacting Revenue and Expenditure Estimates:

The primary factors impacting revenue estimates are the following:

- An expected decrease of \$25 million in sponsored research revenues compared to FY22 due to the fall-off of pandemic-focused awards.
- General increases in the range of 2.5% to 5.0% applied to miscellaneous revenues (sales, gifts, endowment earnings, fees, etc.) to reflect expected growth in activity and/or rates.
 - Course, academic, miscellaneous, and student service fee changes reflect cost increases for relevant materials, equipment, and personnel.
 - Room and board increases in the 4-8% range (varying by campus) to cover only a portion of projected cost increases (primarily driven by labor costs and inflation on food).
- Even with no actual growth in the state appropriation for FY23 (the second year of the current biennium), \$2.5 million of the FY22 appropriation increase was uncommitted to this point and is now included in the recommended allocations for FY23
- Recommended tuition rate increases well below the rate of inflation: Twin Cities and UMR undergraduate and graduate, resident, and nonresident = 3.5%; UMC, UMD, and UMM

undergraduate and graduate, resident, and non-resident = 1.75%; professional rates = 0% to 5% based on demand and market considerations

The primary factors impacting expenditure estimates are the following:

- A meaningful MPact 2025 investment in the "people factor" through the implementation of a 3.85% general merit pool increase (all funds total cost, with fringe, estimated at roughly \$125 million: \$51 million in state and tuition funds and \$74 million in all other funds).
- General increases in the range of 3% to 5% for other operating costs (equipment, supplies, travel, professional services, technology licensing & maintenance, etc.) to reflect the impacts of increased activity and differential inflation (offset some by historical patterns of reduced buying when costs increase).
- A slight reduction in student aid expenditures as the significant federal pandemic relief for students ended in FY22.
- Relatively low increases in overall facility-related costs compared to FY22 due to stable utility and debt costs on the Twin Cities campus, as well a reduction in leasing expenses on the Twin Cities campus.
- An additional recurring investment in MPact 2025 initiatives of \$13 million spread across a variety of units, as well as some new nonrecurring MPact 2025 investments: funds for implementation of the PEAK Initiative, public safety enhancements, systemwide enrollment initiatives, and \$7.0 million through a one-time transfer from the University of Minnesota Foundation to the President's Office specifically to advance the strategic plan.

Additional Budget Factors Embedded within the Estimates Described Above

<u>Redeploying Existing Resources:</u> To fund a portion of the cost increases described above, the recommended budget includes expected internal reallocations (spending reductions to redeploy existing resources) in the state and tuition funds of \$28.1 million. On average, this represents a 1.8% reduction across all academic units (ranging from 0.7% to 5.8%) and a 1% reduction across all support units (ranging from 0.0% to 2.7%). The more significant reductions in academic units are expected where recent enrollment declines have led to a substantial decrease in tuition revenue. The exemption from reductions in some support units is a deliberate recommendation to recognize the current strain on budgets associated with safety, broadly defined as public safety, research safety, and cyber security.

<u>Use of One-Time Bridging Funds</u>: The recommended budget includes two significant situations in which nonrecurring balances will be used to cover recurring costs in FY23. In every annual budget, there are isolated cases of units relying on small amounts of balances to address a recurring budgetary need in advance of a planned future expenditure reduction or known revenue growth. For FY23, however, there is \$8.7 million of recurring costs that will be covered with one-time balances:

- \$0.2 million for operating costs in support units bridging until planned FY 2024 expense reductions; consistent with the isolated cases implemented annually mentioned above.
- \$1.1 million for new debt service costs on the Minnesota Institute for the Developing Brain facility in anticipation of a yet-to-be-determined new model for allocating this cost across the more significant number of units potentially occupying the space over time (for one year, this cost will be covered with identified central balances).
- \$7.4 million for projected operating budget shortfalls at UMC, UMD, and UMM, primarily driven by enrollment levels below budget in FY22 in anticipation of required financial plans to lower FY 2024 spending levels accordingly. (For one year, this cost will be covered by

\$0.4 million in central balances and \$7.0 million through a proposed withdrawal of earnings on the Temporary Investment Pool (TIP) invested in the Consolidated Endowment Fund (CEF) as described in section V-B-1.)

The remaining pages of the President's Recommended Operating Budget for FY23 detail each of the points included in this summary. Overall, the University is in a stable financial position emerging from the pandemic, with only some units facing enrollment or other revenue challenges strategically addressed over the next year. MPact 2025 continues to guide the budget development, most directly shown by the planned spending it contains. Purposefully focusing on attracting and retaining talented faculty and staff necessary to achieve the plan's goals is the top priority for the year, with any additional discretionary resources directed at strategic plan investments that will be reported annually. The budget continues the commitment to hold tuition rate increases below the inflation rate, even in an environment of flat state support and potentially significant cost increases associated with inflation. This plan is only possible with continued significant reprioritization and internal reallocation of existing resources.

While it is challenging to build a budget that achieves strategic goals and advances the University's excellence in the face of rising costs and limited revenue growth, this budget successfully addresses key priorities shared by the President and the Board of Regents. It does so by investing in building and maintaining excellence, incorporating a responsible tuition and fee plan, and challenging all units within the University to continuously prioritize and improve efficiency to move resources to areas of higher strategic impact or need.

II. FY23 Budget Development – Context and Summary Framework

A. FY22 and FY23 State Appropriations

Table 1 outlines the University's assumed financial planning parameters related to state general fund appropriations for the 2022-2023 biennial budget. The appropriations from the Health Care Access Fund and the appropriation to the Academic Health Center pursuant to Minnesota Statutes, section 297.10 (\$2.2 million and \$22.3 million respectively) have been excluded from the table. The nonrecurring \$1,400,000 appropriation (\$1 million unrestricted, \$150,000 for the Council on Rare Diseases, and \$250,000 for the Natural Resources Research Institute - NRRI) are also excluded from the table since it will be removed from the appropriation after this biennium.

Table 1
University of Minnesota
2022 – 2023 Biennial Appropriations (\$ in Thousands)

	<u>FY2022</u>	<u>FY2023</u>	<u>Biennium</u>
Beginning Biennial Base Level Appropriation	\$671,256	\$671,256	\$1,342,512
Current Law State Funding Level	<u>\$689,256</u>	<u>\$689,256</u>	<u>\$1,378,512</u>
Change from Beginning Biennial Base Level Change from Prior Year	\$18,000 \$18,000	\$18,000 \$0	\$36,000
% Change from Prior Year % Increase from Biennial Base Level Funding	2.7%	0.0%	2.7%

The appropriation increases in the table above are to the Operations and Maintenance (O&M) appropriation only. There are no inflationary or other increases to the recurring State Special appropriations. With two exceptions (NRRI in FY 2018 and Health Sciences Research in FY 2012), there have been no increases to the long-standing state special appropriations existing at the start of this century. In fact, these have all decreased from the funding levels of twenty years ago.

The \$36,000,000 increase for the biennium represents a two-year increase for 2021 and 2022 combined, over the two-year base for the previous biennium. It does not represent an increase in the University's annual recurring appropriation. That increase is \$18,000,000: the annual recurring base appropriation for FY23 (the second and last year in the biennium) is \$18,000,000 more than the recurring appropriation for FY 2021. As a result, it is appropriate to think of the increased appropriation as providing resources for \$18,000,000 in cost growth and/or new investment over the two fiscal years (FY22 and FY23). The original biennial request for operations was an incremental increase of \$15,500,000 each year – which would have resulted in a recurring base increase of \$31,000,000 by the end of the biennium. In the final result, the University received 58% of the requested recurring increase.

The University's FY22 budget was approved prior to state enactment of the final appropriations for the biennium. As a result, the budget was approved with an estimated appropriation increase of \$15,500,000, allocated to academic units and central initiatives in the FY22 Board approved budget. As the actual recurring appropriation increase was \$18,000,000, the additional \$2.5 million was available for one-time uses in FY22. It will be allocated recurring to academic units beginning in FY23, as referenced later in this document.

While the University submitted a supplemental request to the State of Minnesota for consideration in the 2022 legislative session, any potential approval of that request is not factored into the President's Recommended Operating Budget for FY23. In addition to capital budget items, the request included nonrecurring and recurring "operating" funds for student aid, student services, safety and security, and sustainability. The recommended FY23 budget is not dependent on funding for any of these items. If any are approved after the June Board of Regents meeting, none of the recommendations incorporated into this budget will change, and the University will receive the funds and allocate them as intended by law. The actual appropriations would then be reported in future budget documents.

B. FY23 Budget Framework - Incremental Changes from Prior Year

Each biennium, the University develops a budget planning framework to project the major cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition. The goal of the *annual* budget process (as a correlated component of the biennial budget plan) is to balance institutional resources and spending decisions in these funds and to put in place plans for setting unit spending levels consistent with projected revenues for all the other sources of funding. This document outlines specific decisions and the resulting proposed budget for state appropriations and tuition (combined) and identifies the projected revenues and spending in all other funds. The combination is presented as an all-funds budget in Attachment 1: Resource and Expenditure Budget Plan – University Fiscal Page.

Focusing on the primary discretionary funds in the operating budget (0&M appropriation and tuition). Table 2 identifies the proposed *incremental* recurring changes in resources and expenditures compared to the prior fiscal year.

University of Minnesota					
FY23 <u>Recurring</u> Framework					
Incremental Resources:	Proposed				
Unit Reallocations/Other Revenue Increases	\$41,600,000				
Tuition Revenue	\$34,500,000				
One-Time Central Balances to Bridge	\$8,500,000				
State Appropriation	\$2,500,000				
Total Incremental Resources	\$87,100,000				
Incremental Investments:					
MPact 2025:					
Compensation and Benefits	\$51,000,000				
Strategic Plan Investments	\$13,200,000				
Core Operations and Services	\$20,000,000				
Facilities and Technology Infrastructure	\$2,800,000				
Total Incremental Investments	\$87,000,000				
Balance	\$100,000				

Table 2

Further details on the resource changes and highlights of the proposed investments are described in Section III.

FY23 Budget -Resource & Investment Plan Details III.

A. Summary – FY23 Incremental Resources

State Appropriation – The recurring state appropriation increase to the University's unrestricted Operations & Maintenance (O&M) appropriation for FY23 is \$0. However, due to the timing of the legislative session last spring, the final appropriations for FY22 and FY23 were not known when the Board approved the annual operating budget. That budget incorporated the increase in the O&M

appropriation at the requested level of \$15.5 million. The actual recurring appropriation increase was \$18.0 million, so at this time, the FY23 appropriation includes \$2.5 million that has not been committed and will be allocated for the first time in this recommended budget. For budgeting purposes, it can be viewed as "new revenue."

<u>**Tuition</u>** - The President's Recommended FY23 Annual Operating Budget incorporates an estimated increase in tuition revenues to the institution of \$34.5 million. This is primarily the result of six factors:</u>

- a) A recommendation to increase the resident and nonresident undergraduate rates on the Twin Cities and Rochester campuses by 3.5% and on the Crookston, Duluth, and Morris campuses by 1.75% (well below the most currently published inflation rates: CPI-U = 8.5%; PCEI = 6.4%). Federal and state aid programs (summarized later in this section) are increasing for next academic year and will provide an offset to the recommended tuition increases for students eligible for those grants.
- b) A recommendation to increase the resident and nonresident graduate rate by 3.5%.
- c) A recommendation to increase the tuition surcharge in the Carlson School of Management (CSOM) and the College of Science and Engineering (CSE) on the Twin Cities campus from \$1000/semester to \$1250/semester to address capacity issues in areas of high demand and enhance amenities and services provided to all students. (More details on this recommendation later in this section.)
- d) The continued phase-in of the recommended \$1250/semester tuition surcharge for the Twin Cities CSE (year 4 of a 4-year phase-in by entering class) and the \$250/semester tuition surcharge for the Swenson College of Science and Engineering on the Duluth campus (year 2 of a 4-year phase-in by entering class).
- e) In each annual budget, rate changes for some departmental masters and certificate programs. All of the varied professional programs within the University are evaluated and presented separately, rather than falling under a standard increase level. This practice recognizes their unique set of circumstances around enrollment demand, instructional costs, pricing strategies, student debt loads, earning potential of graduates, competitive ranking, and so on. As a result of the analysis related to the professional rates for FY23, the President is recommending various rate changes as outlined in Attachment 2. Some programs and certificates are proposed with a 0% increase (departmental masters and certificate programs in the School of Public Health and the College of Continuing and Professional Studies, for example). Others are proposed to increase by less than 3.5% (Law at 2.5%, Medicine at 2.25%, for example). Two are proposing an increase greater than 3.5% (Dentistry at 5% just for the entering cohort, with the rate changes varying from 0% to 3% for 2nd through 4th-year students, and CSOM Master of Science in Supply Chain at 4.5%).
- f) Finally, the tuition revenue estimate for FY23 is impacted by estimated changes in enrollment. Ten units on the Twin Cities campus are calculating enrollment decreases due to experience in recent years. Some projected decreases are in the entering cohort, and some are in total enrollment as smaller cohorts from recent years work towards graduation. Some also include changes in projections for summer enrollments and/or a continued impact of changes in the mix of students, from more students paying nonresident rates to more paying resident rates. In addition, however, these reductions are partially offset by

estimated revenue increases due to projected relatively minor enrollment increases in ten units.

Attachment 2 (U of M Tuition Rate Plan) provides details regarding all proposed tuition rates beyond those identified in the following table.

University of	Minnesota	2022-23 U	ndergradua	te and Grad	luate Tuitio	n Plan – Prir	nary Rate
Categories*							
0							
				A T	.	o (7	o (T

				\$ Inc	\$ Inc		% Inc	% Inc
	Resident	Nonresident		Resident	Nonresident		Resident	Nonresident
Twin Cities Undergraduate	\$14,006	\$33,246		\$474	\$1,124		3.5%	3.5%
Duluth Undergraduate	\$12,638	\$18,028		\$216	\$310		1.75%	1.75%
Morris Undergraduate	\$12,804	\$14,934		\$220	\$258		1.75%	1.75%
Crookston Undergraduate	\$11,072	\$11,072		\$190	\$190		1.75%	1.75%
Rochester Undergraduate	\$12,808	\$12,808		\$432	\$432		3.5%	3.5%
Graduate Programs	\$18,468	\$28,578		\$624	\$966		3.5%	3.5%
Dentistry (First year students, 12 mos.)	\$55,186	\$101,849		\$2,628	\$4,849		5.0%	5.0%
Law	\$45,504	\$54,696		\$1,128	\$1,344		2.5%	2.5%
Medical (First year students, 12 mos.)	\$41,919	\$62,085		\$924	\$2,100		2.25%	3.5%
Pharmacy	\$27,864	\$40,800		\$0	\$0		0.0%	0.0%
Veterinary Medicine	\$30,996	\$57,600		\$1,044	\$1,944		3.5%	3.5%
MBA Day (First year students)	\$42,240	\$54,000		\$1,440	\$1,752		3.5%	3.4%
*Excludes the "On-line Course Fee Elimination Adjustment" for UMC. See Section III-C below for a description of the final phase for this technical change. A complete list of all tuition rates can be found in Attachment 2.								

<u>Twin Cities Tuition Surcharge – Recommended Increase</u>

The President's Recommended Annual Operating Budget for FY23 incorporates a proposed increase in the tuition surcharge for CSOM and CSE (plus those with CSE majors enrolled in the College of Liberal Arts) from \$1000/semester to \$1250/semester. This change represents \$4.4 million of the estimated total tuition increase of \$34.5 million. Today, 100% of the tuition surcharge is offset with a scholarship for students receiving Federal Pell grants and Promise awards, and that practice will continue with this recommendation. As a result, the budget includes a planned increase in scholarship expense associated with this change of \$1.3 million and a net revenue gain for the units involved of \$3.1 million. The increased revenue will be directed towards

addressing instructional needs directly aligned with the goals of MPact 2025 related to enrollment and retention, graduation rates, and student satisfaction. It will support faculty in expanding capacity in high-demand areas, facility improvements to instructional spaces, implementation of new curriculum requiring more experiential learning, etc.

The CSOM surcharge was first implemented in FY 2012 at the fully phased-in rate of \$1000/semester. The CSE surcharge was first implemented in FY 2020 and will be fully phased in with the entering 2022 fall cohort. Maintaining consistency in the structure and rate across the two schools improves communication and administration of the surcharge, so even though they were first implemented in different years, this recommendation is for both to increase at the same time.

CSOM and CSE have both reviewed this change in the context of similar charges at other institutions. It can be challenging to compare across institutions given different structures in place (some vary by lower-division vs. upper-division or by resident vs. nonresident, for example). Still, by all measures, the \$2500 would be in the middle to lower one-third of the tuition differential ranges.

- For CSOM, the \$2,500/year compares to a current peer range (assuming they do not increase for FY23) of \$10,600 on the high end and \$1,000 on the low end.
- For CSE, when comparing to current differentials at engineering schools (science is often in a separate college at peer institutions), the \$2,500/year proposed surcharge compares to a current peer range (assuming they do not increase for FY23) of \$5,094 on the high end and \$551 on the low end.
- Incorporating the additional \$500/year, and all else being equal, CSOM's total cost (tuition plus differential fees) ranking against their peers would remain unchanged: 11 out of 11 for nonresident students and 4th highest out of 11 for resident students.
- Incorporating the additional \$500/ year, and all else being equal, CSE's total cost (tuition plus differential fees) ranking would remain unchanged: 10th highest out of 14 within the Big10 (engineering) for nonresident students and 4th highest out of 14 for resident students.

Federal, State, and University Need-Based Grant Programs

Federal Pell Grant program: The United States Department of Education administers the Pell Grant program for the neediest students across the U.S. The Department has announced that the maximum Pell Grant award will increase by \$400 to \$6,895 for the 2022-23 academic year. This change will ensure that all Pell grant award levels increase by \$400.

Minnesota State Grant Program: The Minnesota Office of Higher Education administers the State Grant Program, which awards need-based aid to low and moderate-income students and families across the state. State grant awards are available to Minnesota residents generally up to \$80,000 in annual income but can include families making over \$120,000 annually (awards depend more on "Expected Family Contribution" than solely income). State grant award amounts can provide up to nearly \$12,000 in financial support for students, but the average award tends to be \$5,000-\$6,000. Just over 11,000 University of Minnesota students are assisted by this program.

Though every student has different financial circumstances, a typical University of Minnesota student qualifying for the program could see an award increase in 2022-23 of \$231-\$362, depending on the campus. Twin Cities students eligible for Pell grants will see a reduction in their current Minnesota State Grant award of \$42, resulting in a net estimated increase between the two programs of \$358 (76% of the proposed tuition increase for MN residents). The estimates are similar at the greater Minnesota campuses, where the net increase is \$362 at UMC (75% of the

proposed tuition increase), \$231 at UMD, and UMM (greater than 100% of the proposed tuition increase for MN residents), and \$338 at UMR (78% of the proposed tuition increase).

University Promise Scholarship Program: For FY23, the University's Promise Scholarship Program for Minnesota resident students will continue to help ensure that the University remains affordable for students from low and middle-income families. The number of students eligible for the program is projected to be nearly 15,000 and will be supported with \$28+ million in Promise scholarships. There is some flexibility within the current recurring Promise allocation to cover costs should the number of eligible students grow in FY23.

There are no proposed changes to the University's Promise Program for FY23 absent approval of the University's supplemental request to the state. Minnesota resident undergraduates on all campuses with adjusted gross incomes of \$120,000 or less are automatically eligible for Promise awards between \$306 and \$4,134 annually, based on family incomes and expected family contributions.

Promise Plus Free Tuition Program: The Promise Plus Free Tuition Program (Promise Plus) is an expansion of the University Promise Scholarship Program to support Minnesota students in affording college. It provides funds in addition to the federal, state, and University grants/scholarships needed to cover tuition for new first-year students entering any system campus in fall 2021 whose families make \$50,000 per year or less.

University of Minnesota Native American Fee and Reduced Tuition Program: The Native American Promise Free and Reduced Tuition program provides free tuition to any University of Minnesota campus for students who are citizens of the 11 Federally Recognized Tribal Nations in Minnesota (aside from UMM, which already has a waiver for these students) and for families making less than \$75,000. For those making more than \$75,000, there are discounted tuition rates of 90% and 80% depending on income levels.

<u>Change in Tuition, Fees, and Room & Board FY22 vs. FY23 – Resident Undergraduate</u> <u>Students</u>

In addition to base tuition, students pursuing a university education incur additional fees and charges required to attend classes full-time. The information in this section depicts the experience of a "typical" or "average" resident undergraduate student, who represents the most common experience.

- 1) The proposed rates for resident <u>undergraduate tuition</u> for the 2022-23 academic year will increase 3.5% over the 2021-22 academic year for the Twin Cities and Rochester campuses and 1.75% for the Crookston, Duluth, and Morris campuses (see page 26 for further information on the final adjustment related to online fees at Crookston). Across all campuses, annual tuition will vary as indicated in the tables below. Undergraduate tuition comprises 48.5%-54.3% of the total cost of tuition, required fees, and room and board based on the campus the student attends.
- 2) The Student Service Fee and other required fees assessed to students represent between 2.6% 7.4% of the total cost of tuition, fees, and room and board.

By campus, the total change for tuition and required fees, on a percentage basis (prior to the onetime adjustment for online fees) are Crookston, 1.7%; Duluth, 2.0%; Morris, 2.0%; Rochester, 3.3%, and Twin Cities, 4.4%.

3) Room and board, based on proposed rates for on-campus residence halls and leased apartments in Rochester, ranges from \$9,146 to \$11,894 and represents 39.3%- 46.8% of the total cost of tuition, fees, and room and board.

All combined, for 2022-23 the total increase in tuition, fees, and room and board for resident undergraduates (prior to the one-time adjustment for online fees) ranges from \$22,535 to \$27,824 depending on the campus the student attends. The corresponding estimated increases in total tuition, fees, and room and board costs from FY22 to FY23 by campus are Crookston, 2.6%; Duluth, 4.3%; Morris, 3.2%; Rochester, 3.1% and Twin Cities, 4.5% (see tables below). Note that the final adjustment for online fees at Crookston is not included in these summary calculations and is separated out in the tables below because the impact on each student will vary based on their individual experience and may not represent the "most common" experience.

Note that the cost of textbooks, supplies, and personal expenses are not included in these totals (to only capture the costs that are within the approval responsibilities of the Board of Regents). The tables below present the estimated total cost of tuition, fees, and room and board for an undergraduate resident student living in a standard room in a residence hall (or leased apartment in Rochester) for the 2022-23 academic year at each of the five University of Minnesota campuses.

University of Minnesota - Crookston, Resident - Residence Hall							
	FY 22 Academic Yr.	FY 23 Academic Yr.	\$ Increase	% Increase			
Tuition (13-credit band)	\$10,882	\$11,072	\$190	1.75%			
Student services fee	\$581	\$598	\$17	2.99%			
Campus fee	\$1,050	\$1,050	\$0	0.00%			
Subtotal - Tuition & Required Fees	\$12,513	\$12,720	\$207	1.65%			
Room and board (double room, block 185 plan*)	\$9,462	\$ 9,815	\$353	3.73%			
Total – Crookston – prior to on- line fee adjustment	\$21,975	\$22,535	\$560	2.55%			
On-Line Fee Adjustment**		\$289	\$289	-			
Grand Total – Crookston w/adj.	\$21,975	\$22,824	\$849	3.86%			
*The block 185 plan translates to approximately 12 meals/week and \$350 in flex dollars. UMC does not offer an unlimited meal plan. ** Note: See page 26 for an explanation of this adjustment which has an inconsistent impact on students; nonrecurring scholarships are planned to offset this impact.							

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University of Minnesota - Duluth, Resident - Residence Hall							
	FY 22 Academic Yr.	FY 23 Academic Yr.	\$ Increase	% Increase			
Tuition (13-credit band)	\$12,420	\$12,638	\$218	1.75%			
Student services fee	\$629	\$661	\$32	5.02%			
Campus fee	\$579	\$591	\$12	2.06%			
Other required fees*	\$222	\$234	\$12	5.41%			
Subtotal - Tuition & Required Fees	\$13,850	\$14,124	\$274	1.98%			
Room and board (double room, unlimited meal plan)	\$8,456	\$9,146	\$690	8.16%			
Total – Duluth –	\$22,306	\$23,270	\$964	4.32%			
*Transportation Fee & Duluth Athletics/Athletic Facilities Fee							

University of Minnesota - Morris, Resident - Residence Hall							
	FY 22 Academic Yr.	FY 23 Academic Yr.	\$ Increase	% Increase			
Tuition (13-credit band)	\$12,584	\$12,804	\$220	1.75%			
Student services fee	\$940	\$992	\$52	5.53%			
Campus fee	\$324	\$324	\$0	0.00%			
Subtotal - Tuition & Required Fees	\$13,848	\$14,120	\$272	1.96%			
	_	-	-				
Room and board (double room, unlimited meal plan)	\$9,064	\$9,522	\$458	5.05%			
Total – Morris	\$22,912	\$23,642	\$730	3.19%			

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University of Minnesota - Rochester, Resident - Apartment Building							
	FY 22 Academic Yr.	FY 23 Academic Yr.	\$ Increase	% Increase			
Tuition (13-credit band)	\$12,376	\$12,808	\$432	3.50%			
Student services fee	\$336	\$336	\$0	0.0%			
Campus fee	\$320	\$320	\$0	0.0%			
Subtotal - Tuition & Required Fees	\$13,032	\$13,464	\$432	3.31%			
Room and board (double room, self- provided meals*)	\$11,509	\$11,833	\$324	2.82%			
Grand Total – Rochester	\$24,541	\$25,297	\$756	3.08%			

*No meal plan available. UMR Student Housing is offered in leased apartment buildings. Board calculated based on the Official USDA Food Plans: Cost of Food at Home at Four Levels, US Average.

University of Minnesota - Twin Cities, Undergraduate, Resident - Resident Hall				
	FY 22 Academic Yr.	FY 23 Academic Yr.	\$ Increase	% Increase
Tuition (13-credit band)	\$13,532	\$14,006	\$474	3.50%
Student services fee	\$917	\$ 963	4.98%	
Collegiate fee*	\$594	\$652	\$58	9.85%
Other required fees**	\$218	\$309	\$90	41.24%
Subtotal - Tuition & Required Fees	\$15,261	\$15,261 \$15,242		4.38%
Room and board (double room, unlimited meal plan)	\$11,354	\$10,934	\$540	4.76%
Total – Twin Cities	\$26,615	\$26,176	\$1,208	4.54%

*Average of all undergraduate programs, 6+ credits – based on fall 2021 enrollment; the proposed \$65 increase in CLA's collegiate fee is driving this increase due to the larger number of students in that college. **MN Student Association, Capital Enhancement Fee, Stadium Fee, Transportation/Safety Fee

Note: the \$90 increase in the "other required fees" row reflects a recommended \$45/semester increase in the Transportation/Safety Fee to implement a Universal Transit Pass program. With the \$71/semester fee, all students will have unlimited access to all transit systems in the Twin Cities area. Students were consulted on this change; many student organizations and individuals expressed strong support for the service and the accompanying fee.

<u>Unit Level Resources</u> – As discussed previously, each biennium, the University develops a budget planning framework to project the significant cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition combined (referred to internally as O&M). The budget framework is then a tool to aid in balancing the annual budget and is almost exclusively focused on activities funded by those two sources. At different points in the process, revenue and cost estimates in the other non-sponsored funds intersect with the framework, which is evident in this "Unit Level Resources" category of the annual resource plan. In total, \$41.6 million of incremental unit-level resources are contributing to balancing this overall budget. Four different types of unit-level resources make up that \$41.6 million total:

- increases in revenue sources outside of the appropriation and tuition budget framework (primarily indirect cost recovery and endowment earnings) are growing and are planned to cover costs previously supported by O&M - \$9.7 million,
- 2) nonrecurring balances from revenues that remain unspent in one year and carry forward into the next, often as a result of delays between one employee leaving and the replacement hire, or funds reserved for an item that is subsequently decided against - \$0.2 million (note – use of nonrecurring resources for recurring expense is only allowed in rare cases where the balances are significant enough to plan on their use over a period of years or where there is an identified permanent/recurring revenue source available at a known time in the future),
- 3) tuition revenue above budget in the current year, that remained uncommitted to recurring costs and is available to address recurring needs in FY23 \$3.6 million, and
- 4) expense reductions allowing previous allocations to be redirected to higher priority needs (reallocation) \$28.1 million.

During the budgeting process, units were asked to respond to reallocation targets to help balance the state appropriation and tuition budget for FY23. Each academic and support unit was asked to develop and submit proposals to address assigned reallocation targets at 1.4% of their O&M/State Special and Tuition base, excluding certain spending items such as student aid, debt, and utilities. Targeted reallocations in FY22 significantly exceeded the amounts requested in the past due to the immediate and projected impacts of the pandemic. For FY23, the target again exceeds historical trends but is less than FY22 as activities continue to grow toward pre-pandemic levels. The University must maintain a strong and vibrant infrastructure and must continue to advance, and without growth in unrestricted state funds or significant recurring growth in other revenues, reallocations continue to be a necessary tool in balancing the budget. To be successful, operations must become more efficient and existing resources must be reprioritized.

Submitted proposals outlined actions to reduce recurring expenditures and the projected impact on unit activities and service levels. Although the targets were standard, the President's Recommended Annual Operating Budget for FY23 incorporates somewhat different levels of reallocation across the units. Each unit's individual circumstances were reviewed, including specific financial issues and challenges, the tools available to address those challenges, priorities in concert with the institution, and the impact of proposed spending reductions.

As a result of this process, the budget as recommended includes unit-level reallocations ranging from 0% to 5.8%, with an average reallocation across the support units of 1% and an average across the academic units of 1.8%. These levels are necessary (in conjunction with state funding and tuition revenue growth) for covering projected cost increases and providing for the significant level of investment in MPact 2025 (compensation and initiatives) as recommended in this budget.

The reallocation plans for FY23 (in state appropriation and tuition funded activities), resulting from a review of all the reallocation proposals to date and the specific budget needs of each unit, <u>total</u> <u>\$28.1 million</u> and include the following:

- A. \$20.7 million reductions to mission support/leadership & oversight
- B. \$7.4 million reductions to direct mission expenses

\$28.1 million total for balancing the state appropriation/tuition budget framework

Consistent across almost all unit FY23 reallocation plans, major actions to reduce expenses include changes in personnel costs. Non-personnel spending reductions are also common, although generally of less magnitude. While the total expense reduction amount is significant, it does not represent one or two large initiatives. Instead, it is a collection of individual actions and decisions spread across almost every unit of the University. Plans are well underway, but in some cases the actions have not been completely finalized or communicated within the affected units, so unit-specific examples are not included in this document.

Compensation-Related Expense Reductions - Of the \$28.1 million in identified expense reductions, \$16.8 million (60%) is planned through a reduction in compensation costs. In many cases, the reduction of positions results in the reassignment of existing work to others or restructuring processes to try and eliminate work and gain efficiencies. Actions that units are planning to take to achieve these changes include a combination of the following:

- eliminating positions (primarily through natural attrition),
- hiring replacement employees at a lesser salary than the previous employees, and
- reducing appointments (a portion of FTE) for continuing positions.

Operating-Related Expense Reductions - The remaining \$11.3 million (40%) will be realized through reductions in non-compensation spending. Examples of actions that units are planning to take include the following:

- reducing departmental technology costs by leveraging existing tools and services already available elsewhere at the University,
- reducing purchases of consumable materials,
- eliminating unnecessary lease arrangements,
- reducing recurring reserves for future revenue losses or unanticipated needs in departments,
- reducing equipment purchases and/or changing replacement cycles,
- reducing travel and conference-related expenditures,
- evaluating the need for professional services and reducing associated spending, and
- reducing or eliminating services and programs (e.g., shuttle service between buildings, Wellness Plans for pets offered through the Veterinary Medical Center, use of the Continuing Education and Conference Center, and so on).

Improving Efficiency and Effectiveness

The University continually reviews its operations to determine ways to become more efficient and effective. As in prior years, this strategy is part of many units' reallocation plans and is reflected in the personnel and non-personnel spending reductions described above. As regularly reported to

the Board, the University is also moving forward with the PEAK Initiative to improve service delivery and increase efficiencies in several defined functional support areas. It is anticipated that the implementation of changes resulting from this initiative will begin during FY23, with potential budgetary impacts at the point of implementation and more in the following year or two. At this time, there is not enough information to estimate savings, in total or by unit, which could then be redirected to other priorities in the budget. It is anticipated that savings from this initiative will be incorporated into the FY 2024 annual operating budget.

Tracking and Monitoring

As in previous years, all reallocations will be recorded and tracked. At this point in the FY23 process, the approved reallocation plans are not yet implemented and sometimes not yet fully communicated within the impacted units. Campuses, colleges, and support units will be asked to update their FY23 reallocation information twice before it is considered final: once during the FY 2024 budget development process (FY23 fall and winter) to verify progress toward approved FY23 plans alongside applicable additions and changes; and second after the FY23 fiscal year ends to confirm final implementation and savings.

Reallocations in Other Non-Sponsored Funds

In addition to actions necessary to balance the state appropriation and tuition budget, units were instructed to plan for what will be necessary to balance all other non-sponsored fund budgets. The budget management expectation for these funds is that revenues must grow to cover the associated cost increases, or actions need to be taken to reduce costs to a level equal to or less than the available resources. Therefore, as they plan for salary increases and general inflation in the other non-sponsored funds, units must make conscious decisions to cover these costs through a combination of the following:

- estimated revenue growth,
- planned reallocations (actions taken to reduce costs in these other non-sponsored funds) and/or,
- use of balances (only in cases where balances can cover cost growth for a period of years).

The summarized result of these plans is reflected in the estimated revenues and spending levels in Attachment 1: Resource and Expenditure Budget Plan, University Fiscal Page.

B. Summary – FY23 Investment Plans

Emerging from the pandemic, the University is projecting continued growth in programmatic activity and a return to more "normal" enrollment patterns across most units. The lingering negative revenue impacts from the pandemic during FY22 should diminish in FY23. Still, higher education generally lags behind the overall economy in terms of recovery, so the growth in activities and the associated revenues could be a slow but steady climb. Cautionary revenue estimates must also be combined with significant projected cost increases for base operations due to inflation rates, forcing a planned and strategic approach to next year's budget. Therefore, the FY23 budget development process focused on significant investments in the University's human capital and first understanding what is required to support core operations. Next is applying available resources to programmatic enhancements where the financial and strategic opportunities exist.

Following this process, the investments included in the recommended budget and described here represent high-priority items that focus on moving to the next phase of advancing MPact 2025 and maintaining operations and quality in current activities. It is important to note that these investments are funded <u>through a combination</u> of newly available state appropriations, tuition increases, other unit-generated revenue increases, and expense reductions/reallocations. Each of the unique investment items (listed in Attachment 3) should not be viewed as increased O&M allocation going to the unit for these purposes. Instead, they should be viewed as decisions to invest in the items through the use of increased state appropriation PLUS internal reallocation and tuition.

Compensation

<u>Salaries</u> – The President's Recommended FY23 Annual Operating Budget includes a 3.85% salary pool increase based on the current funding base for all employee groups:

- Faculty
- Non-faculty Academic Employees (P&A)
- Civil Service
- Labor Represented Employees
- Graduate and Undergraduate Assistants

The 3.85% increase will be implemented by a merit-based process where applicable, rather than across-the-board. Additionally, information in this document related to compensation matters has been prepared as a budget recommendation for planning purposes and should not be interpreted as a commitment to increase the salary of every individual or as an attempt by the University to disregard good faith bargaining with affected employee groups or to ignore all other mandates of the Public Employer Labor Relations Association (PELRA).

Fringe Benefit Rates - In all categories, the fringe benefit rates charged to departments for FY23 will be higher than those for FY22. Lower expenditures for health care in the last quarter of FY 2020 held down the rates in FY22, so as predicted in previous budget documentation, the final rates approved by the Department of Health and Human Services (DHHS) for this year were even below those for FY 2021. Due to the required methodology for calculating fringe rates, swings in costs and recoveries (such as those experienced in FY 2020) mean significant swings in the fringe rates two years later. As a result, the actual rate increases for FY23 are significant. Costs rebounding back to pre-pandemic growth levels combined with percentage rates applied to a constrained or reduced salary base during FY 2021 are leading to increased rates in FY23. Since this swing in rates was predicted, the FY22 approved budget included "pre-funding" a large portion of the anticipated cost increase for FY23; funding a higher level of cost than was technically necessary for this year to ensure that recurring funds are available to address a portion of the estimated significant cost increase for FY23. In the state appropriation and tuition funds, the estimated cost increase of \$51.0 million for compensation (mentioned in the executive summary and below) is net of a "pre-funded" amount of \$24.6 million – reducing the impact of the required expenditure increase from roughly \$75.6 million to \$51.0 million.

	<u>Actual 2021-22</u>	Projected 2022-23
Academic/Police	33.5%	36.8%
Non-Academic	28.7%	32.0%
Partial Benefits (Trades, Temp Casual, Residents/Fellows	7.5%	8.3%
Student Professional with GA Health	23.6%	24.1%
Student Professional with UPlan Health	20.9%	25.7%
Undergrads/Professionals in Training	0.0%	0.0%
Graduate Assistants – Tuition Benefit	\$21.27/hr	\$21.69/hr

A further breakdown of fringe benefit rates can be found in Attachments 4 and 5.

Based on the above assumptions, the FY23 increased cost for salaries and fringe benefits combined is \$51.0 million in O&M (which includes the state O&M appropriation and tuition) and State Special funds after factoring in the required "pre-funding" of the fringe cost increase in FY22.

An additional projected cost increase of \$50.3 million for salaries paid by other non-sponsored funds (gifts, sales, fees, federal appropriations, etc.) and \$21.9 million for salaries paid by sponsored grant funds will be paid for through increases in those revenue sources or spending reductions in those funds.

Institutionally Managed Student Financial Aid – For FY23, the President recommends an increased recurring investment in student aid in one area: \$90,000 to meet the matching obligations associated with the President's Scholarship Match Program. Changes to federal Pell grants and the Minnesota State Grant program are explained in section III-A.

Four Categories of Investment in Academic and Support Unit Activities (Attachment 3)

1. FY22 Tuition – Actual to Budget Variance - \$14.9 million

In FY 2021, the first full academic year of the pandemic, actual tuition revenue fell short of the budget by approximately \$26.0 million. In FY22, as we emerge from the pandemic, the results are better, but revenues continue to fall below budget in sixteen of the twenty-five tuition generating units. The net total variance (shortfalls of \$14.9 million offset by \$3.6 million of surpluses) is just - 1% (the budget was 99% accurate). However, of the units where the shortfalls exist, this represents a recurring loss of revenue that must be addressed through increases in other revenues (primarily tuition revenue gains the following year) or expense reductions. It becomes a structural imbalance that could eventually lead to deficit situations if it is not addressed. The negative variances for FY22 range from \$15,000 to just over \$5.0 million. A few are in units where tuition generation is a minor part of their operation, so a tiny dollar amount can be a significant percentage of their total tuition but a tiny part of their total budget. For those units more dependent on tuition, the negative variance ranges from 1% to 8% of their total tuition revenue. The FY23 budget covers this tuition variance as an investment – applying tuition revenue growth, state appropriation, and internal reallocations as appropriate to solve the recurring shortfall.

<u>2.</u> Program Enhancement and Compliance – Strategic Plan - \$13.2 million

The most significant investment in this category is to directly advance the goals of MPact 2025 through investments in academic units. Colleges will be directed to invest their resources (\$12.1 million in total) in initiatives specific to their units and directly tied to one or more of the strategic plan components. Through the tuition revenue increase and significant internal reallocation, resources have been carved out for many units, which they will be instructed to dedicate to this process. Under this plan, units will develop initiatives to build on action plans implemented this year and/or implement the next tier of priority initiatives.

The FY22 budget included over \$30.0 million for this category, and units were recently asked to report on how they have directed their portion of those resources. Based on the first year of investing in the plan, funding in this category supports unique and tactical items in the units, which foreshadow the types of investments moving forward (examples from year 1):

- clinical skills teach space improvements,
- personnel to focus on diversity, equity, and inclusion goals and practice implementation,
- graduate program enhancements to ensure quality and favorable ranking,
- additional faculty in areas of high demand for teaching,
- additional faculty associated with MNtersections initiatives,
- expansion and improvement of online learning capabilities,
- improve processes and skills to increase research applications and awards, and
- redesign curriculum to meet accreditation requirements and improve outcomes for students.

Other investments in this category include items to ensure support units have the resources necessary to respond to safety and compliance needs as well as meet employee engagement goals:

- Three additional police officers and two police vehicles on the Twin Cities campus.
- Increased operating budget support for the Department of Public Safety on the Twin Cities campus.
- A position to manage technology applications for University Health & Safety to ensure compliance with safety and reporting requirements.
- An academic compliance intern in the Office of the General Counsel.
- Increased support for a new director and operations for the University Senate.

3. Investment in Core Operations and Services - \$5.0 million

Within this category, roughly \$1.4 million will be directed to address units with "structural imbalances." These are situations where revenues from tuition and/or other external sources have decreased, or critical expenses have grown significantly over the last several years. In these cases, further reallocation or increased revenues (0&M or other) are needed to replace lost revenue or cover costs rather than fund opportunities for growth, which is the general goal for academic investment. While many areas are leaving FY22 needing to address tuition losses, as mentioned above, two units have identified imbalances beyond these recent shortfalls. The College of Pharmacy and the UMN Morris campus fall within this investment category as we enter FY23.

A second grouping in the general operating budget support category includes a variety of more technical adjustments. For example, the College of Veterinary Medicine collects tuition revenue for the new 2+2 program with South Dakota State University (SDSU). While the budget incorporates that revenue, the school must (by agreement) pass it on to SDSU and is not gaining (or losing) from a budgeting perspective at this point in the partnership. That tuition transfer must be recorded as an "investment" or "use of revenue" in the budget. A second example is spending a portion of the gross tuition surcharge revenue on need-based scholarships for students in the impacted schools. For instance, as CSE implements the final phase-in of their tuition surcharge for incoming first-year students, roughly 30% of that gross revenue is automatically returned to students (based on Pell and Promise award status) as need-based scholarships to offset the impact of the surcharge. Again, the gross revenue is recorded as a revenue increase, so the offsetting expense must be registered to not overstate a positive effect on the unit's budget. Additional examples make up this grouping of "investments."

Finally, this category also includes targeted investments in areas facing significant cost increases from market pressures, external vendors, or due to service or compliance requirements. Examples include:

- library collections/subscriptions cost increases,
- compensation costs over and above University increases for "trades" employees,
- an additional litigation attorney in the Office of the General Counsel that should lead to a reduction in outside legal expenses, and
- increased institutional membership dues.

4. Facilities and Technology Infrastructure - \$2.8 million

Within this category of investments, costs are growing from the annual contractual obligations for systems software (approximately \$2.0 million), the space lease for the UMR (\$0.3 million), and utilities for UMC, UMD, and UMM (\$0.8 million). These cost increases were offset by reducing annual costs for utilities/new building operations/debt/leases on the Twin Cities campus (\$0.3 million).

Nonrecurring Items

Attachment 3 also identifies recommendations for various one-time allocations to supplement the recurring investments outlined. Some of the more significant items include \$1,152,000 for debt service costs on the MN Institute for the Developing Brain facility as previously discussed in this document, \$535,000 for the President's Initiative to Prevent Sexual Misconduct as it transitions to a broader set of goals in FY 2024, \$500,000 for a marketing campaign to advance the systemwide enrollment management plan, \$500,000 for budget support in research infrastructure areas in anticipation of restructuring and a new funding model, and \$350,000 to extend planned police officer over-time expenses into FY23.

There are three additional categories of substantial nonrecurring investment that require explanation. First, three system campuses (UMC, UMD, and UMM) are projected to have significant financial challenges in FY23. The combination of increased tuition rates, increased O&M allocations, and required internal reallocations equal to or greater than the initial targeted levels, will not be enough to offset the costs of the compensation plan, other unique expenditure obligations that differ by campus, and the negative tuition budget variances experienced this year. After calculating and applying these budget variables on a case-by-case basis, over \$7 million in additional recurring needs must be addressed. This budget recommends the University cover the projected FY23 shortfalls with nonrecurring bridge funds, primarily from the withdrawal of earnings from TIP invested in CEF (discussed in more detail in section V-B-1). This support will be combined with a requirement for each campus to build a financial plan to eliminate the recurring imbalance beginning (and possibly fully) in FY 2024. Plans are underway for a thorough analysis of potential spending reductions and revenue growth opportunities, incorporating potential PEAK savings, but extending beyond PEAK implementation on each campus. The plans will result in significant actions because this challenge, plus incremental compensation and inflationary costs that occur every year, must be addressed in the FY 2024 budget. Any increases in state appropriations for the next biennium would be assessed as an opportunity to help address this on a recurring basis as well.

Implementation of the PEAK Initiative is a second significant nonrecurring expense planned to begin in FY23. Nonrecurring costs will fall in two areas: a contract for professional services to facilitate implementation of the developed plans and operations of the PEAK Success Office to assist in that implementation. The combination of professional services support from an external partner and a relatively small cadre of University employees in the PEAK Success Office will result in the most financially strategic and successful implementation of the initiative. The total cost, currently

estimated to be up to \$15.0 million, would occur over three to four years. This budget recommends the University fund \$10 million of these costs now through withdrawal of earnings from TIP invested in CEF (discussed in more detail in section V-B-1). The funds would be held centrally and transferred to cover actual costs as they occur, potentially over the first two to three years. Any unused funds would revert to Central Reserves. In each annual budget process through the implementation period, the necessary costs will be assessed, and if the total exceeds the initial \$10.0 million, the corresponding annual budget will identify a source.

Finally, the third significant nonrecurring investment in this budget is the \$7.0 million dedicated by the University of Minnesota Foundation to the "UMF Fund for University Strategic Initiatives." The fund, through a memorandum of agreement between the University and UMF, is to be allocated to the Office of the President to be used to advance University strategic initiatives, with specific priority for those initiatives identified as part of MPact 2025. These funds will be coordinated with others provided by University units to maximize the impact and outcomes of the plan. Individual allocations from the fund will be included in the annual tracking and reporting of investments made in MPact 2025 by the University Budget Office.

The sources of funding for these one-time investments include University level balances, the recurring structural balance in the recommended FY23 O&M budget, the withdrawal of earnings from TIP invested in CEF, and the allocation from UMF.

C. <u>Summary – Changes in Other Rates and Fees</u>

Internal Sales and Auxiliaries

There are a variety of rates charged by University units that fall under the definition of Internal Sales or Auxiliary Enterprises (see Attachment 6: Definitions of Current Sponsored and Non-Sponsored Funds). The proposed internal sales rates and a review of the processes used to arrive at them are built into the cyclical rate review process carried out by the Controller's Organization. A review of the proposed auxiliary rates and fees for the upcoming year is incorporated into the annual budget development process. The all-funds Resource and Expenditure Budget Plan in this document, as displayed in Attachment 1, incorporates the proposed Internal Sales and Auxiliary rates as part of the projected revenue for FY23.

Though the specific rates and charges for these services vary broadly, Table 3 below reflects the average anticipated increases for each service area by campus. These rates have been developed and approved after the appropriate reviews and consultation process of each campus. In addition, the room and board rates are reflected in the "change in tuition, fees and, room and board" information displayed earlier in this document.

Table 3 Auxiliary Rate Increases Average Fee Increase for FY23

<u>Campus</u>	Room and Board	Contract Parking
Crookston	3.7%	10.0%
Duluth	8.2%	5.0%
Morris	5.0%	1.6%
Rochester	2.8%*	n/a
Twin Cities	4.8%	1.8% (ramp)

*The percentage for Rochester is room only (318 Commons). The campus does not offer a meal plan.

Note that for all campuses the proposed rate increases are less than what would be necessary to cover all cost increases and replenish balances and reserves lost in responding to the impacts of COVID-19. The rationale for the rates and the impact of increased revenues are explained below, but in all cases, the increases have been constrained in recognition of the continuing financial challenges faced by students and families. Units will be spending balances down in FY23 and not contributing to deferred maintenance reserves unless occupancy rates significantly exceed expectations.

The increased room and board rates for the Crookston and Morris campuses are driven largely by increased labor and food costs. Current food price increases are estimated in the range of 12-15%. Crookston is also proposing to implement a "zero housing rate increase" beginning in FY 2024. The 1.5% housing rate increase this year (part of the blended 3.7% indicated above) will be followed by a 0% increase for continuing students that commit to living on campus for four years. The proposed rates for Crookston and Morris are projected to maintain their low relative price position compared to peer institutions.

The proposed increase to contract parking rates on the Crookston campus is to partially address the backlog of projects necessary to maintain the spaces. The increase for the Morris campus is to address a portion of cost increases associated with operating the parking program.

The increased room and board rate for the Duluth campus (blended rate increase of 8.16% for the unlimited dining plan and 7.65% for the most popular 14 meal/week plan) is driven by compensation cost increases, significant projected food/paper goods cost increases (43.6%) and electricity cost increases (55.2%). The proposed rates are projected to maintain Duluth's low relative price position compared to peer institutions.

The proposed changes in Duluth's parking permit rates (from \$300 to \$315/year for the most utilized pass) are based on an analysis of historical data, future demand projections, comparable market rates, compensation increases, utility increases, and renovation projects for campus safety (including cameras and lighting). In addition, their 2016 Parking & Transportation Study recommended a market rate adjustment to reflect the current supply and demand and a pricing structure to encourage alternative transportation modes and control parking demand. These helped to inform the proposed rate changes. This stepped adjustment over a multi-year period is intended to trend Duluth toward local and other university parking rates.

The increased room and board rate for the Twin Cities campus (blended rate increase of 4.8%) includes a 3% supplemental housing rate increase (resulting in an overall housing rate increase of

6%) as part of the planned rate ramp-up to fund the renovation of Pioneer Hall and the consolidation of Superblock Dining as approved by the Board of Regents in the FY 2017 Annual Capital Budget. Housing and Residential Life anticipates rate increases of 6.0% annually through FY 2024 to fund normal operating cost increases and the additional costs associated with the Pioneer Hall project. This extends a year beyond the original plan due to paused rate increases in FY 2021 resulting from the COVID-19 pandemic. Future increases will be proposed as part of the blended "room and board" rate as is the case for FY23. The proposed 4.8% also incorporates a 3% increase in the dining costs and reflects the shift to an unlimited dining program under the new contract with Chartwells.

The proposed increase to contract parking rates on the Twin Cities campus (ranging from 1.4% for garages to 4.2% for reserved contracts) is driven by cost increases and reduced parking demand due to the pandemic.

As with the other non-sponsored revenues described in the previous section, Attachment 1, University Fiscal Page estimates a partial recovery of auxiliary revenues, a growth over FY22 but remaining at 90-95% of overall pre-pandemic levels. Expenditure levels will be reduced as possible, but FY23 will remain a year in which revenues are projected slightly below expenditures, requiring further use of balances and reserves, before occupancy and revenue levels reach normal levels potentially in FY 2024 and beyond.

Course Fees, Fees in Lieu of Tuition and Administrative/Misc. Term Fees

Each request for a new course or miscellaneous term fee, or any increase in an existing fee, is reviewed through the budget process. All fee proposals requested by units require an updated justification and rate development analysis. Attachments 7 and 8 list all proposed fees recommended for approval at this time. Each of the fees meets the parameters established in Regents policy.

<u>Course fees</u> are supplemental to tuition for costs unique and essential to the specific course they apply. Administrative guidelines further outline specific examples to aid in implementing the policy and ensuring compliance with the policy intent. The most common examples of costs "unique and essential" to the particular course include transportation for field trips, items consumed during the course or produced and retained by the student as a result of course work, and special talents purchased for help in the delivery of the course (e.g., art models, speakers, etc.). A course fee listed in Attachment 7 may apply to only one course, or it may be applied to multiple courses that meet the same definitions and cost structures for which the fee is proposed.

<u>Miscellaneous Term fees</u> vary in their purpose and structure but generally either address a benefit that is common to all students on the campus (capital enhancement fee, stadium fee) or is unique to the circumstances of the individual (testing fees, locker rentals, late payment fees, study abroad fees, etc.).

Some of the fees in these categories are "fees in lieu of tuition," which are charged in situations where the total program cost is packaged in a way that better lends itself to a comprehensive fee structure. These are often implemented in a split manner (tuition and fee portions) for tax reporting purposes but are communicated to the students as a comprehensive fee. The two primary purposes for this type of fee are the College in the Schools Program in state law and study programs requiring domestic and foreign travel implemented through the colleges and the Learning Abroad Center. Fees in lieu of tuition are technically implemented either as a course fee

(based on registration for a course assigned this fee) or as a term fee (registered for a term-based program assigned this fee), so they are included in either Attachment 7 or 8.

The all-funds budget recommended in this document, as displayed in Attachment 1, includes an estimate of revenues derived from these fees for FY23. Course and Miscellaneous Fee revenue fall under the "other non-sponsored revenues" category.

Academic Fees - Campus/Collegiate Fees and Durable Goods Fees

The definition of "Academic Fees" within the Regents Policy: *Tuition and Fees* categorizes the purpose of these fees into two specific types:

- Campus Collegiate Fees: For "goods and services that directly benefit students but are not part of actual classroom instruction." Allowable goods and services include advising, career services, computer labs, special equipment, orientation activities, and other goods or activities intended to enhance the student experience outside of the actual classroom or online instruction.
- Durable Goods Fees: Fees for educational materials and equipment that will be owned by, potentially owned by, or assigned to a specific student for their use during the entire term. Durable goods fees may not be charged for services, or for use of equipment owned and retained by the University, except for computers or other specialized equipment assigned for a full term to a specific student.

Attachment 9 contains the list of proposed academic fees recommended for approval. These fees, including their purpose and specific levels, have been reviewed through the budget process. This budget includes proposed increases to four of the five collegiate fees on the Duluth campus (increases ranging from \$3-\$21 per term), and the Twin Cities collegiate fees for

- the College of Liberal Arts (to \$315 or an increase of \$65/term last increase FY 2020),
- the College of Food, Agriculture and Natural Resource Sciences (to \$240 or an increase of \$20/term last increase FY 2017),
- the School of Nursing (to \$250 or an increase of \$40 last increase FY 2016), and
- the School of Public Health (to \$220 or an increase of \$25 year 3 of a 3-year planned increase).

With the implementation of these changes, the academic fees range across all units from \$130/term to \$580/term based on services and programming unique to each school.

The all-funds budget recommended in this document, as displayed in Attachment 1 includes the academic fee revenue as part of the projected revenues for FY23. The revenue is impacted by rate as well as enrollment levels, which in some cases are estimated to be lower than in FY22. Academic fee revenue falls under the "other non-sponsored revenues" category.

Restructuring: Transition Online Fees to Tuition

The FY22 budget included the implementation of a one-time transition: eliminating the online fees charged on each campus and offsetting that revenue loss with an increase in the undergraduate tuition rates, and additions to campus/collegiate fees on two campuses. This was done in

recognition of the evolving nature and costs of curriculum development and delivery in an environment of blurred lines between in-person and online course delivery. The change was fully implemented in FY22 on the Duluth, Morris, and Twin Cities campuses, with a plan to implement the change on the Crookston campus over two years. As a result, the online fee to students was fully eliminated at Crookston in FY22, but the tuition rate adjustment to offset that revenue loss was only half-implemented, so now the FY 2023 President's Recommended Annual Budget incorporates the final transition.

The tuition rate increase proposed under this section is identified separately in Attachment 2 to distinguish this revenue-neutral transition plan (over two years) from the President's recommended tuition rates incorporated into balancing the budget for FY23 (the general 1.75%). One-time funds have been identified to help transition students to the new rate structure where necessary.

Student Services Fees

Attachment 10 outlines the recommendations to the Board regarding student service fees at all campuses for FY23. These fees have also been incorporated into the *Change in Tuition, Fees, and Room and Board FY22 vs. FY23* information displayed previously in this document. Student service fees are subject to campus-based processes involving a "Student Services Fee Committee," which, by Board policy shall have at least a student majority. The Student Services Fee Committees recommend the full set of fees in this category to the Vice President for Student Affairs for review. In most cases, the fee increases are deemed necessary to cover increased costs of the student-focused services and operations funded through this process (health programs, recreation programs, student government organizations, and so forth). For FY23, the Twin Cities process also resulted in approval by the committee to recommend an increase in the fee for an additional psychiatrist position, an additional student advocate position, and expansion of Gopher Chauffeur services to Sunday through Wednesday.

Proposed fee increases subject to the following legislation from 2017 are less than the mentioned 2% (as indicated in Attachment 10):

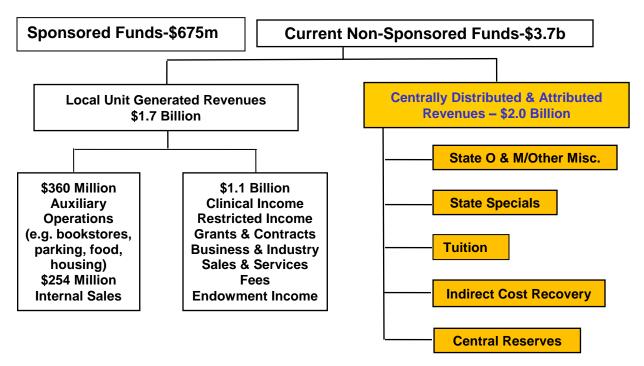
"Subdivision 1. **Referendum**. The governing body of a public postsecondary institution must not increase mandatory student activity fees by greater than two percent relative to the previous academic year unless the increase is approved by a majority of students voting in a campus referendum. This section does not apply to fees paid by students that are directly related to academic, administrative, health services, or debt obligations, including bonds issued under sections 136F.90 to 136F.98. The Board of Regents of the University of Minnesota is requested to adopt a policy implementing this section.

Subdivision. 2. **Penalty**. If the Board of Regents of the University of Minnesota increases mandatory student activity fees by more than two percent without approval by a vote of the student body as described in subdivision 1, the commissioner of management and budget shall deduct from the university's appropriation base an amount equal to one percent of the university's appropriation base in the first year of the next biennium."

The remainder of this document is a summary of the <u>all-funds</u> budget for FY23.

IV. All-Funds Budget – Summary

The FY23 Annual Operating Budget presented here for approval is an "all-funds" budget. Attachment 1, "University Fiscal Page," provides the detailed budget for FY23 in an all-funds context (excluding sponsored funds). The chart below displays the fund structure included in this budget.



Sponsored funds are those provided to the University by a grant or a contract under Board policy and administered through Sponsored Project Administration (SPA) and Sponsored Financial Reporting (SFR) units. These are restricted funds budgeted on a multi-year, project-by-project basis, subject to special grant rules and reporting procedures. For FY23, the total projected sponsored funds budget (without indirect costs) is \$675.0 million, representing an estimate of total expenditures to be reimbursed by sponsors during the year. It is included here to identify the University's total annual operating budget, but it does not require Board approval for particular projects. Projections of sponsored activity into the future are strong. The \$675 million projected spending in FY23 represents a slight decrease from FY21 and FY22 levels due to a projected fall-off of pandemic-specific awards. Still, it also represents an 11% increase over pre-pandemic activity.

Funds in the Local Unit Generated Revenues category are, by University Policy, monitored and reviewed by central administration, but are automatically attributed to the units as generated and are managed within those units. The annual budgeting of revenues and expenses in this category of funds requires estimating and decision-making processes at the local unit level but not by central administration (some auxiliary rates, such as those for student room and board and parking, are reviewed and approved by central administration for inclusion in this recommended operating budget, however).

Although this is an all-funds budget, including estimated revenues and expenditures across all funds, the primary focus of this document is an explanation of the budget and the corresponding details related to the category of funds commonly referred to as "centrally distributed and

attributed," or funds requiring a decision process or formal approval by central administration and the Board of Regents on the exact amount to estimate and budget in each academic and support unit. These are the primary discretionary funds of the institution that support nearly the entire maintenance and operations of the University's core mission.

FY23 Annual Operating Budget Overview: The Numbers

In summary, the budget for total current non-sponsored funds is proposed as follows:

Current Non-sponsored Funds – FY23 Operating Budget (Including internal sales activity)

Beginning Balance	\$1,653,235,964
0 0	
Revenues	<u>\$3,734,182,412</u>
Total Resources	\$5,387,418,376
Expenditures & Net Transfers	\$3,684,216,857
Ending Balance	\$1,703,201,519
Sponsored Funds – FY23 Budget	
Projected "Direct" Revenues/Spending	\$675,000,000

Within the FY23 Recommended Annual Operating Budget, the primary funds supporting teaching, research, and outreach are Operations and Maintenance (O&M), Tuition, State Specials, Indirect Cost Recovery (ICR), and Central Reserves or those described above as centrally distributed and attributed. These five funds total approximately 48% of the projected \$4.2 billion in <u>externally</u> generated revenues for the University (excluding internal sales) and represent the primary focus of budget development and planning to support the University's core infrastructure and academic mission. The remaining 52% of the University's budget is derived from more restricted funds, including sponsored grants and contracts (16%), and fees, auxiliary enterprises, philanthropic support, education sales, and services, etc. (36% combined).

Revenue and Expenditure Plan – Centrally Distributed/Attributed Funds Only (O&M, Tuition, State Specials, ICR, Central Reserves)

		<u>Percent</u>
Beginning Balance	\$8,776,251	
Annual Revenues		
Operations & Maintenance-State	\$621,968,000	32%
Operations & Maintenance-Other*	26,300,000	1%
Tuition (after waivers)	990,697,671	50%
State Specials	93,095,000	5%
Indirect Cost Recovery	184,152,125	9%
Central Reserves	57,352,000	3%
Total Annual Revenues	\$1,973,564,796	100%
Total Net Resources	\$1,982,341,047	
Allocations to Units*	<u>\$1,961,163,102</u>	
Ending Balance	\$21,177,945	

*Includes the internal Enterprise Assessment that runs through O&M but represents a redistribution of resources.

V. All Funds Budget – Revenue Summary

A. Non-Current Funds

Since expenditures in these funds can change significantly from one year to the next, budgets for non-current funds are less predictable than the budgets for current funds. Noncurrent funds can generally be classified into one of the following fund groups:

- 1) <u>Plant Funds</u> Most non-current expenditures are contained within the plant funds. These funds are to account for property, plant, and equipment transactions of the University. The spending pattern in this area varies depending upon capital project construction timetables and available financing from external sources such as State of Minnesota general obligation bonds. Plant fund activities (capital projects over \$500,000) are summarized in the annual capital budget presented to the Board of Regents for review in May 2022 and action in June 2022.
- 2) Endowment and Similar Funds The resources included in endowment and similar funds are a combination of gifts made to the University that contain specific stipulations as to the preservation of principal and additions to existing endowments in the form of investment income and market value fluctuations. Projections of the total change in endowment and similar funds are difficult to make because these funds are subject to market risks and fluctuations in contributions. Separate periodic reports are provided to the Board of Regents on the status of these funds.
- 3) <u>Loan Funds</u> These funds are designated for student loans, which are provided by the federal government, the State of Minnesota, and private donors. The loan fund is the smallest group of non-current funds. Additions to the fund consist of interest received on outstanding loans (when applicable) and new contributions.

Noncurrent funds generally do not support the University's daily operations and therefore are not detailed within this document.

B. Current Funds

Current funds support the day-to-day activities of the University and can be grouped into two categories:

- 1) Non-sponsored Funds
 - Centrally Distributed and Attributed Funds distributed or attributed by the Board of Regents, which may be further distributed to a unit or department by a central, collegiate, or administrative office (largely state appropriations and tuition).
 - Self-Sustaining Funds in which expenditures are supported by revenues earned by the internal or external sale of goods or services, fees, federal appropriations, non-sponsored grants and contracts, endowment earnings, or gifts from external donors.
- 2) Sponsored Funds (sponsored research/public service) Funds provided by a grant or contract that Sponsored Projects Administration administers within the Office of the Vice President for Research.

For FY21, the most recent year of actual resource and expenditure information, current fund revenues for University operations totaled approximately \$4.3 billion. Attachment 6 contains the definitions of all current non-sponsored and sponsored funds. Table 4 outlines the major funding sources supporting FY21 expenditures, updated estimates of these sources for FY22, and the proposed budget for FY23.

Table 4 Current Fund Revenues Sponsored and Non-Sponsored

Funding Source	FY2020-21 <u>Actual Revenues</u>	FY2021-22 <u>Estimated</u>	FY2022-23 <u>Proposed Budget</u>	FY23 <u>% of Total</u>
Operations & Maintenance Approp	\$602,818,000	\$621,968,000	\$621,968,000	14.1%
Tuition (w/waivers)	1,005,305,707	1,016,180,882	1,050,697,671	23.8%
State Specials	94,160,591	93,095,000	93,095,000	2.1%
Indirect Cost Recovery	178,378,564	185,601,109	184,152,125	4.2%
Federal Appropriations	24,880,390	18,321,999	18,321,999	0.4%
Grants & Contracts/Misc.	386,591,178	430,506,868	331,456,980	7.5%
Private Practice	142,895,000	132,290,675	138,905,209	3.1%
Internal Sales	295,000,941	248,116,831	254,319,752	5.8%
Gifts & Endowment Income	262,444,685	266,451,974	275,777,793	6.3%
Auxiliary Enterprises	245,874,878	343,149,092	360,306,547	8.2%
Sales, Fees and Misc. Income	<u> </u>	369,696,512	405,181,338	9.2%
Subtotal Current Non-Sponsored	\$3,632,941,227	\$3,725,378,942	\$3,734,182,414	84.7%
Sponsored Funds (direct)	\$682,091,278	\$700,000,000	\$675,000,000	
Total Revenue	\$4,315,032,505	\$4,425,378,942	\$4,409,182,414	100.0%

Revenue Summary by Fund Group

The President's Recommended Annual Operating Budget comprises current, non-sponsored funds representing 84.7% of all fund resources. The budget also includes estimated resources for current sponsored funds, which comprise the remaining 15.3% of annual current fund resources. A brief overview of the FY23 revenue summary for each of the existing fund categories follows.

1. <u>Centrally Distributed and Attributed Funds</u>

Operations and Maintenance Fund

The financial plan for the Operations and Maintenance Fund is based on resources derived from state appropriations, financial services fees, the Enterprise Assessment, and transfers-in from central reserves. Resources available for FY23 are projected to be \$655,179,918. This represents an <u>increase in resources of \$1,203,414</u> as compared to FY22, comprised of the following:

- The balance available from the previous year is estimated at \$203,414 more than that available in FY22. The budgeted/planned <u>ending</u> balance for FY22 is that much more than what occurred for year-end FY 2021. Note that the FY22 ending balance is a negative amount. That is due to the loss compared to the budget in FY 2021 (carried forward into FY22) of miscellaneous fees (late payment, installment plan, etc.) suspended in FY 2021.
- The state appropriation is equal to that of FY22.
- Resources from the Enterprise Assessment (internal assessment to support the enterprise system replacement projects) and the application/misc. fees are estimated to remain flat.

• The transfer-in from Central Reserves to support the O&M operating budget is proposed to increase on a one-time basis to offset the loss of miscellaneous fees, as mentioned in a previous bullet.

Note: The O&M state appropriation includes two nonrecurring items: \$150,000 (year 4 of 4) for a Rare Disease Advisory Council first implemented by the Medical School in FY 2020 and \$1.0 million for general discretionary use. These amounts will automatically be excluded from the recurring base appropriation entering the 2022-24 biennium. If changes consistent with the University's supplemental budget request are made to the O&M appropriation during the 2022 session of the Minnesota Legislature, the corresponding expenditure plans will be adjusted, and there will be no net impact on the recommendations included in this document.

Tuition

Estimated tuition revenue is increasing by \$34,516,789 between FY22 and FY23. The increase results from the proposed rate increases described earlier in this document, coupled with slight increases and decreases in enrollment (varies by unit), the phase-in of tuition surcharges, and the proposed rate increase for the Twin Cities tuition surcharge. More specifically, the revenue estimates for FY23 are based on:

- \$17.4 million associated with a 3.5% increase for the resident and nonresident undergraduate rates and the general graduate rate on the Rochester and Twin Cities campuses,
- \$2.3 million associated with a 1.75% increase of the resident undergraduate and nonresident (where applicable) rates on the Crookston, Duluth, and Morris campuses
- \$3.3 million associated with varying rate changes for some graduate and certificate programs and professional programs (detailed in attachment 2),
- \$3.8 million associated with projected enrollment increases and technical pass-through requirements
- \$2.9 million associated with the December 2018 Board approval of a \$1,000/semester tuition surcharge for undergraduate students in the Twin Cities CSE programs phased in over four years, beginning with students entering fall 2019 so FY23 is year four of the four-year phase-in,
- \$420,000 associated with the June 2021 Board approval of a \$250/semester tuition surcharge for undergraduate students in the Swenson CSE on the Duluth campus phased in over four years, beginning with students entering fall 2021 so FY23 is year two of the four-year phase-in,
- \$4.4 million associated with the proposed increase in the Twin Cities tuition surcharges from \$1,000/semester to \$1,250/semester, as described earlier in this document.

Attachment 11, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the tuition estimates for FY22 and FY23 by college, campus, and support unit. Under the institutional budget model, 100% of the tuition revenue is attributed to the units that generate it.

State Specials

Revenues from the state specials available for FY23 total \$93,095,000, which incorporates a nonrecurring appropriation of \$250,000 for NRRI. All state special appropriations remain unchanged from FY22. If changes are made to these appropriations during the 2022 session of the

Minnesota Legislature, the corresponding expenditure plans will be adjusted, and there will be no net impact on the recommended balanced budget for FY23.

The state specials by appropriation for FY23:

Agricultural Special	\$42,922,000
Health Sciences Special	9,204,000
Technology Special	1,140,000
System Special	7,431,000
Mayo/University Partnership	7,991,000
Cigarette Tax	22,250,000
MN Care	2,157,000
Total	\$93,095,000

The allocation of these appropriations by unit is included in Attachment 11: Fund Forecast -Centrally Distributed and Attributed Funds.

Indirect Cost Recovery (often referred to as "F&A" or Facilities & Administrative Costs)

The financial plan for indirect cost recovery funds is based upon estimated resources derived from the reimbursements received from sponsors to cover a portion of the "overhead/facilities and administrative" costs associated with sponsored research. For FY23, available indirect cost recovery resources are estimated to be \$184,152,125. This represents a <u>decrease in resources available for distribution of \$1,448,984 (0.8%)</u> compared to the estimate for the previous year, based on projected grant activity. Actual indirect cost recovery revenue is estimated at an all-time high in FY22 of roughly \$186.0 million. Some reduction or uncertainty of funding available from some of the federal agencies in recent years, combined with continued competition from research institutions, and the hesitation of campuses and colleges to budget based on applications as opposed to known awards are responsible for the estimated decline in revenues.

A new four-year F&A (facilities and administrative cost) rate agreement signed on March 1, 2019 assists with projecting indirect cost recovery revenue. The F&A rates are effective through FY23 or until a new rate agreement is established (depicted in the table below). Depending on the specific grant and the sponsor involved, units apply the applicable rate from the table below (or a lesser rate agreed to with the sponsor and approved by the Vice President for Research) to the direct budgeted expenses of the grant to estimate the F&A or Indirect Cost Recovery return.

Award Type	FY 2020	FY 2021	FY 2022	FY 2023
On-Campus Research	54%	54%	55%	55%
On-Campus Public Service	33%	33%	35%	35%
(a.k.a. Other Spons. Activities)				
On-Campus Instruction	50%	50%	50%	50%
Hormel Institute	55%	55%	59%	59%
Dept. of Defense Contracts	57%	57%	57%	57%
Off-Campus Projects	26%	26%	26%	26%

Attachment 11, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the ICR estimates for FY22 and FY23 by college, campus and support unit. Under the institutional budget model, 100% of the ICR revenue is attributed to the units that generate it.

Central Reserves

The primary revenue source for the central reserves fund is investment earnings from the temporary investment pool. The purpose of this fund is to insulate the University from potential major financial risks, including:

- Unanticipated or uninsured catastrophic events
- Temporary institutional revenue declines or expenditure gaps
- Unforeseen legal obligations and costs
- Failures in central infrastructure
- Failures of major business systems

The financial plan for FY22 central reserves is based on estimated resources derived primarily from investment earnings. Resources available for the year are projected to be \$59,216,333 which is an <u>increase of \$27,534,580</u> from FY22.

- The balance available from the previous year is estimated to be \$3,822,220 less than that available in FY22: the budgeted/planned <u>ending</u> balance for FY22 is that much less than what occurred for year-end FY21 largely because FY22 included the continuing impact of a planned spend-down of the balance in response to COVID-19 financial impacts.
- Gross investment income is estimated to increase \$7,681,800 over FY22 due to higher average yield rates (0.75% compared to .34%) and a slightly larger average TIP balance (\$1.6 billion compared to \$1.55 billion).
- A new one-time gain to the funds of \$25.0 million is proposed through a withdrawal of earnings on TIP invested in CEF as described in the paragraph below.
- The estimate of capital gains is \$25,000 more than in FY22.
- The fees and operating costs associated with managing the TIP funds and the required payment of interest to some project balances in TIP are estimated to increase by \$350,000 (decreasing total available resources).
- The recurring transfer to 0&M for general operations is proposed to increase by \$1.0 million in FY23 compared to FY22 to offset the one-time loss in miscellaneous fees associated with responding to the pandemic (decreasing total available resources).

The financial plan for FY23 central reserves includes allocations of \$38,147,049, which is an increase of \$16,261,629 compared to FY22. The change is due to:

- (\$133,371) a decrease in the allocation to the 2515 University Ave. SE LLC depreciation reserve fund.
- (\$5,000) estimated reduction in funds to be paid to the state of Minnesota for interest earned on unspent Legislative Citizen's Commission on MN Resources project funds.
- (\$8,600,000) with the FY21 budget, the Board of Regents authorized spending \$35 million of the estimated central reserves balance across fiscal years to address needs associated with revenue losses or expenditures in units as a result of the pandemic. Of the \$35 million, \$22 million was spent to address FY20 shortfalls. Of the remaining \$13 million, \$4.4 million applied to shortfalls in FY21, and the remaining \$8.6 million is planned for needs in FY22. Any balance of the \$8.6 million not needed to offset the shortfalls as originally intended will revert back to the fund at the end of FY22. This allocation is no longer needed in FY23.
- \$25,000,000 a new one-time allocation associated with a withdrawal of earning on TIP invested in CEF as explained below.

After allocations and transfers, the central reserves balance is projected to be \$21,069,284 at the end of FY23. Based on FY23 state appropriations, the Board of Regents policy sets the desired balance to be \$28,602,250. The purpose of the central reserves balance is to address immediate needs during times of financial upheaval. In the economic downturn years of FY09 – FY12, when the University's state appropriation was reduced, the central reserves balance was accessed to aid the budget: it dropped to a range of \$10m-\$17m below the goal level defined by the policy during those years. During the management of the financial realities of the pandemic over the last two years, the central reserves balance dropped to roughly \$20m below that goal level defined by the policy. With the recommendations in this budget and the projected investment returns based on somewhat conservative assumptions, the FY23 ending balance will be roughly \$7.5 million below the policy guideline level. It is anticipated that the uncommitted balance will be restored to levels intended by the policy in the FY24 budget through favorable investment returns in FY23 and projected for FY24.

Withdrawal of Earnings on TIP Invested in CEF

In FY07, the University implemented a strategy to move a portion of the TIP balance (\$120.0 million) into an unrestricted quasi-endowment within CEF. The TIP balance at the time was close to \$1.0 billion and today is close to \$1.6 billion, easily allowing the institution to meet its liquidity needs while supporting this longer-term investment strategy to maximize the returns to Central Reserves. It has been a very successful strategy, and in the last two years, with a current book value of approximately \$135.0 million, the market value of that portion of TIP investment in CEF has grown to just over \$200.0 million. While the remainder of CEF is restricted (tied to individual endowment funds that must support the original intent of the donation), the University created this unrestricted quasi-endowment and therefore can manage it to maximize benefits to the institution.

The proposal in this budget is to withdraw \$25.0 million of the gain in market value as one-time revenue to central reserves, and to use that \$25.0 million for three immediate purposes:

- 1. \$8.0 million to fund the principal payment reserve associated with the recent \$500.0 million bond sale
- 2. \$7.0 million to provide one-time budget support to Crookston, Duluth, and Morris. Bridging funds to address projected budget shortfalls in FY23 as financial plans are developed to cover those shortfalls on a recurring basis beginning in FY24
- 3. \$10.0 million to cover a portion of the potential \$15.0 million in one-time costs associated with the implementation of the PEAK Initiative over the next three to four years (if the final need is less than \$10.0 million, the variance would revert back to the Central Reserves balance)

Under this proposal, the majority of market value gain on the TIP funds invested in CEF will continue as part of the unrestricted quasi-endowment and will contribute to the overall investment earnings recorded in Central Reserves annually. As part of CEF, it will continue to payout at the policy rate of 4.5% annually, rather than the current 2.5% rate earned on the remainder of TIP. This is a unique and strategic opportunity to leverage recent gains for immediate needs.

2. Self-Sustaining Funds

Auxiliary Enterprises

The University includes several operations that provide goods and services predominantly to individuals in the University community and incidentally to the general public. Residence halls,

food service, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are primary examples of these activities referred to as auxiliary enterprises.

Overall, the FY23 budget for auxiliary revenues generated by these enterprises is an estimated \$360.3 million which is an estimated increase of approximately \$17.2 million (5%) over FY22. As has been explained in reports to the Board of Regents over the last two years, these units experienced the most significant negative financial impact due to the pandemic. For FY20 and FY21, revenues dropped significantly from "normal" levels, and the units responded with expense reductions where possible and the use of balances and reserves that were previously in place primarily to address facility-related needs. In addition, the University allocated some of the authorized central reserves balance, savings in central support units from the furlough/temporary pay reduction program, and some of the federal relief funds to offset losses in these units. Moving forward, the expectation is that revenue-generating activities and occupancy rates in housing will continue to rebound and increase from FY22, after seeing some growth this year. The assumption included in this budget, overall auxiliary activities on all campuses are for revenues to return to 90-95% of pre-pandemic levels. Revenues and expenditures will be monitored during the year, and nonrecurring solutions will be assessed for any shortfalls that develop.

Internal Service Activities

The University conducts internal service activities for the purpose of convenience, cost, or control. These activities provide goods and services predominantly to University departments and indirectly to the general public. Fleet services, UMarket Services, and the Mechanical Engineering Shop are examples of internal service activities.,

Overall, the FY23 budget for revenues generated by these internal service organizations is an estimated \$254.3 million, which is an estimated increase of approximately \$6.2 million (2.5%) compared to FY22. After decreasing during the last months of FY20 due to reduced activity across the entire University, activity has been growing, returning back to "normal" levels this year, and should grow somewhat less than the rate of inflation in FY23. Shortfalls in internal sales are addressed through reduced expenditures where possible, one-time subsidies from other funds, and future increases in rates charged to customers.

Other Unrestricted and Other Restricted Non-Sponsored Activity

The FY23 budget for other unrestricted and restricted non-sponsored funds combined includes estimated resources of approximately \$1.2 billion, which is a decrease of approximately \$47.6 million (-3.9%) compared to FY22. As with the auxiliary and internal sales units, many of the activities generating income in this fund group were canceled or severely reduced over the last months of FY20 and throughout FY21. The response to shortfalls where they occurred was like that of other activities: a reduction in expenditures where possible, the use of balances and reserves, University support through central reserves/central unit savings, and the federal relief dollars. During FY22, some activities returned to pre-pandemic levels while some continue to grow more slowly over time. A significant disruption in the trend for these revenues has been the introduction of roughly \$189 million in one-time federal relief funds to the University. That revenue has been recorded as the funds are claimed by the University (based on the timing of scholarship expenditures and pandemic-driven loss of University revenues). Those transactions spread the receipt of the dollars across multiple fiscal years as the institutional shortfalls and the payments to students occurred over time, but a significant receipt and distribution of those funds occurred in FY22. FY23 will be the first year since FY19 without an infusion of those federal relief dollars, which accounts for the overall decrease in projected revenue in this category from FY22.

The other <u>unrestricted</u> fund group within this category includes resources derived from miscellaneous activities such as sales of educational goods and services, clinical income, course and campus/collegiate fees, and student payment-related fees.

The other <u>restricted</u> fund group within this category includes numerous restricted accounts, which can be used only in accordance with the purposes established by the source. Examples of funds included in this category are grants and contracts with business and industry, gifts received through the University of Minnesota Foundation, endowment earnings, and restricted government appropriations. As expected every year, units will balance budgets in these funds with the projected growth in revenue as well as expense reductions. This fund group is also where the federal relief dollars will be recorded, and the associated spending will occur over time as explained above and in accordance with the intent and restrictions placed on the funds.

3. Sponsored Research

Sponsored research consists of grants and contracts administered through the Office of Sponsored Project Administration (SPA). Sponsored funds typically represent multi-year activities surrounding research and public service projects. Estimated expenditures for a given year will vary according to the University's ability to obtain grants as well as the timing of expenditures related to current or pending projects. Estimated direct expenditures for FY23 are \$675,000,000.

VI. All Funds Budget – Expenditure/Allocation Summary

For FY21, the most recent year of actual resource and expenditure information, current fund expenditures for University operations totaled approximately \$3.9 billion. Attachment 6 contains the definitions of all current non-sponsored and sponsored funds. Table 5 below outlines (according to function) the current fund expenditures for FY21, updated estimates of these expenditures for FY22, and the proposed budget for FY23. Note that the table includes only recorded expenditures and not transfers from the current funds to noncurrent funds, primarily to the plant fund for debt service and capital projects. The full set of expenditures and transfers are detailed in Attachment 1: University Fiscal Page.

Table 5 Current Fund Expenditures										
FY2020-21 FY2021-22 FY2022-23 FY23										
Functional Category	Actual Expenditures	Estimated	Proposed Budget	<u>% of Total</u>						
Instruction	\$816,756,633	\$864,501,809	\$910,255,910	21.8%						
Research	394,674,061	417,745,539	439,854,887	10.5%						
Public Service	190,043,192	201,152,555	211,798,634	5.1%						
Academic Support	518,457,765	548,765,272	577,808,892	13.8%						
Student Services	132,867,423	140,634,460	148,077,594	3.6%						
Institutional Support	160,260,986	169,629,369	178,607,071	4.3%						
Plant/Ops & Maintenance	336,752,280	356,437,822	375,302,435	9.0%						
Scholarships/Fellowships	368,582,408	377,741,088	364,645,004	8.7%						
Auxiliary Enterprises	267,270,317	282,894,149	297,866,433	7.1%						
	\$3,185,665,065	\$3,359,502,063	\$3,504,216,860	83.9%						
Subtotal Sponsored (direct)	\$682,091,278	\$700,000,000	\$675,000,000	16.1%						
Total Expenditures	\$3,867,756,343	\$4,059,502,063	\$4,179,216,860	100.0%						
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Transfers to the Plant Fund	\$90,797,312	\$180,000,000	\$180,000,000							
Total Expenditures and Transfers	\$3,958,553,655	\$4,239,502,063	\$4,359,216,860							

Within the President's Recommended Annual Operating Budget, non-sponsored funds represent 83.9% of all current fund expenditures. The growth in the non-sponsored fund expenditures is projected to be 4.3%, spread across all function categories. The sponsored fund expenditures are expected to decrease 3.6% due to a reduction in pandemic-driven awards. Growth in expenditures over the prior year is driven by the following cost increases:

- the proposed 3.85% increase in salaries and a projected 15% increase in associated fringe benefit costs,
- inflation on utilities, supplies/library materials/equipment, etc. and offset by unit-level decisions to buy less or buy differently than they otherwise would to avoid some of the impacts from inflation.

In addition, the <u>investment in the strategic plan</u> as proposed in the budget will lead to increased expenditures. Those spending increases will be spread throughout functions and will not be evident in any large line-item increase because they are offset in large part by the planned spending reductions in units as described throughout this document.

Centrally Distributed and Attributed – Proposed Distributions

Within the context of available resources, the proposed distributions for the centrally distributed and attributed funds are as follows:

		<u>0&M</u>	Tuition	State <u>Specials</u>	<u>ICR</u>	Central <u>Reserves</u>
	Balance Forward	(\$1,020,082)	\$0	\$0	\$0	\$9,796,333
	Annual Revenue/ Net Transfers	<u>\$656,200,000</u>	<u>\$990,697,671</u>	<u>\$93,095,000</u>	<u>\$184,152,125</u>	<u>\$49,420,000</u>
	Total Net Resources	\$655,179,918	\$990,697,671	\$93,095,000	\$184,152,125	\$59,216,333
	Planned Distributions	<u>\$655,071,257</u>	<u>\$990,697,671</u>	<u>\$93,095,000</u>	<u>\$184,152,125</u>	\$38,147,049
-	Ending Balance	\$108,661	\$0	\$0	\$0	\$21,069,284

Table 6 FY23 Proposed Distributions Centrally Distributed and Attributed Funds

Details on specific distributions by campus, college, and support unit can be found in Attachment 11, Fund Forecast – Centrally Distributed and Attributed Funds.

VII. Conclusion - FY23 Recommended Annual Operating Budget

The FY23 Annual Operating Budget for the University of Minnesota recommended by President Gabel and senior leaders of the University represents a balanced and responsible approach to maintaining excellence at a top-tier, public research University. The plan includes substantial reallocated resources along with additional funds from the state and students to make a significant investment in the University's employees and MPact 2025 initiatives, to address core needs in many University units, including the recurring negative financial impacts of reduced enrollment in some units, and to maintain the physical infrastructure across the University.

VIII. All Current Funds Operating Budget – Resolution

The docket contains the budget resolution for approval by the Board of Regents.

Attachment 1 Resource and Expenditure Budget Plan University Fiscal Page

	Univ	ersity Fiscal Page	9	I	
SUMMARY: Current Funds	Actual	Actual	Actual	Estimated	Dudget Dlen
plus Multi-Year/Sponsored Funds	Actual FY19	Actual FY20	Actual FY21	Estimated FY22	Budget Plan FY23
RESOURCES					
Carry Forward	\$934,951,497	\$1,028,227,018	\$1,110,880,235	\$1,467,359,084	\$1,653,235,96
Revenue Current Funds (By Fund)					
State Appropriation	\$580,198,000	\$601,078,000	\$602,818,000	\$621,968,000	\$621,968,0
Tuition	\$1,002,903,288	\$1,038,752,720	\$1,005,305,707	\$1,016,180,882	\$1,050,697,6
State Special	\$94,224,006	\$94,182,974	\$94,160,591	\$93,095,000	\$93,095,0
Sales, Fees, and Misc	\$398,976,556	\$352,308,152	\$394,591,293	\$369,696,512	\$405,181,3
Indirect Cost Recovery	\$165,142,327	\$168,677,637	\$178,378,564	\$185,601,109	\$184,152,1
Auxiliary Enterprises	\$389,487,661	\$343,668,922	\$245,874,878	\$343,149,092	\$360,306,5
Internal Sales	\$238,133,508	\$221,620,899	\$295,000,941	\$248,116,831	\$254,319,7
Private Practice	\$102,029,462	\$138,377,976	\$142,895,000	\$132,290,675	\$138,905,2
Federal Appropriations	\$19,610,471	\$15,276,297	\$24,880,390	\$18,321,999	\$18,321,9
Gifts & Endowment Income	\$287,380,398	\$261,972,000	\$262,444,685	\$266,451,974	\$275,777,7
Restricted Grants, Contracts & Misc	\$292,456,969	\$341,248,290	\$386,591,178	\$430,506,868	\$331,456,9
Total Nonsponsored Revenues	\$3,570,542,645	\$3,577,163,866	\$3,632,941,227	\$3,725,378,942	\$3,734,182,4
Resources Expended MY/Sponsored Funds	\$600,939,142	\$606,229,382	\$682,091,278	\$700,000,000	\$675,000,0
Total Annual Revenues - Current Funds (b+c)	\$4,171,481,787	\$4,183,393,247	\$4,315,032,505	\$4,425,378,942	\$4,409,182,43
Total Resources All Current Funds (a+d)	\$5,106,433,284	\$5,211,620,265	\$5,425,912,740	\$5,892,738,026	\$6,062,418,3
XPENDITURES					
Expenditures by Function					
Instruction	\$845,091,499	\$854,421,165	\$816,756,633	\$864,501,809	\$910,255,9
Research	\$346,823,435	\$362,712,289	\$394,674,061	\$417,745,539	\$439,854,8
Public Service	\$194,928,273	\$200,909,581	\$190,043,192	\$201,152,555	\$211,798,6
Academic Support	\$542,178,225	\$552,586,375	\$518,457,765	\$548,765,272	\$577,808,8
Student Services	\$149,922,153	\$148,489,296	\$132,867,423	\$140,634,460	\$148,077,5
Institutional Support	\$249,389,693	\$216,531,637	\$160,260,986	\$169,629,369	\$178,607,0
Operations & Maintenance of Plant	\$317,247,060	\$383,372,853	\$336,752,280	\$356,437,822	\$375,302,4
Scholarships & Fellowships	\$337,558,358	\$355,721,251	\$368,582,408	\$377,741,088	\$364,645,0
Auxiliary Enterprises	\$314,600,940	\$315,479,106	\$267,270,317	\$282,894,149	\$297,866,4
Total Nonsponsored Expenditures	\$3,297,739,635	\$3,390,223,553	\$3,185,665,065	\$3,359,502,063	\$3,504,216,8
Expenditures MY/Sponsored Funds	\$600,939,142	\$606,229,382	\$682,091,278	\$700,000,000	\$675,000,0
Total Expenditures (f+g)	\$3,898,678,777	\$3,996,452,934	\$3,867,756,343	\$4,059,502,063	\$4,179,216,8
Expenditures by Natural Classification					
Salaries	\$1,520,964,619	\$1,565,640,384	\$1,485,650,509	\$1,589,504,862	\$1,653,085,0
Fringe Benefits	\$501,953,942	\$504,687,816	\$512,869,560	\$463,499,710	\$532,785,7
Student Aid	\$344,861,103	\$363,571,510	\$375,741,088	\$377,741,088	\$364,645,0
Supplies, Services, Miscellaneous	\$409,281,161	\$382,457,473	\$372,841,057	\$398,852,894	\$410,818,4
Consulting & Professional Services	\$149,569,194	\$119,646,357	\$109,744,356	\$116,245,768	\$119,733,1
Materials for Resale	\$54,362,403	\$47,460,295	\$39,596,290	\$48,381,816	\$50,317,0
Capital Assets/Equipment	\$29,900,238	\$109,474,348	\$58,727,509	\$43,495,486	\$44,800,3
Noncapital Equipment	\$45,874,908	\$45,283,577	\$43,058,780	\$47,613,703	\$49,042,1
Rents & Leases	\$41,132,525	\$37,644,292 \$74 5 6 4 3 2 0	\$33,855,861	\$39,505,064	\$41,085,2
Repairs, Maintenance, Supplies	\$73,264,864	\$74,564,339	\$57,064,427	\$70,809,706	\$73,642,0
ICR, Subcontracts, Participant Expense	\$846,098 (\$20,622,476)	\$840,204	\$855,929 (\$52,725,012)	\$922,002 \$570,218	\$914,8
Other Expenses & Adjustments	(\$39,623,476)	(\$16,366,348) \$1,008	(\$53,735,012)	\$570,218 (\$175,226)	
University Assessments Utilities	<mark>(\$986)</mark> \$165,353,040	\$1,008 \$155 217 014	(\$1,302) \$149,696,014	(\$175,326) \$162,535,072	\$163,347,7
Total Nonsponsored Expenditures	\$165,353,040 \$3,297,739,635	\$155,317,914 \$3,390,223,553	\$149,696,014 \$3,185,665,065	\$162,535,072 \$3,359,502,062	\$163,347,7 \$3,504,216,8
Expenditures MY/Sponsored Funds	\$600,939,142	\$606,229,382	\$682,091,278	\$700,000,000	\$675,000,0
Total Expenditures (i+i)	\$3,898,678,777	\$3.996.452.934	\$3.867.756.343	\$4.059.502.062	\$4.179.216.8

k Total Expenditures (i+j)	\$3,898,678,777	\$3,996,452,934	\$3,867,756,343	\$4,059,502,062	\$4,179,216,859
TRANSFERS & ADJUSTMENTS1Transfers	(\$179,527,490)	(\$104,287,097)	(\$90,797,312)	(\$180,000,000)	(\$180,000,000)
ENDING BALANCE (e+k+l)	\$1,028,227,018	\$1,110,880,235	\$1,467,359,084	\$1,653,235,964	\$1,703,201,519

	A	A B C D 2021-2022 2022-2023			E F 2022-2023	
	Semester		Semester		Semes Resident	ter Rates Nonreside
tes listed as Year 2 (or beyond) show the percentage change for an individual stur For example, the rate for a 4th Year Student (fall 2019 start) in the School of Dent as their 2021-2022 rate and the rate they will pay as a 4th year student for 2022- vin Cities	tistry DDS Program ref				% Change and FY23 rate.	% Change
Undergraduate						
Per Credit	\$520.50	\$1,235.50	\$538.70	\$1,278.75	3.5%	3.5%
13 Credits or more	\$6,766.00	\$16,061.00	\$7,003.00	\$16,623.00	3.5%	3.5%
Tuition Limit Assurance Rate - Fall 2018 or earlier start (tuition limit guarante	ed for 5 years)					
Per Credit 13 Credits or more		\$1,185.00 \$15,405.00		\$1,226.50 \$15,944.00		3.5% 3.5%
15 creats of more		\$13,403.00		\$13,944.00		5.5%
Carlson School of Management tuition surcharge (paid in addition to rates above; Fall, Spring & Summer)						
Per Credit (1-8 credits)	\$100.00	\$100.00	\$125.00	\$125.00	25.0%	25.0%
9 Credits or more (full-time)	\$1,000.00	\$1,000.00	\$1,250.00	\$1,250.00	25.0%	25.0%
College of Science and Engineering tuition surcharge Students first enrolled at the University of MN in fall 2019 or later. Applies t (paid in addition to rates above; Fall, Spring & Summer)	o all CSE students and	non-CSE students	in the semester afte	r they are admitte	d to a CSE major.	
Per Credit (1-8 credits)	\$100.00	\$100.00	\$125.00	\$125.00	25.0%	25.0%
9 Credits or more (full-time)	\$1,000.00	\$1,000.00	\$1,250.00	\$1,250.00	25.0%	25.0%
Graduate School General Programs						
Per Credit	\$1,487.00	\$2,301.00	\$1,539.00	\$2,381.50	3.5%	3.5%
6-14 Credits	\$8,922.00	\$13,806.00	\$9,234.00	\$14,289.00	3.5%	3.5%
Each Credit over 14	\$1,487.00	\$2,301.00	\$1,539.00	\$2,381.50	3.5%	3.5%
College specific post-baccalaureate programs						
College of Education and Human Development						
Masters in Education & Post-baccalaureate Certificate Programs Per Credit	\$743.00	\$1,150.00	\$769.00	\$1,190.00	3.5%	3.5%
12 - 24 Credits	\$8,916.00	\$13,800.00	\$9,228.00	\$14,280.00	3.5%	3.5%
Each Credit over 24	\$743.00	\$1,150.00	\$769.00	\$1,190.00	3.5%	3.5%
Masters in Education & Post-baccalaureate Certificate Programs - Non- Per Credit	Degree, Nonresident	5 Summer Only \$743.00		\$769.00		3.5%
12 - 24 Credits		\$8,916.00		\$9,228.00		3.5%
Each Credit over 24		\$743.00		\$769.00		3.5%
College of Food, Agriculture & Natural Resource Sciences						
Master of Science in Agricultural Education Per Credit	\$784.00	\$1,150.00	\$811.00	\$1,190.00	3.4%	3.5%
12-24 Credits	\$9,408.00	\$13,800.00	\$9,732.00	\$14,280.00	3.4%	3.5%
Each Credit over 24	\$784.00	\$1,150.00	\$811.00	\$1,190.00	3.4%	3.5%
College of Liberal Arts						
Master of Geographic Information Science Per Credit	\$1,548.00	\$2,399.00	\$1,602.00	\$2,483.00	3.5%	3.5%
6-14 Credits	\$9,288.00	\$14,394.00	\$9,612.00	\$14,898.00	3.5%	3.5%
Each Credit over 14	\$1,548.00	\$2,399.00	\$1,602.00	\$2,483.00	3.5%	3.5%
Doctorate in Audiology						
Per Credit	\$1,622.00	\$2,484.00	\$1,679.00	\$2,571.00	3.5%	3.5%
6-14 Credits Each Credit over 14	\$9,732.00 \$1,622.00	\$14,904.00 \$2,484.00	\$10,074.00 \$1,679.00	\$15,426.00 \$2,571.00	3.5% 3.5%	3.5% 3.5%
Lati treat over 14	\$1,022.00	\$2,404.00	\$1,07 9.00	\$2,371.00	3.570	5.5%
Masters in Speech-Language Pathology Per Credit	¢1 (22.00	¢2 404 00	¢1 (70.00	¢2 571 00	2 50/	2 50/
6-14 Credits	\$1,622.00 \$9,732.00	\$2,484.00 \$14,904.00	\$1,679.00 \$10,074.00	\$2,571.00 \$15,426.00	3.5% 3.5%	3.5% 3.5%
Each Credit over 14	\$1,622.00	\$2,484.00	\$1,679.00	\$2,571.00	3.5%	3.5%
Post-Baccalaureate Certificate in Technical Communication						
Per Credit	\$789.00	\$1,207.00	\$817.00	\$1,249.00	3.5%	3.5%
Post-Baccalaureate Certificate of Teacher Licensure in Music Education	a					
Per Credit	\$743.00	\$1,150.00	\$769.00	\$1,190.00	3.5%	3.5%
12 - 24 Credits	\$8,916.00	\$13,800.00	\$9,228.00	\$14,280.00	3.5%	3.5%
		\$1,150.00	\$769.00	\$1,190.00	3.5%	3.5%
Each Credit over 24	\$743.00	\$1,150.00	\$7.0510.0	+_,	0.070	
Each Credit over 24 Post-Baccalaureate Certificate in French Studies Per Credit	\$743.00	\$1,150.00	\$769.00	\$1,190.00	3.5%	3.5%

	I untion Mat	C I Ian				
	A 2021-2 Semester	r Rates	C 2022-2 Semester	Rates	Semest	F 2-2023 ter Rates
Each Credit over 24	Resident \$743.00	Nonresident \$1,150.00	Resident \$769.00	Nonresident \$1,190.00	Resident 3.5%	Nonreside 3.5%
		+ -,		+-,	0.070	0.070
lumphrey School of Public Affairs Master of Public Policy (MPP)						
Master of Urban and Regional Planning (MURP) Master of Science in Science, Technology and Environmental Policy (M	IS-STEP)					
Master of Human Rights (MHR)						
Per Credit	\$1,694.00	\$2,471.00	\$1,753.00	\$2,557.00	3.5%	3.5%
6-15 Credits	\$10,164.00	\$14,826.00	\$10,518.00	\$15,342.00	3.5%	3.5%
Each Credit over 15	\$1,694.00	\$2,471.00	\$1,753.00	\$2,557.00	3.5%	3.5%
Master of Development Practice						
Per Credit	\$1,694.00	\$2,471.00	\$1,753.00	\$2,557.00	3.5%	3.5%
6-16 Credits	\$10,164.00	\$14,826.00	\$10,518.00	\$15,342.00	3.5%	3.5%
Each Credit over 16	\$1,694.00	\$2,471.00	\$1,753.00	\$2,557.00	3.5%	3.5%
Master of Public Affairs						
Certificate Programs:						
Executive Leadership (Post-Bacalaureate)						
Public Affairs Leadership						
Policy Issues on Work and Pay						
Early Childhood Policy						
Human Services Leadership	** *** **	40 0 4 C	A	#0.00.	0.50	0.70
Per Credit	\$1,430.00	\$2,246.00	\$1,480.00	\$2,324.00	3.5%	3.5%
Master of Public Affairs - Non-Degree, Nonresident, Summer Only		¢1 100 00		¢1 100 00		a = 4
Per Credit		\$1,430.00		\$1,480.00		3.5%
Nonprofit Management						
Per Credit	\$1,208.00	\$1,743.00	\$1,250.00	\$1,804.00	3.5%	3.5%
10-15 Credits	\$12,080.00	\$17,430.00	\$12,500.00	\$18,040.00	3.5%	3.5%
Each Credit over 15	\$1,208.00	\$1,743.00	\$1,250.00	\$1,804.00	3.5%	3.5%
Election Administration Certificate						
Per Credit	\$989.00	\$1,209.00	\$1,023.00	\$1,251.00	3.4%	3.5%
aw School						
Fall & Spring - 1 L, 2 L, and 3 L						
Per Credit	\$1,849.00	\$2,223.00	\$1,896.00	\$2,279.00	2.5%	2.5%
12 Credits or more (Term)	\$22,188.00	\$26,676.00	\$22,752.00	\$27,348.00	2.5%	2.5%
	+,	+,	+). 0 - 10 0	+,=-===	,0	,0
Summer - 1 L, 2 L, and 3 L						
Per Credit	\$1,849.00	\$2,223.00	\$1,896.00	\$2,279.00	2.5%	2.5%
LLM						
Per semester		\$27,492.00		\$28,180.00		2.5%
Program Completion/special circumstances (Per Credit)		\$2,291.00		\$2,349.00		2.5%
Master of Science in Patent Law						
Per Credit	\$1,585.00	\$1,906.00	\$1,625.00	\$1,954.00	2.5%	2.5%
14 Credits or more (Term)	\$22,190.00	\$26,684.00	\$22,750.00	\$27,356.00	2.5%	2.5%
	¢22)190100	¢20,00 1100	¢22)/ 00100	¢27,000100	210 / 0	210 /0
College of Science and Engineering Master of Financial Mathematics & Fund of Quant Finance Certificate						
Per Credit - Year 1 and post-2nd year	\$1,090.00	\$1,365.00	\$1,128.00	\$1,412.00	3.5%	3.4%
Per Credit - Year 2	\$1,090.00	\$1,365.00	\$1,090.00	\$1,365.00	0.0%	5.4% 0.0%
	φ1,0 /0.00	φ1,505.00	φ1,0 /0.00	ψ1,505.00	0.070	0.070
Master of Science in Software Engineering						
Year 1 (comprehensive rate, full-time only, 6 or more credits)	\$10,732.00	\$10,732.00	\$10,990.00	\$10,990.00	2.4%	2.4%
Year 1 Part Time (1-5 credits, per credit)	\$1,700.00	\$1,700.00	\$1,743.00	\$1,743.00	2.5%	2.5%
Year 1 & 2 Part Time Program Fee (1-5 credits, flat rate)	\$59.00	\$59.00	\$59.00	\$59.00	0.0%	0.0%
Year 2 Part Time (1-5 credits, per credit)	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	0.0%	0.0%
Year 2 (comprehensive rate, full-time only)	\$10,732.00	\$10,732.00	\$10,732.00	\$10,732.00	0.0%	0.0%
Master of Science in Management of Technology						
Per Credit - Year 1	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00	0.0%	0.0%
Per Credit - Year 2	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00	0.0%	0.0%
	<i>42,200.00</i>		<i>,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0.070	0.070
Master of Science in Security Technologies						
Per Credit	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	0.0%	0.0%
Master of Science in Medical Device Innovation						
Per Credit	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	0.0%	0.0%
Master of Science in Data Science						
Master of Science in Data Science Data Science Post-Baccalaureate Certificate						
Per Credit	\$850.00	\$1,315.00	\$850.00	\$1,315.00	0.0%	0.0%
	<i>4000.00</i>	- 1,0 10,000	400000		0.070	0.070

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	A 2021-2	В 2022	C 2022-2	D 2023	E 2022	F -2023
	Semester		Semester			er Rates
	Resident	Nonresident	Resident	Nonresident	Resident	Nonreside
College of Continuing and Professional Studies						
Departmental Master	¢000.00	¢000.00	¢000.00	¢000.00	0.00/	0.00/
Per Credit 12 Credits or more	\$900.00 \$10,800.00	\$900.00 \$10,800.00	\$900.00 \$10,800.00	\$900.00 \$10,800.00	0.0% 0.0%	0.0% 0.0%
	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	0.070	0.070
Human Sexuality Certificate						
Per Credit	\$900.00	\$900.00	\$900.00	\$900.00	0.0%	0.0%
Transgender and Gender Diverse Health Certificate						
Sex Therapy Certificate						
Per Credit			\$900.00	\$900.00	new	new
Leadership for Sciences Professional Certificats Per Credit	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00	0.0%	0.0%
rei credit	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00	0.0%	0.0%
Regulatory Affairs for Food Professionals Certificate						
Per Credit			\$1,400.00	\$1,400.00	new	new
Master of Professional Studies in Horticulture						
Per Credit	\$830.00	\$830.00	\$850.00	\$850.00	2.4%	2.4%
12 Credits or more	\$9,960.00	\$9,960.00	\$10,200.00	\$10,200.00	2.4%	2.4%
			,	,		- / 0
Master of Professional Studies in Addictions Counseling - Part Tim		1				
Per Credit	\$830.00	\$830.00	\$850.00 \$10.200.00	\$850.00	2.4%	2.4%
12 Credits or more	\$9,960.00	\$9,960.00	\$10,200.00	\$10,200.00	2.4%	2.4%
Master of Professional Studies in Addictions Counseling - Full Tir	ne					
Fall & Spring - Year 1 comprehensive rate	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	0.0%	0.0%
Summer - Year 1 comprehensive rate	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0.0%	0.0%
Fall & Spring - Year 2 comprehensive rate	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	0.0%	0.0%
Master of Professional Studies in Arts and Cultural Leadership						
Per Credit	\$995.00	\$995.00	\$995.00	\$995.00	0.0%	0.0%
12 Credits or more	\$11,940.00	\$11,940.00	\$11,940.00	\$11,940.00	0.0%	0.0%
Master of Professional Studies in Integrated Pohavioral Health						
Master of Professional Studies in Integrated Behavioral Health Per Credit	\$830.00	\$830.00	\$850.00	\$850.00	2.4%	2.4%
12 Credits or more	\$9,960.00	\$9,960.00	\$10,200.00	\$10,200.00	2.4%	2.4%
Master of Biological Sciences Per Credit	¢1 400 00	\$1,400.00	\$1,420.00	\$1,420.00	1.4%	1.4%
10 Credits or more	\$1,400.00 \$14,000.00	\$14,000.00	\$1,420.00	\$14,200.00	1.4%	1.4%
	, ,	, ,	, ,	,,		
Master of Professional Studies in Applied Sciences Leadership						
Per Credit 10 Credits or more	\$1,400.00 \$14,000.00	\$1,400.00 \$14,000.00	\$1,400.00 \$14,000.00	\$1,400.00 \$14,000.00	0.0% 0.0%	0.0% 0.0%
	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	0.0%	0.0%
College of Design						
Masters of Architecture Per Credit	\$1,146.00	\$1,146.00	\$1,186.00	\$1,186.00	3.5%	3.5%
12-17 Credits	\$13,752.00	\$13,752.00	\$14,232.00	\$14,232.00	3.5%	3.5%
Each Credit over 17	\$1,146.00	\$1,146.00	\$1,186.00	\$1,186.00	3.5%	3.5%
Masters of Landscape Architecture Per Credit	\$1,074.00	\$1,146.00	\$1,074.00	\$1,186.00	0.0%	3.5%
12-17 Credits	\$12,888.00	\$13,752.00	\$12,888.00	\$14,232.00	0.0%	3.5%
Each Credit over 17	\$1,074.00	\$1,146.00	\$1,074.00	\$1,186.00	0.0%	3.5%
arlson School of Management						
arlson School of Management Master in Human Resources and Industrial Relations (MAHRIR) -	Day Program					
Per Credit	\$1,070.00	\$1,775.00	\$1,107.00	\$1,837.00	3.5%	3.5%
10-16 Credits	\$10,700.00	\$17,750.00	\$11,070.00	\$18,370.00	3.5%	3.5%
		\$1,775.00	\$1,107.00	\$1,837.00	3.5%	3.5%
Each Credit over 16	\$1,070.00					
Each Credit over 16		ram				
		r am \$1,082.00	\$1,120.00	\$1,120.00	3.5%	3.5%
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit	Evening/Part-Time Progr \$1,082.00		\$1,120.00	\$1,120.00	3.5%	3.5%
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit MBA Day Program - Entering (1st year) Students (guaranteed two	Evening/Part-Time Progr \$1,082.00 o-year rates)	\$1,082.00				
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit MBA Day Program - Entering (1st year) Students (guaranteed two Per Credit	Evening/Part-Time Progr \$1,082.00 o-year rates) \$1,700.00	\$1,082.00 \$2,177.00	\$1,760.00	\$2,250.00	3.5%	3.4%
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit MBA Day Program - Entering (1st year) Students (guaranteed two Per Credit 12-20 Credits	Evening/Part-Time Prog \$1,082.00 o-year rates) \$1,700.00 \$20,400.00	\$1,082.00 \$2,177.00 \$26,124.00	\$1,760.00 \$21,120.00	\$2,250.00 \$27,000.00	3.5% 3.5%	3.4% 3.4%
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit MBA Day Program - Entering (1st year) Students (guaranteed two Per Credit	Evening/Part-Time Progr \$1,082.00 o-year rates) \$1,700.00	\$1,082.00 \$2,177.00	\$1,760.00	\$2,250.00	3.5%	3.4%
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit MBA Day Program - Entering (1st year) Students (guaranteed two Per Credit 12-20 Credits Each Credit over 20	Evening/Part-Time Prog \$1,082.00 o-year rates) \$1,700.00 \$20,400.00	\$1,082.00 \$2,177.00 \$26,124.00	\$1,760.00 \$21,120.00	\$2,250.00 \$27,000.00	3.5% 3.5%	3.4% 3.4%
Each Credit over 16 Master in Human Resources and Industrial Relations (MAHRIR) - Per Credit MBA Day Program - Entering (1st year) Students (guaranteed two Per Credit 12-20 Credits Each Credit over 20 MBA Day Program - Continuing Students (2nd year and beyond)	Evening/Part-Time Progr \$1,082.00 p-year rates) \$1,700.00 \$20,400.00 \$1,700.00	\$1,082.00 \$2,177.00 \$26,124.00 \$2,177.00	\$1,760.00 \$21,120.00 \$1,760.00	\$2,250.00 \$27,000.00 \$2,250.00	3.5% 3.5% 3.5%	3.4% 3.4% 3.4%

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	Α	В	С	D	Е	F
	2021-2		2022-2	2023	2022	-2023
	Semester		Semester			er Rates
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresid
A Evening/Part-Time Program (no new entry)						
Credit	\$1,464.00	\$1,464.00	\$1,515.00	\$1,515.00	3.5%	3.5%
cutive MBA (comprehensive rate) ering Students-1st year (guaranteed 2 year rates)	\$31,365.00	\$31,365.00	\$32,460.00	\$32,460.00	3.5%	3.5%
tinuing Students-2nd year (guaranteed 2 year rates)	\$31,365.00	\$31,365.00	\$31,365.00	\$31,365.00	0.0%	0.0%
imer - Per Credit	\$1,605.00	\$1,605.00	\$1,660.00	\$1,660.00	3.4%	3.4%
nmer - flat	\$26.00	\$26.00	\$26.00	\$26.00	0.0%	0.0%
ine MBA Credit	\$1,605.00	\$1,605.00	\$1,660.00	\$1,660.00	3.4%	3.4%
	\$1,000,000	\$1,000.00	\$1,000,000	\$1,000100	01170	01170
s ter of Business Taxation (MBT) Program Credit	\$1,380.00	\$1,380.00	\$1,428.00	\$1,428.00	3.5%	3.5%
Great	\$1,580.00	\$1,300.00	\$1,420.00	\$1,420.00	3.570	3.370
ster of Accounting						
Credit	\$1,103.00 \$11.030.00	\$1,819.00	\$1,141.00	\$1,882.00	3.4%	3.5%
18 Credits h Credit over 18	\$1,1030.00	\$18,190.00	\$11,410.00 \$1,141.00	\$18,820.00 \$1,882.00	3.4%	3.5% 3.5%
I Credit over 18	\$1,103.00	\$1,819.00	\$1,141.00	\$1,882.00	3.4%	3.5%
ster of Science in Finance	¢1,020,00	¢1 450.00	¢1.055.00	¢1 500.00	2.40/	2 404
Credit (Summer-Spring Program)	\$1,020.00	\$1,450.00	\$1,055.00	\$1,500.00	3.4%	3.4%
ster of Science in Business Analytics		ha	A		÷	
Credit (Summer-Spring Program)	\$1,020.00	\$1,450.00	\$1,055.00	\$1,500.00	3.4%	3.4%
in Business Analytics Part-Time Program						
Credit	\$1,312.00	\$1,312.00	\$1,358.00	\$1,358.00	3.5%	3.5%
ster of Applied Business Analytics						
Credit	\$1,605.00	\$1,605.00	\$1,660.00	\$1,660.00	3.4%	3.4%
ster of Science in Supply Chain						
Credit	\$1,540.00	\$1,540.00	\$1,610.00	\$1,610.00	4.5%	4.5%
ster of Science in Marketing						
Credit	\$1,250.00	\$1,575.00	\$1,294.00	\$1,630.00	3.5%	3.5%
al School (TC & UMD)						
per term, including summer)						
year students (Fall 2022 start)	\$13,665.00	\$19,995.00	\$13,973.00	\$20,695.00	2.3%	3.5%
l year students (Fall 2021 start)	\$13,665.00	\$19,995.00	\$13,665.00	\$19,995.00	0.0%	0.0%
year students (Fall 2020 start)	\$13,397.00	\$19,226.00	\$13,397.00	\$19,226.00	0.0%	0.0%
year students (Fall 2019 start)	\$13,134.00	\$18,849.00	\$13,134.00	\$18,849.00	0.0%	0.0%
year students (Fall 2018 start)	\$12,876.00	\$18,479.00	\$12,876.00	\$18,479.00	0.0%	0.0%
year students (Fall 2017 start)	\$12,624.00	\$17,599.00	\$12,624.00	\$17,599.00	0.0%	0.0%
year students (Fall 2016 start)	\$12,624.00	\$17,599.00	\$12,624.00	\$17,599.00	0.0%	0.0%
year students (Fall 2015 start)	\$12,624.00	\$17,170.00	\$12,624.00	\$17,170.00	0.0%	0.0%
year students (Fall 2014 start)	\$12,624.00	\$16,589.00	\$12,624.00	\$16,589.00	0.0%	0.0%
Iedical School students pay their first year rate for the entirety of their o	legree program.					
dical School Pre-admit (99PRD): Same as Graduate School						
sical Therapy (DPT)	\$9,163.00	\$10,500.00	\$9,163.00	\$10,500.00	0.0%	0.0%
l of Dentistry						
S	¢20 F (0 00	\$20,000,00	¢21 E00 00	\$20,002,00	F 00/	F 00/
Year Students (Fall 2022 Start) (fall and spring)	\$20,560.00 \$11,428,00	\$38,088.00	\$21,588.00	\$39,992.00 \$21,865,00	5.0% 5.0%	5.0%
Year Students (Fall 2022 Start) (summer)	\$11,438.00	\$20,824.00	\$12,010.00	\$21,865.00	5.0%	5.0%
Year Students (Fall 2021 Start) (fall and spring)	\$20,560.00	\$38,088.00	\$21,177.00	\$39,231.00	3.0%	3.0%
Year Students (Fall 2021 Start) (summer)	\$11,438.00	\$20,824.00	\$11,781.00	\$21,449.00	3.0%	3.0%
Year Students (Fall 2020 Start) (fall and spring)	\$20,164.00	\$37,355.00	\$20,366.00	\$37,729.00	1.0%	1.0%
Year Students (Fall 2020 Start) (summer)	\$11,218.00	\$20,423.00	\$11,330.00	\$20,627.00	1.0%	1.0%
Year Students (Fall 2019 Start) (fall and spring)	\$20,016.00	\$37,081.00	\$20,016.00	\$37,081.00	0.0%	0.0%
Year Students (Fall 2019 Start) (summer)	\$11,135.00	\$20,273.00	\$11,135.00	\$20,273.00	0.0%	0.0%
gram Completion & alternate curriculum (Per Credit)	\$806.00	\$1,491.00	\$828.00	\$1,531.00	2.7%	2.7%
, remainder and the second sec	\$861.00	\$1,568.00	\$884.00	\$1,610.00	2.7%	2.7%
rnate curriculum summer (Per Credit)						
SS .		\$43 596 00		\$45 776 00		5.0%
SS nit Spring 2023 (fall and spring)		\$43,596.00 \$24,221.00		\$45,776.00		5.0%
SS nit Spring 2023 (fall and spring) nit Spring 2023 (summer)		\$24,331.00		\$25,548.00		5.0%
SS nit Spring 2023 (fall and spring)						
SS nit Spring 2023 (fall and spring) nit Spring 2023 (summer)		\$24,331.00		\$25,548.00		5.0%
SS nit Spring 2023 (fall and spring)						

	Semest	B -2022 er Rates	C 2022- Semeste	r Rates	Semes	F 2-2023 ster Rates
Admit Spring 2021 (summor)	Resident	Nonresident \$23,395.00	Resident	Nonresident \$23,395.00	Resident	Nonreside 0.0%
Admit Spring 2021 (summer) Program Completion & Alt Curriculum Year 1&2 Fall & Spring (Per Credit)		\$23,395.00 \$1,634.00		\$23,395.00 \$1,678.00		2.7%
Program Completion & Alt Curriculum Year 1&2 Summer (Per Credit)		\$1,699.00		\$1,745.00		2.7%
Dental Therapist Graduate Program						
Semester	\$9,211.00	\$14,251.00	\$9,532.00	\$14,748.00	3.5%	3.5%
Program Completion & Alternate Curriculum (Per Credit)	\$672.00	\$1,094.00	\$685.00	\$1,116.00	1.9%	2.0%
Master of Dental Hygiene						
Per Credit	\$1,009.00	\$1,009.00	\$1,044.00	\$1,044.00	3.5%	3.5%
Certificate Programs						
Oral Maxillofacial Surgery	\$2,137.00	\$2,137.00	\$2,212.00	\$2,212.00	3.5%	3.5%
Endodontics	\$4,910.00	\$4,910.00	\$5,081.00	\$5,081.00	3.5%	3.5%
Orthodontics	\$4,910.00	\$4,910.00	\$5,081.00	\$5,081.00	3.5%	3.5%
Pediatrics	\$4,910.00	\$4,910.00	\$5,081.00	\$5,081.00	3.5%	3.5%
Periodontology	\$4,910.00	\$4,910.00	\$5,081.00	\$5,081.00	3.5%	3.5%
Prosthodontics	\$3,416.00	\$3,416.00	\$3,535.00	\$3,535.00	3.5%	3.5%
TMD and Orofacial	\$3,416.00	\$3,416.00	\$3,535.00	\$3,535.00	3.5%	3.5%
Oral Health Services for Older Adults	\$3,416.00	\$3,416.00	\$3,535.00	\$3,535.00	3.5%	3.5%
GPR	\$3,416.00	\$3,416.00	\$3,535.00	\$3,535.00	3.5%	3.5%
rademic Health Sciences						
Master of Occupational Therapy and Occupational Therapy Doctorate	¢1 007 00	¢1 E 42 00	¢1.0(2.00	¢1 507 00	2 50/	2 50/
Per Credit 12 Credits or more (nor competer)	\$1,027.00 \$12,324.00	\$1,543.00 \$18516.00	\$1,063.00 \$12,756.00	\$1,597.00 \$10.164.00	3.5% 3.5%	3.5% 3.5%
12 Credits or more (per semester)	\$12,524.00	\$18,516.00	\$12,756.00	\$19,164.00	3.5%	3.5%
Master of Medical Laboratory Science Per Credit	\$714.00	\$714.00	\$739.00	\$739.00	3.5%	3.5%
hool of Nursing	\$714.00	\$714.00	\$739.00	\$759.00	3.370	3.3 %
Nurse Midwifery Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals						
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD						
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit	\$1,018.00	\$1,018.00	\$1,053.00	\$1,053.00	3.4%	3.4%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD	\$1,018.00 \$9,162.00	\$1,018.00 \$9,162.00	\$1,053.00 \$9,477.00	\$1,053.00 \$9,477.00	3.4% 3.4%	3.4% 3.4%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN)	\$9,162.00	\$9,162.00	\$9,477.00	\$9,477.00	3.4%	3.4%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit						
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate	\$9,162.00	\$9,162.00	\$9,477.00	\$9,477.00	3.4%	3.4%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching	\$9,162.00	\$9,162.00	\$9,477.00	\$9,477.00	3.4%	3.4%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20)	\$9,162.00 \$730.00	\$9,162.00 \$730.00	\$9,477.00 \$755.00	\$9,477.00 \$755.00	3.4% 3.4%	3.4% 3.4%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit	\$9,162.00 \$730.00 \$1,487.00	\$9,162.00 \$730.00 \$1,487.00	\$9,477.00 \$755.00 \$1,539.00	\$9,477.00 \$755.00 \$1,539.00	3.4% 3.4% 3.5%	3.4% 3.4% 3.5%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00	3.4% 3.4% 3.5% 3.5% 3.5%	3.4% 3.4% 3.5% 3.5% 3.5%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Ilege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only)	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,161.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,700.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00	3.4% 3.4% 3.5% 3.5% 3.5% 0.0%	3.4% 3.4% 3.5% 3.5% 0.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Dilege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term)	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,161.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,700.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 3.5% 0.0% 0.0%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Ilege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only)	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,161.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,700.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00	3.4% 3.4% 3.5% 3.5% 3.5% 0.0%	3.4% 3.4% 3.5% 3.5% 3.5% 0.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Dege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,161.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,700.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 3.5% 0.0% 0.0%	3.4% 3.4% 3.5% 3.5% 3.5% 0.0% 0.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Delege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,161.00 \$13,932.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,700.00 \$20,400.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Dege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,161.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,700.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 3.5% 0.0% 0.0%	3.4% 3.4% 3.5% 3.5% 3.5% 0.0% 0.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Dilege of Pharmacy (TC & UMD) and Professional Program Per Credit (Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load Dilege of Veterinary Medicine Enrolled prior to Fall 2022 Per Credit 9 Credits or more (Term)	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$13,932.00 \$13,932.00 \$13,932.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,487.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$1,539.00 \$1,161.00 \$13,932.00 \$13,932.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$1,539.00 \$1,539.00 \$1,700.00 \$20,400.00 \$20,400.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Ilege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$13,932.00 \$13,932.00 \$13,932.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00 \$13,932.00 \$13,932.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 1.0% 1.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Dilege of Pharmacy (TC & UMD) and Professional Program Per Credit (Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load Dilege of Veterinary Medicine Enrolled prior to Fall 2022 Per Credit 9 Credits or more (Term)	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$13,932.00 \$13,932.00 \$13,932.00 \$13,932.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$1,487.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00	\$9,477.00 \$755.00 \$1,539.00 \$1,539.00 \$1,161.00 \$13,932.00 \$13,932.00 \$13,932.00	\$9,477.00 \$755.00 \$1,539.00 \$1,539.00 \$1,539.00 \$1,700.00 \$20,400.00 \$20,400.00 \$20,400.00	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Dilege of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credit: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load Dilege of Veterinary Medicine Enrolled prior to Fall 2022 Per Credit 9 Credits or more (Term) Admitted Fall 2022 Per Credit 9 Credits or more (Term)	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$13,932.00 \$13,932.00 \$13,932.00 \$13,932.00 \$14,976.00 \$14,976.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$20,400.00 \$20,800.00 \$20,900.00 \$	\$9,477.00 \$755.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00 \$13,932.00 \$13,932.00 \$15,120.00 \$15,120.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$3,123.00 \$28,107.00	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0% 1.0% 3.5%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 1.0% 1.0% 3.5%
Pediatric Clinical Nurse Specialist Pediatric Nurse Practitioner Psychiatric Mental Health Nurse Practitioner Women's Health Nurse Practitioner Health Care Design & Innovation Leadership in Health Information Technology for Health Professionals 99PRD Per Credit 9 Credits or more Master of Nursing (MN) Per Credit Masters in Integrative Health and Wellbeing Coaching Integrative Therapies and Healing Practices Certificate (Graduate School rate applied in FY20) Per Credit 6-14 Credits Each Credit over 14 Deg of Pharmacy (TC & UMD) and Professional Program Per Credit: Years 1-3 (part time only) 12 or more Credits: Years 1-3 (Term) Year 4: Term rates only for Summer/Fall/Spring regardless of credit load Dege of Veterinary Medicine Enrolled prior to Fall 2022 Per Credit 9 Credits or more (Term) Admitted Fall 2022 Per Credit	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$13,932.00 \$13,932.00 \$13,932.00 \$13,932.00 \$14,976.00 \$14,976.00	\$9,162.00 \$730.00 \$1,487.00 \$8,922.00 \$1,487.00 \$20,400.00 \$20,800.00 \$20,900.00 \$	\$9,477.00 \$755.00 \$9,234.00 \$1,539.00 \$1,161.00 \$13,932.00 \$13,932.00 \$13,932.00 \$15,120.00 \$15,120.00	\$9,477.00 \$755.00 \$1,539.00 \$9,234.00 \$1,539.00 \$1,700.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$20,400.00 \$3,123.00 \$28,107.00	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 0.0% 1.0% 1.0% 3.5%	3.4% 3.4% 3.5% 3.5% 0.0% 0.0% 1.0% 1.0% 3.5%

Program Completion Rate

	Tuition Rat	e Plan				
	Α	В	C D		E F 2022-2023	
	2021-2 Semester		2022-2023 Semester Rates		2022-2023 Semester Rates	
		Nonresident	Resident	Nonresident	Resident	Nonresident
Per Credit			\$500.00	\$500.00	new	new
North Dakota Rcpty (75% non-resident rate) - Enrolled prior to Fall 2	2022					
Per Credit		\$2,319.00		\$2,342.25		1.0%
9 Credits or more (Term)		\$20,871.00		\$21,080.25		1.0%
North Dakota Rcpty (75% non-resident rate) - Admitted Fall 2022 Per Credit		\$2,319.00		\$2,400.00		3.5%
9 Credits or more (Term)		\$2,319.00		\$2,400.00		3.5%
		,.		, ,		
North Dakota Rcpty, 3rd Semester, Senior Year (75% non-resident ra	ate)	¢1 720 25		¢1 756 50		1.00/
Per Credit 9 Credits or more (Term)		\$1,739.25 \$15,653.25		\$1,756.50 \$15,808.50		1.0% 1.0%
		¢10,000120		\$10,000,000		110 /0
Integrated Food Systems Leadership Certificate						
(joint program with School of Public Health & College of Food Agricul Per Credit	ture & Natural Resour \$1,825.00	\$1,825.00	\$1,400.00	\$1,400.00	-23.3%	-23.3%
	\$1,825.00	\$1,825.00	\$1,400.00	\$1,400.00	-23.3%	-23.3%
Poultry Health Certificate						
Per Credit	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	0.0%	0.0%
School of Public Health						
Per Credit (Fall & Spring) (includes 99PRD)	\$1,034.00	\$1,359.00	\$1,070.00	\$1,406.00	3.5%	3.5%
Per Credit (Summer)	\$1,034.00	\$1,034.00	\$1,070.00	\$1,070.00	3.5%	3.5%
Executive MHA						
Per Credit	\$1,632.00	\$1,632.00	\$1,632.00	\$1,632.00	0.0%	0.0%
Healthcare Administration Masters Per Credit	\$1,034.00	\$1,359.00	\$1,070.00	\$1,406.00	3.5%	3.5%
	\$1,054.00	\$1,559.00	\$1,070.00	\$1,400.00	5.570	5.570
Management Fundamentals in Health Care Organizations Certificate						
Per Credit	\$1,632.00	\$1,632.00	\$1,632.00	\$1,632.00	0.0%	0.0%
Healthcare Management Certificate in Behavioral Health (Per Credit						
Cohort 1 (January 2022 start)	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	0.0%	0.0%
ookston						
Undergraduate			FY23 Tuition Ra	to		
Per Credit	\$418.55	\$418.55	\$437.00	\$437.00		
13 Credits or more	\$5,441.00	\$5,441.00	\$5,681.00	\$5,681.00		
	President's Reco	mmended Tuitior	n Plan Adjustment			
Per Credit			\$7.32	\$7.32	1.75%	1.75%
13 Credits or more	Online Course Fe	e Elimination Adj	\$95.16 iustment:	\$95.16	1.75%	1.75%
		hased implementa				
Per Credit			\$11.13	\$11.13	2.66%	2.66%
13 Credits or more			\$144.69	\$144.69	2.66%	2.66%
luth						
Undergraduate						
Per Credit	\$477.75	\$681.50	\$486.10	\$693.45	1.75%	1.75%
13 Credits or more	\$6,210.00	\$8,859.00	\$6,319.00	\$9,014.00	1.76%	1.75%
Non-Degree, Nonresident, Summer Only						
Per Credit		\$477.75		\$486.10		1.75%
13 Credits or more		\$6,210.00		\$6,319.00		1.76%
Nidwest Student Exchange Program						
Per Credit		\$501.75		\$510.52		1.75%
13 Credits or more		\$6,522.00		\$6,636.00		1.75%
nternational Dregram Bartner						
nternational Program Partner Per Credit		\$501.75		\$510.52		1.75%
13 Credits or more		\$6,522.00		\$6,636.00		1.75%
				-		,
Swenson College of Science and Engineering Tuition Surcharge						
Students first enrolled in SCSE in fall 2021 or later. (paid in addition to rates above; fall, spring & summer)						
Flat	\$250.00	\$250.00	\$250.00	\$250.00	0.00%	0.00%

Graduate School General Programs: Same as Twin Cities

Medical School: Same as Twin Cities

1 U	uuui na	le i fall						
		B L-2022 ter Rates Nonresident		D -2023 er Rates Nonresident		F 2-2023 ster Rates Nonresiden		
School of Pharmacy: Same as Twin Cities								
Departmental Masters and Post-baccalaureate Certificates Master of Education (MEd) Master of Environmental Education (MEEd) Master of Environmental Health & Safety (MEnvHlthSa) Master of Social Work (MSW) Master of Tribal Administration and Governance (MTAG) Master of Tribal Resource & Environmental Stewardship (MTRES) Master of Professional Studies in Multidisciplinary Research & Creativity (N	MPS) (new Fall	2019)						
Per Credit	\$703.50	\$703.50	\$715.80	\$715.80	1.75%	1.75%		
Certificate Programs Post-baccalaureate Community College Teaching Post-baccalaureate Environmental Education Post-Baccalaureate Indigenous Environmental Systems and Principles of Re Post-Baccalaureate Tribal Administration and Leadership Post-Baccalaureate Tribal Sovereignty and Federal Indian Law Post-Baccalaureate Tribal Natural Resource Stewardship, Economics, and L Per Credit		gement \$703.50	\$715.80	\$715.80	1.75%	1.75%		
МВА								
(degree and non-degree seeking students)								
Per Credit (Duluth)	\$984.00	\$984.00	\$1,001.25	\$1,001.25	1.75%	1.75%		
Rochester MBA, Per Credit	\$1,092.00	\$1,092.00	\$1,111.15	\$1,111.15	1.75%	1.75%		
prris								
Undergraduate								
Per Credit (fall and spring) 13 Credits or more (fall and spring) Per Credit (summer) 13 Credits or more (summer)	\$484.00 \$6,292.00 \$484.00 \$6,292.00	\$564.50 \$7,338.00 \$484.00 \$6,292.00	\$492.48 \$6,402.00 \$492.48 \$6,402.00	\$574.40 \$7,467.00 \$492.48 \$6,402.00	1.75% 1.75% 1.75% 1.75%	1.75% 1.76% 1.75% 1.75%		
Nidwest Student Exchange Program								
Per Credit (fall and spring)		\$525.00		\$534.20		1.75%		
13 Credits or more (fall and spring)		\$6,825.00		\$6,944.00		1.74%		
Per Credit (summer)		\$484.00		\$492.48		1.75%		
13 Credits or more (summer)		\$6,292.00		\$6,402.00		1.75%		
chester								
Undergraduate								
Per Credit	\$476.00	\$476.00	\$492.65	\$492.65	3.5%	3.5%		
13 Credits or more	\$6,188.00	\$6,188.00	\$6,404.00	\$6,404.00	3.5%	3.5%		

Attachment 3 FY23 Recommended Incremental Investments

		A FY23 Incremental Investment		B FY23 Incremental Investment
	Recurring Categories and Items			
1	Facilities and Technology Infrastructure		<u> Program Enhancement/Compliance - Strategic Plan</u>	
2	Software Licenses/Maintenance	1,966,134	Public Safety - 3 Officers/2 Vehicles TC	452,700
3	Utilities, New Building Operations, Debt, Leases	810,326	Public Safety - TC - Operating Budget	400,000
4			U Health & Safety - Compliance Application Support	135,000
5	Subtotal Infratsructure	2,776,460	University Senate	113,750
6			Academic Compliance Intern	25,000
7	Core Operations and Services		Strategic Plan Investments - Unit Initiatives	12,085,120
8	Library Collections	284,000	Subtotal Strategic Plan	13,211,570
9	Trades Compensation Differential-FM TC	403,210		
10	Litigation Attorney - OGC	230,000		
11	Institutional Membership Dues	179,000	Institutionally Managed Student Aid	
12	Operating Budget Support - Multiple Units	3,911,545	President's Matching Scholarship Program	90,000
13	Subtotal - General Operations	5,007,755	Subtotal Student Aid	90,000
14				
15	FY22 Tuition -Actual to Budget Variance			
16	Address Revenue Shortfall - Multiple Units	14,918,335		
17	Subtotal Tuition Variance	14,918,335	TOTAL Non-Compensation Investments	36,004,120
18				
19				
20				
21	*Recurring - funded by a combination of O&M allocation	on, tuition revenue and inter	nal reallocation.	
22				

Attachment 3 FY23 Recommended Incremental Investments

		FY23 Incremental Investment		FY23 Incremental Investment
23				
24	Nonrecurring Items			
25				
26	Facilities and Technology Infrastructure		PEAK Support and Implementation	
27		1 1 50 000		105 000
28	MN Institute on the Devloping Brain-Debt Service	1,152,000	Office of Human Resources Backfill	125,000
29	Come Ourometrieure au d'Commissee		Professional Services and PEAK Success Office FY23 - FY25	15,000,000
30	<u>Core Operations and Services</u>			15,125,000
31	Audit Operating Budget Support Pridge	100,000	* estimates of total cost over three to four years - up to this amount v	will be transforred as
32	Audit - Operating Budget Support Bridge Institutional Data Position-Bridge to Restructuring	93,750	needed, not up-front	viii de transferreu as
33 34	F&A Rate Consultant - OVPR	75,000	needed, not up-nont	
34	Research Infrastrucure Support	500,000		
36	UMC Operating Shortfall	1,181,935		
37	UMD Operating Shortfall	4,469,679	TOTAL INVESTMENTS	32,920,789
38	UMM Operating Shortfall	1,693,425		01,910,709
39		8,113,789	Sources:	
40		-)):		
41	Program Enhancement/Support/Compliance		Central Balances	3,170,789
42			Withdrawal of TIP earnings in CEF*	17,000,000
43	President's Investment in the Strategic Plan (UMF Support)	7,000,000	To Be Determined if Needed in Years 3 and 4 for PEAK	5,000,000
44	President's Initiative to Prevent Sexual Misconduct	535,000	Set Aside from Recurring FY23 Balance	750,000
45	Public Safety TC - Extension of Police Overtime	350,000	Targeted Support from UMF for the Strategic Plan	7,000,000
46	Systemwide Enrollment Events/Logistics etc.	50,000		
47	Systemwide Enrollment Marketing	500,000	TOTAL SOURCES	32,920,789
48	Tax Accountant - Reassess after one year	95,000		

Attachment 4 <u>FY22 and FY23 Fringe Benefit Rates by Component</u>

Fringe Component	Academic/Police	Non- Academic	Partial Benefits	Post Docs with UPlan	Graduate Assistant/GA Hlth
Retirement	12.2%	7.8%			
Income					
Disability	0.4%				
Unemployment	0.2%	0.2%	0.2%	0.2%	
Workers Comp	0.3%	0.3%	0.3%	0.3%	
FICA	4.9%	4.9%	4.9%	4.9%	
Medicare	1.4%	1.4%	1.4%	1.4%	
Medical	11.1%	11.1%		11.1%	
Dental	0.5%	0.5%		0.5%	
Life	0.4%	0.4%		0.4%	
Tuition	0.6%	0.6%		0.6%	
GA Health					22.9%
Internal Admin	0.7%	0.7%	0.7%	0.7%	0.7%
Vacation	0.8%	0.8%		0.8%	
Fringe Rate	33.5%	28.7%	7.5%	20.9%	23.6%

Actual 2021-22

Proposed 2022-23 – for Budget Implementation

Fringe Component	Academic/Police	Non- Academic	Partial Benefits	Post Docs with UPlan	Graduate Assistant/GA Hlth
Retirement	10.7%	6.3%			
Income					
Disability	0.4%				
Unemployment	0.5%	0.5%	0.5%	0.5%	
Workers Comp	0.4%	0.4%	0.4%	0.4%	
FICA	5.5%	5.5%	5.5%	5.5%	
Medicare	1.4%	1.4%	1.4%	1.4%	
Medical	14.8%	14.8%		14.8%	
Dental	0.4%	0.4%		0.4%	
Life	0.2%	0.2%		0.2%	
Tuition	0.4%	0.4%		0.4%	
GA Health					23.6%
Internal Admin	0.5%	0.5%	0.5%	0.5%	0.5%
Vacation	1.6%	1.6%		1.6%	
Fringe Rate	36.8%	32.0%	8.3%	25.7%	24.1%

** Graduate Student tuition remission is a flat charge per hour that a student works

Attachment 5

Graduate and Professional Student Fringe Table

<u>Tuition Fringe as Dollar per Hour Charge</u> Fiscal Year 2022-23

	F	iscal Year 202	22-23			
		Tuition	Health	FICA	Total of	
		per hour		& Other Charges*	% Fringe	
Summer	Term Only		1	<u>т</u> т		
9571	Summer Term TA	\$0.00	23.6%	0.5%	24.1%	
9572	Summer Term RA	\$0.00	23.6%	0.5%	24.1%	
9573	Summer Term AF	\$0.00	23.6%	0.5%	24.1%	
9574	Summer Session TA w/ T. Ben	\$48.29	23.6%	0.5%	24.1%	
9575	Summer Session TA w/o T. Ben	\$0.00	23.6%	0.5%	24.1%	
Academic	Year and Summer Term		Ι	1		
9510	Grad Assistant Coach	\$21.69	23.6%	0.5%	24.1%	
9511	Teaching Assistant (TA)	\$21.69	23.6%	0.5%	24.1%	
9515	Graduate Instructor	\$21.69	23.6%	0.5%	24.1%	
9517	Ph.D. Cand. Graduate Instructor	\$3.44	23.6%	0.5%	24.1%	
9518	Adv. Masters TA	\$3.44	23.6%	0.5%	24.1%	
9519	Ph.D. Cand. w/24 thesis cred. TA	\$3.44	23.6%	0.5%	24.1%	
9521	Research Assistant (RA)	\$21.69	23.6%	0.5%	24.1%	
9521	Graduate Research Project Asst.	\$21.69	23.6%	0.5%	24.1%	
9520	Ph.D. Cand. Grad Research Proj. Asst.	\$3.44	23.6%	0.5%	24.1%	
9527	Adv. Masters RA	\$3.44	23.6%	0.5%	24.1%	
9528	Ph.D. Cand. w24 thesis cred. RA	\$3.44	23.6%	0.5%	24.1%	
5525		Ş3. 11	23.070	0.570	24.170	
9531	Admin Fellow (AF)	\$21.69	23.6%	0.5%	24.1%	
9532	Adv. Masters AF	\$3.44	23.6%	0.5%	24.1%	
9533	Ph.D. Cand. w/24 thesis cred. AF	\$3.44	23.6%	0.5%	24.1%	
			T	· · · · · · · · · · · · · · · · · · ·		
9535	Professional Program Asst.	\$0.00	23.6%	0.5%	24.1%	
9538	Legal Project Assistant w/T. Ben	\$48.98	0.0%	0.0%	0.0%	
9539	Legal Project Assistant w/o T. Ben	\$0.00	0.0%	0.0%	0.0%	
2000		, , , , , , , , , , , , , , , , , , ,	0.070	0.070	5.670	
9553	Dental Fellow	\$21.69	0.00%	8.3%	8.3%	
9554	Med Fellow, Graduate Program	\$10.85	0.00%	8.3%	8.3%	
9559	Med. Resident, Graduate Program	\$10.85	0.00%	8.3%	8.3%	
9549	Vet Resident, Graduate Program	\$14.47	0.00%	8.3%	8.3%	

* This column includes Social Security, Medicare, Unemployment Insurance, Workers Compensation, and an Internal Administration Fee. All job classes, except the Legal Project Assistant classes, contribute 0.5% for the Internal Administration Fee. In addition to the Internal Administration Fee, Dental Fellow, Medical Fellow, Medical Resident, and Veterinary Resident job classes contribute 6.9% to Social Security/Medicare, 0.5% to Unemployment Insurance, and 0.4% to Workers Compensation for a total of 8.3%.

Attachment 6

DEFINITIONS OF CURRENT SPONSORED AND NONSPONSORED FUNDS

Current funds can be categorized as either sponsored or nonsponsored.

Sponsored funds consist of grants and contracts administered through the Sponsored Project Administration (SPA). All sponsored research funds are restricted and are generally subject to special grant reporting procedures. Restricted funds are subject to legally binding limits and rules established by the person or organization providing these funds for specific purposes, programs, departments, or schools.

Within the nonsponsored grouping, funds can be classified as unrestricted or restricted. Unrestricted current funds include all funds over which the University retains full control to direct their use in achieving its institutional purposes. Most current nonsponsored funds are unrestricted; exceptions include State Specials, Federal Appropriations, and Other Restricted funds such as Foundations, Endowment Target, Local Governments, etc. Externally restricted funds may be used only in accordance with the purposes established by the source of such funds.

CURRENT NONSPONSORED FUNDS

CENTRALLY DISTRIBUTED AND ATTRIBUTED

Operations and Maintenance: Operations and maintenance funds consist primarily of the general appropriation from the State of Minnesota plus tuition revenues. Other sources contributing to the fund include Application and Student Payment related fees, Enterprise Assessment fees, and a transfer of funds from the central reserves fund.

State Specials: State Specials funds consist of restricted-purpose appropriations from the State. The University receives State Special allocations in seven categories: 1) Agriculture, 2) Health Sciences, 3) Technology, 4) System Specials (miscellaneous items including support for, Labor Education Service, Natural Resources Research Institute, Center for Urban and Regional Affairs, the Bell Museum of Natural History, and the Humphrey Exhibit, 5) U/Mayo Partnership, 6) Cigarette Tax proceeds, and 7) MN Care.

Indirect Cost Recoveries: Indirect Cost Recovery funds consist of partial reimbursements to the University for the indirect costs of research based on a percentage of sponsored grant and contract direct costs. Indirect costs of research are those expenses (often referred to as overhead) that cannot be readily and exclusively attributed to a specific research grant or contract. Components of the indirect cost rate include departmental administration, sponsored projects general administration, building and equipment depreciation, operations and maintenance, and libraries.

Central Reserves: Central Reserve funds consist of non-dedicated investment earnings and recognized gains/(losses).

SELF-SUSTAINING

Auxiliary Enterprises: The University operates a number of self-sustaining operations called auxiliary enterprises. Its primary mission is to provide goods and/or services to individuals within the University including students, faculty, and staff. They also provide goods and services to the public. Residence halls, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are the University's primary auxiliary enterprises. Auxiliary enterprises largely operate as freestanding entities, responsible for covering all of their operating costs with fees charged.

Internal Service Activities: Internal Service Activities are institutional services established for reasons of convenience, cost, or control. Its primary mission is to provide goods and/or services to other University departments. Examples of major internal service activities include U Market, Fleet Services, Printing, and Graphic Arts, and Research Animal Resources.

Other Unrestricted Accounts including Central Pools: The resources in these funds are primarily miscellaneous external sales and services. The central fringe benefit recovery pools are also included in this classification.

Other Restricted Accounts: Nonsponsored restricted funds consist of funds from business and industry, foundations including the University of Minnesota Foundation and the Arboretum Foundation, federal and state work-study, SEOG and PELL grants, private practice, and restricted funds from federal, state, and local government agencies, individuals, and others.

CURRENT SPONSORED FUNDS

Federal Research: These funds are composed of expendable research grants, appropriations, and contracts received from the federal government.

Other Sponsored Research: Other sponsored research funds include grants, appropriations, and contracts from non-federal sources including state and local government and private sources.

Campus/College	Fee Name	Dimension	Rate type	2022 Amount	2023 Amount
Crookston					
Crookston	Advanced Animal Evaluation - Dairy	Consumable Materials	Flat	\$42.00	\$42.00
Crookston	Analytical Chemistry/Spectroscopy	Consumable Materials	Flat	\$35.00	\$35.00
Crookston	Anatomy & Physiology I	Consumable Materials	Flat	\$45.00	\$45.00
Crookston	Animal Evaluation	Consumable Materials	Flat	\$35.00	\$35.00
Crookston	Animal Health & Disease	Consumable Materials	Flat	\$21.00	\$21.00
Crookston	Animal Science Field Trip	Travel/Lodging/Transport	Flat	\$12.00	\$12.00
Crookston	Animal Science Lab Tier 1	Travel/Lodging/Transport	Flat	\$25.00	\$25.00
Crookston	Animal Science Lab Tier 2	Consumable Materials	Flat	\$30.00	\$30.00
Crookston	Animal Science Lab Tier 3	Consumable Materials	Flat	\$40.00	\$40.00
Crookston Crookston	Animal Science Lab Tier 4 Applied Animal Nutrition	Consumable Materials Consumable Materials	Flat Flat	\$64.00 \$53.00	\$64.00 \$53.00
Crookston	Art Design & Technique	Consumable Materials	Flat	\$65.00	\$6.00
Crookston	Beef Production	Consumable Materials	Flat	\$16.50	\$16.50
Crookston	Beef Production	Travel/Lodging/Transport	Flat	\$21.50	\$21.50
Crookston	CPR Certification	Service	Flat	\$26.00	\$26.00
Crookston	Criminal Investigation	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00
Crookston	Cultural Immersion Practicum	Travel/Lodging/Transport	Flat	\$75.00	\$75.00
Crookston	Develop Appropriate Pre-Primary Education	Consumable Materials	Flat	\$35.00	\$35.00
Crookston	Ecology	Consumable Materials	Flat	\$12.00	\$12.00
Crookston	Elementary Art	Consumable Materials	Flat	\$60.00	\$60.00
Crookston	Elementary Student Teaching	Exam/Assessment	Flat	\$270.00	\$270.00
Crookston	Elements of Forestry	Consumable Materials	Flat	\$35.00	\$35.00
Crookston	Entomology (NATR)	Consumable Materials	Flat	\$38.00	\$38.00
Crookston	Equine Exercise Physiology	Travel/Lodging/Transport	Flat	\$40.00	\$40.00
Crookston	Equine Reproduction Techniques	Consumable Materials	Flat	\$32.00	\$50.00
Crookston	ESL Tutoring/Testing	Individual Instruction	Flat	\$168.00	\$168.00
Crookston	Facility Maintenance/Safety	Consumable Materials	Flat	\$25.00	\$25.00
Crookston	Fate of Chemicals in the Environment	Consumable Materials	Flat	\$59.00	\$59.00
Crookston	Fisheries	Consumable Materials	Flat	\$32.00	\$32.00
Crookston	Floral Design Tier 1	Consumable Materials	Flat	\$90.00	\$90.00
Crookston	HORT 3093	Consumable Materials	Flat	\$35.00	\$35.00
Crookston	Limnology	(multiple components)	Flat	\$90.00	\$90.00
Crookston Crookston	Livestock Facilities & Env Sci	Travel/Lodging/Transport Consumable Materials	Flat Flat	\$18.00 \$78.00	\$18.00 \$78.00
Crookston	Mammalogy (BIOL)) Mammalogy (NATR)	Consumable Materials	Flat	\$78.00 \$78.00	\$78.00 \$78.00
Crookston	Organic Chemistry 1	Consumable Materials	Flat	\$60.00	\$60.00
Crookston	Ornithology (a)	Consumable Materials	Flat	\$43.00	\$43.00
Crookston	Ornithology (b)	Consumable Materials	Flat	\$43.00	\$43.00 \$43.00
Crookston	Park/Rec Management	Travel/Lodging/Transport	Flat	\$30.00	\$30.00
Crookston	Private Music Instruction	Individual Instruction	Flat	\$50.00	\$50.00
Crookston	Raptor Ecology	Travel/Lodging/Transport	Flat	\$75.00	\$75.00
Crookston	Reproduction Al and Lactation	Consumable Materials	Flat	\$79.00	\$110.00
Crookston	Plant Taxonomy	Consumable Materials	Flat	\$20.00	\$20.00
Crookston	Science Lab - Tier 1	Consumable Materials	Flat	\$20.00	\$20.00
Crookston	Science Lab - Tier 2	Consumable Materials	Flat	\$30.00	\$30.00
Crookston	Science Lab - Tier 3	Consumable Materials	Flat	\$40.00	\$40.00
Crookston	Soil Fertility & Plant Nutrition	Consumable Materials	Flat	\$33.00	\$33.00
Crookston	Special Topics in Animal Science	Consumable Materials	Flat	\$20.00	\$20.00
Crookston	Special Topics in Animal Science	Travel/Lodging/Transport	Flat	\$30.00	\$30.00
Crookston	Welding/Manufacturing	Consumable Materials	Flat	\$30.00	\$30.00
Crookston	Wildlife Management - Special Topics	Consumable Materials	Flat	\$50.00	\$50.00
Crookston	Wildlife Management - Special Topics	Travel/Lodging/Transport	Flat	\$21.00	\$21.00
Crookston	Wildlife/Ecology Management	Consumable Materials	Flat	\$24.00	\$24.00
Crookston	EQSC 1033 - Intro to Comp Animals	Consumable Materials	Flat	\$28.00	\$28.00
Crookston	EQSC 2202 - Advanced Equine Evaluation	Consumable Materials	Flat	\$312.00	\$312.00
Crookston	EQSC 2110 - Farrier Science	Consumable Materials	Flat	\$55.00	\$55.00
Crookston	EQSC 4102 - Equine Mgmt	Consumable Materials	Flat	6 00	\$55.00
Crookston	Victimology	Access/Rent/Usage/Own	Flat	\$77.00	\$77.00
Duluth			F 1. (6000 00	4000 00
Duluth	Acting Voice Lesson	Individual Instruction	Flat	\$328.00	\$328.00
Duluth	American Sign Language (ASL) Lab	Access/Rent/Usage/Own	Flat	\$55.00	\$55.00
Duluth	Applied Music Lesson - Music Majors	Individual Instruction	Flat DerCredit	\$209.00	\$209.00
Duluth	Applied Music Lesson - Music Majors	Individual Instruction	PerCredit	\$58.00	\$58.00
Duluth Duluth	Applied Music Lesson - Non-majors	Individual Instruction	Flat Flat	\$328.00 \$475.00	\$328.00 \$475.00
Duluth Duluth	Aquatic Food Webs - Travel/field trip Assessment in the Classroom	Travel/Lodging/Transport Service	Flat Flat	\$475.00 \$30.00	\$475.00 \$30.00
Duluti		JEIVICE	ιαι	\$30.00	\$20.00

Campus/College	Fee Name	Dimension	Rate type	2022 Amount	2023 Amount
Duluth	Biology Fee	Consumable Materials	Flat	\$88.75	\$88.75
Duluth	Biology Field Trips	Travel/Lodging/Transport	Flat	\$26.00	\$26.00
Duluth	Bowling	Access/Rent/Usage/Own	Flat	\$58.00	\$58.00
Duluth	CEHSP Background Check	Service	Flat	\$44.00	\$44.00
Duluth	Chemical Engineering Lab	Consumable Materials	Flat	\$31.00	\$31.00
Duluth	Chemical Engineering Lab	Consumable Materials	Flat	\$62.00	\$65.00
Duluth	Chemistry/Biochemistry Fee	Consumable Materials	Flat	\$80.00	\$80.00
Duluth	Civil Engineering Lab	Consumable Materials	Flat	\$62.00	\$62.00
Duluth	College in the Schools UMD	Tuition	Flat	\$92.00	\$92.00
Duluth	Computer Network Access Fee-Grad/M Active Status	Access/Rent/Usage/Own	Flat	\$6.00	\$6.00
Duluth	Communication Science Disorders (CSD) Lab	Consumable Materials	PerCredit	\$12.00	\$12.00
Duluth	Cross Country Skiing	Access/Rent/Usage/Own	Flat	\$43.00	\$43.00
Duluth	EDUC EdTPA	Service	Flat	\$270.00	\$270.00
Duluth	Electrical Engineering Lab	Consumable Materials	Flat	\$47.00	\$47.00
Duluth	English Language/Culture Institute (ELCI) FILOT	(multiple components)	Flat	\$7,044.44	\$7,375.33
Duluth	English Language/Culture Institute (ELCI) Sum FILOT	(multiple components)	Flat	\$6,622.75	\$6,933.69
Duluth	Geography Field Techniques	Travel/Lodging/Transport	Flat	\$185.00	\$185.00
Duluth	Geographical Information Systems (GIS) Lab	Consumable Materials	Flat	\$20.00	\$20.00
Duluth	Geography of Soils	Travel/Lodging/Transport	Flat	\$121.50	\$121.50
Duluth	Geological Sciences Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00
Duluth	Half Recital - Undergraduate Music Majors	Service	Flat	\$76.50	\$76.50
Duluth	AHS Field Trip	Travel/Lodging/Transport	Flat	\$35.00	\$35.00
Duluth	CPR/First Aid	Service	Flat	\$15.00	\$15.00
Duluth	Intercultural Communication	Travel/Lodging/Transport	Flat	\$120.00	\$120.00
Duluth	Locker Room/Towel	Access/Rent/Usage/Own	Flat	\$9.00	\$9.00
Duluth	Marine Biology - Friday Harbor WA/Woods Hole MA	Travel/Lodging/Transport	Flat	\$2,495.00	\$2,495.00
Duluth	Mechanical & Industrial Engineering Lab	Consumable Materials	Flat	\$42.00	\$42.00
Duluth	Outdoor Education Methods	Travel/Lodging/Transport	Flat	\$81.00	\$81.00
Duluth	Outdoor leadership	Travel/Lodging/Transport	Flat	\$286.00	\$286.00
Duluth	PE Kayaking	Access/Rent/Usage/Own	Flat	\$74.00	\$74.00
Duluth	PE Rock Climbing	Access/Rent/Usage/Own	Flat	\$63.00	\$63.00
Duluth	Art and Design Consumables Fee	Consumable Materials	Flat	\$35.00	\$35.00
Duluth	Group Voice Lesson	Individual Instruction	Flat	\$158.00	\$158.00
Duluth	Private Singing Lesson	Individual Instruction	Flat	\$352.00	\$352.00
Duluth	Recital - Graduate Music Majors	Service	Flat	\$204.00	\$204.00
Duluth	Recital - Undergraduate Music Majors	Service	Flat	\$153.00	\$153.00
Duluth	Recreation Course Fee	Travel/Lodging/Transport	Flat	\$95.00	\$95.00
Duluth	Ropes Course Management	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00
Duluth	Social Work Field Fee	Service	Flat	\$117.00	\$117.00
Duluth	Wasatch-Uinta Field Camp Room and Board	Travel/Lodging/Transport	Flat	\$1,735.00	\$2,937.00
Duluth	Mojave Field Class	Travel/Lodging/Transport	Flat	. ,	\$700.00
<u>Morris</u>					
Morris	Concert Choir Retreat	Travel/Lodging/Transport	Flat	\$80.00	\$80.00
Morris	Concert Choir Performance Tour	Travel/Lodging/Transport	Flat	900.00	\$125.00
Morris	Education Program Fee	Program	Flat	\$300.00	\$300.00
Morris	Elementary Ed Practicum: Cross Cultural Experience	Travel/Lodging/Transport	Flat	\$475.00	\$475.00
Morris	Endorsement/Additional Licensure Fee	Program	Flat	\$200.00	\$200.00
Morris	French: Food in Life and Literature	Consumable Materials	Flat	\$35.00	\$50.00
Morris	Jazz Retreat Fee	Travel/Lodging/Transport	Flat	\$50.00	\$50.00
Morris	Minneapolis Museum Travel	Travel/Lodging/Transport	Flat	\$25.00	\$25.00
Morris	Private Music Lesson	Individual Instruction	Flat	\$375.00	\$375.00
Morris	Student Teaching Fee	Exam/Assessment	Flat	\$400.00	\$400.00
Morris	Studio Art Materials Fee	Consumable Materials	PerCredit	\$400.00	\$400.00
Morris	Studio Art Materials Fee II	Consumable Materials	Flat	\$75.00	\$75.00
Morris	Symphonic Winds Retreat	Travel/Lodging/Transport	Flat	\$90.00	\$90.00
Morris	Music Technology Fee	access/Rent/Usage/Own	Flat	\$100.00	\$100.00
Morris	Theatre Arts Design Software	E-Learn	Flat	\$100.00	\$100.00
Morris	Theatre Arts Materials Fee	Consumable Materials	Flat	\$50.00	\$50.00
		consumable materials	That	\$30.00	\$50.00
<u>Rochester</u>			F 1- 1	A	A
Rochester	Environmental Health Field Trips	Travel/Lodging/Transport	Flat	\$14.00	\$14.00
Rochester	Environmental Health Field Trips	Consumable Materials	Flat	\$28.00	\$28.00
Rochester	Lab Supplies for Anatomy & Physiology	Consumable Materials	Flat	\$5.00	\$5.00
Rochester	Lab Supplies for Biochemistry II	Consumable Materials	Flat	\$85.00	\$85.00
Rochester	Lab Supplies for Biology	Consumable Materials	Flat	\$50.00	\$50.00
Rochester	Lab Supplies for Chemical Reactivity	Consumable Materials	Flat	\$40.00	\$40.00
Rochester	Lab Supplies for Chemical Structures	Consumable Materials	Flat	\$20.00	\$20.00
Rochester	Lab Supplies for Echocardiography	Consumable Materials	Flat	\$120.00	\$120.00

Campus/College	Fee Name	Dimension	Rate type	2022 Amount	2023 Amount
Rochester	Lab Supplies for General Chemistry II	Consumable Materials	Flat	\$10.00	\$10.00
Rochester	Lab Supplies for Microbiology	Consumable Materials	Flat	\$50.00	\$50.00
Rochester	Lab Supplies for Molecular/Cellular Biology	Consumable Materials	Flat	\$50.00	\$50.00
Rochester	Lab Supplies for Organic Chemistry II	Consumable Materials	Flat	\$20.00	\$20.00
Rochester	Strengths Quest Assessment	Exam/Assessment	Flat	\$14.00	\$14.00
Rochester	Trajesys Online Clinical Record	Access/Rent/Usage/Own	Flat	\$150.00	\$150.00
Rochester	Humanities Activity Fee (Yoga Lessons)	Personnel	Flat	\$80.00	\$80.00
<u>Twin Cities</u> Academic Health Sciences	E112 Application of Diagnostic Micr Drinsiples TC	Consumable Materials	Flat	\$250.00	\$250.00
Academic Health Sciences	5112 Application of Diagnostic Micr Principles-TC 5212 App of Hematology/Hemostasis Principles TC	Consumable Materials	Flat	\$230.00 \$70.00	\$250.00 \$72.00
Academic Health Sciences	5311-Fundamental Biomedical Lab Techniques - TC	Consumable Materials	Flat	\$194.00	\$201.00
Academic Health Sciences	5312 Body Fluid Analysis TC	Consumable Materials	Flat	\$131.00	\$131.00
Academic Health Sciences	5514 Application of Transfusion Medicine Princ TC	Consumable Materials	Flat	\$188.00	\$188.00
Academic Health Sciences	Microscope Fee I	Access/Rent/Usage/Own	Flat	\$25.00	\$26.00
Academic Health Sciences	Microscope Fee II	Access/Rent/Usage/Own	Flat	\$50.00	\$52.00
Academic Health Sciences	Molecular Fees MLSP 6402	Consumable Materials	Flat	\$205.00	\$205.00
Carlson Schl of Mgmt	CSOM Enterprise Fee - Brands	Service	Flat	\$400.00	\$400.00
Carlson Schl of Mgmt	CSOM Enterprise Fee - Consulting	Service	Flat	\$400.00	\$400.00
Carlson Schl of Mgmt	CSOM Enterprise Fee - Fixed Income	Service	Flat	\$400.00	\$400.00
Carlson Schl of Mgmt	CSOM Enterprise Fee - Growth	Service	Flat	\$400.00	\$400.00
Carlson Schl of Mgmt	CSOM Enterprise Fee - Ventures	Service	Flat	\$400.00	\$400.00
Carlson Schl of Mgmt	IBUS 3002 Acct. 3001: Managerial Acctg-Argentina	Travel/Lodging/Transport	Flat	\$5,600.00	\$5,800.00
Carlson Schl of Mgmt	IBUS 2021: Design your Career in United Kingdom	Travel/Lodging/Transport	Flat	\$5,600.00	\$4,800.00
Carlson Schl of Mgmt Carlson Schl of Mgmt	IBUS 3019: Equity in Leadership New Zealand	Travel/Lodging/Transport Travel/Lodging/Transport	Flat Flat	\$5,600.00 \$5,300.00	\$5,800.00 \$5,300.00
Carlson Schl of Mgmt	IBUS 3021 (HRIR 3021): HR Management/Australia IBUS 3033W Business Communication in Spain	Travel/Lodging/Transport	Flat	\$5,500.00 \$5,500.00	\$5,500.00 \$5,500.00
Carlson Schl of Mgmt	IBUS 3055 Innovating with Technology	Travel/Lodging/Transport	Flat	\$5,500.00	\$5,500.00
Carlson Schl of Mgmt	IBUS 3080 Costa Rica Program	Travel/Lodging/Transport	Flat	\$4,800.00	\$5,200.00
Carlson Schl of Mgmt	IBUS 3101 CIMBA Undergrad Semester Program	Program	Flat	\$1,000.00	\$1,000.00
Carlson Schl of Mgmt	IBUS 3500 Program Fee - CGI Undergrad Exchg Prog	Program	Flat	\$2,500.00	\$2,500.00
Carlson Schl of Mgmt	IBUS 3500 Semester Exchange Undergraduate	Tuition	Flat	\$6,659.00	\$7,002.00
Carlson Schl of Mgmt	IBUS 3700 London Schl/Econ Admin Fee	Program	Flat	\$750.00	\$750.00
Carlson Schl of Mgmt	IBUS 3700 Sec 001 London Schl/Econ - 1 Session	Tuition	Flat	\$3,074.00	\$3,255.00
Carlson Schl of Mgmt	IBUS 3700 Sec 002 London Schl/Econ - 2 Sessions	Tuition	Flat	\$5,194.00	\$5,512.00
Carlson Schl of Mgmt	IBUS 3700 Sec 003 London Schl/Econ - 3 Sessions	Tuition	Flat	\$6,148.00	\$6,405.00
Carlson Schl of Mgmt	IBUS 3701 Vienna Summer Undergrad Program Fee	Program	Flat	\$1,800.00	\$750.00
Carlson Schl of Mgmt	IBUS 3701 Vienna Summer UG Prog - 8 credits	Fee in Lieu of Tuition	Flat		\$4,309.00
Carlson Schl of Mgmt	IBUS 3701 Vienna Summer UG Prog - 4 credits IBUS 3702 Copenhagen Summer Undergrad Prog	Fee in Lieu of Tuition	Flat	¢7Γ0 00	\$2,155.00
Carlson Schl of Mgmt Carlson Schl of Mgmt	IBUS 3702 Copenhagen Summer Undergrad Prog IBUS 3702 Copenhagen Summer UG Prog - 8 credits	Program Fee in Lieu of Tuition	Flat Flat	\$750.00	\$750.00 \$4,309.00
Carlson Schl of Mgmt	IBUS 3702 Copenhagen Summer UG Prog - 8 credits	Fee in Lieu of Tuition	Flat		\$2,155.00
Carlson Schl of Mgmt	IBUS 3702 Copenhagen Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$2,155.00
Carlson Schl of Mgmt	IBUS 3704 Shanghai Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$2,155.00
Carlson Schl of Mgmt	IBUS 3800 CIMBA Summer Program	Program	Flat	\$750.00	\$750.00
Carlson Schl of Mgmt	IBUS 4125 Global Banking in Europe	Travel/Lodging/Transport	Flat	\$5,500.00	\$5,500.00
Carlson Schl of Mgmt	IBUS 5090 Independent Study	Travel/Lodging/Transport	Flat	\$5,800.00	\$5,800.00
Carlson Schl of Mgmt	IBUS 5140 Vienna Summer Graduate Program	Program	Flat	\$1,800.00	\$750.00
Carlson Schl of Mgmt	IBUS 5301 Copenhagen Summer Graduate Program	Program	Flat	\$750.00	\$750.00
Carlson Schl of Mgmt	IBUS 5400, sec 003 : Global Business Practicum	Travel/Lodging/Transport	Flat	\$2,600.00	\$2,900.00
Carlson Schl of Mgmt	IBUS 5605 Shanghai Summer Graduate Program	Program	Flat	\$1,500.00	\$750.00
Carlson Schl of Mgmt	IBUS 6402: Morocco Diversifies: Sustain/Entrepren	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,900.00
Carlson Schl of Mgmt	IBUS 6997 MILI Global Valuation Lab in Stockholm	Travel/Lodging/Transport	Flat	\$2,600.00	\$2,800.00
Carlson Schl of Mgmt	IBUS 6403: Ghana Grows: Cocoa and More	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,900.00
Carlson Schl of Mgmt Carlson Schl of Mgmt	MILI 6997 MILI Global Valuation Lab SCO 6291 - Leadership Development Assessment	Travel/Lodging/Transport Exam/Assessment	Flat Flat	\$900.00 \$80.00	\$900.00 \$80.00
Carlson Schl of Mgmt	China Exec DBA Program	Tuition	Flat	\$72,350.00	\$80.00 \$77,662.00
Carlson Schl of Mgmt	China Executive DBA Program	Service	Flat	\$150.00	\$150.00
Col of Biological Sci	Field Trips - various	Travel/Lodging/Transport	Flat	\$21.00	\$21.00
Col of Biological Sci	Food/Lodging/Transportation - Itasca	Travel/Lodging/Transport	Flat	\$100.00	\$400.00
Col of Biological Sci	Genetic Counseling - Internship 1 (summer)	Individual Instruction	Flat	\$1,000.00	\$1,000.00
Col of Biological Sci	Genetic Counseling - Internship 2&3 (fall-spring)	Individual Instruction	Flat	\$2,000.00	\$2,000.00
Col of Biological Sci	Itasca Transportation	Travel/Lodging/Transport	Flat	\$50.00	\$50.00
Col of Biological Sci	Lab Consumables CBS	Consumable Materials	Flat	\$88.00	\$88.00
Col of Biological Sci	Lab Consumables Fee-Nature of Life (Itasca)	Consumable Materials	Flat	\$30.00	\$30.00
Col of Biological Sci	Minnesota Flora	Travel/Lodging/Transport	Flat	\$16.00	\$16.00

Attachment 7:University of Minnesota 2022-2023 Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2022 Amount	2023 Amount
Col of Continuing & Prof Studie	-	Tuition	Flat	\$145.00	\$145.00
	es Intensive English Program Tier 1	Program	Flat	\$795.00	\$805.00
	es Intensive English Program Tier 2	Program	Flat	\$1,230.00	\$1,255.00
-	es Intensive English Program Tier 3	Program	Flat	\$1,590.00	\$1,610.00
Col of Continuing & Prof Studie	es Intensive English Program Tier 4	Program	Flat	\$2,460.00 \$615.00	\$2,510.00 \$627.00
5	•	Program Consumable Materials	Flat	\$100.00	\$100.00
-	es IBH 6041 Supplemental Course Materials	Consumable Materials	Flat	\$100.00 \$12.00	\$100.00
	es HSM 4041 Required Assessment Instrument	Exam/Assessment	Flat		
Col of Design	Advanced Print Design	Consumable Materials	Flat	\$75.00	\$85.00
Col of Design	Apparel Assembly	Consumable Materials	Flat	\$40.00	\$40.00
Col of Design	Architecture in Watercolor	Consumable Materials	Flat	\$30.00	\$30.00
Col of Design	Design Workshops	Consumable Materials	Flat	\$27.00	\$30.00
Col of Design	Color & Form	Consumable Materials	Flat	\$85.00	\$85.00
Col of Design	Concept Visualization 1	Consumable Materials	Flat	\$95.00	\$95.00
Col of Design	Creative Design Methods	Personnel	Flat	\$25.00	\$25.00
Col of Design	Creative Problem Solving	Exam/Assessment	Flat	\$35.00	\$35.00
Col of Design	Design Fundamentals II	Consumable Materials	Flat	\$25.00	\$25.00
Col of Design	Design Studio I, III, IV	(multiple components)	Flat	\$25.00	\$25.00
Col of Design	Design Studio II, V	(multiple components)	Flat Flat	\$50.00	\$50.00
Col of Design	Designing for Manufacture	Consumable Materials Personnel	Flat	\$60.00	\$20.00
Col of Design	Drawing and Design	Consumable Materials	Flat	\$30.00 \$10.00	\$30.00 \$10.00
Col of Design	Fashion: Trends and Communication	Consumable Materials	Flat	\$10.00	\$10.00 \$225.00
Col of Design	Furniture Design: Practice		Flat	\$165.00 \$475.00	\$225.00 \$475.00
Col of Design	Graduate Design 1 (Chicago)	Travel Lodging/Transport Travel/Lodging/Transport	Flat	\$475.00 \$575.00	\$475.00 \$400.00
Col of Design Col of Design	Landscape Analysis Workshop Product Development: Softlines	(multiple components)	Flat	\$30.00	\$400.00
Col of Design	Product Development: Softlines Product Form and Modelmaking	Consumable Materials	Flat	\$30.00 \$20.00	\$30.00 \$20.00
Col of Design	Text & Image	(multiple components)	Flat	\$70.00	\$20.00
Col of Design	Textile Analysis	Consumable Materials	Flat	\$10.00	\$10.00
Col of Design	Travels in Typography	Personnel	Flat	\$34.00	\$10.00
Col of Design	Type Design	Consumable Materials	Flat	\$15.00	\$15.00
Col of Design	Undergrad Studio I	Consumable Materials	Flat	\$22.00	\$22.00
Col of Design	Undergrad Studio II	Consumable Materials	Flat	\$22.00	\$22.00
Col of Design	Undergrad Studio III	Consumable Materials	Flat	\$30.00	\$30.00
Col of Design	Undergrad Studio III	Travel/Lodging/Transport	Flat	\$10.00	\$10.00
Col of Design	Undergrad Studio IV	Travel/Lodging/Transport	Flat	\$400.00	\$400.00
Col of Design	Undergrad Studio V	Consumable Materials	Flat	\$18.00	\$18.00
Col of Design	Undergrad Studio V	Travel/Lodging/Transport	Flat	\$7.00	\$7.00
Col of Ed & Human Devel	Assessment Materials - Special Ed	Exam/Assessment	Flat	\$18.00	\$18.00
Col of Ed & Human Devel	Assessment Materials for CSPP	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00
Col of Ed & Human Devel	Biomechanics Equipment	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00
Col of Ed & Human Devel	Bowling Fee	Access/Rent/Usage/Own	Flat	\$60.00	\$60.00
Col of Ed & Human Devel	CEHD DLI-L Program (1 credit)	Tuition	Flat	\$533.33	\$600.00
Col of Ed & Human Devel	CEHD DLI-L Program (2 credits)	Tuition	Flat	\$1,066.66	\$1,200.00
Col of Ed & Human Devel	CEHD DLI-L Program (3 credits)	Tuition Tuition	Flat	\$1,599.99	\$1,800.00
Col of Ed & Human Devel	CEHD DLI-L Program (4 credits)		Flat	\$2,133.32	\$2,400.00 \$3,173.00
Col of Ed & Human Devel Col of Ed & Human Devel	The Impact of the Olympic Games on Los Angeles Counselor Education Tevera Fee	Travel/Lodging/Transport Access/Rent/Usage/Own	Flat Flat	\$3,173.00	\$200.00
Col of Ed & Human Devel	Testing and Intervention Materials- EPSY 8812	Consumable Materials	Flat		\$200.00 \$65.00
Col of Ed & Human Devel	CEHD MNGOT Program (1 credit)	Tuition	Flat	\$600.00	\$600.00
Col of Ed & Human Devel	Youth Studies Field Trip	Travel/Lodging/Transport	Flat	\$10.00	\$10.00
Col of Ed & Human Devel	CEHD MNGOT Program (2 credits)	Tuition	Flat	\$1,200.00	\$1,200.00
Col of Ed & Human Devel	CEHD MNGOT Program (3 credits)	Tuition	Flat	\$1,800.00	\$1,800.00
Col of Ed & Human Devel	CEHD MNGOT Program (4 credits)	Tuition	Flat	\$2,400.00	\$2,400.00
Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (1 credit)	Tuition	Flat	\$600.00	\$600.00
Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (2 cr)	Tuition	Flat	\$1,200.00	\$1,200.00
Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (2 cr)	Tuition	Flat	\$1,800.00	\$1,800.00
Col of Ed & Human Devel	CEHD PK-12 Administrative Licensure Cert (5 cr)	Tuition	Flat	\$2,400.00	\$2,400.00
Col of Ed & Human Devel	Concert Ticket Fee and Guest Artist	Consumable Materials	Flat	\$20.00	\$20.00
Col of Ed & Human Devel	Counselor Education Theravue Fee	Access/Rent/Usage/Own	Flat	\$60.00	\$60.00
Col of Ed & Human Devel	Exercise Physiology Equipment	Access/Rent/Usage/Own	Flat	\$115.00	\$115.00
Col of Ed & Human Devel	Experiential Learning	Personnel	Flat	\$20.00	\$20.00
Col of Ed & Human Devel	Golf Facilities Use Fee	Access/Rent/Usage/Own	Flat	\$75.00	\$100.00
Col of Ed & Human Devel	Guest Artists-Creating Identities-Learning/Arts	Consumable Materials	Flat	\$26.00	\$26.00
Col of Ed & Human Devel	Human Anatomy for Kinesiology Equipment & Lab	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00
Col of Ed & Human Devel	Human Physiology Equipment	Access/Rent/Usage/Own	Flat	\$40.00	\$40.00
Col of Ed & Human Devel	Marathon Class Supplies and Testing Fees	Service	Flat	\$100.00	\$100.00

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Campus/College	Fee Name	Dimension	Rate type	Amount	Amount
Col of Ed & Human Devel	Outdoor Equipment and Camping Fee	Access/Rent/Usage/Own	Flat	\$75.00	\$75.00
Col of Ed & Human Devel	PE Equipment Tier 1	Access/Rent/Usage/Own	Flat	\$2.00	\$2.00
Col of Ed & Human Devel Col of Ed & Human Devel	PE Equipment Fee Tier 2	Access/Rent/Usage/Own	Flat Flat	\$5.00 \$8.00	\$5.00 \$8.00
Col of Ed & Human Devel	PE Equipment Fee Tier 3 PE Fee Tier 6 - Lifeguards	Access/Rent/Usage/Own Personnel	Flat	\$8.00 \$18.00	\$8.00 \$18.00
Col of Ed & Human Devel	PE Equipment Fee Tier 7	Access/Rent/Usage/Own	Flat	\$65.00	\$65.00
Col of Ed & Human Devel	Prevent Athletic Injuries Course Materials	Consumable Materials	Flat	\$16.00	\$20.00
Col of Ed & Human Devel	School Psych Resource & Assessment Protocols	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00
Col of Ed & Human Devel	Scuba facilities	Access/Rent/Usage/Own	Flat	\$120.00	\$130.00
Col of Ed & Human Devel	Skiing/Snowboarding	Access/Rent/Usage/Own	Flat	\$110.00	\$130.00
Col of Ed & Human Devel	Social Work Fieldwork	Service	PerCredit	\$18.00	\$15.00
Col of Ed & Human Devel	SW 8153 AHC Simulations	Service	Flat	\$150.00	\$175.00
Col of Ed & Human Devel	Teaching Elem School PE	Access/Rent/Usage/Own	Flat	\$10.00	\$10.00
Col of Ed & Human Devel	Testing/Intervention Materials	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00
Col of Ed & Human Devel	Youth Studies Theatre Activities	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 4604; ANSC 4614 Dairy Production Systems	Travel/Lodging/Transport	Flat	\$75.00	\$75.00
Col of Food,Ag & Nat Rsrc Sci	Plant Pathology Lab Fee	Consumable Materials	Flat	\$20.00	\$20.00
Col of Food, Ag & Nat Rsrc Sci	SOIL 5555 / ESPM 5555 Wetland Soils Fee	Travel/Lodging/Transport	Flat	\$43.50	\$43.50
Col of Food, Ag & Nat Rsrc Sci	ESPM 3108; ESPM 5108 Forestry Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00
Col of Food, Ag & Nat Rsrc Sci	BBE 4403 / 5403 Bioproducts & Biosystems Eng	Consumable Materials	Flat	\$25.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	SSM Sustainable Manufacturing	(multiple components)	Flat	\$30.00	\$45.00
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	FNRM 4232W; FNRM 5232 Mng Recreational Lands HORT 3131/5131 Student Organic Farming	Travel/Lodging/Transport (multiple components)	Flat Flat	\$17.00 \$20.00	\$17.00 \$20.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 5161 Northern Forest Field Course	(multiple components)	Flat	\$750.00	\$852.00
Col of Food, Ag & Nat Rsrc Sci	ANSC Orientation to Animal Science	Travel/Lodging/Transport	Flat	\$35.00	\$35.00
Col of Food, Ag & Nat Rsrc Sci	AGRO 3660 Plant Genetics Materials	Consumable Materials	Flat	\$10.00	\$10.00
Col of Food, Ag & Nat Rsrc Sci	Crops, Environment, & Society	Consumable Materials	Flat	\$10.00	\$10.00
Col of Food, Ag & Nat Rsrc Sci	BBE 4402 / 5402 Eng Lab	Consumable Materials	Flat	\$25.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	FSCN Food Science Materials & Services	Consumable Materials	Flat	\$15.00	\$15.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 2101; FNRM 5161 Cloquet Forestry Center	Travel/Lodging/Transport	Flat	\$80.00	\$80.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 4603 and ANSC 4613 Beef Prod Systems	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00
Col of Food,Ag & Nat Rsrc Sci	ANSC 4603 and ANSC 4613 Beef Prod Systems	Travel/Lodging/Transport	Flat	\$100.00	\$100.00
Col of Food, Ag & Nat Rsrc Sci	FNRM Northern Forests Field Ecology	(multiple components)	Flat	\$250.00	\$284.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 5161 Northern Forests Field Course /Cloquet	Travel/Lodging/Transport	Flat	\$238.00	\$238.00
Col of Food, Ag & Nat Rsrc Sci	AGRO 5999 Special Topics in Agronomy	Travel/Lodging/Transport	Flat	\$200.00	\$200.00 \$100.00
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	ANSC 4602 - Sheep Production Systems ANSC 4602 - Sheep Production Systems	Access/Rent/Usage/Own Travel/Lodging/Transport	Flat Flat	\$100.00 \$50.00	\$100.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 2012 - Swine/Sheep/Beef	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 2012 - Swine/Sheep/Beef	Consumable Materials	Flat	\$35.00	\$35.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 1101 Dairy Cattle	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00
Col of Food, Ag & Nat Rsrc Sci	ANSC2012 Livestock & Carcass Evaluation	Access/Rent/Usage/Own	Flat	\$125.00	\$125.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 2011 Dairy Cattle Judging	Travel/Lodging/Transport	Flat	\$110.00	\$110.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 4332: Food Processing Operations	Consumable Materials	Flat	\$25.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 3102	Consumable Materials	Flat	\$25.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 2021 Introductory Microbiology	Consumable Materials	Flat	\$70.00	\$74.00
Col of Food,Ag & Nat Rsrc Sci	FSCN 2001 / Food Systems Approach	Consumable Materials	Flat	\$75.00	\$75.00
Col of Food, Ag & Nat Rsrc Sci	HORT 1031 Vines & Wines	Consumable Materials	Flat	\$80.00	\$80.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 1001 Orientation & Information Systems	Travel/Lodging/Transport	Flat	\$100.00	\$100.00
Col of Food, Ag & Nat Rsrc Sci	BBE 1001 Orientation	Travel/Lodging/Transport	Flat	\$15.00	\$15.00
Col of Food, Ag & Nat Rsrc Sci	Student Learning Communities Initiative	Travel/Lodging/Transport	Flat	\$55.00 \$245.00	\$55.00 \$255.00
Col of Food, Ag & Nat Rsrc Sci Col of Food, Ag & Nat Rsrc Sci	FNRM 4511; FNRM 5511 Field Silviculture FNRM 4515 Field Resouce Survey	(multiple components) Travel/Lodging/Transport	Flat Flat	\$245.00 \$122.00	\$255.00 \$126.00
Col of Food, Ag & Nat Rsrc Sci	SOIL 4511 - Field Study of Soils	Travel/Lodging/Transport	Flat	\$122.00 \$145.00	\$128.00 \$145.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 5413 Managing for Ecosystems: Silviculture	(multiple components)	Flat	\$50.00	\$50.00
Col of Food, Ag & Nat Rsrc Sci	ESPM 4041W Prob Solving/Environmental Change	Consumable Materials	Flat	\$25.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	LAAS 515 - Soil Formation	Travel/Lodging/Transport	Flat	\$74.00	\$74.00
Col of Food, Ag & Nat Rsrc Sci	HORT 1001; HORT 6011 Plant Propogation	Consumable Materials	Flat	\$35.00	\$35.00
Col of Food, Ag & Nat Rsrc Sci	ENT 1005 Insect Biology	Consumable Materials	Flat	\$30.00	\$10.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 2102 Field Ecology Equipment	(multiple components)	Flat	\$250.00	\$250.00
Col of Food, Ag & Nat Rsrc Sci	HORT 4015 / 4141W / 5071	Travel/Lodging/Transport	Flat	\$30.00	\$30.00
Col of Food, Ag & Nat Rsrc Sci	HORT 4071W/5011	Consumable Materials	Flat	\$50.00	\$50.00
Col of Food,Ag & Nat Rsrc Sci	ESPM 3221 Soil Conservation & Land Use Mgmt	Consumable Materials	Flat	\$30.00	\$30.00
Col of Food, Ag & Nat Rsrc Sci	BBE 3023 Ecological Eng Principles	Consumable Materials	Flat	\$20.00	\$20.00
Col of Food, Ag & Nat Rsrc Sci	BBE 4533 Sustainable Waste Mgmt Engr	Consumable Materials	Flat	\$60.00	\$60.00
Col of Food, Ag & Nat Rsrc Sci	BBE 4535 / 5535	Consumable Materials	Flat	\$20.00	\$20.00
Col of Food, Ag & Nat Rsrc Sci	ESPM 3111 / ESPM 5111	(multiple components)	Flat	\$75.00	\$75.00
Col of Food, Ag & Nat Rsrc Sci	BBE 3013 Eng Prin Cell Proc	Consumable Materials	Flat	\$25.00 \$20.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	AGRO 1101 Bio of Plant System	Consumable Materials	Flat	\$30.00	\$30.00

Campus/College	Fee Name	Dimension	Rate type	2022 Amount	2023 Amount
Col of Food, Ag & Nat Rsrc Sci	FNRM 4511 Field Silviculture	Travel/Lodging/Transport	Flat	\$73.00	\$77.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 4613 Experimental Nutrition	(multiple components)	Flat	\$100.00	\$100.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 3104 / 5104 Forest Ecology	Consumable Materials	Flat	\$25.00	\$25.00
Col of Food, Ag & Nat Rsrc Sci	ENT 4251 Forest Shade Tree Entomology	Consumable Materials	Flat	\$20.00	\$20.00
Col of Food,Ag & Nat Rsrc Sci	HORT 5007 Adv Plant Propagation	Consumable Materials	Flat	\$30.00	\$30.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 4601 Pork Prod Systems Mgmt	(multiple components)	Flat	\$125.00	\$125.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 5312 Food Analysis	(multiple components)	Flat	\$85.00	\$85.00
Col of Food, Ag & Nat Rsrc Sci	FW 3106 Vegetation Sampling/Habitat Assessments	Travel/Lodging/Transport	Flat	\$90.00	\$90.00
Col of Food, Ag & Nat Rsrc Sci	FW 3108 Res/Conservation Vertebrate Populations	Travel/Lodging/Transport	Flat	\$600.00	\$628.00
Col of Food, Ag & Nat Rsrc Sci	FW 4136 Ichthyology	Travel/Lodging/Transport	Flat Flat	\$30.00 \$11.00	\$30.00 \$11.00
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	ESPM 2021 Envn Sci: Integrated Problem Solving FSCN 4481 Sensory Eval of Food Quality	Travel/Lodging/Transport Consumable Materials	Flat Flat	\$11.00	\$30.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 2002 Cooking	Consumable Materials	Flat	\$30.00 \$75.00	\$75.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 3206; FNRM 5206 Parks & Protected Mgmt	(multiple components)	Flat	\$674.00	\$674.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 4121 Food Microbiology	Consumable Materials	Flat	\$100.00	\$192.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 5153 Forest Hydrology	Travel/Lodging/Transport	Flat	\$124.00	\$169.00
Col of Food, Ag & Nat Rsrc Sci	SSM 1004 Orientation	Travel/Lodging/Transport	Flat	\$65.00	\$65.00
Col of Food, Ag & Nat Rsrc Sci	PIPA 5203 Intro to Fungal Biology	Consumable Materials	Flat	\$32.00	\$32.00
Col of Food, Ag & Nat Rsrc Sci	PLSC 3005W Intro to Plant Physiology	Consumable Materials	Flat	\$17.00	\$17.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 4349 Food Science Capstone	Consumable Materials	Flat	\$75.00	\$75.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 1011 Science of Food & Cooking	Consumable Materials	Flat	\$20.00	\$20.00
Col of Food,Ag & Nat Rsrc Sci	FDSY 1016W Urban Ag in the Twin Cities	(multiple components)	Flat	\$20.00	\$40.00
Col of Food,Ag & Nat Rsrc Sci	SUST 4004 Sustainable Communities	Travel/Lodging/Transport	Flat	\$60.00	\$60.00
Col of Food, Ag & Nat Rsrc Sci	ANSC3509 Animal Biotechnology	Consumable Materials	Flat	\$70.00	\$70.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 3612 Life Cycle Nutritrion	Consumable Materials	Flat	\$5.00	\$5.00
Col of Food, Ag & Nat Rsrc Sci	FSCN 4614W Community Nutrition	(multiple components)	Flat	\$10.00	\$10.00
Col of Food, Ag & Nat Rsrc Sci	ESPM 5071 / HORT 5071 Ecological Restoration	Travel/Lodging/Transport	Flat	\$30.00	\$30.00
Col of Food, Ag & Nat Rsrc Sci	FSDY 4101: Holistic Approach/Food System Sustain	(multiple components)	Flat	\$35.00	\$35.00
Col of Food,Ag & Nat Rsrc Sci Col of Food,Ag & Nat Rsrc Sci	FW 5625 WIdIf Hndling/Immobilization FDSY 2102: Diversity/Agricultural Production Syst	(multiple components) Travel/Lodging/Transport	Flat Flat	\$550.00 \$100.00	\$550.00 \$100.00
Col of Food, Ag & Nat Rsrc Sci	FW 3108 Research/Conservation of Vertebrate Pop	(multiple components)	Flat	\$125.00	\$125.00
Col of Food, Ag & Nat Rsrc Sci	Cloquet Forestry Center	Travel/Lodging/Transport	Flat	\$36.00	\$38.00
Col of Food, Ag & Nat Rsrc Sci	FNRM 4515 / lodging at Cloquet Forestry Center	Travel/Lodging/Transport	Flat	<i>\$</i> 30.00	\$38.00
Col of Food, Ag & Nat Rsrc Sci	FW Ecology/Mgmt; Field Trip	Travel/Lodging/Transport	Flat		\$390.00
Col of Food, Ag & Nat Rsrc Sci	FW 5459 Stream & River Ecology	Travel/Lodging/Transport	Flat		\$34.00
Col of Food, Ag & Nat Rsrc Sci	FW1001 Orient in Fisheries, Wildlife & Cons Biol	Travel/Lodging/Transport	Flat		\$80.00
Col of Food, Ag & Nat Rsrc Sci	SOIL 4511 Sec 001 Field Study of Soils	Travel/Lodging/Transport	Flat		\$307.00
Col of Food, Ag & Nat Rsrc Sci	ESPM 3014/5014 Tribal & Indigenous Nat Res Mgmt	Travel/Lodging/Transport	Flat		\$20.00
Col of Food, Ag & Nat Rsrc Sci	ANSC 3221 Animal Breeding	Access/Rent/Usage/Owner	sł Flat		\$25.00
Col of Liberal Arts	Music for Dance - Specialty Accompanist	Personnel	Flat		\$40.00
Col of Liberal Arts	Dance Accompanist Tier 1	Personnel	Flat	\$60.00	\$60.00
Col of Liberal Arts	Dance Accompanist Tier 2	Personnel	Flat	\$70.00	\$70.00
Col of Liberal Arts	Dance Accompanist Tier 4	Personnel	Flat	\$110.00	\$110.00
Col of Liberal Arts	ART - Drawing & Painting Tier 1	(multiple components)	Flat	\$60.00	\$60.00
Col of Liberal Arts	ART - Sculpture - Tier 1	(multiple components)	Flat	\$85.00	\$85.00
Col of Liberal Arts	ART - Printmaking Tier 1	(multiple components)	Flat	\$110.00	\$110.00
Col of Liberal Arts	ART - Body Electric & New Media	Consumable Materials	Flat	\$150.00	\$150.00
Col of Liberal Arts Col of Liberal Arts	ART - Photography - Tier 3 ART - Ceramics Tier 2	(multiple components) (multiple components)	Flat Flat	\$55.00 \$170.00	\$55.00 \$170.00
Col of Liberal Arts	Journalism/Mass Communications Digital Lab	Consumable Materials	Flat	\$10.00	\$170.00
Col of Liberal Arts	Theatre Arts - Stage Materials	Consumable Materials	Flat	\$75.00	\$75.00
Col of Liberal Arts	Music - Applied Music Lessons - Majors	Individual Instruction	PerCredit	\$81.00	\$101.00
Col of Liberal Arts	Music - Applied Music Lessons - Secondary	Individual Instruction	PerCredit	\$88.00	\$101.00
Col of Liberal Arts	Music - Applied Music Lessons - Elective	Individual Instruction	PerCredit	\$193.00	\$201.00
Col of Liberal Arts	Music - Piano Course Fee	Access/Rent/Usage/Own	Flat	\$40.00	\$40.00
Col of Liberal Arts	Music Scores for Ensembles	(multiple components)	Flat	\$25.00	\$25.00
Col of Liberal Arts	Music Education - Strings	Access/Rent/Usage/Own	Flat	\$45.00	\$47.00
Col of Liberal Arts	Anthropology Fee - Tier 1	(multiple components)	Flat	\$8.00	\$8.00
Col of Liberal Arts	Anthropology Fee - Tier 2	(multiple components)	Flat	\$18.00	\$18.00
Col of Liberal Arts	Anthropology Fee - Tier 3	(multiple components)	Flat	\$18.00	\$18.00
Col of Liberal Arts	ART - Exhibition Fee	Consumable Materials	Variable	\$2.00 - \$350.00	\$2.00 - \$350.00
Col of Liberal Arts	ART - Photography - Tier 1	(multiple components)	Flat	\$62.00	\$62.00
Col of Liberal Arts	Theatre Arts - Accompanist - Tier 1	Personnel	Flat	\$100.00	\$100.00
Col of Liberal Arts	Dance Accompanist Tier 3	Personnel	Flat	\$90.00	\$90.00
Col of Liberal Arts	ART - Nash Gallery Exhibition	Access/Rent/Usage/Own	Flat Flat	\$5.00 \$125.00	\$5.00 \$125.00
Col of Liberal Arts Col of Liberal Arts	ART - Printmaking Tier 2 ART - Ceramics Tier 1	(multiple components) (multiple components)	Flat Flat	\$125.00 \$115.00	\$125.00 \$115.00
Col of Liberal Arts	ART - Ceramics Her 1 ART - Drawing & Painting Tier 2	(multiple components)	Flat Flat	\$115.00 \$55.00	\$115.00 \$55.00
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Campus/College	Fee Name	Dimension	Rate type	Amount	Amount
Col of Liberal Arts	ART - Sculpture - Tier 3	(multiple components)	Flat	\$130.00	\$125.00
Col of Liberal Arts	ART - Studio Arts	(multiple components)	Flat	\$10.00	\$10.00
Col of Liberal Arts	ART - Digital Drawing	(multiple components)	Flat	\$70.00	\$70.00
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Confirmation/Deposit	Flat	\$250.00	\$250.00
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Tuition	Flat	\$1,010.00	\$1,050.00
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Confirmation/Deposit	Flat	\$380.00	\$380.00
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Travel/Lodging/Transport	Flat	\$500.00	\$500.00
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Tuition	Flat	\$2,020.00	\$2,120.00
Col of Liberal Arts Col of Liberal Arts	Theatre Arts - Performance Ticket Fee (Various)	Travel/Lodging/Transport	Flat	\$75.00 \$25.00	\$75.00 \$25.00
Col of Liberal Arts	Theatre Arts - Circus Theatre Arts - Collaboration	Consumable Materials Access/Rent/Usage/Own	Flat Flat	\$35.00 \$35.00	\$35.00 \$35.00
Col of Liberal Arts	Theatre Arts - Makeup	Consumable Materials	Flat	\$90.00	\$35.00 \$75.00
Col of Liberal Arts	Theatre Arts - Costume	Consumable Materials	Flat	\$200.00	\$200.00
Col of Liberal Arts	SLHS - Clinical Education	(multiple components)	PerCredit	\$15.00	\$15.00
Col of Liberal Arts	3401 Spanish - Latino Immigration	(multiple components)	Flat	\$25.00	\$25.00
Col of Liberal Arts	Comm Studies - Tier 1	Consumable Materials	Flat	\$5.00	\$5.00
Col of Liberal Arts	Comm Studies - Tier 2	Consumable Materials	Flat	\$10.00	\$10.00
Col of Liberal Arts	Music - Applied Music Lessons - Music Education	Individual Instruction	PerCredit	\$121.00	\$121.00
Col of Liberal Arts	Theatre Arts - Performance Ticket Fee (Artshare)	Travel/Lodging/Transport	Flat	\$48.00	\$48.00
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Consumable Materials	Flat	\$10.00	\$10.00
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Personnel	Flat	\$40.00	\$40.00
Col of Liberal Arts	Anthropology-Archaeology Field School - Summer	(multiple components)	Flat Flat	\$266.00	\$266.00
Col of Liberal Arts Col of Liberal Arts	Dance - Survival Strategies in Dance ART - Sculpture - Tier 4	Service (multiple components)	Flat	\$100.00 \$195.00	\$100.00 \$195.00
Col of Liberal Arts	ART - Sculpture - Tier 4 ART - Sculpture - Tier 4	Access/Rent/Usage/Own	Flat	\$2.00 - \$350.00	\$195.00 \$2.00 - \$350.00
Col of Liberal Arts	Theater Arts - Accompanist - Tier 2	Personnel	Flat	\$90.00	\$90.00
Col of Liberal Arts	ART - Photography - Tier 2	(multiple components)	Flat	\$105.00	\$105.00
Col of Liberal Arts	ART - Critical Theories	(multiple components)	Flat	\$20.00	\$25.00
Col of Liberal Arts	ART - Studio Critique Guest Artist Fee	Personnel	Flat	\$50.00	\$50.00
Col of Liberal Arts	BFA Costumes and Props	Consumable Materials	Flat	\$25.00	\$25.00
Col of Liberal Arts	Latino Immigration on the US/Mexican Border	Travel/Lodging/Transport	Flat	\$1,360.00	\$1,282.00
Col of Liberal Arts	ART - Drawing & Painting Tier 3	(multiple components)	Flat	\$85.00	\$85.00
Col of Liberal Arts	Marching/Pep Band - Program	Program	Flat	\$100.00	\$200.00
Col of Liberal Arts	ART DPP advanced painting	(multiple components)	Flat	\$50.00	\$50.00
Col of Liberal Arts	ART DPP Figure Drawing	(multiple components)	Flat	\$70.00	\$70.00
Col of Liberal Arts	ART - PMI Tier 4 ART - IASP Art and Ecology	(multiple components)	Flat	\$115.00	\$142.00 \$70.00
Col of Liberal Arts Col of Liberal Arts	ART - IASP Art and Ecology ART - IASP The performative in art	(multiple components) (multiple components)	Flat Flat	\$45.00 \$40.00	\$70.00 \$40.00
Col of Liberal Arts	ART - IASP Interdisciplinary Media Collabortaions	(multiple components)	Flat	\$80.00	\$80.00
Col of Liberal Arts	ART - DPP Zines, Comics and books	(multiple components)	Flat	\$145.00	\$145.00
Col of Liberal Arts	ART - Grad Practice, thesis/theoretical construct	Personnel	Flat	\$25.00	\$25.00
Col of Liberal Arts	ART - Professional practices in art	(multiple components)	Flat	\$35.00	\$35.00
Col of Liberal Arts	Music Education - Woodwinds	Access/Rent/Usage/Own	Flat	\$110.00	\$112.00
Col of Liberal Arts	Music Education - Brass	Access/Rent/Usage/Own	Flat	\$50.00	\$52.75
Col of Liberal Arts	ART - Watercolor painting	(multiple components)	Flat	\$55.00	\$55.00
Col of Liberal Arts	ART - Filmmaking	(multiple components)	Flat	\$110.00	\$110.00
Col of Liberal Arts	ART - 3D Modeling	(multiple components)	Flat	\$95.00	\$110.00
Col of Liberal Arts	ART - Dimensional Painting	(multiple components)	Flat	\$45.00	\$45.00
Col of Liberal Arts	ART - MFA Studio & Creative Thesis	Consumable Materials	PerCredit	\$25.00	\$25.00
Col of Liberal Arts Col of Liberal Arts	ART - Art+Change Theatre Arts - Design & Tech	(multiple components) Consumable Materials	Flat Flat	\$15.00	\$70.00 \$15.00
Col of Liberal Arts	HSJMC Adobe Licensing Fee - Tier 1	Access/Rent/Usage/Own	flat	\$15.00	\$65.00
Col of Liberal Arts	Political Science Poster Printing	Access/Rent/Usage/Own	Flat		\$5.00
			That		\$5.00
Col of Sci & Engineering	Aerospace Design Problems	Consumable Materials	Flat	\$100.00	\$100.00
Col of Sci & Engineering	Aerospace Vehicle Design	Consumable Materials	Flat	\$50.00	\$50.00
Col of Sci & Engineering	Biomed Engineering Course 10	Consumable Materials	Flat	\$33.00	\$33.00
Col of Sci & Engineering	Biomed Engineering Course 11	Consumable Materials	Flat	\$100.00	\$100.00
Col of Sci & Engineering	Biomed Engineering Course 9	(multiple components)	Flat	\$90.00	\$100.00
Col of Sci & Engineering	Biomed Engineering Lab 2	Consumable Materials	Flat	\$30.00	\$30.00
Col of Sci & Engineering	Biomed Engineering Lab 5	Consumable Materials	Flat	\$17.50	\$17.50
Col of Sci & Engineering	Biomed Engineering Lab 6	Consumable Materials	Flat	\$45.00	\$55.00
Col of Sci & Engineering	Biomedical Engineering Tissue Engineering Crse 8	Consumable Materials	Flat	\$100.00	\$100.00
Col of Sci & Engineering	CEGE 1501 - Environmental Issues & Solutions	Consumable Materials	Flat	\$50.00	\$40.00 \$45.00
Col of Sci & Engineering	CEGE 3402W Civil Engineering Materials	Consumable Materials	Flat	\$50.00 \$20.00	\$45.00 \$20.00
Col of Sci & Engineering Col of Sci & Engineering	CEMS Lab Fe CHEN 3401 CEMS Lab Fee CHEN 4401	Consumable Materials Consumable Materials	Flat Flat	\$20.00 \$40.00	\$20.00 \$40.00
Col of Sci & Engineering	CEMS Lab Fee CHEN 4401 CEMS Lab Fee MATS 2002	Consumable Materials	Flat	\$40.00 \$20.00	\$40.00 \$15.00
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Campus/College	Fee Name	Dimension	Rate type	2022 Amount	2023 Amount
Col of Sci & Engineering	CEMS Lab Fee MATS 3801	Access/Rent/Usage/Own	Flat	\$200.00	\$200.00
Col of Sci & Engineering	CEMS Lab Fee MATS 3801 CEMS Lab Fee MATS 3851	Access/Rent/Usage/Own	Flat	\$200.00	\$200.00 \$100.00
Col of Sci & Engineering	CEMS Lab Fee MATS 4221	Access/Rent/Usage/Own	Flat	\$30.00	\$50.00
Col of Sci & Engineering	CHEM 1017 - Chemistry Lab Fee	Consumable Materials	Flat	\$35.00	\$34.00
Col of Sci & Engineering	CHEM 1065 - Chemistry Lab Fee	Consumable Materials	Flat	\$33.00	\$32.00
Col of Sci & Engineering	CHEM 1066 - Chemistry Lab Fee	Consumable Materials	Flat	\$33.00	\$32.00
Col of Sci & Engineering	CHEM 1075H - Chemistry Lab Fee	Consumable Materials	Flat	\$32.00	\$32.00
Col of Sci & Engineering	CHEM 1076H - Chemistry Lab Fee	Consumable Materials	Flat	\$32.00	\$32.00
Col of Sci & Engineering	CHEM 1086 - Life Sciences II Chemistry Lab Fee	Consumable Materials	Flat	\$42.00	\$42.00
Col of Sci & Engineering	CHEM 2085 - Chemistry Lab Fee	Consumable Materials	Flat	\$47.00	\$49.00
Col of Sci & Engineering	CHEM 3111 - Chemistry Lab (formerly CHEM 2111)	Consumable Materials	Flat	\$46.00	\$44.00
Col of Sci & Engineering	CHEM 3121 - Chemistry Lab (formerly CHEM 2121)	Consumable Materials	Flat	\$41.00	\$40.00
Col of Sci & Engineering	CHEM 2311 - Chemistry Lab Fee	Consumable Materials	Flat	\$72.00	\$69.00
Col of Sci & Engineering Col of Sci & Engineering	CHEM 2312H - Chemistry Lab Fee	Consumable Materials Consumable Materials	Flat Flat	\$239.00 \$84.00	\$240.00 \$84.00
Col of Sci & Engineering	CHEM 4111W - Chemistry Lab Fee CHEM 4223W - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$79.00	\$84.00 \$78.00
Col of Sci & Engineering	CHEM 4311W - Chemistry Lab Fee	Consumable Materials	Flat	\$190.00	\$197.00
Col of Sci & Engineering	CHEM 4423 - Chemistry Chem Bio Lab Fee	Consumable Materials	Flat	\$162.00	\$167.00
Col of Sci & Engineering	CHEM 4711W - Chemistry Lab Fee	Consumable Materials	Flat	\$124.00	\$122.00
Col of Sci & Engineering	CHEN 4223W - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$79.00	\$78.00
Col of Sci & Engineering	EE 1301 - Introduction to Computing Systems	Consumable Materials	Flat	\$53.00	\$61.00
Col of Sci & Engineering	EE 2015 - Signals, Curcuits, & Electronics I	Consumable Materials	Flat	\$50.00	\$54.00
Col of Sci & Engineering	EE 2115 - Analog and Digital Electronics	Consumable Materials	Flat	\$5.00	\$7.00
Col of Sci & Engineering	EE 2301 - Introduction to Digital System Design	Consumable Materials	Flat	\$122.00	\$124.00
Col of Sci & Engineering	EE 2361 - Introduction to Microcontrollers	Consumable Materials	Flat	\$51.00	\$52.00
Col of Sci & Engineering	EE 3006 - Fundamentals of Elec Engineering Lab	Consumable Materials	Flat	\$43.00	\$49.00
Col of Sci & Engineering	EE 3102/EE3951W - Circ/ Elec Lab II/Junior Design	Consumable Materials	Flat	\$19.00	\$23.00
Col of Sci & Engineering	ESCI 1902 - wild rice	Travel/Lodging/Transport	Flat	\$134.00	\$134.00
Col of Sci & Engineering	ESCI 2203 Lab	(multiple components)	Flat	\$52.00	\$57.00
Col of Sci & Engineering Col of Sci & Engineering	ESCI 3911 Field Camp Intro ESCI 4701, Geomorphology	Travel/Lodging/Transport Travel/Lodging/Transport	Flat Flat	\$1,400.00 \$87.00	\$1,400.00 \$113.00
Col of Sci & Engineering	ESCI 4701, Geomorphology ESCI 4702 General Hydro	Travel/Lodging/Transport	Flat	\$96.00	\$96.00
Col of Sci & Engineering	ESCI 4702 General Hydro ESCI 4703 Glacial Field Trips	Travel/Lodging/Transport	Flat	\$122.00	\$103.00
Col of Sci & Engineering	ESCI 4911 Field Camp Advanced	Travel/Lodging/Transport	Flat	\$1,200.00	\$1,200.00
Col of Sci & Engineering	ESCI 4971W/5971 Field Camp Hydrogeo	Travel/Lodging/Transport	Flat	\$1,000.00	\$1,000.00
Col of Sci & Engineering	MATS 4223 - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$79.00	\$78.00
Col of Sci & Engineering	ME 3221 - Design & Manufacturing	Consumable Materials	Flat	\$62.00	\$40.00
Col of Sci & Engineering	ME2011 - Robot Course	Consumable Materials	Flat	\$35.00	\$30.00
Col of Sci & Engineering	ME 4054W - Design Projects	Consumable Materials	Flat		\$30.00
Col of Sci & Engineering	TLI MOT - IMTP Study Abroad Fee	Travel/Lodging/Transport	Flat	\$2,100.00	\$2,100.00
Col of Sci & Engineering	UNITE Fee - Sections 883 & 885	E-Learn	PerCredit	\$100.00	\$100.00
Col of Veterinary Med	Companion Animal Anatomy Lab Fee	Consumable Materials	Flat	\$56.00	\$56.00
Col of Veterinary Med	General Microbiology	Consumable Materials	Flat	\$90.00	\$90.00
Col of Veterinary Med	Veterinary & Biomedical Services Lab Fee	Consumable Materials	Flat	\$100.00	\$100.00
Medical School	ANAT5999/7999 Head and Neck	Consumable Materials	Flat	\$8.00	\$8.00
Medical School	ANAT6050 Gross Dental Anatomy	Consumable Materials	Flat	\$8.00	\$8.00
Medical School	Human Anat Labs: Anat3602/Anat3612/Anat3608H	Consumable Materials	Flat	\$25.00	\$25.00
Medical School	INMD 6801 - Human Struc & Func (Histology lab fee)	Consumable Materials	Flat	\$50.00	\$50.00
Medical School	INMD6813 Neuroscience	Consumable Materials	Flat	\$50.00	\$50.00
Medical School	INMD6820 Gross Anatomy	Consumable Materials	Flat	\$8.00	\$8.00
Medical School	MED 6566 - Cardiovascular System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00
Medical School	MED 6728 - Respiratory System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00
Medical School	MED 6788 - Skin/Musculoskeletal (Duluth)	Consumable Materials	Flat Flat	\$40.00 \$88.00	\$40.00 \$88.00
Medical School Medical School	MICB - Lab Supplies/Services MORT 3151 - RA Lab	Consumable Materials Consumable Materials	Flat	\$88.00 \$60.00	\$88.00 \$60.00
Medical School	MORT 3161 - Embalming Laboratory	Consumable Materials	Flat	\$250.00	\$250.00
Medical School	MORT 3171 - Human Anatomy	Consumable Materials	Flat	\$40.00	\$250.00
Medical School	MORT 3379 - Clinical Rotation	Consumable Materials	Flat	\$45.00	\$45.00
Medical School	NSCI 1100 Human Neuroanatomy	Consumable Materials	Flat	\$82.00	\$82.00
Medical School	NSCI 5111 Medical Neuroscience	Consumable Materials	Flat	\$50.00	\$50.00
Medical School	NSCI 6112 Medical Neuroscience	Consumable Materials	Flat	\$50.00	\$50.00
Medical School	Pelvis & Urinary Symptoms	Consumable Materials	Flat	\$326.00	\$326.00
Medical School	PHCL 4100-Lab Fee	Consumable Materials	Flat	\$100.00	\$100.00
Medical School	PHSL 5510 Advanced Cardiac Physiology	Consumable Materials	Flat	\$525.00	\$525.00
Medical School	PHSL3051 Human Physiology	Consumable Materials	Flat	\$10.00	\$10.00
Medical School	PHSL3701 Physiology Lab	Consumable Materials	Flat	\$35.00	\$35.00

				2022	2023
Campus/College	Fee Name	Dimension	Rate type	Amount	Amount
Schl of Dentistry	Oral Anatomy -Manual and Supplies	Access/Rent/Usage/Own	Flat	\$19.00	\$19.00
Schl of Dentistry	Pros Lab V Partial Dentures	Consumable Materials	Flat	\$170.00	\$170.00
Schl of Dentistry	Operative Dentistry I	Consumable Materials	Flat	\$247.00	\$247.00
Schl of Dentistry	Operative Dentistry II & III	Consumable Materials	Flat	\$310.00	\$310.00
Schl of Dentistry	DDS 6476 Pre-Clinical Pros Tech Lab IV	Consumable Materials	Flat	\$545.00	\$545.00
Schl of Dentistry	DDS 6492 Pros Tech Lab VI- Implants	Consumable Materials	Flat	\$345.00	\$345.00
Schl of Dentistry	DDS 6472 Pre-Clinical Pros Lab II	Access/Rent/Usage/Own	Flat	\$839.00	\$839.00
Schl of Dentistry	Ortho I (DDS 6171)	Consumable Materials	Flat	\$39.00	\$39.00
Schl of Dentistry	Endo Typodonts - DDS and PASS	Consumable Materials	Flat	\$239.00	\$239.00
Schl of Dentistry	DDS 6485 Pros Tech lab Fee PASS	Consumable Materials	Flat	\$232.00	\$232.00
Schl of Dentistry	PASS-DDS 6486 Preclinic Tech Lab-Pan/Articulators	Consumable Materials		\$839.00	\$839.00
Schl of Dentistry	DDS4 Advanced Practice Management Simulation	Access/Rent/Usage/Own	Flat	\$37.00	\$37.00
Schl of Dentistry	Operative-PASS (dds 6130)	Consumable Materials	Flat	\$750.00	\$750.00
Schl of Dentistry	Intro to Clinical Dentistry PASS (DDS6130)	Consumable Materials	Flat	\$545.00	\$545.00
Schl of Dentistry	Pros topics in Dental Therapy (DT 5471)	Consumable Materials	Flat	\$125.00	\$125.00
Schl of Dentistry	Drake P3 Personality Profile	Consumable Materials	Flat	\$10.00	\$10.00
Schl of Dentistry	Dental Practice Readines DDS 1,2,3,4	Access/Rent/Usage/Own	Flat	\$73.00	\$73.00
Schl of Dentistry	Dental Practice Readines DH2, DT2	Access/Rent/Usage/Own	Flat	\$36.00	\$36.00
Schl of Nursing	CSH Food Matters	Access/Rent/Usage/Own	Flat	\$73.00	\$73.00
Schl of Nursing	CSH Food Matters	Consumable Materials	Flat	\$42.00	\$42.00
Schl of Nursing	Global Health through Study Abroad - Iceland	Travel/Lodging/Transport	Flat	\$850.00	\$801.00
Schl of Nursing	Global Health/Study Abroad - Cuba	Travel/Lodging/Transport	Flat	\$883.00	\$892.00
Schl of Nursing	Global Health/Study Abroad - Guatemala clinical	Travel/Lodging/Transport	Flat	\$146.00	\$86.00
Schl of Nursing	Global Health/Study Abroad - Guatemala non-clin	Travel/Lodging/Transport	Flat	\$496.00	\$436.00
Schl of Nursing	CSPH Hawaii Lodging	Travel/Lodging/Transport	Variable	400.00 - \$4,500.00 40	•
Schl of Nursing	CSPH Indigenous Hawaiian Healing	(multiple components)	Flat	\$673.00	\$884.00
Schl of Nursing	CSPH two-day Hawaii courses	(multiple components)	Flat	\$533.00	\$717.00
Schl of Nursing	CSPH three-day Hawaii Courses	(multiple components)	Flat	\$557.00	\$755.00
Schl of Nursing	Group Health Coaching Sessions	Consumable Materials	Flat	\$50.00	\$50.00
Schl of Nursing	Health Coaching	Consumable Materials	Flat	\$300.00	\$300.00
Schl of Nursing	Health Coaching for Health Professionals	Consumable Materials	Flat	\$200.00	\$200.00
Schl of Nursing	Shamanism & Shamanic Healing	Consumable Materials	Flat	\$50.00	\$50.00
Schl of Nursing	Shamanism & Shamanic Healing (off-site facility)	Access/Rent/Usage/Own	Flat	\$250.00	\$250.00
Schl of Nursing	Summer Institute Meals	Travel/Lodging/Transport	Flat	\$189.00	\$300.00
Schildi Nursing			Tat	\$189.00	\$300.00
Schl of Public Health	Executive PHAP Campus Learning Fee	Program	Flat	\$210.00	\$210.00
Schl of Public Health	Public Health Institute	Program	PerCredit	\$25.00	\$25.00
Schl of Public Health	Public Health Institute Field Trip Fee 1	Travel/Lodging/Transport	PerCredit	\$35.00	\$35.00
Schl of Public Health	Public Health Institute Field Trip Fee 4	Travel/Lodging/Transport	PerCredit	\$110.00	\$110.00
Global Programs/Strategies	Virtual International Internship Placement	E-Learn	flat	\$600.00	\$600.00
Student Affairs	Leadership Minor Field Experience Internship	Tuition	Flat	\$7,335.00	\$7,600.00

University of Minnesota 2022-23 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2022 Amount	2023 Amount	
Crookston							
Crookston	Application Fee - UMC	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	
Crookston	Application Fee - UMC Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	
Crookston	Confirmation/Orientation Fee - New Students -	Fall/spring	6.0 - 999.99	Flat	\$200.00	\$200.00	
Crookston		Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	
Crookston	Credit by Exam (per credit) Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	
Crookston	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$40.00	
Crookston	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	
Crookston	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	
Crookston	Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	
Crookston	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	
Crookston	Academic Records Fee - Degree/Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	
Crookston	Academic Records Fee - Degree/Certificate Continuing (One-Time)	Fall/spring	0.05 - 999.99	Flat	\$75.00	\$75.00	
Crookston	Academic Records Fee - Non-Degree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	
Crookston	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	
Crookston	Domestic Priority Shipping Fee for Official Documents	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	
Crookston	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$30.00	
Crookston	Technology Access - Late Return	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	
Crookston	Technology Access - Weekly Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$31.00	\$31.00	
Crookston	Technology Access - Daily Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	
Crookston	Technology Access - Insurance Deduction	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	
Crookston	Confirmation Deposit - Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$400.00	\$400.00	
Crookston	International Student Academic Fee *	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	
Crookston	International Student Academic Fee *	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	
Crookston	International Student Academic Fee *	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	
Crookston Crookston	International Student Academic Fee * International Student Academic Fee *	Summer Summer	3.00 - 5.99 6.00 - 999.99	Flat Flat	\$125.00 \$250.00	\$125.00 \$250.00	
Duluth Duluth Duluth	Application Fee - UMD Undergrad Domestic Application Fee - UMD Undergrad International	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$40.00 \$50.00	\$40.00 \$50.00	
Duluth	Application Fee - Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	
Duluth	Confirmation/Orientation Fee - NAS & IUT Students		0.05 - 999.99	Flat	\$100.00	\$100.00	
Duluth	Confirmation/Orientation Fee - Freshman (NHS)	Fall/spring	0.05 - 999.99	Flat	\$150.00	\$150.00	
Duluth	Credit by Exam (per credit)	Fall/spring/summer	1.0 - 999.99	PerCredit	\$50.00	\$50.00	
Duluth	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	
Duluth	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	
Duluth	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	
Duluth		Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	
Duluth	Stop Payment Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$10.00	\$10.00	
Duluth	Late Registration - Week3	Fall/spring	0.05 - 999.99	Flat	\$30.00 \$100.00	\$100.00	
Duluth	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.102	Flat	\$150.00	\$100.00	
Duluth	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.101	Flat	\$75.00	\$75.00	
Duluth	Continuing (One-Time) Academic Records Fee-NonDegree	Fall/spring/summer	0.05 - 999.100	Flat	\$75.00	\$75.00	
Duluth	Official Transcript Fee	Fall/spring/summer	0.05 - 999.103	Flat	\$15.00	\$15.00	
Duluth	Domestic Priority Shipping Fee for Official Documents	Fall/spring/summer	0.05 - 999.104	Flat	\$15.00	\$15.00	
Duluth	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$30.00	
Duluth	Transportation Sustainability Fee	Fall/spring	6.00 - 999.99	Flat	\$18.00	\$18.00	
Duluth	CEHSP Post Baccalaureate Evaluation	Fall/spring/summer	0.05 - 999.99	Flat	\$31.00	\$31.00	
Duluth	Student Teaching Outside Area	Fall/spring/summer	0.05 - 2.99	Flat	\$103.00	\$103.00	
Duluth	Student Teaching Outside Area	Fall/spring/summer	3.0 - 5.99	Flat	\$206.00	\$206.00	
Duluth	Student Teaching Outside Area	Fall/spring/summer	6.0 - 8.99	Flat	\$309.00	\$309.00	
Duluth	Student Teaching Outside Area	Fall/spring/summer	9.0 - 11.99	Flat	\$412.00	\$412.00	
Duluth	Student Teaching Outside Area	Fall/spring/summer	12.0 - 999.99	Flat	\$618.00	\$618.00	
Duluth	Duluth Athletics/Athletic Facilities Fee	Fall/Spring	6.0 - 999.99	Flat	\$93.00	\$99.00	
Duluth	International Student Support Services	Fall/Spring	0.05 - 999.99	Flat	\$152.00	\$156.00	
Duluth	International Student Support Services	Summer	0.05 - 999.99	Flat	\$76.00	\$78.00	
Duluth	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	
Duluth	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	
Duluth	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	
Duluth Duluth	International Student Academic Fee International Student Academic Fee	Summer	3.00 - 5.99 6.00 - 999.99	Flat Flat	\$125.00 \$250.00	\$125.00 \$250.00	
	International Student Academic Loo	Summer	<u>ь нн _ чич ий</u>	FIST	\$250.00	\$250.00	

Morris Morris

0.05 - 999.99 Fall/spring/summer

Flat

\$30.00

\$30.00

University of Minnesota 2022-23 Tuition Plan: Miscellaneous Fees

				Rate	2022	2023
Campus/College	Fee Name	Terms	Credit range	type	Amount	Amount
Morris	Application Fee - UMM Paper	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00
Morris	Application Fee - UMM Global Student Teaching	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00
Morris	Application Fee - UMM Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00
Morris	Placement Fee - UMM Global Student Teaching	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$375.00
Morris	Confirmation/Orientation Fee - Freshmen - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$175.00	\$175.00
Morris	Confirmation/Orientation Fee - Transfers - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$175.00	\$175.00
Morris	Welcome Week Fee	Fall	0.05 - 999.99	Flat	\$100.00	\$100.00
Morris	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00
Morris	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00
Morris	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00
Morris	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00
Morris	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00
Morris	Late Registration - Weeks 1 & 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00
Morris	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00
Morris	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00
Morris	Academic Records Fee - Degree & Certificate Continuing (One-Time)	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00
Morris	Academic Records Fee-NonDegree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00
Morris	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00
Morris	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$30.00
Morris	Key Deposit/Lost Key/Recore Fee (per core)	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00
Morris Morris	Rental of Musical Instrument Rental of Space/Purchase of Storage Container	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$40.00 \$40.00	\$40.00 \$40.00
Morris	Chemistry Lab Equipment Breakage Fee (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$40.00 \$5.00 - \$200.00	\$40.00 \$5.00 - \$200.00
Morris	GST 1-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00
Morris	GST 2-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00
Morris	GST 3-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$450.00	\$450.00
Morris	GST 4-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$600.00	\$600.00
Morris Morris	GST 5-Week Program Fee GST 6-Week Program Fee	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$750.00 \$900.00	\$750.00 \$900.00
Morris	GST Additional Placement	Fall/spring/summer	0.05 - 999.99	Flat	\$125.00	\$900.00
Morris	Airfare Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$100 - \$1,500	\$100 - \$1,500
Morris	International Student Support Services	Fall/spring/summer	0.05 - 999.99	Flat	\$290.00	\$300.00
Morris	National Student Exchange Program - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$230.00	\$230.00
Morris	Nonaffiliated Study Abroad Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00
Morris	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00
Morris Morris	International Student Academic Fee International Student Academic Fee	Fall/spring Summer	6.00 - 999.99 0.05 - 2.99	Flat Flat	\$250.00 \$62.50	\$250.00 \$62.50
Morris	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00
Morris	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00
Morris	MN Education Job Fair Pre-Registration	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00
Morris	MN Education Job Fair On-Site Registration	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00
Morris	Proctored Language Exam Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00
Morris Morris	UMM Orchestra Performance Tour Athletics Materials/Travel Fee (varies by sport)	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.100	Flat Flat	\$100.00 \$0.00 - \$1500.00	\$100.00 \$0.00 - \$1400.00
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Rochester						
Rochester	Application Fee Online UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00
Rochester	Confirmation/Housing Deposit Fee - All Students -	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00-\$125.00	\$50.00-\$125.00
Pochostor	UMR Credit by Evem Eee LIMP (per credit)	Fall/coring/cummor	0.05,000.00	PerCredit	¢ε0.00	\$50.00
Rochester Rochester	Credit by Exam Fee UMR (per credit) Academic Records Fee - Degree & Certificate	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat	\$50.00 \$150.00	\$30.00 \$150.00
Rochester	Academic Records Fee - Degree & Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00
	Continuing (One-Time)					
Rochester	Academic Records Fee - Non-Degree	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00
Rochester	Official Transcript Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00
Rochester	Domestic Priority Shipping Fee for Official Documents	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00
Rochester	U Card Replacement Fee UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$30.00
Rochester	Loss/Damage - UMR Student Housing (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$1,000.00	\$5.00 - \$1,000.00
Rochester	120 Day Bus Pass - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$80.00	\$80.00
Rochester	Capstone Program Background Check (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$60.00	\$25.00 - \$60.00
Rochester	National Student Exchange Program - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00
Rochester Rochester	BSHP Respiratory Care Program Track BSHP Echocardiography Program Track	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$850.00 \$779.00	\$850.00 \$779.00
Rochester	BSHP Echocardiography Program Track	Fall/spring/summer	0.05 - 999.99	Flat	\$863.00	\$863.00
Rochester	Laptop Technology Fee for Sonography	Fall/spring/summer	0.05 - 999.99	Flat	ç000.00	\$100.00
Rochester	NXT GEN MED Technology Fee	Fall/spring/summer	0.05 - 999.99	Flat		\$30.00
Rochester	Math Placement Assessment	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00
Rochester	Printing Charges Beuond Initial Allowance	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00
Twin Cities						
	LL Courd Double company Fac	F -11/		El. t	¢25.00	¢20.00

Auxiliary Services

Fall/spring/summer 0.05 - 999.99

Flat

\$25.00

\$30.00

University of Minnesota 2022-23 Tuition Plan: Miscellaneous Fees

				Rate	2022	2023	
Campus/College	Fee Name	Terms	Credit range	type	Amount	Amount	
Auxiliary Services	UMTC Transportation and Safety Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$26.00	\$71.00	
Carlson Schl of Mgmt	CSOM Application Fee - MBA	Fall/spring	0.05 - 999.99	Flat	\$75.00	\$75.00	
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Self-Designated	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	
Carlson Schl of Mgmt	CSOM Confirmation Fee - Exec MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$750.00	\$750.00	
Carlson Schl of Mgmt	CSOM Confirmation Fee - Online MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	
Carlson Schl of Mgmt	CSOM Confirmation Fee - MSFIN	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	
Carlson Schl of Mgmt	CSOM Deposit - Full Time MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$1,500.00	\$1,500.00	
Carlson Schl of Mgmt	CSOM Deposit - HRIR	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	
Carlson Schl of Mgmt	CSOM Deposit - Part Time MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	
Carlson Schl of Mgmt	CSOM Deposit - Full Time MSBA	Fall/spring/summer	0.05 - 999.99	Flat	\$1,500.00	\$1,500.00	
Carlson Schl of Mgmt	CSOM Deposit - Part Time MSBA	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	
Carlson Schl of Mgmt	CSOM Deposit - MSSCM	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	
Carlson Schl of Mgmt	CSOM Credit by Exam	Fall/spring/summer	0.05 - 999.99	Per credit	\$50.00	\$50.00	
Carlson Schl of Mgmt	Medical Industry MBA Year 1 - Tongji University Joint Degree - Fee in Lieu of Tuition - Annual Rate	Fall/spring/summer	0.05 - 999.99	Flat	\$20,368.00	\$20,889.00	
Carlson Schl of Mgmt	Medical Industry MBA Year 2 - Tongji University Joint Degree - Fee in Lieu of Tuition - Annual Rate	Fall/spring/summer	0.05 - 999.99	Flat	\$14,995.00	\$20,889.00	
Carlson Schl of Mgmt	IBUS Cancellation Fee - Carlson Study Abroad	Fall/spring/summer	0.05 - 999.99	Variable	\$500.00 - \$5,500.00	\$500.00 - \$5,800.00	
Col of Biological Sciences	Program Room & Board - Itasca	Fall/spring/summer	0.05 - 999.99	Variable	\$245.50 - \$1375.00	\$245.50 - \$1375.00	
Col of Continuing & Prof Studies Col of Continuing & Prof Studies	English Language Proficiency Testing IBH/ADDC Background Check Fee	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$40.00 \$20.00	\$40.00 \$20.00	
Col of Design	Studio Usage - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	
Col of Design	Key Deposit - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	
Col of Design	Locker Deposit - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	
Col of Design	Bobbin Case Replacement Fee - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	
Col of Ed & Human Devel	OLPD Admin Licensure - Initial	Fall/spring/summer	0.05 - 999.99	Flat	\$550.00	\$550.00	
Col of Ed & Human Devel	OLPD Admin Licensure - Additional	Fall/spring/summer	0.05 - 999.99	Flat	\$275.00	\$275.00	
Col of Ed & Human Devel	Initial Teacher Licensure Ed TPA	fall/spring	0.05 - 999.99	Flat	\$270.00	\$270.00	
Col of Ed & Human Devel	National Student Exchange Airfare	Fall/spring/summer	0.05 - 999.99	Variable	\$100.00 - \$1,500.00	\$100.00 - \$1,500.00	
Col of Liberal Arts	Art- Regis Center Locker Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$50.00	\$10.00 - \$50.00	
Col of Liberal Arts	Art - Equipment Repair & Replacement	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$3,500.00	\$10.00 - \$3,500.00	
Col of Liberal Arts	Art - Late Equipment	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$25.00	\$5.00 - \$25.00	
Col of Liberal Arts	Marching Band - Instrument & Uniform Equip	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$52.00	
	Maintenance Fee						
Col of Liberal Arts	Marching Band - Instrument & Uniform - Repairs over Allowance	Fall/spring/summer	0.05 - 999.99	Variable	\$2.00 - \$200.00	\$2.00 - \$200.00	
Col of Liberal Arts	Marching/Pep Band - Apparel	Summer	0.05 - 999.99	Variable	\$2.00 - \$50.00	\$2.00 - \$57.00	
Col of Liberal Arts	Marching/Pep Band - Late Return	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	
Col of Liberal Arts	Instrument/Uniform	Fall/coring		Variable	\$25.00 - \$55.00	\$25.00 - \$55.00	
	Music - Locker Rental (range)	Fall/spring	0.05 - 999.99	Variable			
Col of Liberal Arts	Music - Locker Late Checkout & Cleaning	Fall/spring	0.05 - 999.99	Variable	\$15.00 - \$45.00	\$15.00 - \$45.00	
Col of Liberal Arts	Music - Practice Rm Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$255.00	\$25.00 - \$265.00	
Col of Liberal Arts	Music - Ultan Recital Hall Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	
Col of Liberal Arts Col of Liberal Arts	Music - Instrument Repair & Maintenance Music - Instrument Reptal Late Return Fee	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Variable Flat	9.00 - \$140.00\$ \$25.00	9.00 - \$146.00\$ \$25.00	
Col of Liberal Arts	Music - Instrument Rental Late Return Fee Music - Lost Ensemble Music (range)	Fall/spring/summer	0.05 - 999.99 0.05 - 999.99		\$25.00 \$25.00 - \$200.00	\$25.00 \$25.00 - \$200.00	
Col of Liberal Arts	Music - Lost Ensemble Music (range) Music - Practice Rm Lost Key	Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Variable Flat	\$25.00 - \$200.00 \$50.00	\$25.00 - \$200.00 \$50.00	
Col of Liberal Arts	Music - Practice Rm Lost Rey Music - Recital Fee	Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Variable	\$35.00 \$35.00 - \$140.00	\$35.00 \$35.00 - \$140.00	
Col of Liberal Arts	Music - Recital Fee Music - Choir Apparel Fee (range)	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00 - \$140.00 \$9.00 - \$80.00	\$35.00 - \$140.00 \$9.00 - \$80.00	
Col of Liberal Arts	Key Deposit - Anthropology	Fall/spring/summer	0.05 - 999.99	Flat	\$9.00 - \$80.00 \$30.00	\$9.00 - \$80.00 \$30.00	
Col of Liberal Arts	ACTFL Exam (range)	Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Variable	\$30.00 \$31.00 - \$208.00	\$30.00 \$31.00 - \$208.00	
Col of Liberal Arts	Individual Language Assessment (ILA)/ LPE Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00 \$25.00	\$30.00	
Col of Liberal Arts Col of Liberal Arts	Language Proficiency Exam - Screening	Fall/spring/summer Fall/spring	0.1 - 999.0 0.05 - 999.99	Flat Flat	\$25.00 \$120.00	\$25.00 \$120.00	
Col of Liberal Arts	Clinical Education Management Software Fee-SLHS CLA - OIT Late Equipment	Fall/spring/summer	0.05 - 999.99	Variable	\$120.00 \$5.00 - \$25.00	\$120.00 \$5.00 - \$25.00	
			5.55 - 25.55	variable	şσ.00 - ş25.00	- , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Col of Pharmacy Col of Pharmacy	PharmD Application Confirmation Deposit Fee	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$75.00 \$500.00	\$75.00 \$500.00	
Col of Sci & Engineering	Confirmation Deposit - MOT	Fall/spring/summer	0.05 - 999.99	Flat	\$2,000.00	\$2,000.00	
Col of Sci & Engineering	Confirmation Deposit - MOT	Fall/spring/summer	0.05 - 999.99	Flat	\$2,000.00 \$500.00	\$2,000.00 \$500.00	
Col of Sci & Engineering	Confirmation Deposit - MDI	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	
	Late Capstone - MOT	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	
	Late Capstone - MOT			Flat	\$1,000.00	\$1,000.00	
Col of Sci & Engineering	Late Canstone MDI					5100000	
Col of Sci & Engineering	Late Capstone - MDI	Fall/spring/summer	0.05 - 999.99				
Col of Sci & Engineering Col of Sci & Engineering	Late Capstone - MSST	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	
Col of Sci & Engineering	-						

University of Minnesota 2022-23 Tuition Plan: Miscellaneous Fees

Cold Sci & Engineering C3: Addetson Less Materials Free Fallspring/summer 0.05 : 929.99 Hat 55.00 Cold Vesterian Med Cold International Control Fee UVM Program Fallspring/summer 0.05 : 929.99 Hat 55.00					Rate	2022	2023																																																																																																
Cutor Cutor Parl/spring/nammer Cutor Variable SSC00-5135.00 SSC00-51050 SSC00-5100-5100-5100-51000	Campus/College	Fee Name	Terms	Credit range	type	Amount	Amount																																																																																																
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Cod of Verteinnam Med Confirmation fee: DMM Program Fall / parting unmark Obs Status VP First Status Status VP First Status	Col of Veterinary Med	Application Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	Variable	\$85.00 - \$135.00	\$85.00 - \$135.00																																																																																																
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University of Minnesota 2022-23 Tuition Plan: Miscellaneous Fees

Campus/College Schl of Dentistry Schl of Dentistry Schl of Dentistry Schl of Dentistry	Fee Name Instrument Usage/Materials - Endo(Grad & Certificate) Instrument Usage/Materials - Oper/Pros Typonont- PASS	Terms Fall/spring/summer	Credit range 0.05 - 999.99	type	Amount	Amount	
Schl of Dentistry Schl of Dentistry	Certificate) Instrument Usage/Materials - Oper/Pros Typonont-	i any spring/summer		Flat	\$1,424.00	\$1,424.00	
Schl of Dentistry	Instrument Usage/Materials - Oper/Pros Typonont-		0.00 000.00	That	Ş1,424.00	Ş1,424.00	
-		Summer	0.05 - 999.99	Flat	\$245.00	\$245.00	
Schl of Dentistry	Instrument Usage/Materials - Perio(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$726.00	\$726.00	
	Instrument Usage/Materials - Prosth(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$1,028.00	\$1,028.00	
Schl of Dentistry	Summer Instrument Usage/Materials - DDS,2,3,4,5,	Summer	0.05 - 999.99	Flat	\$1,062.00	\$1,062.00	
Schl of Dentistry	PASS 3.4 Overgarments - Ortho (Grad and Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$105.00	\$105.00	
Schl of Dentistry	Mannequin Shrouds	Fall/spring/summer	0.05 - 999.99	Flat	\$85.00	\$85.00	
	Confirmation NURCE MAN DED DND		0.05 000 00		¢500.00	¢500.00	
Schl of Nursing	Confirmation - NURSG - MN, PhD, DNP Confirmation - NURSG - Baccalaureate	Fall/spring/summer Fall/spring/summer	0.05 - 999.99 0.05 - 999.99	Flat Flat	\$500.00 \$500.00	\$500.00 \$500.00	
Schl of Nursing Schl of Nursing	Lab, Simulation & Practicum - MN & DNP	Fall/spring/summer	0.05 - 999.99	Flat	\$700.00	\$700.00	
Schl of Nursing	Lab, Simulation & Practicum - Mix & Divr	Fall/spring	0.05 - 999.99	Flat	\$700.00	\$700.00	
Schl of Nursing	CSH Hawaii Deposit	Fall/spring	0.05 - 999.99	Flat	\$100.00 - \$600.00	\$500.00 - \$600.00	
Schl of Nursing	CSPH Health Coaching	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00	
Schl of Public Health	SPH Admission Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	
Student Affairs	Career Assessments (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$35.00	\$11.00 - \$40.00	
Student Affairs	Dental Insurance - TC - Advanced Dental Care	Fall/spring	0.05 - 999.99	Flat	\$331.56	\$419.58	
Student Affairs	Dental Insurance - UMC - Advanced Dental Care Option	Fall/spring	0.05 - 999.99	Flat	\$331.56	\$419.58	
Student Affairs	Dental Insurance - UMD - Advanced Dental Care Option	Fall/spring	0.05 - 999.99	Flat	\$331.56	\$419.58	
Student Affairs	Dental Insurance - UMM - Advanced Dental Care Option	Fall/spring	0.05 - 999.99	Flat	\$331.56	\$419.58	
Student Affairs	Health Plan - TC	Fall/spring	6.0 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - TC	Summer	3.0 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - TC - AHC	Fall/spring	0.05 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - TC - AHC	Summer	0.05 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - TC - Dental Res/Fellow	Fall/spring	0.05 - 999.99	Flat	\$423.15	\$227.10	
Student Affairs	Health Plan - TC - Dental Res/Fellow	Summer	0.05 - 999.99	Flat	\$169.26	\$90.84	
Student Affairs	Health Plan - TC - GA	Fall/spring/summer	0.05 - 999.99	Flat	\$152.82	\$171.96	
Student Affairs	Health Plan - TC - BH Group Extended Coverage Non-SSF Eligible	Fall/spring/summer	0.05 - 5.99	Flat	\$147.63	\$152.06	
Student Affairs	Health Plan - TC - BH Group Extended Coverage	Fall/spring	0.05 - 5.99	Flat	\$147.63	\$152.06	
Student Affairs	Health Plan - TC - BH Group Extended Coverage	Summer	0.05 - 5.99	Flat	\$147.63	\$152.06	
Student Affairs	Health Plan - TC -International Students	Fall/spring	0.05 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - TC -International Students	Summer	0.05 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - UMC	Fall/spring	6.0 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - UMC	Summer	3.0 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - UMC - International Students	Fall/spring	0.05 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - UMC - International Students	Summer	0.05 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - UMD	Fall/spring	6.0 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs Student Affairs	Health Plan - UMD Health Plan - UMD - AHC	Summer Fall/spring	3.0 - 999.99 0.05 - 999.99	Flat Flat	\$690.00 \$1,398.00	\$884.00 \$1,734.00	
Student Affairs	Health Plan - UMD - AHC	Summer	0.05 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - UMD - Graduate Assistant	Fall/spring/summer	0.05 - 999.99	Flat	\$152.82	\$171.96	
Student Affairs	Health Plan - UMD - International Students	Fall/spring	0.05 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - UMD - International Students	Summer	0.05 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - UMM	Fall/spring	6.0 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - UMM	Summer	3.0 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Health Plan - UMM - International Students	Fall/spring	0.05 - 999.99	Flat	\$1,398.00	\$1,734.00	
Student Affairs	Health Plan - UMM - International Students	Summer	0.05 - 999.99	Flat	\$690.00	\$884.00	
Student Affairs	Long-Term Disability - TC - AHC	Fall/spring	0.05 - 999.99	Flat	\$50.82	\$50.82	
Student Affairs	Long-Term Disability - TC -DENT	Fall/spring	0.05 - 999.99	Flat	\$46.75	\$46.75	
Student Affairs	Long-Term Disability - TC -DENT	Summer	0.05 - 999.99	Flat	\$18.70	\$18.70	
Student Affairs	Long-Term Disability - UMD - AHC	Fall/spring	0.05 - 999.99	Flat	\$50.82	\$50.82	
University Finance	Capital Enhancement Fee for Student Life	Fall/spring	6.0 - 999.99	Flat	\$75.00	\$75.00	
University Finance	Stadium Fee	Fall/spring	6.0 - 999.99	Flat	\$6.00	\$6.00	

University of Minnesota 2022-2023 Academic Fees

Campus/College	Fee Name	Terms	Credit range	2022 Amount	2023 Amount
<u>Crookston</u>					
Crookston	Campus Fee - UMC - Technology Access	Fall/spring/summer	0.05 - 999.99	\$250.00	\$250.00
Crookston	Durable Goods - Computer/Notebook	Fall/spring	6.0 - 999.99	\$275.00	\$275.00
<u>Duluth</u>					
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	0.05 - 5.99	\$138.00	\$139.50
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	6.0 - 999.99	\$276.00	\$279.00
Duluth	Collegiate Fee - UMD - CEHSP	Summer	0.05 - 2.99	\$69.00	\$69.75
Duluth	Collegiate Fee - UMD - CEHSP	Summer	3.0 - 999.99	\$138.00	\$139.50
Duluth	Collegiate Fee - UMD - CAHSS	Fall/spring	0.05 - 5.99	\$158.50	\$169.00
Duluth	Collegiate Fee - UMD - CAHSS	Fall/spring	6.0 - 999.99	\$317.00	\$338.00
Duluth	Collegiate Fee - UMD - CAHSS	Summer	0.05 - 2.99	\$79.25	\$84.50
Duluth	Collegiate Fee - UMD - CAHSS	Summer	3.0 - 999.99	\$158.50	\$169.00
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	0.05 - 5.99	\$125.50	\$129.00
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	6.0 - 999.99	\$251.00	\$258.00
Duluth Duluth	Collegiate Fee - UMD - LSBE Collegiate Fee - UMD - LSBE	Summer Summer	0.05 - 2.99 3.0 - 999.99	\$62.75 \$125.50	\$64.50 \$129.00
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	0.05 - 5.99	\$123.30	\$129.00
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	6.0 - 999.99	\$306.00	\$309.00
Duluth	Collegiate Fee - UMD - SCSE	Summer	0.05 - 2.99	\$76.50	\$77.25
Duluth	Collegiate Fee - UMD - SCSE	Summer	3.0 - 999.99	\$153.00	\$154.50
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	0.05 - 5.99	\$98.00	\$99.50
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	6.0 - 999.99	\$196.00	\$199.00
Duluth	Collegiate Fee - UMD - UStu	Summer	0.05 - 2.99	\$49.00	\$49.75
Duluth	Collegiate Fee - UMD - UStu	Summer	3.0 - 999.99	\$98.00	\$99.50
Morris					
Morris	Campus Fee - UMM	Fall/spring	0.05 - 5.99	\$81.00	\$81.00
Morris	Campus Fee - UMM	Fall/spring	6.0 - 999.99	\$162.00	\$162.00
Morris	Campus Fee - UMM	Summer	0.05 - 999.99	\$81.00	\$81.00
Deskester					
<u>Rochester</u>				¢90.00	¢90.00
Rochester Rochester	Campus Fee - UMR Campus Fee - UMR	Fall/spring/summer Fall/spring/summer	0.05 - 5.99 6.0 - 999.99	\$80.00 \$160.00	\$80.00 \$160.00
Twin Cities				444 44	400 - 0
Academic Clinical Affairs, Ofc	Collegiate Fee	Fall/spring/summer	0.05 - 5.99	\$92.50	\$92.50
Academic Clinical Affairs, Ofc	Collegiate Fee	Fall/spring/summer	6.0 - 999.99	\$185.00	\$185.00
Acad Health Sci, Assoc VP	Collegiate Fee - AHSCI	Fall/spring/summer	0.05 - 5.99	\$92.50	\$92.50
Acad Health Sci, Assoc VP	Collegiate Fee - AHSCI	Fall/spring/summer	6.0 - 999.99	\$185.00	\$185.00
Caula au Calal af Manut		F - 11 /	0.05 0.00	¢200.00	¢200.00
Carlson Schl of Mgmt Carlson Schl of Mgmt	CSOM Collegiate Fee CSOM Collegiate Fee	Fall/spring Fall/spring	0.05 - 8.99 9.0 - 999.99	\$290.00 \$580.00	\$290.00 \$580.00
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	9.0 - 999.99 0.05 - 5.99	\$380.00 \$145.00	\$580.00 \$145.00
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	6.0 - 999.99	\$290.00	\$290.00
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	3.0 - 5.99	\$150.00	\$150.00
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	6.0 - 999.99	\$300.00	\$300.00
Col of Biological Sci	Collegiate Fee - CBS	Summer	3.0 - 999.99	\$150.00	\$150.00
Col of Continuing & Prof Studie	es Collegiate Fee - CCAPS	Fall/spring	0.05 - 5.99	\$95.00	\$95.00
Col of Continuing & Prof Studie		Fall/spring	6.0 - 999.99	\$190.00	\$190.00
Col of Continuing & Prof Studie	-	Summer	0.05 - 5.99	\$47.50	\$47.50
Col of Continuing & Prof Studie	-	Summer	6.0 - 999.99	\$95.00	\$95.00
Col of Design	Collegiate Fee - DESGN	Fall/spring	0.05 - 5.99	\$175.00	\$175.00
Col of Design	Collegiate Fee - DESGN	Fall/spring	6.0 - 999.99	\$350.00	\$350.00
Col of Design	Collegiate Fee - DESGN	Summer	0.05 - 5.99	\$87.50	\$87.50
Col of Design	Collegiate Fee - DESGN	Summer	6.0 - 999.99	\$175.00	\$175.00
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	1.0 - 5.99	\$95.00	\$95.00
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	6.0 - 999.99	\$93.00	\$190.00
			0.0 333.33	J130.00	J130.00

University of Minnesota 2022-2023 Academic Fees

			Credit	2022	2023
Campus/College	Fee Name	Terms	range	Amount	Amount
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	0.05 - 5.99	\$110.00	\$120.00
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	6.0 - 999.99	\$220.00	\$240.00
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	0.05 - 2.99	\$55.00	\$60.00
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	3.0 - 999.99	\$110.00	\$120.00
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	0.05 - 5.99	\$125.00	\$155.00
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	6.0 - 999.99	\$250.00	\$315.00
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	0.05 - 5.99	\$110.00	\$110.00
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	6.0 - 999.99	\$110.00	\$220.00
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	0.05 - 5.99	\$220.00	\$220.00
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	6.0 - 999.99	\$110.00	\$110.00
				•	•
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Fall/spring	0.05 - 999.99	\$450.00	\$450.00
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Summer	0.05 - 999.99	\$225.00	\$225.00
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Fall/spring	0.05 - 999.99	\$450.00	\$450.00
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Summer	0.05 - 999.99	\$225.00	\$225.00
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	0.05 - 5.99	\$165.00	\$165.00
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	6.0 - 999.99	\$330.00	\$330.00
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	0.05 - 2.99	\$82.50	\$82.50
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	3.0 - 999.99	\$165.00	\$165.00
Col of Veterinary Med	Collegiate Fee - VETMD	Fall/spring/summer	2.0 - 999.99	\$525.00	\$525.00
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	0.05 - 5.99	\$125.00	\$125.00
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	6.0 - 999.99	\$250.00	\$250.00
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	0.05 - 2.99	\$37.50	\$37.50
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	3.0 - 999.99	\$50.00	\$50.00
			0.05 5.00	6227 50	6227 50
Law School	Collegiate Fee - LAW	Fall/spring	0.05 - 5.99	\$237.50	\$237.50
Law School	Collegiate Fee - LAW	Fall/spring	6.0 - 999.99	\$475.00	\$475.00
Law School	Collegiate Fee - LAW	Summer	0.05 - 999.99	\$180.00	\$180.00
Medical School	Collegiate Fee - MED Mortuary Science Program	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00
Medical School	Collegiate Fee - MED - Duluth Medical Students	Fall/spring	0.05 - 999.99	\$130.00	\$110.00
Medical School	Collegiate Fee - MED - TC Medical Students	Fall/spring	0.05 - 999.99	\$130.00	\$110.00
Schl of Dentistry	Collegiate Fee - DENT	Fall/spring/summer	0.05 - 999.99	\$207.00	\$207.00
Schl of Dentistry	Durable Goods - Mannequin Shrouds	Fall/spring/summer	0.05 - 999.99	\$207.00	\$85.00
Schl of Dentistry	Durable Goods - Oper/Pros Typodont-PASS	Summer	0.05 - 999.99	\$245.00	\$245.00
Schl of Nursing	Collegiate Fee - Nurse Anesthesia Program	Fall/spring/summer	0.050-999.99	\$457.00	\$457.00
Schl of Nursing	Collegiate Fee - NURSG	Fall/spring/summer	0.05 - 999.99	\$210.00	\$250.00
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	0.05 - 5.99	\$135.00	\$148.00
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	6.0 - 999.99	\$195.00	\$220.00
Schl of Public Health	Collegiate Fee - PUBHL	Summer	0.05 - 5.99	\$65.00	\$70.00
Schl of Public Health	Collegiate Fee - PUBHL	Summer	6.0 - 999.99	\$95.00	\$105.00

University of Minnesota

Twin Cities Campus

Office for Student Affairs Vice President for Student Affairs and Dean of Students 109 Appleby Hall 128 Pleasant Street S.E. Minneapolis, MN 55455

Office: 612-626-1242 Fax: 612-626-6214 www.osa.umn.edu Email: osaum@umn.edu

Calin & hillipa

April 20, 2022

To: President Joan T.A. Gabel

Myron Frans, Senior Vice President for Finance and Operations

From: Calvin D. Phillips, Vice President for Student Affairs and Dean of Students

Re: Student Services Fees Recommendations for 2022-23

Attached are the 2022-23 Student Services Fees recommendations for the University of Minnesota campuses. Each of the five campuses has its own autonomous review and recommendation process, and each is governed by a student-majority committee. Each campus Student Services Fees committee then forwards its recommendations to the appropriate chancellor or vice president, who in turn reviews and comments on these recommendations and then submits them to me.

We are forwarding these recommendations to you to forward to the Board of Regents as a section of the University budget for their review and action. The recommendations for the mandatory 2022-23 Student Services Fees for each campus are as follows:

Campus			Percentage Increase/Decrease
UMC	\$290.49	\$299.19	3.0%
UMD	\$314.44	\$330.28	5.0%
UMM	\$470.00	\$496.00	5.5 %
UMR	\$168.00	\$168.00	0 %
UMTC	\$458.62	\$481.48	4.98 %

Driven to Discoversm

The details of the Student Services Fees recommendations submitted by each campus are attached. The University of Minnesota Crookston is recommending a 3.0% increase due to their contract with Riverview Health to send a nurse practitioner to campus. The University of Minnesota Duluth is recommending a 5.0% increase following two years of no changes to the SSF. The recommendation includes new funding for a pilot Student Legal Services program along with increases for health services, recreation, and other administrative services. The University of Minnesota Morris is recommending a 5.5% increase, which is primarily driven by an increase in the Health and Wellness fee. The University of Minnesota Rochester is not recommending an increase for FY23. The student services fees recommendation for the University of Minnesota Twin Cities is a 4.98% increase, which includes increases for Gopher Chauffeur, Student Advocate Services, student mental health services and allows for a proposed 3.85% compensation pool for the administrative units.

We want to take this opportunity to thank the Fees Committee members on each campus for their dedication and service on this very important and demanding project. Theirs is a big responsibility, one affecting nearly all students at the University, and we appreciate the commitment of the committee members to recommending fair and equitable fees that will best serve our student body.

University of Minnesota Student Services Fees - FY22 Actual, FY23 Proposed

Mandatory Student Service Fees per Semester (Fall & Spring) by Campus. Includes student governance. Other required fees presented with Miscellaneous Fees.

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

- Academic
- Administrative
- Health Service
- Debt Obligations

1			UMC			UMD			UMM			UMR			UMTC	
2		FY22	FY23	FY22-23 % Δ	FY22	FY23	FY22-23 % Δ	FY22	FY23	FY22-23 %Δ	FY22	FY23	FY22-23 % Δ	FY22	FY23	FY22-23 % Δ
3	Not Subject to 135A.0434 Student Activity Fees Legislat	ion														
4	Administrative															
5	Administrative Units	\$15.50	\$15.50		\$100.33	\$105.56		\$125.50	\$127.00		\$10.50	\$10.50		\$162.42	\$168.47	
6	Intercollegiate Athletics	\$69.00	\$69.00					\$55.00	\$56.00							
7	Fitness/Recreation/Sports	\$85.00	\$85.00		\$87.46	\$90.89		\$110.50	\$113.00		\$90.00	\$90.00		\$118.97	\$124.30	
8	Capital Improvement Reserve Fee				\$5.05	\$5.05										
9	Health Services															
10	Health Services/Wellness	\$55.00	\$70.00		\$99.38	\$106.19		\$120.00	\$140.00		\$47.50	\$47.50		\$145.29	\$156.30	
11	Peer Health Educators	\$11.30	\$7.50													
12	Subtotal: Not Subject to 135A.0434:	\$235.80	\$247.00	4.7%	\$292.22	\$307.69	5.3%	\$411.00	\$436.00	6.1%	\$148.00	\$148.00	0.0%	\$426.68	\$449.07	5.2%
13																
14	Subject to 135A.0434-Student Activity Fees Legislation															
15	Student Activities/Organizations	\$47.00	\$44.50		\$10.93	\$10.61		\$45.10	\$46.84					\$19.42	\$19.80	
16	Media organizations (print, radio, etc.)				\$1.48	\$1.28		\$9.21	\$7.87					\$12.52	\$12.61	
17																
18	Student Governance (fees apply based on student st	,	4													
19	Crookston Student Assn (CSA)	\$7.69	\$7.69													
20	UMD Student Assoc				\$9.81	\$10.70		4								
21	Morris Campus Student Org (MCSA)							\$4.69	\$5.29		400.00	400.00				
22	Rochester Student Association (RSA)										\$20.00	\$20.00		4	40.00	
23	MN Student Association *				***									\$2.23	\$2.28	
24	Council of Graduate Students *				\$10.30	\$10.49								\$10.30	\$10.49	
25	Professional Student Government *	AT 4 50	659.49		400.00	600.50		AF0.00	450.00		400 00	<u> </u>		\$16.76	\$17.07 \$34.69	1.00
	Subtotal: Subject to 135A.0434 (Undergrad)	\$54.69	\$52.19	-4.6%	\$22.22 \$22.71	\$22.59 \$22.38	1.7%	\$59.00	\$60.00	1.7%	\$20.00	\$20.00	0.0%	\$34.17 \$42.24	\$34.69 \$42.90	1.5%
27	(Graduate) (Professional)				ş22./1	⊋∠ 2.38	-1.5%							\$42.24 \$48.70	\$42.90 \$49.48	1.6% 1.6%
28	SSF Subtotal: Without Student Governance	\$282.80	\$291.50	3.1%	\$304.63	\$319.58	4.9%	\$465.31	\$490.71	5.5%	\$148.00	\$148.00	0.0%	\$458.62	\$481.48	5.0%
	SSF Subtotal: Without Student Governance SSF TOTAL: With Student Govern (Undergrad)	\$282.80	\$299.19	3.0%	\$304.63	\$330.28	5.0%	\$465.31	\$490.71	5.5%	\$148.00	\$168.00	0.0%	\$458.62	\$516.17	4.7%
		ŞZ90.49	3233.19	3.0%	\$314.44 \$314.93	\$330.28 \$330.07	5.0% 4.8%	Ş470.00	3490.00	5.5%	\$100.0U	3100.00	0.0%	\$492.79 \$468.92	\$516.17 \$491.97	4.7%
31	(Graduate)				ŞS14.93	3330.07	4.0%							\$468.92 \$475.38	\$491.97 \$481.48	
32	(Professional)													Ş475.38	9481.48	1.3%

* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs. Undergraduate student governance fees do not apply to these students.

UNIVERSITY OF MINNESOTA

Crookston Campus

Office of the Chancellor

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March 10, 2022

To: Calvin Phillips, Vice President for Student Affairs and Dean of Students

From: N	Mary Holz-Clause,	Chancellor,	University	of Minnesota	Crookston AL	Chun
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Re: 2022-23 Student Services Fees

I am attaching recommendations for the University of Minnesota, Crookston Student Services Fees for 2022-2023. The total fees for 2022-2023 represents an increase of \$8.70 from 2021-22 due to the requested increase for Health Services and a requested reduction in for Peer Health Educators.

The following changes have been approved by the Student Services Fee Committee which consists of six students and three faculty members, it was then presented to the Administrative Cabinet for their review and approval.

Fees Increased: Not Subject to 135A.0434 Student Activity Fees Legislation Health Services/Wellness \$55.00 to \$70.00 Fees Decreased: Not Subject to 135A.0434 Student Activity Fees Legislation Peer Health Educators \$11.30 to \$7.50 Subject to 135A.0434 Student Activities Fee Legislation

Student Activities/Organizations \$47.00 to \$45.50

Our Health Services/Wellness Fee requested an increase in the Health Services due to our need to contract with Riverview Health, a local healthcare provider, to send a nurse practitioner (NP) to campus twice a week. This NP has scheduled appointments with students, but also takes walk-ins. We will continue our contract with Alluma (Mental Health Center) student access to mental health services and offer medication management. Alluma is campus two days/month. This health student fee provides the compensation and benefits for our Student Health Care Nurse (9 month, 87% appointment) and also provides students with Over the Counter (OTC) medications.

I support these recommendations. Please let me know if you have any questions.

Cc: Julie Tonneson Jill Merriam

UM Crookston - Student Service Fee Summary - FY22 Actual, FY23 Proposed Mandatory Student Fees per Semester (Fall & Spring)

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic Administrative Health Service Debt Obligations

1			UMC	
2		FY22	FY23	FY22-23 % Δ
2	FEE TOTALS:	\$290.49	\$299.19	3.0%
4				
	Not Subject to 135A.0434 Student Activity Fees Legislation			
6	Administrative			
7	Administrative Units	\$15.50	\$15.50	
8	Duluth Athletics/Athletic Facilities			
9	Intercollegiate Athletics	\$69.00	\$69.00	
10	Fitness/Recreation/Sports	\$85.00	\$85.00	
11	Capital Improvement Reserve Fee			
12	Transportation Sustainability/Safety			
13	Stadium Fee			
14	Capital Enhancement Fee for Student Life			
15	Health Services			
16	Health Services/Wellness	\$55.00	\$70.00	
	Peer Health Educators	\$11.30	\$7.50	
17	Subtotal: Not Subject to 135A.0434:	\$235.80	\$247.00	4.7%
18				
19	Subject to 135A.0434-Student Activity Fees Legislation			
20	Student Activities/Organizations	\$47.00	\$44.50	
21	Media organizations (print, radio, etc.)			
22				
23	Student Governance (fees apply based on student status)			
24	Crookston Student Assn (CSA)	\$7.69	\$7.69	
25	UMD Student Assoc			
26	Morris Campus Student Org (MCSA)			
27	Rochester Student Association (RSA)			
28	MN Student Association *			
29	Council of Graduate Students *			
30	Professional Student Government *	474.65	488.45	
31	Subtotal: Subject to 135A.0434	\$54.69	\$52.19	-4.6%

UNIVERSITY OF MINNESOTA

Duluth Campus

Office of the Chancellor

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March 25, 2022

ГО:	Vice President Calvin Phillips
FROM:	Chancellor Lendley Black
RE:	UMD Student Fee Recommendations for 2022-2023

Vice President Phillips, this memorandum summarizes the 2022-2023 recommendations for three mandatory UMD student fees: the Student Services Fee (SSF), the Athletics/Athletics Facilities Fee, and the Transportation Sustainability Fee. We are including with this memo the completed fee template provided by your office as well as document that provides details about how the fee is allocated among units and student organizations.

Student Services Fee

Consistent with previous years, the UMD Student Services Fee Committee conducted a robust and thorough process to review SSF Requests. The Committee recommendation reflects enrollment projections that are appropriately conservative and consistent with those used in other parts of the budget process.

Lisa Erwin, Vice Chancellor for Student Life and Dean of Students, is the administrator designated to hear SSF Appeals. She received no appeals after the SSF Committee process concluded.

The SSF Committee recommended a 5.04% increase to the Student Services Fee for FY23 (from \$314.44 to \$330.28). The activities portion was recommended to increase 1.67% (from \$22.22 to \$22.59), the administrative portion is recommended to increase 5.39% (from \$287.17 to \$302.64), and the capital fee is recommended to stay the same (\$5.05). The increase follows two years of no changes to the SSF.

The UMD Student Association SSF request this year included funding for a pilot Student Legal Services program for our campus. Last year, current UMDSA President Anna Counihan served as a member of the UMN Student Senate Consultative Committee. In that role, she co-authored a resolution that advocated for every UMN system campus to implement a student legal services program (available currently only on the UMTC campus). The resolution was adopted by the Student Senate, and in response, the administration wrote: "If students wish to establish a similar office on the system campuses in Crookston, Duluth, Morris, or Rochester, students are encouraged to work with campus leadership to outline the scope of services and establish a structure for financial support." This year, Vice Chancellor Lisa Erwin recommended to President Counihan that she work with Associate Vice Chancellor Corbin Smyth to develop an SSF proposal for student legal services for UMD students. The SSF Committee fully funded the proposal authored by President Counihan and submitted by the UMDSA.

I support the Student Services Fee recommendation.

Athletics/Athletics Facilities Fee

The Athletics Facilities Fee Review Subcommittee reviewed the Athletics/Athletics Fee for 2022-2023. The subcommittee reports to the UMD Shared Governance Athletics Committee and is comprised of students, faculty, and staff.

UMD Athletics proposed an overall increase of 6.5% to the fee (6.2% to the portion relating to student engagement and services, 7.1% to the portion relating to facilities, on and off campus). He fee is proposed to increase from \$93 to \$99 per semester. The committee voted unanimously to support the proposal. The fee is in line with our smaller program peers, significantly below our larger peers, and follows three years of no Athletics/Athletics Facilities Fee increases. I support their recommendation.

Transportation Sustainability Fee

UMD's Transportation Sustainability Fee supports the Duluth Transit Authority (DTA) UPass program and operational costs for the Office of Sustainability. The UPass program provides feepaying students with unlimited rides on DTA buses. At the inception of the program many years ago, funding came solely from auxiliary units on campus. The Transportation Sustainability Fee was instituted to create a stable funding resource for this important service, and in order to reduce the contributions from the auxiliaries.

UMD is not recommending an increase to the Transportation Sustainability Fee for 2022-2023.

Please let me know if you have any questions or concerns.

hendley C. Black

Lendley C. Black, Chancellor University of Minnesota Duluth

c: Amy Hietapelto, Interim Executive Vice Chancellor for Academic Affairs Lisa Erwin, Vice Chancellor for Student Life and Dean of Students Susan Bosell, Interim Vice Chancellor for Finance and Operations Myron Frans, Senior Vice President for Finance and Operations

	FY2022 Per	FY2023	023 FY2023			
	Student Actual	Approximate Allocation	F	Student Proposed		
(Total student transactions) Access for All	(15,523)	(15,600) \$0	<mark>(15,600)</mark> \$-			
	0.06			-		
Asian Pacific American Association	0.89	\$15,500	\$	0.99		
Black Student Association	0.93	\$19,000	\$	1.22		
Bulldog Taxi/Lyft Cru	<u>2.47</u> 0.43	\$17,500 \$0	\$ \$	1.12		
Chinese Students & Scholar Association	0.43	\$0 \$0	ֆ \$	-		
Graduate Student Association	0.31	\$0	\$	-		
Hmong Living in Unity & Balance	0.53	\$13,500	\$	0.87		
Indigenous Student Organization	0.00	\$8,000	\$	0.51		
International Club	0.80	\$6,000	\$	0.38		
Land Lab	0.00	\$12,000		0.77		
Latinx/Chicanx Student Association	0.89	\$15,500		0.99		
MPIRG	1.64	\$0	\$	-		
Oromo Student Association	0.19	\$5,000	\$	0.32		
Queer and Allied Student Union	0.81	\$13,500	\$	0.87		
SERVE	0.24	\$3,900	\$	0.25		
Stage 2	0.37	\$5,000	\$	0.32		
Student Association Admin	1.91	\$28,000	\$	1.79		
Student Organization Grants	7.90	\$170,200	\$	10.91		
The Bark	1.48	\$20,000	\$	1.28		
Total Activity Based Organizations	22.22	\$352,600	\$	22.59		
Glensheen	1.12	\$18,000	\$	1.15		
Green Fund	2.28	\$45,000	\$	2.88		
Health Services	95.68	\$1,596,500		102.34		
Health Services Capital Imp	3.70	\$60,000		3.85		
Kirby Student Center Operations/KPB	65.68	\$1,050,000		67.31		
Kirby Capital Improvement	24.69	\$400,000	\$	25.64		
Library Communication and Events Team	0.30	\$5,000	\$	0.32		
Music Organizations	1.79	\$30,000		1.92		
RSOP Operations	65.86	\$1,078,000	\$	69.10		
·			\$ \$			
RSOP Capital Improvement Student Legal Services	21.60 0.00	\$340,000 \$20,000	\$ \$	21.79 1.28		
Theatre	2.54	\$40,000	\$	2.56		
Tweed Museum	1.10	\$24,000	\$	1.54		
Womens Resource Action Center	0.83	\$24,000 \$15,000	ֆ \$	0.96		
	287.17		ֆ \$	302.64		
Total Administrative Organizations	207.17	\$4,721,500	φ	302.64		
TOTAL ALLOCATIONS =		\$5,074,100				
STUDENT FEE =	309.39	\$325.26	\$	325.23		
FACILITIES CAPITAL IMPROVEMENT	5.05	\$5.05	\$	5.05		
STUDENT FEE & CAPT FEE=	314.44	\$5,152,280		\$330.28		

UMD SSF Recommendations for 2022-2023

UM Duluth - Mandatory Student Fees - FY22 Actual, FY23 Proposed Mandatory Student Fees per Semester (Fall & Spring)

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic Administrative **Health Service**

Debt Obligations

1	[UMD	
2		FY22	FY23	FY22-23 % Δ
3 FEE TOTALS:		\$425.44	\$447.28	5.1%
4		· ·	_	
5 Not Subject to 135A.0434 Student Activity Fe	es Legislation			
Student Services Fee				
6 Administrative				
7 Administrative Units		\$100.33	\$105.56	
9 Intercollegiate Athletics				
10 Fitness/Recreation/Sports		\$87.46	\$90.89	
11 Capital Improvement Reserve Fee		\$5.05	\$5.05	
13 Stadium Fee				
14 Capital Enhancement Fee for Studen	: Life			
15 Health Services				
16 Health Services/Wellness		\$99.38	\$106.19	
17 Student Services Fee Total		\$292.22	\$307.69	
18				
19 Athletics/Athletics Facilities				
20 Duluth Athletics/Athletic Facilities **		\$93.00	\$99.00	
21				
22 Transportation Sustainability Fee				
23 Duluth Transportation Sustainability	**	\$18.00	\$18.00	
24 Subtotal: Not Subject to 135A.0434:		\$403.22	\$424.69	5.32%
25				
26 Subject to 135A.0434-Student Activity Fees L	egislation			
27 Student Activities/Organizations		\$10.93	\$10.61	
28 Media organizations (print, radio, etc.)		\$1.48	\$1.28	
29				
30 Student Governance (fees apply based or	n student status)			
31 Crookston Student Assn (CSA)				
32 UMD Student Assoc		\$9.81	\$10.70	
33 Morris Campus Student Org (MCSA)				
34 Rochester Student Association (RSA)				
35 MN Student Association *				
36 Council of Graduate Students *				
37 Professional Student Government *				
38 Subtotal: Subject to 135A.0434		\$22.22	\$22.59	1.67%

* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs and are not included in the totals on line 3.

** Not submitted to the Regents as a Student Services Fee. Included here for a comprenensive view of non-academic mandatory student fees.

UNIVERSITY OF MINNESOTA

Crookston • Duluth • Morris • Rochester • Twin Cities

Student Activities Conferences and Events 309 Behmler Hall 600 East 4th Street Morris, MN 56267-2132 320-589-6020 www.morris.umn.edu

TO: Calvin Phillips, Vice President for Student Affairs
FROM: Janet Ericksen, Acting Chancellor, UMN Morris
DATE: March 24, 2022
RE: University of Minnesota Morris Student Services Fee Recommendations for FY 23

University of Minnesota Morris Student Services Fees for FY 23 were reviewed and recommended by the Activity Fee Review Committee (AFRC) – Allison Pohlman (student), Chair. The AFRC is comprised of up to nine students, two faculty/P&A representatives, one staff representative and the Director of Student Activities (ex-officio, non-voting). The Committee is charged with making funding recommendations to the Chancellor for the UMN Morris Student Service Fees and overseeing the allocation of funds to student organizations for campus and community events, activities, and other initiatives.

Morris student service fee processes and programs function in accordance with the Board of Regents policy that states that fee-supported programs, activities, and services shall be available to all student assessed the fee. All persons involved in the development of the student service fees shall recognize the relationship of the student services fees to the total tuition and other costs of education for students. The University's educational mission is well served when students have the means to engage in dynamic discussions of diverse topics in their extracurricular campus life. AFRC's comprehensive review process uses clear criteria designed to responsibly support the UMN Morris student experience.

The Activity Fee is reviewed annually. AFRC has established a process by which they review each administrative and health service/wellness fee on a three-year cycle. Due to the pandemic the committee chose to suspend this process in FY 21 and FY 22. To address the two-year pause in this process and return it to its regular cycle, the committee offered small inflationary increases to all administrative fee funded groups for FY 23 and will return to the regular review process for FY 24. A larger increase was requested for the health and wellness fee, and after reviewing demands on the fee, the AFRC agreed to a larger increase to the health and wellness fee.

The AFRC completed their budget process and review in February 2022. Their deliberations included consideration of the COVID-19 pandemic impact on service delivery methods and continuation of good support for student life. The Committee recommends only small increases (averaging 2%) to all fees, with the exception of the health and wellness fee for which the Committee recommends a 17% increase. This increases the total student services fees for the Morris campus by 6%.

Morris Student Service Fee Recommendations. Per student per semester.							
2021-2022 Academic Year 2022-2023 Academic Y							
	Actual	Proposed					
Administrative fees	\$291.00	\$296.00					
Health and Wellness Fee	\$120.00	\$140.00					
Student Activity Fee *	\$59.00	\$60.00					
TOTAL	\$470.00	\$496.00					

* Subject to MN Statute 135A.0434

Student Service Fee fund recommendations and Activity Fee allocations are provided in greater detail below.

	2022-2023 fee/semester	% Increase over prior year
Administrative Units (not subject to 135A.0434)		
Student Center	\$56.00	0%
Office of Student Activities	\$14.50	4%
Campus Activities Council	\$33.00	2%
Community Engagement	\$13.50	2%
World Touch Cultural Heritage Programming	\$10.00	3%
Intercollegiate Athletics	\$56.00	2%
Regional Fitness Center	\$106.00	2%
Intramurals and Recreation	\$7.00	8%
Health and Wellness (not subject to 135A.0434)	\$140.00	17%
Activity Fee (subject to 135A.0434)	\$60.00	2%
TOTAL	\$496.00	6%

Break out of the Activity Fee	ALLOC.
Campus Life Programs	
Big Friend / Little Friend (BFLF)	\$5,545
Peer Health Educators (PHE)	\$4,500
University Recognized Organizations	
Asian Student Association (ASA)	\$4,604
Black Student Union (BSU)	\$4,290
Circle of Nations Indian Assoc. (CNIA)	\$23,300
Floating World Literary Magazine	\$1,035
Morris Queer Student Initiative for Equality (MoQSIE)	\$4,043
KUMM student run radio	\$4,115
Morris Campus Student Association (MCSA)	\$10,575
The University Register (UR)	\$10,440
Independent Student Groups	
American Indian Science and Engineering Society (AISES)	\$4,960
Cougar Cheer Team	\$1,120
French Club (Entre Nous)	\$2,350

Totals Section + ASG + Fee Reserve	
SUBTOTAL:	80,877
Assistance to Student Groups fund (ASG)	\$30,000
ALLOCATED FEES:	\$124,500
UNALLOCATED FEES:	\$13,623

UM Morris - Student Service Fee Summary - FY22 Actual, FY23 Proposed Mandatory Student Fees per Semester (Fall & Spring)

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic Administrative Health Service Debt Obligations

1		UMM	
2	FY22	FY23	FY22-23 % Δ
3 FEE TOTALS:	\$470.00	\$496.00	5.5%
4			
5 Not Subject to 135A.0434 Student Activity Fees Legislation			
6 Administrative			
7 Administrative Units	\$125.50	\$127.00	
8 Duluth Athletics/Athletic Facilities			
9 Intercollegiate Athletics	\$55.00	\$56.00	
10 Fitness/Recreation/Sports	\$110.50	\$113.00	
11 Capital Improvement Reserve Fee			
12 Transportation Sustainability/Safety			
13 Stadium Fee			
14 Capital Enhancement Fee for Student Life			
15 Health Services			
16 Health Services/Wellness	\$120.00	\$140.00	
17 Subtotal: Not Subject to 135A.0434:	\$411.00	\$436.00	6.1%
18			
19 Subject to 135A.0434-Student Activity Fees Legislation			
20 Student Activities/Organizations	\$45.10	\$46.84	
21 Media organizations (print, radio, etc.)	\$9.21	\$7.87	
22			
23 Student Governance (fees apply based on student status)			
24 Crookston Student Assn (CSA)			
25 UMD Student Assoc			
26 Morris Campus Student Org (MCSA)	\$4.69	\$5.29	
27 Rochester Student Association (RSA)			
28 MN Student Association *			
29 Council of Graduate Students *			
30 Professional Student Government *			
31 Subtotal: Subject to 135A.0434	\$59.00	\$60.00	1.7%

* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs and are not included in the totals on line 3.

UM Rochester - Student Service Fee Summary - FY22 Actual, FY23 Proposed Mandatory Student Fees per Semester (Fall & Spring)

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic Administrative Health Service Debt Obligations

1		UMR	
2	FY22	FY23	FY22-23 % Δ
3 FEE TOTALS:	\$168.00	\$168.00	0.0%
4			
5 Not Subject to 135A.0434 Student Activity Fees Legislation			
6 Administrative			
7 Administrative Units	\$10.50	\$10.50	
8 Duluth Athletics/Athletic Facilities			
9 Intercollegiate Athletics			
10 Fitness/Recreation/Sports	\$90.00	\$90.00	
11 Capital Improvement Reserve Fee			
12 Transportation Sustainability/Safety			
13 Stadium Fee			
14 Capital Enhancement Fee for Student Life			
15 Health Services			
16 Health Services/Wellness	\$47.50	\$47.50	
17 Subtotal: Not Subject to 135A.0434:	\$148.00	\$148.00	0.0%
18			
19 Subject to 135A.0434-Student Activity Fees Legislation			
20 Student Activities/Organizations			
21 Media organizations (print, radio, etc.)			
22			
23 Student Governance (fees apply based on student status)			
24 Crookston Student Assn (CSA)			
25 UMD Student Assoc			
26 Morris Campus Student Org (MCSA)			
27 Rochester Student Association (RSA)	\$20.00	\$20.00	
28 MN Student Association *			
29 Council of Graduate Students *			
30 Professional Student Government *			
31 Subtotal: Subject to 135A.0434	\$20.00	\$20.00	0.0%

* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs and are not included in the totals on line 3.

UNIVERSITY OF MINNESOTA

Twin Cities Campus

Office for Student Affairs

Vice President for Student Affairs and Dean of Students

109 Appleby Hall 128 Pleasant Street S.E. Minneapolis, MN 55455

Office: 612-626-1242 Fax: 612-626-6214 www.osa.umn.edu Email: osaum@umn.edu

MEMORANDUM

April 19, 2022

To: Joan Gabel, President

Myron Frans, Senior Vice President for Finance and Operations

From: Calvin Phillips, Vice President for Student Affairs and Dean of Students

Calin Bar Lilepa

Re: FY 23 Student Services Fee Recommendations for UM - Twin Cities

Enclosed are the 2022-2023 Student Services Fee (SSF) recommendations for the Twin Cities campus. After reviewing the rationales the Student Services Fee Committees (SSFC) provided to outline their decisions, I am passing on the recommendations of the SSFC.

We were able to successfully complete our request processes for administrative units, media groups and special assessment groups for FY23. I look forward to meeting with the student leaders of the Administrative Units/Media Groups and the Student Groups SSFCs and the staff who oversee the SSF process to discuss their observations, suggestions and ideas about the overall process. We will use this information and implement the most salient ideas to further strengthen our program.

The SSFC has proposed that the Student Services Fee for 2022-2023 (not including special assessments) be \$481.48 per semester. This represented an increase of 4.98% over last year when the Student Services Fee was \$458.62.

Most notably, the increase proposed by the SSFC supports the following: a student wage increase (to \$11 per hour) across all Student Affairs units; a full-time staff member (advocate) for Student Advocate Services; a .8 FTE psychiatrist for Boynton Health; the expansion of Gopher Chauffeur to run seven (7) nights per week; and a 3.85% salary pool as currently proposed in the University's budget planning guidelines for FY 23.

Along with the proposed increase to the SSF to support the initiatives listed above, the SSFC supports the continuation of the current fee that supports the Student Unions & Activities (SUA) bond, which will allow SUA to continue to explore and implement options for improving its facilities on the Minneapolis and Saint Paul campuses.

The corresponding/attached documents provide additional detail and funding recommendations for all 2022-2023 SSF recipients.

Please let me know if you have any questions. Thank you.

Driven to Discoversm

Student Service Fees Committee Recommendations for 2022-23 Funding

2021-22 Final Rec.			2022-23 Stu Fees Requested*		2022-23 Stu Fees Cmte. Final Rec.		2022-23 Stu Fees Final Rec. *	
Student Activity Fee:	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Student Activity Fee*	\$ 1,471,500	\$ 19.42	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 19.80
Total Student Activity Fee:	\$ 1,471,500	\$ 19.42	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 19.80	\$ 1,471,500	\$ 19.80

		2021 Final				2022-23 S Reque			2022-23 S Cmte. Fi		2022-23 Final		
Media Fee:	F	Revenue	P	er Sem	F	Revenue	P	er Sem	Revenue	Per Sem	Revenue	Р	er Sem
MN Daily	\$	532,306	\$	6.77	\$	532,306	\$	6.88	\$ 532,306	\$ 6.88	\$ 532,306	\$	6.88
Radio K-Operating	\$	304,662	\$	3.87	\$	304,662	\$	3.94	\$ 304,662	\$ 3.94	\$ 304,662	\$	3.94
Students for a Conservative Voice	\$	101,613	\$	1.29	\$	100,672	\$	1.30	\$ 93,175	\$ 1.20	\$ 93,175	\$	1.20
StudioU	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$	-
Wake Student Magazine	\$	44,883	\$	0.59	\$	44,386	\$	0.60	\$ 44,111	\$ 0.59	\$ 44,111	\$	0.59
Total Media Fee Groups:	\$	983,464	\$	12.52	\$	982,026	\$	12.72	\$ 974,254	\$ 12.61	\$ 974,254	\$	12.61

	2021-22 Final Rec.				2022-23 Stu Fees Requested				2022-23 Stu Fees Cmte. Final Rec.				2022-23 Stu Fees Final Rec. *		
Student Life, Health and Wellbeing Fee:	Revenue	P	er Sem		Revenue	P	er Sem		Revenue		Per Sem		Revenue		Per Sem
Aurora Center	\$ 400,350	\$	5.09	\$	472,106	\$	6.14	\$	411,591	\$	5.33	\$	411,591	\$	5.33
Boynton Health Facility Support Fee	\$ 832,595	\$	11.37	\$	840,294	\$	11.68	\$	852,367	\$	11.85	\$	852,367	\$	11.85
Boynton Health Operational Fee	\$ 9,804,461	\$	133.92	\$	\$ 10,394,948	\$	144.63	\$	10,382,201	\$	144.45	\$	10,382,201	\$	144.45
Student Advocate Services	\$ 101,262	\$	1.28	\$	5 173,874	\$	2.29	\$	175,342	\$	2.31	\$	175,342	\$	2.31
Student Conflict Resolution Center	\$ 347,657	\$	4.42	\$	356,398	\$	4.61	\$	356,398	\$	4.61	\$	356,398	\$	4.61
Student Fee Administration	\$ 158,039	\$	2.01	\$	6 161,542	\$	2.09	\$	161,542	\$	2.09	\$	161,542	\$	2.09
Student Legal Services	\$ 1,353,683	\$	17.21	\$	5 1,371,769	\$	17.74	\$	1,371,769	\$	17.74	\$	1,371,769	\$	17.74
Student Parent Grants	\$ 150,000	\$	1.91	\$	5 150,000	\$	1.94	\$	150,000	\$	1.94	\$	150,000	\$	1.94
Student Unions & Activities - Bond Repayment	\$ 3,559,021	\$	45.23	\$	3,559,021	\$	46.01	\$	3,559,021	\$	46.01	\$	3,559,021	\$	46.01
Student Unions & Activities - Facility Support Fee	\$ 4,193,719	\$	53.28	\$	\$ 4,280,372	\$	55.39	\$	4,295,574	\$	55.59	\$	4,295,574	\$	55.59
Student Unions & Activities - Operating Fee	\$ 2,517,691	\$	31.99	\$	\$ 2,531,129	\$	32.73	\$	2,540,256	\$	32.85	\$	2,540,256	\$	32.85
University Recreation and Wellness -Facility Support Fee	\$ 6,048,918	\$	76.85	\$	6,113,697	\$	79.08	\$	6,135,624	\$	79.37	\$	6,135,624	\$	79.37
University Recreation and Wellness - Operational Fee	\$ 3,313,315	\$	42.12	\$	3,456,475	\$	44.76	\$	3,468,486	\$	44.92	\$	3,468,486	\$	44.92
Total Student Life, Health and Wellbeing Fee	\$ 32,780,711	\$	426.68	9	\$ 33,861,625	\$	449.09	\$	33,860,171	\$	449.07	\$	33,860,171	\$	449.07

Total Student Services Fees w/o Special Assessments

\$35,235,675 \$458.62 \$36,315,151 \$481.61 \$36,305,925 \$481.48 \$36,305,925 \$

	2021 Final				2022-23 S Reque			2022-23 Stu Fees Cmte. Final Rec.			2022-23 Final		
Special Assessment Groups:	Revenue	Pe	er Sem	F	Revenue	Ρ	er Sem	Revenue		Per Sem	Revenue	Per Sem	
Council of Graduate Students	\$ 116,450	\$	10.30	\$	116,450	\$	10.49	\$ 116,450	\$	10.49	\$ 116,450	\$ 10.49	
Professional Student Government	\$ 209,706	\$	16.76	\$	209,706	\$	17.07	\$ 209,706	\$	17.07	\$ 209,706	\$ 17.07	
MN Student Association	\$ 128,060	\$	2.23	\$	128,060	\$	2.28	\$ 128,060	\$	2.28	\$ 128,060	\$ 2.28	
Total Special Assessments	\$ 454,216	\$	29.29	\$	454,216	\$	29.84	\$ 454,216	\$	29.84	\$ 454,216	\$ 29.84	
Total for All Groups	\$ 35 689 891	\$	487.91	\$	36,769,367	\$	511.44	\$ 36,760,141	\$	511.32	\$ 36,760,141	\$ 511.32	

*Note: Final recommendations for Student Life, Health and Wellbeing units were adjusted for compensation and reallocation

481.48

4/19/2022

UM Twin Cities - Student Service Fee Summary - FY22 Actual, FY23Proposed Mandatory Student Fees per Semester (Fall & Spring)

[135A.0434] Mandatory Student Activity Fees Referendum limits student activity fee increases to 2% or less unless approved by a majority student vote.

Excluded from Statute:

Academic Administrative Health Service Debt Obligations

1				UMTC	
2			FY22	FY23	FY22-23 % Δ
3	FEE TOTALS:	(TC Undergrad)	\$460.85	\$483.76	4.97%
4					
5	Not Subject to 135A.0434 Student Activity Fees Legislation	on			
6	Administrative				
7	Administrative Units		\$162.42	\$168.47	
8	Duluth Athletics/Athletic Facilities				
9	Intercollegiate Athletics				
10	Fitness/Recreation/Sports		\$118.97	\$124.30	
11	Capital Improvement Reserve Fee				
12	Transportation Sustainability/Safety **				
13	Stadium Fee **				
14	Capital Enhancement Fee for Student Life **				
15	Health Services				
16	Health Services/Wellness		\$145.29	\$156.30	
17	Subtotal: Not Subject to 135A.0434:		\$426.68	\$449.07	5.25%
18					
19	Subject to 135A.0434-Student Activity Fees Legislation				
20	Student Activities/Organizations		\$19.42	\$19.80	
21	Media organizations (print, radio, etc.)		\$12.52	\$12.61	
22					
23	Student Governance (fees apply based on student sta	tus)			
24	Crookston Student Assn (CSA)				
25	UMD Student Assoc				
26	Morris Campus Student Org (MCSA)				
27	Rochester Student Association (RSA)				
28	MN Student Association *		\$2.23	\$2.28	
29	Council of Graduate Students *		\$10.30	\$10.49	
30	Professional Student Government *		\$16.76	\$17.07	
31	Subtotal: Subject to 135A.0434	(TC Undergrad)	\$34.17	\$34.69	1.52%
32		(TC Graduate)	\$42.24	\$42.90	1.56%
33		(TC Professional)	\$48.70	\$49.48	1.60%

* Council of Graduate Students (COGS) and Professional Student Government (PSG) fees apply only to students in graduate or professional programs and are not included in the totals on line 3.

** Not submitted to the Regents as a Student Services Fee. Included here for a comprenensive view of non-academic mandatory student fees.

			Updated v	with Actual Carryforwa F.Y. 2022	<i>v</i> ard						A ^r	Approved Budget F.Y. 2023	Ĺ			
	O & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
U of M SUMMARY	<u> </u>		Otate Operation		16361703			Allocations					<u>Neger vec</u>			Allocations
Resources	-								ı							
Balance Forward - Systemwide	(1,223,496)	0	0	0	13,618,553	12,395,057	0	12,395,057	(1,020,082)	0	0 0	0	9,796,333	8,776,251	0	8,776,251
Annual Revenue:																
State Legislative Appropriations	621,968,000	0	,,	0	0	715,063,000	0	715,063,000	621,968,000	0		0	0	715,063,000	0	715,063,000
Tuition and Fees	3,300,000	956,180,882	0	0	0	959,480,882	0	959,480,882	3,300,000	990,697,671	0	0	0	993,997,671	0	993,997,671
Indirect Cost Recovery	0	0	0	185,601,109	0	185,601,109	0	185,601,109	0	0	0	184,152,125		184,152,125	0	184,152,125
Investment Income (net)	0	0	0	0	24,995,200	24,995,200	0	24,995,200	0	0	0	0	57,352,000	57,352,000	0	57,352,000
Enterprise Assessment	22,500,000	0	0	0	0	22,500,000	0	22,500,000	22,500,000	0	0	0	0	22,500,000	0	22,500,000
Other	500,000	0	0	0	0	500,000	563,614,695	564,114,695	500,000	0	0	0	0	500,000	578,484,410	578,984,410
Subtotal - Annual Revenue	648,268,000	956,180,882	93,095,000	185,601,109	24,995,200	1,908,140,191	563,614,695	2,471,754,886	648,268,000	990,697,671	1 93,095,000	184,152,125	57,352,000	1,973,564,796	578,484,410	2,552,049,206
Net Interfund Transfers	6,932,000	0	0	0	(6,932,000)	0	0	0	7,932,000	0	0	0	(7,932,000)	0	0	0
Total Resources Available	653,976,504	956,180,882	93,095,000	185,601,109	31,681,753	1,920,535,248	563,614,695	2,484,149,943	655,179,918	990,697,671	93,095,000	184,152,125	59,216,333	1,982,341,047	578,484,410	2,560,825,457
Allocations	4														4	
Board of Regents	0	0	0	0	90,000	90,000	922,937	1,012,937	0	0	, O	0	90,000	90,000	943,937	1,033,937
President's Office	389,419	0	0	0	167,000	556,419	4,850,851	5,407,270	389,419	0	0	0	167,000	556,419	5,648,601	6,205,020
Athletics	6,896,732	0	0	0	0	6,896,732	0	6,896,732	6,920,069	0	0	0	0	6,920,069	0	6,920,069
University Relations	0	0	0	0	5,509,580	5,509,580	6,570,585	12,080,165	0	0	. 0	0	5,509,580	5,509,580	6,677,585	12,187,165
General Counsel	0	0	0	0	0	0	6,209,162	6,209,162	0	0	· O	0	0	0	6,560,162	6,560,162
Audits	0	0	0	0	0	0	2,269,534	2,269,534	0	0	· O	0	0	0	2,325,534	2,325,534
Chief Financial Officer/SVP	0	0	0	0	4,000,000	4,000,000	98,599,120	102,599,120	0	0	· 0	0	4,000,000	4,000,000	103,212,381	107,212,381
Human Resources							7,181,277	7,181,277							7,291,277	7,291,277
University Services	277,836	0	0	0	1,000,000	1,277,836	191,617,855	192,895,691	314,688	0	, O	0	1,000,000	1,314,688	199,707,478	201,022,166
Debt Service	20,038,280	0	0	0	0	20,038,280	31,982,075	52,020,355	20,102,951	0	, O	0	0	20,102,951	31,292,699	51,395,650
Exec VP/Provost Acadmic Affairs	274,021,721	646,917,847	45,581,847	63,860,282	0	1,030,381,697	172,742,301	1,203,123,998	274,830,904	674,021,367	7 45,581,847	63,540,001	0	1,057,974,119	175,433,139	1,233,407,258
VP Clinical Affairs	179,057,645	170,094,326	33,665,524	111,432,097	0	494,249,592	6,736,070	500,985,662	182,240,673	174,137,281	1 33,665,524	112,081,385	0	502,124,863	6,858,070	508,982,933
Research	23,472,577	0	703,683	8,086,442	0	32,262,702	25,215,606	57,478,308	24,894,783	0	703,683	6,226,245	0	31,824,711	25,751,606	57,576,317
Duluth	50,786,386	105,077,925	4,702,946	2,093,504	350,000	163,010,761	0	163,010,761	52,617,057	106,774,376	6 4,702,946	2,175,710	350,000	166,620,089	. 0	166,620,089
Morris	25,162,192	10,290,218		60,796	0	35,513,206	0	35,513,206	25,723,145	10,482,828		60,796		36,266,769	0	36,266,769
Crookston	12,873,885	15,269,900		38,739	0	28,182,524	0	28,182,524	13,535,425	15,657,327		38,739		29,231,491	0	29,231,491
Rochester	7,934,113	8,530,666		29,249	0	16,944,028	0	16,944,028	9,107,343	9,624,492		29,249		19,211,084	0	19,211,084
Contingencies and Reserves	0	0		0	1,000,000	1,000,000	0	1,000,000	0	0		0	1,000,000	1,000,000	0	1,000,000
Special Allocations	54,085,800	0	7,991,000	0	9,768,840	71,845,640	8,717,322	80,562,962	44,394,800	0	7,991,000	0	26,030,469	78,416,269	6,781,941	85,198,210
Subtotal - Allocations	654,996,586	956,180,882	93,095,000	185,601,109	21,885,420	1,911,758,997	563,614,695	2,475,373,692	655,071,257	990,697,671	1 93,095,000	184,152,125	38,147,049	1,961,163,102	578,484,410	2,539,647,512
Total Allocations	654,996,586	956,180,882	93,095,000	185,601,109	21,885,420	1,911,758,997	563,614,695	2,475,373,692	655,071,257	990,697,671	1 93,095,000	184,152,125	38,147,049	1,961,163,102	578,484,410	2,539,647,512
Change in allocations/Transfers															4	
Ending Balance	(1,020,082)	0	0	0	9,796,333	8,776,251	0	8,776,251	108,661	0	0	0	21,069,284	21,177,945	0	21,177,945
Board Policy Goal Reserve					28,602,520								28,602,520			• •

Updated with Actual Carryforward

			Updated v	with Actual Carryfor F.Y. 2022	ward						Α	pproved Budget F.Y. 2023				
					Central		Support	Budgeted					Central		Support	Budgeted
	0 & M	Tuition	State Special	ICR	Reserves	Total	Unit Pools	Allocations	0 & M	Tuition	State Special	I C R	Reserves	Total	Unit Pools	Allocations
ANNUAL RESOURCES																
State Legislative Appropriations																
General Appropriation	621,968,000	0	0	0	0	621,968,000	0	621,968,000	621,968,000	0	0	0	0	621,968,000	0	621,968,000
MinnesotaCare	0	0	2,157,000	0	0	2,157,000	0	2,157,000	0	0	2,157,000	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	22,250,000	0	22,250,000	0	0	22,250,000	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	7,991,000	0	0	7,991,000	0	7,991,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
Agriculture Special	0	0	42,922,000	0	0	42,922,000	0	42,922,000	0	0	42,922,000	0	0	42,922,000	0	42,922,000
Health Sciences Special	0	0	9,204,000	0	0	9,204,000	0	9,204,000	0	0	9,204,000	0	0	9,204,000	0	9,204,000
Technology Special	0	0	1,140,000	0	0	1,140,000	0	1,140,000	0	0	1,140,000	0	0	1,140,000	0	1,140,000
System Special	0	0	7,431,000	0	0	7,431,000	0	7,431,000	0	0	7,431,000	0	0	7,431,000	0	7,431,000
Subtotal - State Appropriations	621,968,000	0	93,095,000	0	0	715,063,000	0	715,063,000	621,968,000	0	93,095,000	0	0	715,063,000	0	715,063,000
Tuition																
Tuition - Crookston	0	15,269,900	0	0	0	15,269,900	0	15,269,900	0	15,657,327	0	0	0	15,657,327	0	15,657,327
Tuition - Duluth	0	105,077,925	0	0	0	105,077,925	0	105,077,925	0	106,774,376	0	0	0	106,774,376	0	106,774,376
Tuition - Morris	0	10,290,218	0	0	0	10,290,218	0	10,290,218	0	10,482,828	0	0	0	10,482,828	0	10,482,828
Tuition - Rochester	0	8,530,666	0	0	0	8,530,666	0	8,530,666	0	9,624,492	0	0	0	9,624,492	0	9,624,492
Tuition - Twin Cities	0	817,012,173	0	0	0	817,012,173	0	817,012,173	0	848,158,648	0	0	0	848,158,648	0	848,158,648
Subtotal - Tuition	0	956,180,882	0	0	0	956,180,882	0	956,180,882	0	990,697,671	0	0	0	990,697,671	0	990,697,671
Tuition Adjustment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,300,000	0	0	0	0	3,300,000	0	3,300,000	3,300,000	0	0	0	0	3,300,000	0	3,300,000
Subtotal - Tuition and Fees	3,300,000	0	0	0	0	3,300,000	0	3,300,000	3,300,000	0	0	0	0	3,300,000	0	3,300,000
Indirect Cost Recovery	0	0	0	185,601,109	0	185,601,109	0	185,601,109	0	0	0	184,152,125	0	184,152,125	0	184,152,125
Investment Income (net)																
Gross Investment Income	0	0	0	0	25,690,200	25,690,200	0	25,690,200	0	0	0	0	33,372,000	33,372,000	0	33,372,000
Realized Cap Gains/Loss & Fees	0	0	0	0	1,125,000	1,125,000	0	1,125,000	0	0	0	0	1,150,000	1,150,000	0	1,150,000
Earnings Withdrawal TIP in CEF	0	0	0	0	0	0	0	0	0	0	0	0	25,000,000	25,000,000	0	25,000,000
Fees & Operating Deduction	0	0	0	0	(1,580,000)	(1,580,000)	0	(1,580,000)	0	0	0	0	(1,870,000)	(1,870,000)	0	(1,870,000)
Inv. Income - To Participants	0	0	0	0	(240,000)	(240,000)	0	(240,000)	0	0	0	0	(300,000)	(300,000)	0	(300,000)
Subtotal - Investment Income (net)	0	0	0	0	24,995,200	24,995,200	0	24,995,200	0	0	0	0	57,352,000	57,352,000	0	57,352,000
Other																
Internal Cost Pool Receipts	0	0	0	0	0	0	563,614,695	563,614,695	0	0	0	0	0	0	578,484,410	578,484,410
Legal Settlements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Enterprise Assessment	22,500,000	0	0	0	0	22,500,000	0	22,500,000	22,500,000	0	0	0	0	22,500,000	0	22,500,000
Other Income/Misc. Adj	500,000	0	0	0	0	500,000	0	500,000	500,000	0	0	0	0	500,000	0	500,000
Subtotal - Other	23,000,000	0	0	0	0	23,000,000	563,614,695	586,614,695	23,000,000	0	0	0	0	23,000,000	578,484,410	601,484,410
Annual Revenue	648,268,000	956,180,882	93,095,000	185,601,109	24,995,200	1,908,140,191	563,614,695	2,471,754,886	648,268,000	990,697,671	93,095,000	184,152,125	57,352,000	1,973,564,796	578,484,410	2,552,049,206
Net Interfund Transfers																
Into O&M from Central Reserves	6,932,000	0	0	0	(6,932,000)	0	0	0	7,932,000	0	0	0	(7,932,000)	0	0	0
Subtotal - Net Transfers	6,932,000	0	0	0	(6,932,000)	0	0	0	7,932,000	0	0	0	(7,932,000)	0	0	0

Updated with Actual Carryforward

			Updated v	with Actual Carryfo F.Y. 2022	rward						Ap	proved Budget F.Y. 2023				
	O & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	ICR	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
ALLOCATIONS		- union	otato opoolai	101						- union	olulo opoolal			. otai		/ lioodtiono
Board of Regents	0	0	0	0	90,000	90,000	922,937	1,012,937	0	0	0	0	90,000	90,000	943,937	1,033,937
	389,419	0	-	0		556,419			389,419	0	0	0				
President's Office	389,419	0	0	0	167,000	556,419	4,850,851	5,407,270	389,419	0	0	0	167,000	556,419	5,648,601	6,205,020
General Counsel	0	0	0	0	0	0	6,209,162	6,209,162	0	0	0	0	0	0	6,560,162	6,560,162
Audits	0	0	0	0	0	0	2,269,534	2,269,534	0	0	0	0	0	0	2,325,534	2,325,534
Chief Financial Officer																
Sr. VP Finance & Operations	0	0	0	0	0	0	2,060,568	2,060,568	0	0	0	0	0	0	2,000,695	2,000,695
Information Technology	0	0	0	0	4,000,000	4,000,000	79,471,674	83,471,674	0	0	0	0	4,000,000	4,000,000	83,751,808	87,751,808
Assoc VP Finance	0	0	0	0	0	0	17,066,878	17,066,878	0	0	0	0	0	0	17,459,878	17,459,878
Total - Chief Financial Officer	0	0	0	0	4,000,000	4,000,000	98,599,120	102,599,120	0	0	0	0	4,000,000	4,000,000	103,212,381	107,212,381
Human Resources	0	0	0	0	0	0	7,181,277	7,181,277	0	0	0	0	0	0	7,291,277	7,291,277
University Services																
University Services - VP	0	0	0	0	0	0	8,945,065	8,945,065	0	0	0	0	0	0	9,794,938	9,794,938
Facilities Management	0	0	0	0	1,000,000	1,000,000	158,052,388	159,052,388	0	0	0	0	1,000,000	1,000,000	163,202,438	164,202,438
Capital Planning/Project Mgmt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
University Health & Safety	0	0	0	0	0	0	7,355,082	7,355,082	0	0	0	0	0	0	7,718,082	7,718,082
Public Safety	0	0	0	0	0	0	12,065,649	12,065,649	0	0	0	0	0	0	13,738,349	13,738,349
Planning, Space & Real Estate Auxiliary Services	277,836	0	0	0	0	277,836	2,604,788 2,594,883	2,604,788 2,872,719	0 314,688	0	0	0	0	0 314,688	2,631,788 2,621,883	2,631,788 2,936,571
Total - University Services	277,836	0	0	0	1,000,000	1,277,836	191,617,855	192,895,691	314,688	0	0	0	1,000,000	1,314,688	199,707,478	2,930,571
		Ŭ	·	0	1,000,000					0	Ũ	0	1,000,000			
Debt Service	20,038,280	0	0	0	0	20,038,280	31,982,075	52,020,355	20,102,951	0	0	0	0	20,102,951	31,292,699	51,395,650
University Relations	0	0	0	0	5,509,580	5,509,580	6,570,585	12,080,165	0	0	0	0	5,509,580	5,509,580	6,677,585	12,187,165
Athletics	6,896,732	0	0	0	0	6,896,732	0	6,896,732	6,920,069	0	0	0	0	6,920,069	0	6,920,069
Research	23,472,577	0	703,683	8,086,442	0	32,262,702	25,215,606	57,478,308	24,894,783	0	703,683	6,226,245	0	31,824,711	25,751,606	57,576,317
Exec. VP Academic Affairs																
Exec VP & Provost	12,864,705	0	985,497	91,064	0	13,941,266	14,806,961	28,748,227	12,700,930	0	985,497	76,161	0	13,762,588	15,174,791	28,937,379
Academic HIth Sciences	1,269,677	5,315,488	822,861	81,643	0	7,489,669	1,495,906	8,985,575	1,341,161	5,847,341	822,861	87,348	0	8,098,711	1,599,906	9,698,617
Undergraduate Education	3,117,149	3,724,942	0	0	0	6,842,091	74,980,523	81,822,614	3,184,175	4,171,029	0	0	0	7,355,204	76,120,531	83,475,735
Equity & Diversity	1,120,500	0	0	16,749	0	1,137,249	12,723,452	13,860,701	1,120,500	0	0	8,000	0	1,128,500	12,975,452	14,103,952
Global Prog Strategy Alliance	675,705	176,282	0	12,787	0	864,774	4,799,587	5,664,361	706,126	190,274	0	19,088	0	915,488	4,846,587	5,762,075
Graduate School Student Affairs	1,600,000 2,271,835	438,108 0	0	0	0	2,038,108 2,271,835	15,761,304 4,504,236	17,799,412 6,776,071	1,600,000 2,313,017	462,086	0	0	0	2,062,086 2,313,017	15,817,304 4,620,236	17,879,390 6,933,253
University Libraries	2,271,000	0	0	347,778	0	347,778	43,670,332	44,018,110	2,313,017	0	0	368,000	0	368,000	44,278,332	44,646,332
Total - Sr. Vice President	22,919,571	9,654,820	1,808,358	550,021	0	34,932,770	172,742,301	207,675,071	22,965,909	10,670,730	1,808,358	558,597	0	36,003,594	175,433,139	211,436,733
Provost										· · ·		·			· •	
Education & Human Dev.	21,355,048	65,561,792	987,657	6,428,113	0	94,332,610	0	94,332,610	21,095,573	67,089,154	987,657	6,026,113	0	95,198,497	0	95,198,497
Carlson School of Management	8,332,732	89,789,813	806,526	191,410	0	99,120,481	0	99,120,481	7,989,943	94,185,967	806,526	191,410	0	103,173,846	0	103,173,846
Humphrey Inst. of Public Affairs	6,382,290	7,730,306	91,942	409,628	0	14,614,166	0	14,614,166	6,346,534	8,176,500	91,942	363,180	0	14,978,156	0	14,978,156
Law School	14,702,641	36,958,529	0	232,807	0	51,893,977	0	51,893,977	14,690,621	37,771,297	0	119,360	0	52,581,278	0	52,581,278
Design	7,175,111	20,492,683	451,444	169,149	0	28,288,387	0	28,288,387	7,061,712	21,628,457	451,444	147,330	0	29,288,943	0	29,288,943
Food., Ag., Nat. Res. Sciences	36,581,197	31,998,200	21,953,054	7,800,000	0	98,332,451	0	98,332,451	37,149,301	32,440,275	21,953,054	7,800,000	0	99,342,630	0	99,342,630
Ag Experiment Station	3,272,592	0	2,147,329	0	0	5,419,921	0	5,419,921	3,284,326	0	2,147,329	0	0	5,431,655	0	5,431,655
MN Extension Service Continuing & Prof Studies	13,136,535 6,357,894	0 14,549,623	15,835,736 0	1,650,000	0	30,622,271 20,907,517	0	30,622,271 20,907,517	13,632,299 6,185,536	0 15,319,878	15,835,736	1,700,000	U	31,168,035 21,505,414	0	31,168,035 21,505,414
Biological Sciences	6,357,894 24,709,421	14,549,623 29,159,392	0 359,801	0 8,560,202	0	20,907,517 62,788,816	0	62,788,816	6,185,536 24,994,979	15,319,878 30,400,095	359,801	0 8,560,202	0	21,505,414 64,315,077	0	21,505,414 64,315,077
Liberal Arts	46,857,701	190,845,538	0	3,957,447	0	241,660,686	0	241,660,686	46,521,069	195,543,300	0	4,162,304	0	246,226,673	0	246,226,673
Science & Engineering	62,238,988	150,177,151	1,140,000	33,911,505	0	247,467,644	0	247,467,644	62,913,102	160,795,714	1,140,000	33,911,505	0 0	258,760,321	0	258,760,321
Total - Provost	251,102,150	637,263,027	43,773,489	63,310,261	0	995,448,927	0	995,448,927	251,864,995	663,350,637	43,773,489	62,981,404	0	1,021,970,525	0	1,021,970,525

			Updated v	vith Actual Carryfo F.Y. 2022	rward						Aŗ	pproved Budget F.Y. 2023				
					Central		Support	Budgeted					Central		Support	Budgeted
	O & M	Tuition	State Special	I C R	Reserves	Total	Unit Pools	Allocations	O & M	Tuition	State Special	ICR	Reserves	Total	Unit Pools	Allocations
Academic Health Center																
Dentistry	13,473,988	31,534,478	244,000	1,605,657	0	46,858,123	0	46,858,123	13,434,887	31,997,497	244,000	1,550,000	0	47,226,384	0	47,226,384
VP-Academic Clinical Affairs	0	0	0	270,000	0	270,000	6,736,070	7,006,070	0	0	0	270,000	0	270,000	6,858,070	7,128,070
Academic Clinical Affairs	33,797,147	1,000,000	10,087,512	15,255,000	0	60,139,659	0	60,139,659	34,342,570	1,050,525	10,087,512	15,856,552	0	61,337,159	0	61,337,159
Medical School	94,149,997	51,458,958	17,670,644	68,174,163	0	231,453,762	0	231,453,762	95,218,290	53,616,012	17,670,644	68,174,163	0	234,679,109	0	234,679,109
Nursing	5,912,420	18,246,582	518,000	2,031,276	0	26,708,278	0	26,708,278	5,812,860	18,519,067	518,000	1,900,000	0	26,749,927	0	26,749,927
Pharmacy	5,142,230	22,492,397	1,444,000	5,550,670	0	34,629,297	0	34,629,297	6,319,968	21,761,858	1,444,000	5,550,670	0	35,076,496	0	35,076,496
Public Health	7,623,629	23,693,011	340,743	15,220,331	0	46,877,714	0	46,877,714	7,821,458	24,509,007	340,743	15,365,000	0	48,036,208	0	48,036,208
Veterinary Medicine	18,958,234	21,668,900	3,360,625	3,325,000	0	47,312,759	0	47,312,759	19,290,640	22,683,315	3,360,625	3,415,000	0	48,749,580	0	48,749,580
Total - Academic Health Center	179,057,645	170,094,326	33,665,524	111,432,097	0	494,249,592	6,736,070	500,985,662	182,240,673	174,137,281	33,665,524	112,081,385	0	502,124,863	6,858,070	508,982,933
Duluth	50,786,386	105,077,925	4,702,946	2,093,504	350,000	163,010,761	0	163,010,761	52,617,057	106,774,376	4,702,946	2,175,710	350,000	166,620,089	0	166,620,089
Morris	25,162,192	10,290,218	0	60,796	0	35,513,206	0	35,513,206	25,723,145	10,482,828	0	60,796	0	36,266,769	0	36,266,769
Crookston	12,873,885	15,269,900	0	38,739	0	28,182,524	0	28,182,524	13,535,425	15,657,327	0	38,739	0	29,231,491	0	29,231,491
Rochester	7,934,113	8,530,666	450,000	29,249	0	16,944,028	0	16,944,028	9,107,343	9,624,492	450,000	29,249	0	19,211,084	0	19,211,084
Contingencies and Reserves																
General Contingency	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations (TINA)																
Rsrv-Initiatives/CR Depreciation	2,340,101	0	0	0	1,158,840	3,498,941	0	3,498,941	1,532,401	0	0	0	1,025,469	2,557,870	0	2,557,870
Strategic Planning	2,775,900	0	0	0	0	2,775,900	0	2,775,900	2,668,900	0	0	0	0	2,668,900	0	2,668,900
MnDRIVE	31,103	0	0	0	0	31,103	0	31,103	31,103	0	0	0	0	31,103	0	31,103
Strategic Investment Pool	12,547,300	0	0	0	0	12,547,300	0	12,547,300	8,500,000	0	0	0	0	8,500,000	0	8,500,000
Graduate Assistant Support	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Enterprise Project	20,462,818	0	0	0	0	20,462,818	0	20,462,818	20,462,818	0	0	0	0	20,462,818	0	20,462,818
Law Bridge	1,000,000	0	0	0	0	1,000,000	0	1,000,000	1,000,000	0	0	0	0	1,000,000	0	1,000,000
Promise Scholarship	2,000,000	0	0	0	0	2,000,000	825,000	2,825,000	2,000,000	0	0	0	0	2,000,000	825,000	2,825,000
COVID-19 Support to Units	0	0	0	0	8,600,000	8,600,000	0	8,600,000	0	0	0	0	0	0	0	0
Leases/Taxes etc.	0	0	0	0	0	0	7,892,322	7,892,322	0	0	0	0	0	0	5,956,941	5,956,941
Utility Reserve	1,000,000	0	0	0	0	1,000,000	0	1,000,000	1,000,000	0	0	0	0	1,000,000	0	1,000,000
Holding Debt Balance	1,167,578	0	0	0	0	1,167,578	0	1,167,578	1,167,578	0	0	0	0	1,167,578	0	1,167,578
New Bldg Operations/Utilities	2,911,000	0	0	0	0	2,911,000	0	2,911,000	532,000	0	0	0	0	532,000	0	532,000
Rochester/Mayo Appropriation	0	0	7,991,000	0	0	7,991,000	0	7,991,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
NR Investments	1,600,000	0	0	0	0	1,600,000	0	1,600,000	1,750,000	0	0	0	17,000,000	18,750,000	0	18,750,000
LCCMR Appropriations/TIP	0	0	0	0	10,000	10,000	0	10,000	0	0	0	0	5,000	5,000	0	5,000
Final Appropriation Over Budget	2,500,000	0	0	0	0	2,500,000	0	2,500,000	0	0	0	0	0	0	0	0
Rare Disease Council NR	150,000	0	0	0	0	150,000	0	150,000	150,000	0	0	0	0	150,000	0	150,000
Principal Reserve-Bonds-NR	0	0	0	0	0	0	0	0	0	0	0	0	8,000,000	8,000,000	0	8,000,000
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total - Special Allocations	54,085,800	0	7,991,000	0	9,768,840	71,845,640	8,717,322	80,562,962	44,394,800	0	7,991,000	0	26,030,469	78,416,269	6,781,941	85,198,210
ALLOCATIONS	654,996,586	956,180,882	93,095,000	185,601,109	21,885,420	1,911,758,997	563,614,695	2,475,373,692	655,071,257	990,697,671	93,095,000	184,152,125	38,147,049	1,961,163,102	578,484,410	2,539,647,512

In an effort to collect feedback from the University community on the President's recommended FY 2023 annual operating budget, the Board held a public forum on May 13. A total of 15 members of the University community provided their comments at the forum. A video recording of the public forum is available online.

In addition to the in-person public forum opportunity, students, staff, faculty, alumni, and community members were invited to provide written feedback on the President's recommended FY 2023 annual operating budget through an online form. Written comments were collected from May 6 to May 31 on the Board's website.

The public comment opportunity was promoted to students, staff, and faculty through the U of M Brief newsletter; on the MyU Portal; and direct communication with chancellors, deans, University Senate, and student leaders. In addition, the comment period was promoted to the public in a press release issued ahead of the May Board meeting.

The comments received appear on the following pages in the order they were received. They have not been edited. One letter received by the Office of the Board of Regents is also included.

First Name	Last Name	Affiliation	Message
Andrew	Lynch	Student	Wisconsin is just as good and is 10k this is ridiculous
Corbin	Condon	Alumni	Sounds good. An increase in cost would mean better staffing and resources for students
John	Acarregui	Student	Student debt is a crisis and tuition is already astronomical. The idea of a tuition hike in these times is nothing short of tyrannical opportunism. It is making me regret my decision to join the U of M, which very well may change if these hikes are put in place. Do not raise tuition. Do not be a part of the problem by putting more financial strain on people just trying to get an education. Be better.
Susan	Frenzel	Community Member	I've worked at and attended the U of MN-Mpls, but graduated from the U of U-SLC. Administrators made college unaffordable by paying multimillion dollar salaries to coaches and 6-figure salaries to professors. They didn't have the guts to stand up for students and push back on sports. Universities shouldn't mount minor league sports teams for professional sports because too few people go on to become pro for the money the universities spend. Moreover, who is going to pay for the permanent brain damage of students hurt in football? Do all athletes sign off on holding the U responsible for damage gotten on its teams? The University system is not looking out for the welfare of the taxpayer either with million dollar salaries. Plus, teaching assistants and secretaries shouldn't have to have lodging, food and health care subsidized by the taxpayer (public housing, EBT, Medicaid) because of being underpaid while professors make six figures. Justice requires paying a living wage, and minimum wage is not it.
Abdul	BA HAKIM	Community Member; Student	If this happened, my next step would be moving to Minnesota State university,Mankato MSU, or St.cloud State University. Almost all of my family members are taking this move. UofM is overestimating their education values. Big universities around the globe come with ideas to reduce their cost gradually , but at the U , they openly brag about increasing the cost in the names of providing high quality education. Only very few departments at the U provide good quality teaching (2%) but the majority is almost the same as any community Colleges that i have attended. Stop spending too much money on the marketing just to manipulate everyone. BE on the students side not on building a fake bright image to buff your ego. Be honest and work toward reducing the cost gradually till you reach to low-tuition institution. Money is the biggest stress that students face when it come to college. DO NOT be against the students.
Jacob	Votava	Alumni; Student	You're hiking our tuition while administrators and athletic coaches pull in six figure salaries. Maybe dock their salary and give a pay raise to your professors who are actually earning their keep.

First Name	Last Name	Affiliation	Message
Sachin	Pathrikar	Community Member	Really not in support of a increase especially when inflation is taking a toll , property taxes are high and now this will put extra pressure on parents. Let's look at alternatives instead of fee increases.
Mitali	Naigaonkar	Student	The students can't afford another hike in tuition. Especially when the university does not need it, considering that it is the revenue from last year is already greater than the expenditure. The 1.5% tuition hike last year did not do much to benefit the students- TAs and Professors and still underpaid, campus connectors are still unreliable and campus safety has actually degraded. If we can take the examples of other universities when deciding the President's higher pay, the examples of their increases in tuition should be accounted for as well. A justification for the higher tuition was the higher costs in the twin cities, but the university is excluded from some requirements governing pay in the area. For example, student workers are paid below the minimum wage of \$15/hour, which has led to a dearth of student workers and in turn decreased availability for a lot of student services.
Michael	McCune	Student	Tuition should not rise by any amount. The market demands that administrators be paid less in order to pay the teaching staff and student workers more. If anyone in administration actually cares about the people who are working for the U and paying to be educated at the U, then tuition will not rise and workers will be paid fair.
Henry	Stafford	Student	A proposal of a 3.5% increase in tuition is preposterous when you pay students below a living wage.
Meghan	Jonas	Student	Seeing the tuition increase is very demoralizing, especially with food and housing being harder to afford this years. I already had to take a one year break so I could save up to pay off an outstanding bill to Onestop & enroll again.
Ashley	Teubert	Student	Think about the repercussions of this. Since 1970, the tuition has increased over 2800%. Wages have not inflated the same. You will be putting students in unnecessary debt just to line pockets. The budget will still be in the black without this tuition raise.
Emma	Barnes	Student	There is absolutely no need for the tuition raise as this university is already milking its students as much as they can. Unless this money is solely going into the pockets of professors, which we know it won't be, this tuition hike is nonsense. Pay your student workers.

First Name	Last Name	Affiliation	Message
Jena	Mehl	Student	The proposed tuition hike would be very detrimental to many students, who will be sacrificing their free time, their mental health, and opportunities to study. This proposed increase has the potential to prevent underrepresented students from getting degrees as well, which is a major issue. While I understand that tuition increases are not unusual, with the state of the US, is this really the proper time? Inflation is already at an all-time high and rent prices are only going up. Groceries and gas prices are higher on average as well. Despite this increase being below inflation rates, this is still well above the average wage increase in the entire state. Additionally, the University of Minnesota hasn't raised its own wages for students. Until they can provide a 3.5% increase or match the average state inflation, they should not be increasing the price of tuition. They should also be providing increased wages by 8.5% for all employees at the University since it is the national inflation rate. As a current student, I am incredibly disappointed and deeply concerned by the lack of critical thinking behind this proposal on tuition. It is clear that the impact this could have on a significant number of students has not been considered.
Sabrina	Hodgins	Student	The EE department is severely lacking at duluth. Our labs are outdated and so are the classrooms. The temperature regulation in that building is very poor and it's sad to see every other department get upgraded but ours, including a new chemistry building. Most if not all other stem programs have updated buildings to fit their needs where as we are the oldest building on campus.
			Also the ice rink should be maintained better and or around all year.
Nilu	Namjoshi	Community Member	We have lived in the Twin Cities for over 20 years and consider the U of M an integral part of the Minnesota community. Our oldest son will start as a freshman at U of M Twin Cities the Fall of 2023, which means my family will be directly impacted by this change.
			In this environment of unrest, social and political upheaval adding to the burden of parents with this fee hike is unfair. As residents of Minnesota instead of making it an easier choice for parents and students to elect to go the U of M, it is disappointing to see that management is trying to do the exact opposite. The offers he is getting from other state universities offering reciprocity is now looking better for us considering the direction the U of M is taking. With rising costs and inflation how many MN students will be discouraged from attending the U simply because you have made it unaffordable for the hard working and tax paying residents of Minnesota. With all the hardships our children have faced with trying to get an education during Covid , I would implore you to make decisions that enable and encourage to make education an accessible and viable option.

First Name	Last Name	Affiliation	Message
Ethan	Jones	Student	I would just like to say that the students have been through enough, we don't need a 3.5% price hike on tuition. Joan you already make around 600k a year do you really need more money or do you just not care? I'm already struggling financially as it is, the student body doesn't need you to make it harder to pay for college. In fact we'll actually take a 3.5% decrease from you. Also I find it odd how you won't talk about Austin or any other Umn kid who goes missing but will send a safe U alert to the twin cities campus for a tornado in Rochester. Overall I feel like you could be doing a lot better as the leader of our school by helping students rather than making college harder for us than it is already. You could've talked about Austin and gave students resources of they needed to talk about it and we're affected by it. You could not raise the already high price of tuition. You could do a lot more if you wanted to. All I ask is to think of your students first, not what will make you even more money.
Navin	Thakurdial	Student	This budget reflects a poor understanding of student needs. At \$10.33 per hour, student-workers are highly underpaid, and an increase in tuition only adds insult to injury. At this rate, it would take about 50 hours to pay off the 3.5% tuition increase alone for in-state students. For out-of-state students, it would take nearly 110 hours. Justifying the tuition increase as "less than inflation" is completely invalid when wages are not raised in tandem. Any employee earning less than the inflation rates cited in the budget is effectively LOSING money. How can anyone think it is fair to pay student-workers less than Minneapolis minimum wage, not raise wages across the board to match inflation, and then increase tuition? The U of M has a high demand for student workers. Take the dining halls or on-campus restaurants, for example. These jobs go unfilled because the pay is laughable and one could simply work off-campus to earn a higher minimum wage. The market demands that student-workers, not just our administrative staff, get paid more. Additionally, raising the CSOM and CSE surcharges is simply offensive. Is \$1,000 per student really not enough? There's no transparency regarding these surcharges. What do they pay for? I'd be happy if my surcharge went to the underpaid student workers struggling to pay their rent, but I have no clue where my money is going. It's not our fault that the state government did not give the University billions of dollars this year. Filling the budget gap with an increase in tuition is not fair. Inflating administrative salaries to match other over-zealous institutions is unfair. Not clearly stating where tuition surcharges are funneled to is unfair. This institution has a responsibility to act in the best interest of the students. This budget is a depressing example of students being the last priority at the University of Minnesota.

First Name	Last Name	Affiliation	Message
Vikram	Namjoshi	Community Member	My feedback to the U - We have lived in the Twin Cities for over 20 years and consider the U of M an integral part of the Minnesota community. Our oldest son will start as a freshman at U of M Twin Cities the Fall of 2023, which means my family will be directly impacted by this change. In this environment of unrest, social and political upheaval adding to the burden of parents with this fee hike is unfair. As residents of Minnesota instead of making it an easier choice for parents and students to elect to go the U of M, it is disappointing to see that management is trying to do the exact opposite. The offers he is getting from other state universities offering reciprocity is now looking better for us considering the direction the U of M is taking. With rising costs and inflation how many MN students will be discouraged from attending the U simply because you have made it unaffordable for the hard working and tax paying residents of Minnesota. With all the hardships our children have faced with trying to get an education during Covid , I would implore you to make decisions that enable and encourage to make education an accessible and viable option.

First Name	Last Name	Affiliation	Message
Orion	Rainwater	Faculty/Staff	Research Animal Resources, (R.A.R.) is a cornerstone of Animal Research here at the University. Over my near 20 years working alongside R.A.R. here at the University I have not seen them struggle to the extent that they are now. I'm writing to let the board know that this part of University's infrastructure needs your support. Their software for billing and cage censuses is outdated. To my understanding some of which is DOS, a computer's command terminal. Funding for an upgrade would help immensely with accounting and organizational efficiencies. General IT support and staff training to stream line Animal logistics, moving Animals around the university, importing them and exporting them to other institutions, again software. Some funding subsidy or more general financial support for R.A.R. for large equipment updates. To my understanding they previously were subsidized when they were under Academic Health Center, and are no longer subsidized under their current home under the VP of Research. They had to write a grant to get a new cage wash. Think if you had to write a grant if your elevator, or office door needed to be fixed. Currently R.A.R. per diems, the cost for investigators to house animals in R.A.R., only maintains the status quo, there isn't any additional room in that budget for upgrades. Currently these are increasing yearly to cover the status quo, which also squeezes research as projects have to scaled back to stay in budget. Also as a general consideration, additional housing space. The university recruits new faculty all the time. There needs to be spaces for new investigators. Lastly funding for additional personnel, this will have to worked out with the Teamsters, since a good portion of R.A.R. staff are union employees. Currently the University's pay for these employees is under that of other places such as Target, etc. This has left to staffing shortages in many areas of R.A.R. with little option of being able to recruit more staff. Due to the pandemic, efficiencies had been put into place to

First Name	Last Name	Affiliation	Message
Amethyst	O'Connell	Student	In addition to the use of HEAPR funds for current purposes, using Saint Paul College and other MinnState institutions as a model, HEAPR funds should additionally be directed towards the necessary additions of gender neutral bathrooms, and all new buildings should have gender neutral bathrooms in all bathroom bay areas. While this may fall under accessibility, the lack of gender neutral bathrooms in key areas such as 2nd floor Keller Hall contribute to a hostile environment for trans students, especially trans disabled students, who are burdened with finding such bathrooms since they are often located away from the bathroom bays on the main arteries of the building. This funding should also contribute towards upgrading bathrooms with bidet systems, both for the inclusion of international students such as those from Japan, France, and Italy, but also for long-term sustainability goals, and lessening toilet paper usage on campus. In addition, I would hope that accessible gender neutral bathrooms are currently budgeted into all current projects. The ice refrigerant replacement at Mariucci Arena is a great opportunity to not just replace the system, but to greatly increase the energy efficiency of the system through the strategic use of more efficient modern heating and cooling technologies like heat pumps. Please take the time to make sure this replacement is not just a touch and go replacement, but considers the energy efficiency side.Building additions should be overbuilt especially on the Twin Cities campus: consider more operating space for on campus space rental for campus student clubs, which will be exacerbated by the recent decision to no longer fund off-campus space for on campus student clubs, and the common process of more profitable research groups and graduate groups taking space that used to be reserved for undergraduate student groups. The lack of space for undergraduate student groups on campus, and related spacing constraints such as that on research spaces for graduate student groups on campus, an

First Name	Last Name	Affiliation	Message
Amethyst	O'Connell	Student	I support the use of funds for geothermal heating. I additionally think there should be funding set aside for installing solar co-heating on existing solar infrastructure, such as that being developed by Sunovate. I worry about the inevitability of needing to retire the CHP, and needing to retrofit that heating infrastructure on East Bank Campus. To be thinking about this energy transition, solar should be installed along the rooftops of the buildings being serviced by the CHP heating network, and interconnects built slowly, so that when these systems exist, they can be retrofitted into existing heating infrastructure designed to be serviced by the CHP.While tuition increases may be inevitable at this point due to severe inflation, the affects that this will have on the daily lives of students should not be underestimated. There are poor students who will drop out due to these tuition increases. I would encourage the board to look into ways of decreasing expenditures and increasing revenues through capital investment, rather than increasing tuiton. Specifically, if we were to open an online platform to offer more specialized UMN degrees, such as those offered in our College of Science and Engineering, we would be able to increase revenue from additional attendees, who would be low cost, as they would not be on campus. Our online offerings are sub-par for the digital world, and the decrease in enrollment may reflect a population whose high school curricula was largely online, and whom are largely acclimatized to online teaching and learning, and are thus, attending school at, or invest in wind infrastructure, not only could we meet our climate goals, but we could sell this energy to the grid, rather than it being an expenditure. Finally, the University of Minnesota should invest in diversity, equity, and inclusion. Many of our diverse students are dropping out rather than completing their degree, and are not becoming contributors to our alumni fund due to their poor experiences. Closing the achievement gp on our

First Name	Last Name	Affiliation	Message
Brett	Hartnagel	Faculty/Staff	It looks like Rochester is the second highest in the system when it comes to cost for resident students. If that is the case, then the system should invest more in the Rochester campus to make sure it has the same amenities as the other campus including dining options, recreation options, etc. Students are wondering why are they paying as much for fewer resources.
Hannah	Lauber	Alumni; Faculty/Staff	Considering the major increase in cost of living and 8.5% inflation rate this year, the proposed minimal salary increases for those of us at the low end of the staff pay scale is disappointing. A 3.85% merit increase pool still leaves us taking more than a 4% pay cut from last year, let alone an increase for the skyrocketing cost of living. I hope to see these things factored in as improvements to consider.
brianna	forrester	Student	the hike in tuition cost will be ridiculous and the school will lose a lot of people. we as students cannot currently afford tuition. just because the presidents salary hiked, doesn't mean the students wages did or that we would be more able to pay for tuition. it is not fair at all for the students. coming from a student who works part time, does school full time, and is in many clubs, i do not have more time or money to give to my tuition. my student debt is already more money than i have even in my bank account. congrats on the president making extremely high salary, but what about the students? can we please think about the students that give this president their money?! stop being so greedy.
Darrell	Anderson	Faculty/Staff	For years under president Khalar's administration civil service non-bargaining unit employees have had a merit pool not even equal to the cost of living index while, because of layoffs and the RIO, have had to do more and more with less manpower. And for this we average less than 2% per year in increases? Question: How can the university expect to attract and retain the best candidates and employees while paying sub-par salaries(at least to UMD campus employees)? I came to UMD from working in industry 28 years ago. I am still only at about 43% of my pay scale and seemingly stuck there. UMD's ITSS workers had market studies of salary and received significant (20%-30%) increases while UMD academic technical employees, because of their extremely diverse skill sets receive less than the cost of living. If this continues, I foresee a brain-drain where the most talented employees leave.

First Name	Last Name	Affiliation	Message
Toby	Neal	Faculty/Staff	While I am thrilled to see a potential compensation increase on the compensation docket, I am saddened to see the size of the change. In a world that goods and services are costing citizens 20-30% more, our compensation may only increase 3.85% to match. Many employees have not been fairly compensated or received increases much at all in the past two years due to COVID and cautionary spending in the University's budget. The nature of the promotion process and annual review processes make it impossible for employees to thrive. Many of us are here because we love our jobs and what we do, but in order to make enough money to keep the job we love, we are forced to work side jobs in order to supplement our income. Doing this defeats morale and leads to high turnover rates. What should be happening is compensating those who remain employed with the University, and encouraging loyalty. Instead, we can make more money leaving and changing positions every couple of years because you get a higher salary increase by change than you do by demonstrating a job well done. Please reconsider the value of your employees and their worth to our communities. Thank You, Toby NealExtension Educator4-H & Youth Development
William	Arnold	Faculty/Staff	I am strongly supportive of the President's proposed budget. The requests are fair for all members of the UMN community students, staff, and faculty. It is important to continue to invest in the people the make the university operate and provide opportunities for students in the classroom and beyond.
Alec	Buehler	Alumni; Student	With all due respect this Ms. Gabel, how is it fair to increase tuition for students and claim that the university does not have enough for projects and then turn around to give Ms. Gabel a substantial raise? I think that there needs to be further oversight over how the university chooses to allocate/spend its resources. Sadly, I feel that in recent years the focus has been on improving the lives of the few rather than the many students that choose to attend this university.

First Name	Last Name	Affiliation	Message
Sarah	Resemius	Faculty/Staff	Hi, my name is Sarah Resemius and I work in Sponsored Projects Administration. I would like to remark on the importance of eliminating co-pays for mental health visits as a part of this future year's budget. Access to mental health care is vital to the health, happiness, and well-being of those who need it. The University has acknowledged this in many official communications and through the use of the Virgin Pulse app. I know this personally, because access to mental health care is an important part of my overall health. These services have had a profoundly positive impact on my life. With my University health insurance, I am currently paying \$200 per month on co-pays alone for my mental health care. By itself, that may not sound like a lot. But between an increase in my rent, drastically increased transportation costs, and 8.5% inflation across the board, I now find myself having to choose between food and shelter OR the mental health services I need for my health and well-being. I find my work here at the University valuable and fulfilling. Both for myself and others, I hope that the Board of Regents will financially prioritize the health and well-being of employees by eliminating mental health co-pays. This would make the University a workplace that is a financially viable option for workers in the short and long term. It would help increase retention and reduce turnover. Most importantly, it would increase the quality of life for all members of our University community.

First Name	Last Name	Affiliation	Message
Noah	Wexler	Faculty/Staff; Student	University of Minnesota President Joan Gabel will soon receive a 20% raise, becoming the first University of Minnesota president to earn \$1 million in compensation. Despite this historically high pay, we graduate workers earn an average of just \$20,000 over a nine month appointment. We have not received a raise commensurate with inflation since 2015. Next fall, Gabel's biweekly paycheck will be twice the average grad worker's yearly stipend. Gabel's raise shows that the University has the money to pay us more. The University fails us as workers in many ways. Although research grants typically budget 3% raises for covered workers, that money never reaches grad research assistants. Second, many grad workers must pay the University thousands of dollars in unfair fees every year. For example, international grad workers pay around \$400 annually to fund the ISSS office - a service centrally funded at other institutions. Why are we paying our own employer to let us work? Third, regardless of how many hours we actually work, we are typically only compensated for 20 hours. Regarding health insurance, adding a spouse and child to the GAHP costs an extra \$450 monthly, a prohibitive cost for many grad workers, especially international students who have no other option to insure their families. Finally, the average cost of living in the Twin Cittes is \$34,827, higher than the highest stipend earned by a UMN grad worker, net QOVID-19 pandemic and subsequent inflation have exacrebated all of these problems, forcing many of us to live paycheck to paycheck.2 It is difficult to afford necessities such as dental care, childcare, rent, and food. Because grad workers are underpaid, we often have to rely on University food pantries, many of Which are understocked and insufficient. University administrators' raises are justified through comparisons to peer institutions. However, that same logic never applies to us. Grad workers at the University of Minnesota earn far less than grad workers at peer institutions. For example, the avera

First Name	Last Name	Affiliation	Message
James	Bowden	Student	As a graduate student worker, I am very appreciative that I have the opportunity to go to school at this prestigious institution and be paid to do so. At the same time, my fellow classmates and I are living on poverty wages and enduring record inflation, and the subsequent consequences. WE NEED FINANCIAL ASSISTANCE THROUGH INCREASED WAGES. It is not enough to receive minimal pay that doesn't keep up with inflation. The consensus is that it requires nearly a \$40,000 salary to earn a living wage in the Twin Cities. We currently are being paid \$25k, and we're one of the highest paid at this institution. We all have the same expenses, regardless of the college or department. We need a wage that will allow our students to thrive, and not have to stress over more than their research. Please take the time to consider how your budgets reflect your priorities because at the moment, it seems as though your student's livelihoods are at the bottom of that list.
Carley	Rice	Faculty/Staff	Hello, I would like to challenge the proposed merit increase amount for UMN employees. We must factor in inflation or we will begin to lose valuable employees. The raise amount suggested is no where near equitable or sustainable. I hope we can do better.
Hannah	McMillin	Student	It is disheartening that in a state with a 9 billion budget surplus and a public university already vastly more expensive than neighboring states, we are expected to conjure more money to pay for our education while still grappling with the impacts of the pandemic. This would hurt ,of course, the people who area already struggling, and I would need a better reasoning for the increase than people who already get paid a lot getting paid more.

First Name	Last Name	Affiliation	Message
Sam	Lindholm	Student	Chair Powell, members of the Board of Regents, and President Gabel:My name is Sam Lindholm and I am an undergraduate student at the University of Minnesota Morris campus. I feel the need to voice my concerns with this budget.While it seems intuitive that rising expenses mean higher tuition is necessary to cover the cost, it is also a fact that many students will struggle to cover the balance, causing potential ramifications down the road. As noted in the May Board meeting, many of the system campuses are struggling because of low enrollment - not low tuition. Considering a tuition cut or freeze for these institutions, along with continued investment from the system into marketing and outreach, would provide similar revenues from higher enrollment without placing an additional burden onto students. Instead, unfortunately, the administration seems to be considering just the opposite for the coming years.Undergrads are not the only ones who will find themselves more pinched as a result of this budget. A merit pool increase of 3.85% when inflation is double that amounts to an effective pay cut for University employees, especially when other University related expenses - such as contract parking - are also set to increase. The Board has accepted arguments for raising compensation for senior leaders and top coaches on the basis that it's necessary to keep up with the market; by this logic, staff, faculty, and graduate students should receive salaries that are actually commensurate with what is typical of the field. Until then, top presidential initiatives will become unviable as hiring and retention fall below what's needed to sustain them.Finally, there are multiple questionable expenditure items that require additional scrutiny. The decision to allocate over \$7 million to the president's office for strategic planning is too vague for comfort. While a unified strategy on achieving system goals can provide benefits, more clarity and explanation of what this money would actually go toward is needed.Additionally, the b

First Name	Last Name	Affiliation	Message
Cal	Mergendahl	Student	Chair Powell, members of the Board of Regents, and President Gabel:You've heard from me already at the May meeting, but I would like to take the opportunity to touch on a couple of concerns that I did not have the time to address then:Undergrads are not the only ones who will find themselves more pinched as a result of this budget. A merit pool increase of 3.85% when inflation is double that amounts to an effective pay cut for University employees, especially when other University related expenses - such as contract parking - are also set to increase. The Board has accepted arguments for raising compensation for senior leaders and top coaches on the basis that it's necessary to keep up with the market; by this logic, staff, faculty, and graduate students should receive salaries that are actually commensurate with what is typical of the field. Until then, top presidential initiatives will become unviable as hiring and retention fall below what's needed to sustain them. There are also multiple questionable expenditure items that require additional scrutiny. The decision to allocate over \$7 million to the president's office for strategic planning is too vague for comfort. While a unified strategy on achieving system goals can provide benefits, more clarity and explanation of what this money would actually go toward is needed. Additionally, the budget sees a budget increase for UMPD/Public Safety exceeding \$1.5 million. While concerns about public safety continue to be salient, this decision has been made without any meaningful input from the University governance bodies tasked with examining issues of public safety. With an MSA feedback form indicating over half of surveyed TC undergrads disagree with the statement, "feel there has been enough police reform," and 82% approval in the all-Campus elections for the creation of an accountability committee to set the budget of UMPD, among other things, the administration must make greater strides to hand off budgetary power over the Department of Public Safety to the br
Abby	Hornberger	Alumni	 Chair Powell, members of the Board of Regents, and President Gabel: My name is Abby Hornberger and I am an Alumni from the University of Minnesota TC. I feel the need to voice my concerns with this budget. While it seems intuitive that rising expenses mean higher tuition is necessary to cover the cost, it is also a fact that many students will struggle to cover the balance, causing potential ramifications down the road. As noted in the May Board meeting, many of the system campuses are struggling because of low enrollment - not low tuition. Considering a tuition cut or freeze for these institutions, along with continued investment from the system into marketing and outreach, would provide similar revenues from higher enrollment without placing an additional burden onto students. Instead, unfortunately, the administration seems to be considering just the opposite for the coming years.

First Name	Last Name	Affiliation	Message
Eli	Westacott	Student	Chair Powell, members of the Board of Regents, and President Gabel:My name is Eli and I am an undergraduate at the University of Minnesota Morris. I feel the need to voice my concerns with this budget.While it seems intuitive that rising expenses mean higher tuition is necessary to cover the cost, it is also a fact that many students will struggle to cover the balance, causing potential ramifications down the road. As noted in the May Board meeting, many of the system campuses are struggling because of low enrollment - not low tuition. Considering a tuition cut or freeze for these institutions, along with continued investment from the system into marketing and outreach, would provide similar revenues from higher enrollment without placing an additional burden onto students. Instead, unfortunately, the administration seems to be considering just the opposite for the coming years.There are also multiple questionable expenditure items that require additional scrutiny. The decision to allocate over \$7 million to the president's office for strategic planning is too vague for comfort. While a unified strategy on achieving system goals can provide benefits, more clarity and explanation of what this money would actually go toward is needed.Additionally, the budget sees a budget increase for UMPD/Public Safety exceeding \$1.5 million. While concerns about public safety continue to be salient, this decision has been made without any meaningful input from the University governance bodies tasked with examining issues of public safety. With an MSA feedback form indicating over half of surveyed TC undergrads disagree with the statement , "feel there has been enough police reform," and 82% approval in the all-Campus elections for the creation of an accountability committee to set the budget of UMPD, among other things, the administration must make greater strides to hand off budgetary power over the Department of Public Safety to the broader University community. This budget does not reflect that.Thank you,Eli

First Name	Last Name	Affiliation	Message
Maia	Bowman	Student	Chair Powell, members of the Board of Regents, and President Gabel:My name is Maia Bowman and I am an undergraduate student at the University of Minnesota Twin Cities. I feel the need to voice my concerns with this budget.While it seems intuitive that rising expenses mean higher tuition is necessary to cover the cost, it is also a fact that many students will struggle to cover the balance, causing potential ramifications down the road. The average undergraduate student worker at the U would see an increase in pay of about \$250 if they receive the 3.85% merit pool increase also on the books - less than the increase in tuition even without considering the rampant inflation currently taking place. Most undergraduate workers on campus make less than the Minneapolis minimum wage. To raise tuition without a meaningful pay increase during a cost of living crisis is not a solution to the problem.Finally, there are multiple questionable expenditure items that require additional scrutiny. The decision to allocate over \$7 million to the president's office for strategic planning is too vague for comfort. While a unified strategy on achieving system goals can provide benefits, more clarity and explanation of what this money would actually go toward is needed.Additionally, the budget sees a budget increase for UMPD/Public Safety exceeding \$1.5 million. While concerns about public safety continue to be salient, this decision has been made without any meaningful input from the University governance bodies tasked with examining issues of public safety. With an MSA feedback form indicating over half of surveyed TC undergrads disagree with the statement , "feel there has been enough police reform," and 82% approval in the all-Campus elections for the creation of an accountability committee to set the budget of UMPD, among other things, the administration must make greater strides to hand off budgetary power over the Department of Public Safety to the broader University community. This Budget does not reflect that.Thank you,Maia B
Matthew	Lindell	Alumni	The Board of Regents should consider that the increase in tuition and fees, while lower than the rate of inflation, places a heavier burden on students whose wages and income do not keep up with inflation.
Abigail	Wichlacz	Student	Raising tuition and increasing fees without raising the minimum wage for student employees is absurd. How are we supposed to start paying more money for our education when we barely make enough to feed ourselves?
Mercedes	Stromberg	Student	I absolutely do not support the rise in tuition rates for students. Even though you state that they're "well under the rate of inflation increases", that does not mean in the slightest that students will be able to afford them. Pay for professors/faculty as well as student tuition should not be changed for the worse. THE board of regents and the president should take paycuts to fund these projects instead of making the people who make UMN great suffer. Students are already in so much debt, it's incredibly wrong to increase that number.

First Name	Last Name	Affiliation	Message	
Dominick	Siharaj	Student	College is already expensive enough. It will affect my future with the college if tuition continues to increase.	
Sanna	Ellingson	Alumni	My husband and I both attended the U of M Twin Cities and graduated without any debt as college was affordable. I'm writing as a parent now to ask for tuition to NOT be raised yet again. The FAFSA is soon changing and will no longer take into account families with multiple children in college. We will have 4 in college in 23-24. This is not a good time to raise tuition on people due to this. We have one child at UMD and 2 others considering UMN schools for 23-24 entry. Please consider the hardship the new FAFSA changes will be bringing families when you consider tuition increase. College just keeps getting more and more unaffordable for middle class people. If you aren't on the poverty line or extremely wealthy, there is very little help for college costs.	
Aaron	Kuhn	Student	Please do not raise tuition. As a student the value of a dollar is more real to me than ever. Please be fiscally responsible with the money you already receive. If I need to, you should as well and be the example.	
Sydney	Tomes	Student	Tuition is already really expensive for students. I know there are many other students, including myself that don't get any money from FAFSA or other scholarships and are paying for school on our own without the help of others. All of our professors say that we are all "students first" but it's hard to be student first when we have to work 2 jobs to be able to buy food for the week. Increasing tuition is only going to cause more stress for the students and make them focus on things other than their studies. There has been talk recently that there is going to be a tuition increase because of the program that gives minority students free college. I get that this program is important but it doesn't seem fair that money is coming from other students that are already struggling to pay tuition. One of my professors also talked about how the number of students has not been at what was projected and if that is why the tuition is increasing that wouldn't make sense because it would cause more people to not attend the university because they really can't afford it. In the recent years people have realized that they don't need to go to a university because they are so expensive. Many people are deciding to go to community colleges or technical schools because they are so much cheaper and you can get very good jobs after your schooling there. Overall, I think that the number of students will decrease if tuition is increased causing the university to get less money. So think about the students that aren't getting any support paying for school.	

First Name	Last Name	Affiliation	Message
Jeffrey	Rop	Faculty/Staff	This budget projects a \$4,469,679 operating shortfall to UMD. This is the result of a severely low allocation from the state appropriation to UMD.First, UMD is projected to generate \$106,774,376 in tuition revenues in FY23. Its allocation is projected to be less than half of that figure: \$52,617,057.By comparison, UMM will receive \$15,240,317 more in state allocation than it will generate in tuition. UMC and UMR are close to even, with \$2,121,902 and \$517,149 more in tuition revenues than state funding, respectively.Second, UMD will receive the second-lowest increase in its state allocation from its FY22 figure among Greater MN campuses:UMD: 3.60%UMM: 2.23%UMC: 5.14%UMR: 14.79%The only Greater MN campus without a projected operating shortfall will therefore receive the largest relative increase in state funding. With a relative increase equivalent to UMR, UMD would have a FY23 operating surplus of over \$1.2 million. Third, UMD is the only Greater MN campus projected to receive a smaller share of the system's state appropriation than it contributes to the system's tuition revenues:UMD: 8.46% of system appropriation, 10.78% of system tuition = -2.32%UMM: 4.14% of appropriation, 1.06% of tuition = 3.08%UMC: 2.18% of appropriation, 1.58% of tuition = 0.60%UMR: 1.46% of appropriation, 0.97% of tuition = 0.49%UMD would have a projected surplus of \$9,961,414 if it received the same share of the state appropriation as it generates in tuition.In short, UMD generates far more in tuition revenues in absolute and relative terms than other Greater MN campuses. UMD's projected operating shortfall is the direct product of an egregiously low allocation of the state appropriation, and should be resolved with an increase in state funding rather than any further budget cuts.
Alyssa	Psyck	Student	I just don't believe it is correct to raise our tuition without offering extra support or resources than we already had. Especially if all of the money is not going DIRECTLY into the professors salary.
Romesh	Lakhan	Faculty/Staff	The Duluth campus deserves a budget that is both equitable and supports the university's mission beyond the twin cities campus. The proposed 2023 budget perpetuates a significant shortfall for the Duluth campus. This, despite the fact that the Duluth campus brings in more in tuition (\$106,774,376) than it draws from state funding (\$52,617,057) and is the only campus in the U of M system that pays in more than it draws. The \$4,469,679 shortfall at the Duluth campus would be eliminated with a 0.79% increase in its allocation of the state appropriation, from 8.46% to 9.18%. And if the Duluth campus were to receive the same percentage of the state appropriation as its contribution to the total system (10.78%) it would have a surplus of \$9,961,414. Please, please, please address the budget shortfall at the Duluth campus in an equitable manner.Thank you.

First Name	Last Name	Affiliation	Message
system relative to the other University of Minnesota campuses. (UMD has the worst student/faculty ratio in the system), fewer		As UEA-D has documented and repeatedly shared, UMD has for years been underfunded by the system relative to the other University of Minnesota campuses. This has resulted in fewer faculty (UMD has the worst student/faculty ratio in the system), fewer services (from counseling and educational support to HR and IT personnel), and abysmally low morale across campus.	
			The proposed budget perpetuates this underfunding. It will likely mean faculty and/or staff layoffs or nonrenewals, fewer class options, and larger class sizes. Is this what the system budget personnel think will allow UMD to turn things around? Is offering students an endlessly worsening experience the magical prescription for now drawing them to the Duluth campus? It makes no sense.
			For UMD to succeed, it needs its fair share of the University's resources this year, not next. It cannot continue to survive under the ongoing austerity imposed by the system. When is the pain finally going to end?
			Scott Laderman
			Professor of History

First Name	Last Name	Affiliation	Message
Kristen	Hylenski	Faculty/Staff	I encourage the Regents to consider the systematic underfunding of UMD through low allocation of state funding. UMD is a campus bursting with promise, with dedicated and talented faculty and staff, and with students who deserve the best. Faculty and staff continue to provide excellent education to our students, but we are stretched thin and this kind of performance is unsustainable. We are loosing quality faculty and staff at an alarming rate. Please invest in UMD so we can reach our full potential. Information provided by the UEA shows the financial benefits of investing in UMD: "UMD's projected shortfall is the smallest in the system as a percentage of its projected total revenues, yet the proposed FY23 budget increases UMD's allocation by the second-lowest percentage from its FY22 allocation. UMD is projected to generate far more in tuition revenues than it draws in state funding. UMD is the only Greater MN campus projected to receive a smaller share of the University's state appropriation than it contributes to the system's tuition revenues. UMD is a profit center. Its shortfall could easily be resolved under the incremental base +/- model, and it would produce surpluses with a fair allocation of state funding. The shortfall of \$4,469,679 would be eliminated with an incremental 0.72% increase inits allocation of the state appropriation, from 8.46% to 9.18%, Åt UMD would have a projected tuition surplus of \$49,687,640 even after increasing itsbase allocation to resolve the current projected operating shortfall, Åt UMD would have a projected surplus of \$1,210,956 with the same proportional increase in its allocation from FY22 to FY23 as UM Rochester (14.79%), Åt UMD would have a projected surplus of \$9,961,414 if it received the same percentage of the state appropriation as its contribution to total system tuition revenues (10.78%)." I urge you to reconsider the ways that this FY 2023 budget allocates state funding. UMD continues to be successful, but it comes at a cost: 1) the physical and mental health of f
Mary	Schepp	Alumni; Community Member	 My daughter finished her first year at UMD and will be returning in the fall. After one more year in Duluth, she'll be transferring to Twin Cities campus as she is changing majors. We have 2 more children who will be starting college in 2 and 4 years. If you need to make tuition increases, please make them lower than the proposed amounts. We started contributing monthly to 529 plans as soon as each child was born, and they all work hard saving for college. Even with the many thousands we've saved, they still will need to take out loans. Please don't make our wonderful University of Minnesota system unaffordable.
Ethan	Jauquet	Student	Do not raise tuition! It is already too expensive!

First Name	Last Name	Affiliation	Message
Jamie	Norton	Community Member	While rates have increased for every good and service over the last two years, we have also seen a decrease in students attending college and an increase in available jobs. Any increase in tuition is going to influence those who are making the choice to attend college. Many will see the cost of college vs. the value and in turn compare it with opportunities available to them in the workforce, and you may find less enrollment as a result. Maintaining current tuition rates while the economy comes out of the pandemic would ensure more consistent and continued enrollment. As a parent and someone who has first-hand experience at making this choice long ago, I would fully support students to take a job to gain hands-on training in a field of their interest. They will find they can earn as much, if not more than what a four year college degree seeking student will make, without the burden of debt. And they can work up the career ladder and have an employer pay for additional education that they may need. Consideration should be made on these points.

First Name	Last Name	Affiliation	Message
Elizabethada	Wright	Faculty/Staff	UMD in the UM FY23 Budget (05/2022)Dear Regents,The University's proposed FY23 budget projects an operating shortfall for UMD. Once again, this is due entirely to UMD's disproportionately low allocation of the state appropriation.1. UMD's projected shortfall is the smallest in the system as a percentage of its projected total revenues ("Budgeted Allocations," FY23 Operating Budget Attachment 11).FY23 ShortfallAs % of Total Revenues Duluth \$4,469,679 2.68% Morris \$1,693,425 4.67% Crookston \$1,181,935 4.04%2. Yet the proposed FY23 budget increases UMD's allocation by the second-lowest percentage from its FY22 allocation.Increase from FY22% Increase from FY22 Duluth \$1,830,671 3.60% Morris \$560,953 2.23% Crookston \$661,540 5.14% Rochester \$1,173,230 14.79%NB: Rochester will receive the largest relative allocation increase despite having no projected FY23 shortfall.3. UMD is projected to generate far more in tuition revenues than it draws in state funding.TuitionAllocationTuition Surplus Duluth \$106,774,376 \$52,617,057 \$54,157,319 Morris \$10,482,828 \$25,723,145 -\$15,240,317 Crookston \$15,657,327 \$13,535,425 \$2,121,902 Rochester \$9,624,492 \$9,107,343 \$517,1494. UMD is the only Greater MN campus projected to receive a smaller share of the University's state appropriation than it contributes to the system's tuition revenues.% of Appropriation% of System TuitionDifference Duluth 8.46% 10.78% - 2.32% Morris 4.14% 1.06% 3.08% Crookston 2.18% 1.58% 0.60% Rochester 1.46% 0.97% 0.49%5. UMD is a profit center. Its shortfall could easily be resolved under the incremental base +/- model, and it would produce surpluses with a fair allocation of state funding.Å¢ The shortfall of \$4,469,679 would be eliminated with an incremental 0.72% increase in its allocation fhe state appropriation, from 8.46% to 9.18%,Å¢ UMD would have a projected tuition surplus of \$49,687,640 even after increasing its base allocation to resolve the current projected operating shortfall,Å¢ UMD would have a projected surplus of \$1,210,956 with the same propo
Beth	Patnode	Community Member	Say NO to college tuition increases. Our daughter is going to college to be a teacher, who will graduate in huge debt - for a thankless underpaid job. Hiking rates for students only adds to the problem. REDUCE the salary for the President and other high paid executives instead. Thank you for listening
Anya	Schepp	Student	As a college student myself, please kept the cost of tuition as low as possible. I've worked hard for years to save up for college, and seeing the tuition costs rise is very disappointing.
Corinne	Moncur	Alumni; Community Member	Will that 1.75% provide any tutors for the Engineering department this Fall?? Ridiculous students can't get help from anyone, professors unwilling and NO tutors available.

First Name	Last Name	Affiliation	Message	
Jean	Putzier	Community Member	I strongly Believe that UMD should not be raising their tuition when students are not even able to sign all up for all of their classes of choice. My son planned on doing a computer science minor and the one class he needed to finish his minor is not available at UMD, though it is still listed in class offerings. Additionally, many of the electrical engineering professors are known to have very poorly run classes, not availing themselves to students for questions and not going through content that later is tested on. It seems very insulting to raise tuition for subpar academics.	
Emily	Bunzey	Student	As an incoming 3rd year student at UMD, I feel as though I am already paying enough. My parents make too much for me to receive financial aid, but they do not make enough to pay for my tuition. Getting scholarships is an option, but has been the toughest battle for myself. Increasing my tuition as well as my peers will make us resent this school, and it's integrity. We already cannot live life without working almost everyday of the week to survive, why are we being asked to pay MORE? Think about how you would feel as a student, seeing this proposal.	
			Thank you, Emily Bunzey	
Corey	Tessman	Student	I think that raising the tuition is a horrible idea. College has been becoming more and more expensive over the years, while most places of work have not been increasing pay. Raising tuition is only forcing already struggling students to take out loans and further increasing their struggle. I know the increase in funds won't change much for the school but it will change everything for the students who can't make ends meet. Please consider this before making your decision as many people will be affected. Thank you for your time.	

UNIVERSITY OF MINNESOTA

University Senate Office

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May 9, 2022

The Honorable Kendall J. Powell, Chair

Regent Chair Powell,

I write to you today as the Chair of the Academic Professional & Administrative (P&A) Senate. This letter is a follow-up to the meeting that you had with the P&A Consultative Committee (PACC) on October 14, 2021. The purpose of this letter is to call your attention to the current state of compensation for P&A and civil service employees, with the goal of initiating a dialogue on how to address the issue. This letter and its associated report have been approved by the PACC and shared with Vice President Ken Horstman. Please share this information with your fellow board members, if you feel it would be helpful and assist in your conversations.

Based on the information provided to the Board of Regents by the Office of Human Resources, P&A and civil service employees are undercompensated comparative to market compensation.¹ This is quantifiably reflected as 11 points below market based on the 35% of P&A and civil service employees that have been through market refinement², a project led by the Office of Human Resources to determine market competitive ranges for each position. The budgetary difference for this group of employees is approximately \$27.5 million including fringe rates.² This situation has been in existence for years prior to the pandemic and will be further challenged due to the current inflation rates and market factors. The context, references, and information that support this observation are available on the <u>P&A Senate website</u>.

We respectfully request that the Board of Regents support the administration in establishing and executing a sufficient plan to address market competitive compensation for employees within the next five fiscal years in addition to adequately funding cost of living adjustments. Doing this will allow the University's compensation strategy to be in alignment with the principles established in Board of Regents Policy*: Employee Compensation and Recognition.* Supporting this effort will send a clear signal that the Board of Regents is willing to invest in the community that serves the University's mission and provides mission-critical services to students.

^{1.} February 2021 Compensation Report to the Regents & May 2022 - Regents Materials

^{2.} Compa Report run on April 15, 2022 with added fringe value, data summary available in the P&A Senate Report - Current State of P&A Employee Compensation

I welcome any questions you might have and reiterate interest in further discussing with you how the low compensation levels are impacting delivery of the University's mission, MPact 2025, or how they are impacting the day to day lives of employees. We value your engagement and support of a plan that aims to address this challenge.

Respectfully,

han

Scott Creer, chair, P&A Senate/P&A Consultative Committee

cc: President Joan Gabel Erin Heath, director, University Senate Office and University Awards and Honors Ken Horstman, vice president, Office of Human Resources Steven A. Sviggum, vice chair, Board of Regents Brian Steeves, executive director and corporate secretary, Board of Regents

President's Recommended FY 2023 Annual Operating Budget

President Joan T.A. Gabel Myron Frans, Senior Vice President Julie Tonneson, Vice President and Budget Director

Finance & Operations Committee June 9, 2022

SENIOR VICE PRESIDENT FOR FINANCE AND OPERATIONS World Class Services for a World Class University

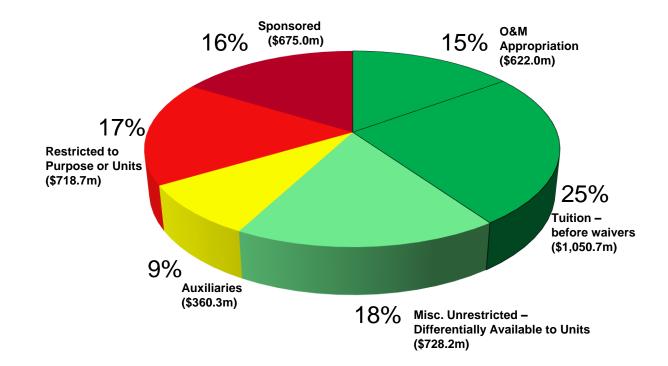


UNIVERSITY OF MINNESOTA

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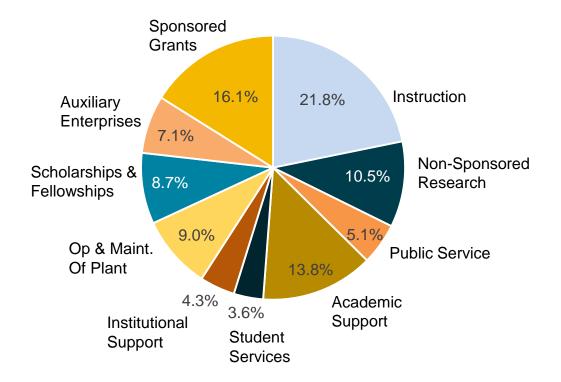
University of Minnesota Revenue Sources by Fund Category - FY 2023: \$4.2 Billion

(excluding internal sales)





University of Minnesota Expenditures All Funds FY 2023: \$4.1 Billion





FY 2023 Summary Budget <u>Framework</u> Resource Components

Unit Reallocations/Revenues Tuition Revenue State Appropriation	\$50.1M 34.5M 2.5M	58%
Total	\$87.1M	40%



FY 2023 Summary Budget Framework Investment Components

MPact 2025: Compensation/Initiatives Core Operations/Services Facility/Technology Infrastructure

Total

\$64.2M 20.0M 2.8M 23% \$87.0M





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BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operation	S		June 9, 2022
AGENDA ITEM:	Real Estate Transactions		
Review	X Review + Action	Action	Discussion
This is a r	eport required by Board policy.		
PRESENTERS:	Leslie Krueger, Assistant Vice Pre	sident for Planning, Space,	, and Real Estate

PURPOSE & KEY POINTS

The purpose of this item is to review and act on the following real estate transaction:

A. Twelve-year lease at 150 Broadway Avenue S, Rochester (Rochester campus)

The proposed lease will be used for student housing and will support the University of Minnesota Rochester's progress toward its undergraduate enrollment growth strategy and MPact 2025 Systemwide Strategic Plan goals. The proposed lease will increase UMR's ability to recruit first-year students and support the region and State of Minnesota through undergraduate education that addresses workforce demands in the healthcare industry. The proposed leased space also addresses recreation needs created by the closure of the Rochester YMCA facility and includes space for a dining hall.

BACKGROUND INFORMATION

Board of Regents Policy: *Reservation and Delegation of Authority* states that "[t]he Board reserves to itself authority to approve the purchase or sale of real property (a) with a value greater than \$1,000,000; (b) located on or within 2 miles of a University campus; or (c) larger than 10 acres," and "leases of real property, easements, and other interests in real property if the initial term amount to be paid by or to the University exceeds \$1,000,000."

PRESIDENT'S RECOMMENDATION

The President recommends approval of the following real estate transaction:

• Twelve-year lease at 150 Broadway Avenue S, Rochester (Rochester campus)

Finance & Operations Committee TWELVE-YEAR LEASE AT 150 BROADWAY AVENUE S, ROCHESTER, MN (Rochester campus) June 9, 2022

1. Recommended Action

The President recommends that the appropriate administrative officers receive the authorization to execute a twelve-year lease for the University's use of residential units, student support, and recreational and dining space at 150 Broadway Avenue S, Rochester, MN.

2. Description of Leased Premises

The leased premises will consist of the following spaces in an existing hotel building located at 150 Broadway Avenue S, Rochester, MN that will be repurposed to accommodate student housing, and student support, recreational, and dining space:

- (a) Floors 3-11: including 186 standard residential rooms and 13 suite units that will be renovated and furnished to provide a minimum occupancy of 403 beds;
- (b) Lower level: Recreational and Gathering Space, Pool, and Laundry Facilities.
- (c) First Floor: Residential Front Desk and Staff Support, Breakout and Study Space, and Storage Space
- (d) Second Floor: Dining Hall & Gathering Space, and Fitness/Recreational Space.

3. Basis for Request

This proposed lease will allow UMR to progress toward its undergraduate enrollment growth strategy and MPact 2025 goals, increase UMR's ability to recruit first-year students, and support the region and state of Minnesota through undergraduate education that addresses workforce demands in the healthcare industry. Further, this proposed leased space provides for recreation needs emanating from the closure of the Rochester YMCA facility and includes space for a dining hall.

Since it began serving undergraduate students in 2009 as a campus of the University of Minnesota, UMR facilities have been secured primarily with long-term leases including University Square, 318 Commons, and One Discovery Square as well as a shorter-term lease for upper-division student apartments at Residence at Discovery Square. This proposed lease extends the lease approach to facilities in Rochester, with a long-term existing leaseholder Titan Development.

The comprehensive master plan for the Rochester campus approved in 2014 is scheduled to be revisited by the University in fall 2023. This proposed lease provides a cost-effective addition to UMR's leased space portfolio, meeting short and mid-range student housing

needs and providing facilities needed by UMR to continue to grow undergraduate enrollment. In the current pandemic-impacted environment, underutilized space is available in downtown Rochester that was not previously an option, making this remodel and lease possible. Titan Development is the leaseholder at University Square, and this lease would expand the square footage leased to the University by Titan in a facility connected by skyway to University Square.

UMR continues to experience increased undergraduate student enrollment with current housing at capacity for fall 2022. Evidence shows that on-campus housing in structured living-learning communities supports student retention and improves student academic outcomes including timely degree completion. In addition to the need to increase housing capacity to accommodate all first-year students, UMR aims to implement a second year on-campus housing requirement to extend student support to reach MPact 2025 retention metrics. Adding this lease to UMR's space portfolio will contribute to providing a living-learning environment that will support first and second-year students in ways that would not be possible without this facility. Further, high housing costs in the Rochester area make off-campus rentals cost prohibitive for most students. Without additional housing, the UMR campus will need to slow enrollment growth, adjusting the current MPact 2025 goals downward.

4. Details of Transaction

The lease of the subject property will commence on August 1, 2023 and continue through July 31, 2035. The University is also granted three (3) successive options to extend the Term of the lease for two (2) years each, which could potentially extend the lease until July 31, 2041.

The Landlord will be completing leasehold improvements to renovate the property to convert it from its current use as a hotel into a student housing and dining facility with ancillary recreational space at the Landlord's cost estimated to be approximately \$7,636,000. This estimated amount also includes furniture, fixtures, and equipment (FF&E) for the residential and student support space.

The Landlord will also provide, directly or through a contract, a full-service dining program for 3 meals a day, 7 days a week during the academic year, which will be negotiated via a separate service agreement with the Landlord. In the event that the University determines (for any reason) that the Landlord cannot successfully meet the University's dining program needs, then the University in its sole discretion shall have an option to include the kitchen and food service space, including all equipment located therein, within the leased premises and contract with a third-party food service provider. Contracting with a third-party food service provider will likely require an RFP. The University has completed a site visit with a food service designer/builder to confirm the kitchen and food service space is capable of meeting the University's dining needs; however, the University will need to assume the risk that the RFP may not result in a proposal that meets the University's needs. (In other words, the University will not have the right to terminate the Lease even if it is not able to successfully contract with the Landlord or other dining service provider.)

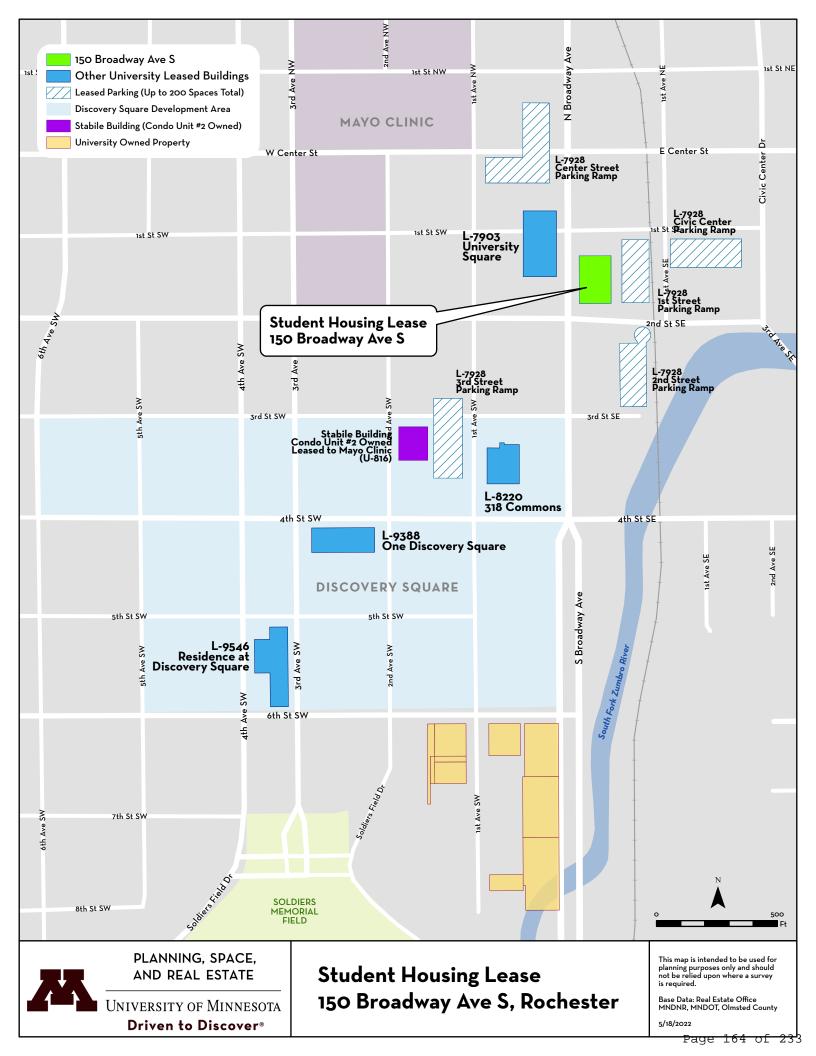
5. Lease Costs

Effective August 1, 2023, annual gross rent, which includes operating expenses (but does not include real estate taxes and utilities) for the residential units and 20,647 square feet of student support, recreational and dining space will be \$3,061,618 for the first year of the Lease. Gross rent will increase by 1.75% annually through the initial term and any exercised renewal options. In addition to gross rent, the University will be responsible for its pro-rata share of actual real estate taxes and utilities, which are estimated to be approximately \$1,013,400 in the first year of the Lease.

Additional costs that UMR will incur outside of the lease include the service contract for the dining program, data/telecommunications installation and service, and internal project management fees.

6. Source of Funds

The rental costs for the leased premises will be funded through student room and board rates and student recreational fees.



Real Estate Transaction: Twelve-Year Lease at 150 Broadway Avenue, Rochester, MN (Rochester Campus)

Leslie Krueger, Assistant Vice President for Planning, Space, and Real Estate

Finance & Operations Committee

June 9, 2022

SENIOR VICE PRESIDENT FOR FINANCE AND PLANNING World Class Services for a World Class University

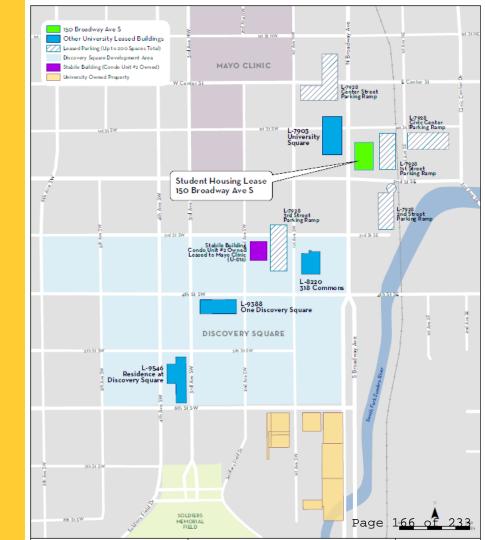


University Services We Make the University Work

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Property Overview

- 150 Broadway Avenue S, Rochester
- Currently operated as a hotel
- Connected to existing UMR facilities via skyway



Property Overview



Proposed uses of the property:

- 403 residential beds
- Residential support spaces (front desk, study space, storage, staff support)
- Dining hall/gathering space
- Fitness/recreation center



This lease supports our strategic plans and real estate and facilities policy.

- Supports the UMR mission and aligns with MPact 2025 goal for enrollment growth
- Supports student success for first and second-year housing
- Consistent with UMR plans of lease vs. own approach

Transaction Overview



- Landlord is Titan Development
- Landlord to fund improvements to convert the hotel to a residence hall
- Commencement date: August 1, 2023
- First year total cost: \$4,075,018 (estimated)
 - \$3,061,618 lease
 - \$1,013,400 real estate taxes and utilities
- Rent escalator is 1.75% annually for the term of the lease
- Landlord to provide full-service dining program
 through a separate service agreement





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BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operations		June 9, 2022
AGENDA ITEM:	MPact 2025 Capital Financing Program	
X Review	Review + Action Action	Discussion
This is a repo	rt required by Board policy.	
PRESENTERS:	Myron Frans, Senior Vice President Michael Volna, Associate Vice President, Finance	

PURPOSE & KEY POINTS

The purpose of this item is to review the recommendations for governance, oversight, and accountability related to long-term capital financing programs that involve the use of interest-only bonds, internal lending practices, and principal repayment reserves. The new recommendations will be used to implement the new MPact 2025 Capital Financing Program (the Program).

The recommendations are presented as proposed amendments to Board of Regents Policy: *Debt Transactions* and include the following:

- Adding reservations of authority by the Board for those decisions and actions considered most critical to the long-term success of the Program;
- Adding delegations of authority to the president or delegate for the operational decisions, activities, and oversight of the Program; and
- Regular monitoring of key performance indicators of the Program through annual reporting, utilizing various reports already required by Board policies.

Although these recommendations would immediately apply to the MPact 2025 Capital Financing Program, they are written to apply to any future capital financing programs using one, two, or all three of the features that distinguish these types of programs from traditional debt offerings.

BACKGROUND INFORMATION

In February 2022, the Board approved the sale of up to \$500 million in bonds as part of the MPact 2025 Capital Financing Program. The action included a requirement that the administration present recommendations for governance and oversight of the program by June 2022. The proceeds will be used to finance capital projects in the Six-Year Plan. A summary of the bond sale was provided to the Board in May 2022.

The Board took action to affirm the administration's authority to invest the bond proceeds in May 2022.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the proposed amendments to Board of Regents Policy: *Debt Transactions*.

DRAFT for Review



BOARD OF REGENTS POLICY: Debt Transactions <u>and Long-Term Capital Financing Program</u>

<u>ARTICLE I</u>

SECTION I. SCOPE.

This policy governs the administration's authority to engage in debt transactions and, to engage underwriters and debt advisors. Its provisions, and to use internal funds generated from the Internal Lending Program for capital projects. Article I and Article II apply to all external-debt transactions of the University of Minnesota (University), regardless of size, term, or termrepayment provisions. Article III applies to the long-term capital financing program, which involve the use of interest-only bonds.

SECTION II. DEFINITIONS.

Subd. 1. Capital Lease.

Capital lease shall mean a lease of goods, equipment, or real estate that at inception, under generally accepted accounting principles, is required to be characterized as long-term debt.

Subd. 2. Commercial Paper.

Commercial Paper shall mean any form of unsecured short-term revolving debt obligation with a maturity of less than 270 days.

Subd. 3. Commercial Paper Facility.

Commercial Paper Facility shall mean a program authorized by the Board of Regents (Board) under which, subject to a total maximum amount, one or more series of commercial paper notes may be issued, reissued, or paid off.

Subd. 4. Core Debt.

Core debt shall mean any general obligation bond or other debt backed by the full faith and credit of the University.

Subd. 5. Dealer.

Dealer shall mean an entity that administers the public issuance, distribution, and re-issuance of commercial paper notes by purchasing them from the issuer and selling them to investors through its distribution network, thereby assuming responsibility of distributing the notes to the public.

Last Amended: February 11, 2022 Page 1 of 7

Subd. 6. Debt Advisor.

Debt advisor shall mean a person or entity engaged to advise the University with respect to the planning and structuring of debt transactions.

Subd. 7. Debt Transactions.

Debt transactions shall mean all external transactions in which the University borrows money or incurs obligations that include or are directly related to the borrowing of money over the short or long term. Debt transactions include the following:

- (a) issuing bonds, notes, commercial paper, or other financing vehicles, whether in underwritten offerings, competitive sales, or direct (private) placements;
- (b) refunding debt;
- (c) entering into capital leases;
- (d) entering into liquidity facilities or lines of credit; and
- (e) engaging in hedging transactions related to University debt.

Subd. 8. Hedging Transactions.

Hedging transactions shall mean the use of instruments (such as interest rate caps or swaps) to manage interest rate risk in connection with debt transactions.

Subd. 9. Interest-Only Bonds.

Interest-only bonds shall mean a type of debt transaction which includes any form of indebtedness the principal of which is due and payable more than one year after the issuance, is issued on a taxable basis, and that requires the payment of interest only for each year the debt is outstanding, with the full principal amount due and payable at maturity.

Subd. 10. Internal Lending Program.

Internal Lending Program shall mean the process of providing financing from University funds for capital projects through internal loans and the collection of principal and interest from the University units responsible for repayment of the loans.

Subd. 11. Principal Repayment Reserve.

<u>Principal Repayment Reserve</u> shall mean the University funds set aside from sources other than external debt proceeds that are invested to grow in value to be applied to the repayment of the principal of the interest-only bonds when due.

Subd. 12. Proceeds.

<u>Proceeds shall mean the amount of funds available through the sale of external debt prior to being used to fund capital projects.</u>

Subd. 13. Special Purpose Debt.

Special purpose debt shall mean University debt supported exclusively by specified revenues, appropriations, or other funds and not supported by the full faith and credit of the University.

Subd. <u>1014</u>. Underwriter.

Underwriter shall mean an entity that administers the public issuance and distribution of long-term debt securities by purchasing them from the issuer and selling them to investors through its distribution network, thereby assuming responsibility of distributing the securities of the public.

<u>ARTICLE II</u> <u>DEBT TRANSACTIONS</u>

SECTION IVI. RESERVATION AND DELEGATION OF AUTHORITY.

Subd. 1. Reservation of Authority to Issue Debt.

The Board shall have the exclusive reserves to itself authority and power to approve the following debt transactions:

- (a) the issuance of debt;
- (b) the establishment of a Commercial Paper Facility;
- (c) any increase in the total maximum amount authorized for issuance under a previously approved Commercial Paper Facility;
- (d) the refunding of debt, including the refinancing of short-term debt issued under a Commercial Paper Facility to long-term debt; and
- (e) entering into capital lease transactions valued at \$1,000,000 or greater that are not otherwise subject to Board approval under Board of Regents Policy: *Reservation and Delegation of Authority* or other Board policy.

Subd. 2. Reservation of Authority to Engage Underwriters and Debt Advisors.

The Board shall have the exclusive reserves to itself authority and power to engage underwriters, dealers, and debt advisors.

- (a) If a Board approved issuance of debt is sold in a competitive sale, the president or delegate shall report the identity of the selected underwriter(s) at the regularly scheduled Board meeting immediately following the sale.
- (b) In exigent situations, as determined by the president or delegate, the president or delegate shall have the authority to engage immediately an underwriter, dealer, or debt advisor, but shall seek Board approval of the engagement at the next regularly scheduled Board meeting.

Subd. 3. Delegation of Authority.

The president or delegate shall have the authority and power to take all actions other than those described in Subd 1. and Subd 2. <u>of this section</u> to manage and conduct the debt transactions of the University consistent with Board policies. Such actions include:

- (a) entering into or terminating liquidity facilities, lines of credit, and other credit enhancement strategies;
- (b) entering into capital leases with a value up to \$1,000,000;
- (c) entering into or terminating hedging transactions; and
- (d) issuance of short-term debt authorized under the Commercial Paper Facility up to the total amount authorized for issuance;
- (e) terminating the engagement of an underwriter, dealer, or debt adviser.

SECTION III. GUIDING PRINCIPLES.

The following guiding principles shall be used to govern the University's issuance of debt<u>II. DEBT</u> <u>TRANSACTION GUIDELINES</u>.

Subd. 1. General.

The University shall manage the institution's debt portfolio utilizing various types of debt and maintain administrative guidelines to meet its strategic objectives, guided by the following principles:

- (a) minimize borrowing costs at acceptable levels of risk over the life of the debt;
- (b) maintain key financial metrics to assure continued access to capital markets and manage creditrelated risks;
- (c) exhibit a maturity profile that meets liquidity requirements and manages the balance sheet of the institution; and
- (d) provide financial and budgetary stability.

Subd. 2. Taxable Debt.

Taxable debt may be used when the intended use or other factors precludes the use of tax-exempt debt or when other financial considerations indicate the use of taxable debt is in the best interest of the University.

Subd. 3. Debt Maturity.

The<u>Subject to Article II, Section II, Subd. 1 of this policy, the</u> average maturity of debt should be as short as is economically feasible for the project, generally, not to exceed the useful life of the financed assets, and, with respect to tax-exempt debt, shall not exceed the <u>permitted percentage of the</u> federally legislated limit of the useful life of the financed asset.

Subd. 4. Use of Proceeds.

Debt-Proceeds shall be used to finance <u>capital projects including</u> the purchase of land and buildings, construction of and remodeling projects to University facilities, <u>and</u> acquisition of and installation of equipment, <u>and to pay costs associated with the issuance of the debt</u>. Debt may not be used to fund University operating purposes without Board approval.

SECTION **<u>VIII</u>**. ESTABLISHMENT OF RATING TARGET LEVELS.

Subd. 1. Core Debt.

The Board establishes a goal of maintaining a long-term core debt rating of Aa category as defined by Moody's Investors Service and AA category as defined by S&<u>P'sP</u> Global Ratings. The Board establishes a goal of maintaining a short-term core debt rating of P-1 as defined by Moody's Investors Service and A-1 as defined by S&<u>P'sP</u> Global Ratings.

Subd. 2. Special Purpose Debt.

Special purpose debt may be issued only if it will receive an investment grade credit rating, if rated.

SECTION ¥4<u>IV</u>. REPORTING.

Subd. 1. Annual Report.

The president or delegate shall annually provide to the Board a capital finance and debt management report in conjunction with the Board's review of the six-year capital plan. The report shall include a review of the current and projected interest rate environment, current and anticipated debt plans, appropriate financial benchmarks and ratios, and other factors as may be appropriate or requested by the Board in order that it may exercise its oversight function.

SECTION VIIV. CERTIFICATION OF AUTHORITY.

DRAFT for Review

As needed or may be requested, the secretary of the Board shall certify the authority and power of the president or delegate to enter into debt transactions as provided in this policy.

<u>ARTICLE III</u> LONG-TERM CAPITAL FINANCING PROGRAM

SECTION I. RESERVATION AND DELEGATION OF AUTHORITY.

Subd. 1. Reservation of Authority to Approve Use of Proceeds.

The Board reserves to itself authority to approve the use of proceeds to finance or refinance capital projects that require Board approval as defined by Board of Regents Policy: *Reservation and Delegation of Authority*. The Board reserves to itself authority to approve the use of proceeds for any purpose other than capital projects, with the exception of those items delegated to the president or delegate in Subd. 4 of this section.

Subd. 2. Reservation of Authority to Oversee the Principal Repayment Reserve.

<u>The Board reserves to itself authority to approve the amount, source, and investment strategy of the</u> <u>Principal Repayment Reserve. The Board reserves to itself authority to withdraw funds from the Principal</u> <u>Repayment Reserve for any purpose.</u>

Subd. 3. Reservation of Authority to Approve Use of Funds from Internal Lending Program.

The Board reserves to itself authority to approve the use of funds from the Internal Lending Program to finance capital projects that require Board approval as defined by Board of Regents Policy: *Reservation and Delegation of Authority*. The Board reserves to itself authority to approve the use of funds from the Internal Lending Program for purposes other than capital projects regardless of the amount.

Subd. 4. Delegation of Authority.

The president or delegate shall have the authority to take all actions other than those described in Subds. 1 – 3 of this section to manage the long-term capital financing programs consistent with Board policies. Such actions include:

- (a) Determining the investment strategy of the proceeds prior to their authorized use by the Board.
- (b) Use of proceeds for (i) costs of issuance related to the issuance of interest-only bonds; (ii) the use of the realized earnings on the invested proceeds to fund annual interest expense due on the interest-only bonds; and (iii) to finance or refinance capital projects not requiring Board approval.
- (c) Withdrawal of the earnings realized on the investment of the proceeds to fund interest expense on the interest-only bonds, and to fund investment manager or other related fees incurred in managing the invested proceeds.
- (d) Oversight of the Internal Lending Program including approval of funding for capital projects not requiring Board approval and establishing repayment terms for all internal loans.

SECTION II. LONG-TERM CAPITAL FINANCING PROGRAM GUIDELINES.

Subd. 1. Investment of Proceeds.

The primary investment objective for the proceeds shall be current income and capital preservation, with the following requirements:

- (a) Proceeds shall be separately identified from other University investments and will be available to fund capital projects approved by the Board.
- (b) The invested proceeds shall be subject to limited market risk.
- (c) Investment earnings may be withdrawn to fund interest due on the interest-only bonds and to fund the related investment management fees.
- (d) Earnings on the invested proceeds remaining after authorized uses as defined in Subd. 1 (c) of this section shall be made available to fund capital projects, as required by Internal Revenue Service regulations.

Subd. 2. Investment of Principal Repayment Reserve.

The University shall set aside a specified amount from sources other than debt proceeds as a principal repayment reserve. The amount shall be deposited into a quasi-endowment account in the University's Consolidated Endowment Fund and be invested in accordance with Board of Regents Policy: *Endowment Fund*.

<u>Subject to Article III, Section I, Subd. 2 of this policy, funds will be held in the Principal Repayment Reserve</u> <u>until the original amount set aside plus accumulated earnings is sufficient to repay the amount of interest-</u> <u>only bonds outstanding, or until the Board authorizes the withdrawal of funds for another purpose.</u>

Subd. 3. Use of Proceeds.

The proceeds shall be used to finance University capital projects, to refinance existing outstanding debt, including the refunding of the commercial paper that had been issued to finance the capital projects during construction, and to pay costs associated with the issuance of the interest-only bonds.

Subd. 4. Use of Internal Lending Program.

<u>Subject to Article III, Section I, each capital project funded by the proceeds shall include a repayment plan</u> that collects principal and interest from applicable units and the University shall use the collected balances (i) to fund interest expense on interest-only bonds, and (ii) to provide new funding for capital projects.

Subd. 5. Repayment of the Principal of Interest-Only Bonds.

Depending on the length of time the Principal Repayment Reserve is invested, the final accumulated amount may be sufficient for the full repayment of principal at maturity. In cases where the principal of the interest-only bonds is due in less than 100 years, the accumulated value of the Principal Repayment Reserve may not necessarily provide for the full repayment due to the shorter time period invested. In that situation, the president may recommend to the Board to refinance the interest-only bonds at their maturity for an additional extended period or provide additional funding to pay the principal due in full.

SECTION III. REPORTING.

The president or delegate shall include information related to the invested proceeds and the Principal Repayment Reserve in the annual Asset Management Report. The report shall include the annual investment performance and current market value of the proceeds; the investment performance, current market value, and growth relative to assumptions of the Principal Repayment Reserve; and other information as may be requested by the Board.

The president or delegate shall provide information about the use of proceeds and the Internal Lending Program in the annual Capital Finance and Debt Management Report. The report shall include an annual summary of all funded projects; loans made; the balance of the funds in the Internal Lending Program; and other information as may be requested by the Board.

DRAFT for Review

SECTION IV. CERTIFICATION OF AUTHORITY.

<u>As needed or may be requested, the secretary of the Board shall certify the authority and power of the president or delegate to enter into Interest-Only Bond transactions as provided in this policy.</u>

REVISION HISTORY

Adopted: June 11, 2004 Amended: December 13, 2012; October 9, 2020; February 11, 2022 Supersedes: Debt Transactions, dated June 11, 2004; Debt Transactions, dated March 11, 1994; Asset and Debt Management, dated April 12, 1991; and Debt Guidelines, dated January 13, 1989

Finance & Operations Committee

MPact 2025 Long-Term Capital Financing Program Governance, Policy, and Oversight Recommendations

June 9, 2022

Background

On April 11, 2022, the University successfully issued \$500 million in 30-year interest-only bonds to finance the Six-Year Plan and later become part of a new internal lending program. The bonds require the payment of interest only while they remain outstanding. At their maturity in 30 years, the University must either pay them off or refinance them.

This innovative new capital financing program, which we are calling the MPact 2025 Capital Financing Program (the Program), is based on a three-part strategy that leverages key strengths of the University and expands the institution's capacity to fund capacity projects. The Program also involves complexity and risks that must be effectively managed. Best practices for programs such as this include a set of principles, policies, and oversight mechanisms to assist in managing risks, ensuring the program is well-run and achieving the intended goals. The Board requested the administration provide an oversight framework for consideration by June 2022.

The administration has worked with Janney Montgomery Scott LLC, our debt advisors for the Program, to develop a series of recommendations that we propose to incorporate into the current Board of Regents Policy: *Debt Transactions*. A draft of the proposed policy highlighting the changes is included with these docket materials.

The draft policy includes recommendations that are aligned with the three key components of the innovative capital financing strategy. The nature of the recommendations can be categorized as:

- <u>Adding reservations of authority</u> by the Board for those decisions and actions considered most critical to the long-term success of the Program;
- <u>Adding delegations of authority</u> to the president or delegate for operational decisions, activities, and oversight of the Program; and
- <u>Regular monitoring</u> of the Program by the Board through ongoing annual reporting on key performance indicators of the Program, utilizing various reports already required by Board policies.

Although the recommendations would immediately apply to the MPact 2025 Capital Financing Program, they are written so that they would also apply to any future capital financing programs involving the use of interest-only bonds (such as century bonds) for similar purposes.

The following information summarizes the recommendations incorporated into the accompanying draft policy that aligns with the three components of the Program.

A. Governance and oversight of the bond proceeds

1) *Reservations by the Board*- The administration recommends that the Board reserve unto itself the authority to approve the use of bond proceeds, with the exception for payment of costs of

issuance and payment of interest expense, consistent with the threshold already contained in Board of Regents policy for approval of capital projects (i.e., those great than \$1,000,000). Aligning the Board's delegation of authority in this manner would ensure the Board approves the most significant and visible projects in the annual capital budget while providing the administration with the flexibility and nimbleness to finance smaller capital projects that do not require Board approval.

- 2) *Delegations to the president* The proceeds have been invested in a manner that will generate income to help offset the associated interest expense. There will also be investment manager fees that must be paid. The administration recommends that the Board delegate the authority to the president (or their delegate) for:
 - a) Use of bond proceeds for paying costs of issuance of the Interest-Only Bonds; and
 - b) Use of investment earnings on bond proceeds for paying interest expense on the Interest-Only Bonds, and for paying investment manager fees incurred in managing the invested Proceeds
- 3) *Board monitoring through annual reporting* The administration recommends the Board receive summary information annually about the investment strategy, investment performance, and the market value of the proceeds that remain unallocated and still invested. This information would be included in the *Annual Asset Management Report*, which is a required report by Board policy.

The administration also recommends the Board receive summary information annually about the frequency and amount of funds allocated to capital projects, including those projects funded with bond proceeds that did not require Board approval. This information would be included in the *Annual Capital Financing and Debt Management Report*, a report that is required by Board policy.

B. Governance and oversight of the internal lending program

- 1) Reservations by the Board As soon as the initial bond proceeds are approved to fund capital projects and repayment commences, the interest that is collected will be accumulated and used to pay the external interest owed to bondholders. The principal that is collected will become part of the internal lending program within the MPact 2025 Capital Financing Program and will be available to be loaned for new projects. With respect to this activity the administration recommends the Board reserve unto itself the authority to:
 - a. Approve internal loans for financing capital projects, consistent with the threshold already contained in Board of Regents policy for approval of capital projects (i.e., those great than \$1,000,000); and
 - b. Approve internal loans for purposes other than capital projects.
- *2) Delegations to the president* The administration recommends that the Board delegate authority to the president (or their delegate) for:
 - a. Approval of internal loans not requiring Board approval, including terms of repayment and interest rate charged; and
 - b. General oversight of the internal lending program

3) Board monitoring through annual reporting – The administration recommends the Board receive summary information annually about the internal lending program including internal loans issued (distinguishing between those requiring or not requiring Board approval), amounts collected, interest expenses paid, and funds available for capital projects. The administration recommends this information be included in the *Annual Capital Financing and Debt Management Report*, a report that is required by Board policy.

C. Governance and oversight of the Principal Repayment Reserve

- 1) Reservations by the Board the Principal Repayment Reserve (PRR) will be invested and untouched for many years until such time as its value is sufficient to repay any outstanding interest-only bonds. The administration recommends that the Board reserve unto itself the authority to:
 - *a.* Approve the amount and source of the PRR; and
 - *b.* Approve withdrawals of funds from the PRR for any purpose.

Delegations to the president – Once the Board approves the amount and source of the PRR, the administration will establish a quasi-endowment account within the Consolidated Endowment Fund (CEF) to hold and invest the PRR. Existing Board policies, including Board of Regents Policies: *Investment Functions* and *Endowment Fund* provide sufficient delegated authority to the administration to manage CEF, including the PRR, so no additional delegations are recommended for managing the PRR.

2) *Board monitoring through annual reporting* – The administration recommends the Board receive summary information annually about the PRR including investment performance, the market value of the invested PRR, and information about the growth of the PRR relative to original assumptions. The administration recommends this information be included in the *Annual Asset Management Report*, a report that is required by Board policy.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operations June 9				
AGENDA ITEM:	Twin Cities Campus Public Safety U	Jpdate		
Review	Review + Action	Action	X Discussion	
This is a report required by Board policy.				
PRESENTERS:	Myron Frans, Senior Vice Presiden Matt Clark, Chief of University Poli Douglas Peterson, General Counsel	ce		

PURPOSE & KEY POINTS

The purpose of this item is to provide an update on public safety on the Twin Cities campus, including recent developments at the property located at 1721 University Avenue.

BACKGROUND INFORMATION

The Board previously discussed this topic at the following meetings:

- February 2022: Update on Public Safety & M Safe Implementation, Board of Regents
- September 2021: *Update on Public Safety Twin Cities Campus*, Board of Regents
- February 2021: Comprehensive Public Safety Review Findings and Recommendations, Board of Regents



BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operation	IS		June 9, 2022	
AGENDA ITEM:	Consent Report			
Review	X Review + Action	Action	Discussion	
This is a r	eport required by Board policy.			
PRESENTERS:	Myron Frans, Senior Vice President			
PURPOSE & KEY POINTS				

Purchase of Goods and Services \$1,000,000 and Over

The purpose of this item is to seek approval for purchases of goods and services of \$1,000,000 and over.

- To Prime Therapeutics and Fairview Specialty for \$142,677,000 for the Pharmacy Benefits Manager (PBM) and the Specialty Pharmacy Program for the Employee Pharmacy Program Services for the Office of Human Resources for the period from January 1, 2023 to December 31, 2025 (systemwide). The contract will be funded on an annual basis out of the Fringe Benefits Recovery. Prime Therapeutics and Fairview Specialty were selected as the result of a competitive Request for Proposal (RFP) conducted by Purchasing Services. Four suppliers responded to the RFP; none was a targeted business.
- To Saxon Fleet Services and others for an estimated \$15,000,000 for new vehicle purchases for Parking & Transportation Fleet Services as needed for the period of August 1, 2022 to July 31, 2025 with optional contract extensions through July 31, 2029 for an additional (estimated) \$20,000,000 (systemwide). Total estimated contract value, if all options are extended, would be \$35,000,000. Vehicles in the central motor pool are funded through a period fee charged to departments. Purchased vehicles are funded by the department at the time of purchase. Saxon Fleet Services was selected as the result of a competitive Request for Proposal (RFP) conducted by Purchasing Services and the other suppliers were selected through a competitive process conducted by the State of Minnesota. Four suppliers responded to the University's RFP; none was a targeted business.
- To Sedgwick CMS for an estimated \$1,300,000 for Workers' Compensation and Liability Claims Adjusting Services for The Office of Risk Management & Insurance for the period of July 1, 2022 through June 30, 2025 with optional contract extensions through June 30, 2029 for an additional \$2,200,000 (systemwide). Total contract value, if all options are extended, would be \$3,500,000. Source of funds for the purchase is a combination of the fringe pool for Workers' Compensation service and captive liability insurer RUMINCO LTD. Sedgwick CMS was selected as the result of a competitive Request for Proposal (RFP) conducted by Purchasing Services. One supplier responded to the RFP; it was not a targeted business.

Purchase summaries for each item are included in the docket.

Amendment to Retirement Plans

The purpose of this item is to seek approval to amend three of the defined contribution retirement plans established and directly sponsored by the University: the Faculty Retirement Plan, the Optional Retirement Plan, and the 457 Deferred Compensation Plan. These amendments will adopt specific provisions of the Setting Every Community Up for Retirement Enhancement (SECURE) Act related to required minimum distributions and an in-service distribution following the birth or adoption of a child. The recommended amendments will not result in any additional cost to the University.

This item also seeks approval to amend the Optional Retirement Plan to allow Roth in-plan conversions. The IRS allows retirement plans that have a Roth option within the plan to add a feature that allows participants to roll over pre-tax balances to an after-tax Roth balance within the plan. If a participant initiates a Roth in-plan conversion, the amount will be a taxable event to the participant the year the conversion occurs. If a participant takes a qualified distribution from the Roth portion of the account, the contribution and any earnings are not taxable or subject to a penalty. This may provide tax advantages to some participants and allows greater flexibility for participants to plan their taxable income upon retirement.

The following tables summarize the recommended amendments to each plan.

Provision	Applicable to this plan?	Recommend Adoption	Rationale for Recommendation	Cost to University
Increase in age for Required Minimum Distribution (RMD) from age 70 ½ to age 72	Yes	Yes	Required	None
Modifications to Required Minimum Distribution (RMD) rules for beneficiaries	Yes	Yes	Required	None
Penalty-free withdrawals upon birth or adoption of child (up to \$5,000)	Yes	Yes	Few resources available for financial assistance upon birth or adoption. No tax penalty to the	None
			employee.	

Faculty Retirement Plan recommended amendments:

Optional Retirement Plan recommended amendments:

Provision	Applicable to this plan?	Recommend Adoption	Rationale for Recommendation	Cost to University
Increase in age for Required Minimum Distribution (RMD) from age 70 ½ to age 72	Yes	Yes	Required	None
Modifications to Required Minimum Distribution (RMD) rules for beneficiaries	Yes	Yes	Required	None
Penalty-free withdrawals upon birth or adoption of child (up to \$5,000)	Yes	Yes	Few resources available for financial assistance upon birth or adoption. No tax penalty to the employee.	None
Allow in-plan Roth conversions	Yes	Yes	Provides additional tax options to assist employees in planning decumulation strategies for their retirement	None

457 Deferred Compensation Plan recommended amendments:

Provision	Applicable to this plan?	Recommend Adoption	Rationale for Recommendation	Cost to University
Increase in age for Required Minimum Distribution (RMD) from age 70 ½ to age 72	Yes	Yes	Required	None
Modifications to Required Minimum Distribution (RMD) rules for beneficiaries	Yes	Yes	Required	None
Penalty-free withdrawals upon birth or adoption of child (up to \$5,000)	Yes	Yes	Few resources available for financial assistance upon birth or adoption. No tax penalty to the employee.	None

This approval authorizes the President or delegate to take any necessary actions to implement recommended amendments, including, but not limited to, preparation of all documentation, agreements, and retirement plan amendments.

Appointments to the Board of Trustees of the Minnesota Landscape Arboretum Foundation

The purpose of this item is to seek approval of appointments to the Board of Trustees of the Minnesota Landscape Arboretum Foundation.

There are two recommended reappointments of Board-designated trustees (three-year terms):

- Isabel Keating
- Glenn Stolar

There are two recommended new appointments of Board-designated trustees (three-year terms):

- Diane Shelgren
- Alene Sussman

Employment Agreements

The purpose of this item is to seek approval for the following new or amended employment agreements for the Twin Cities and Duluth campuses:

- Shashank Priya, Vice President for Research, Systemwide
- Scott Sandelin, Head Coach, Men's Hockey, Duluth campus
- Ben Johnson, Head Coach, Men's Basketball, Twin Cities campus
- Joe Rossi, Defensive Coordinator, Men's Football, Twin Cities campus

Engagement of Debt Advisor

The purpose of this item is to seek approval for the engagement of Janney Montgomery Scott LLC (Janney) to provide debt advisory services related to the management and oversight of the University's debt portfolio. Janney has been selected to serve as the University's debt advisor to provide financial advisory services related to the University's debt financings, strategic capital financing initiatives, and general information and guidance related to services necessary, customary, or incidental to the issuance of and post-compliance requirements of University debt obligations.

Janney was chosen through a competitive bidding process and is being recommended based upon their response and selection criteria stated in the Request for Proposal. The firm is a national firm employing over 2,100 people in 21 states. The University has negotiated a three-year contract beginning July 1, 2022 through June 30, 2025, with the option for three additional one-year extensions. The cost over the term of the contract is estimated to be up to \$450,000, which includes an annual retainer plus transaction costs, which may vary depending on whether or not the University chooses to issue new long-term debt or refund existing long-term bonds outstanding during the contract period.

The University has benefited from the SEC Municipal Advisor Rule, effective July 2014, by utilizing an "independent registered municipal advisor" to represent the University's best interests in debt transactions.

Real Estate Transactions

The purpose of this item is to review and act on the following renewal agreement for the Twin Cities campus:

• Transitway Agreement with Minnesota State Fair

An overview of the agreement is included in the docket, which provides the basis for the request as well as transaction details and costs. A site map locating the project on the Twin Cities campus is also included.

BACKGROUND INFORMATION

Approvals are sought in compliance with Board of Regents Policy as follows:

- Purchase of Goods and Services \$1,000,000 and Over: *Reservation and Delegation of Authority*, Article I, Section VII, Subd. 6.
- Amendment to Retirement Plans: *Reservation and Delegation of Authority*, Article I, Section VII, Subd. 4
- Appointments: Appointments to Organizations and Boards, Section III, Subd. 4
- Employment Agreements: *Reservation and Delegation of Authority,* Article I, Section IV, Subd. 1. and Article I.
- Engagement of Debt Advisor: *Reservation and Delegation of Authority*, Article I, Section VII, Subd. 4.
- Real Estate Transactions: *Reservation and Delegation of Authority*, Article I, Section VIII, Subd. 1

PRESIDENT'S RECOMMENDATION

The President recommends approval of the Consent Report.

Purchase of Goods and Services \$1,000,000 and over

To Prime Therapeutics and Fairview Specialty for \$142,677,000 for the Pharmacy Benefits Manager (PBM) and the Specialty Pharmacy Program for the Employee Pharmacy Program Services for the Office of Human Resources for the period from January 1, 2023 to December 31, 2025 (systemwide).

Prime Therapeutics and Fairview Specialty will administer the single pharmacy program that will be offered to all UPlan Medical Program participants. They will work with the University to encourage effective pharmaceutical care for plan members and costeffective program management for both employees and the University. Prime Therapeutics, LLC will be supported by Fairview Specialty Services on the specialty component of the program.

Prime Therapeutics, LLC and Fairview Specialty were selected as a provider for Pharmacy Benefits Management as a result of a request for proposal. Four suppliers responded.

The contract will be funded on an annual basis out of the Fringe Benefits Recovery.

Submitted by: Karen M. Chapin, Pharmacy Program Manager Office of Human Resources 200 Donhowe Building 319 15th Ave. SE Minneapolis, MN 55455 Phone: (651) 432-2654

Approval for this item requested by:

Ken Horstman Vice President of Human Resources (Signature on file in Purchasing Services) May 8, 2022

Purchase of Goods and Services \$1,000,000 and over

To Saxon Fleet Services and others for an estimated \$15,000,000 for new vehicle purchases for Parking & Transportation – Fleet Services as needed for the period of August 1, 2022 to July 31, 2025 with optional contract extensions through July 31, 2029 for an additional (estimated) \$20,000,000. Total estimated contract value, if all options are extended, would be \$35,000,000 (systemwide).

Fleet Services, a unit of Parking & Transportation Services, offers vehicle leasing, rental, and purchasing to support the University of Minnesota's diverse statewide research, outreach, and service environments. A leasing or rental department pays a period charge for a vehicle from Fleet Services' central motor pool. A vehicle purchased on behalf of a department is funded by the department at the time of purchase.

Fleet Services utilizes contract suppliers to acquire new vehicles for both the central motor pool and for purchasing vehicles for University departments. Saxon Fleet Services was selected through a competitive bid process conducted by Purchasing Services and was chosen based on the lowest cost for vehicle makes with and without customizations. The University also leverages competitive State of Minnesota contracts to supplement our fleet of vehicles.

Vehicles in the central motor pool are funded through a period fee charged to departments. Purchased vehicles are funded by the department at the time of purchase.

Submitted by: Ross Allanson, Director Parking & Transportation Services, Fleet Services Division 901 29th Avenue SE Minneapolis, MN 55414 Phone: (612) 625-1561

Approval for this item requested by:

Michael Berthelsen Vice President, University Services (Signature on file in Purchasing Services) May 6, 2022

Purchase of Goods and Services \$1,000,000 and over

To Sedgwick CMS for an estimated \$1,300,000 for Workers' Compensation and Liability Claims Adjusting Services for The Office of Risk Management & Insurance for the period of July 1, 2022 through June 30, 2025 with optional contract extensions through June 30, 2029 for an additional \$2,200,000 (systemwide). Total contract value, if all options are extended, would be \$3,500,000.

To meet statutory requirements, and to defend the interests of the University, the Office of Risk Management & Insurance uses an outside supplier to investigate and adjudicate Workers' Compensation claims arising from workplace injury or illness, and liability claims brought against the University by third parties.

In partnership with the Purchasing Services, a competitive Request for Proposal (RFP) was issued. The sole response received was from the current supplier, who offered concessions including a reduction in their pricing from the current contract, no increase in costs for the initial base term of the contract, and through negotiation, the University was able to cap future price adjustments at the published Consumer Price Index.

The Source of funds for the purchase is a combination of the fringe pool for Workers' Compensation service and captive liability insurer RUMINCO LTD.

Submitted by: Steven P. Pardoe Director, Risk Management & Insurance 1300 S. 2nd Street, Ste. 207 Minneapolis, MN 55454 Phone: 612-625-0062

Approval for this item requested by:

Michael D. Volna Associate Vice President and Assistant Chief Financial Officer (Signature on file in Purchasing Services) May 20, 2022

Finance & Operations Committee Consent Report – Amendment to Retirement Plans June 9, 2022

The University provides employees with primary retirement plans by employee group. The Faculty Retirement Plan (FRP) is available to faculty and staff in the Academic Professional and Administrative employee group. Two voluntary defined contribution plans are available to all employees: the Optional Retirement Plan and the 457 Deferred Compensation Plan.

Amendments Related to the Setting Every Community Up for the Retirement Enhancement (SECURE) Act

The Setting Every Community Up for Retirement Enhancement (SECURE) Act was signed into law by President Donald Trump on December 20, 2019 as part of the Further Consolidated Appropriations Act of 2020.

The House Committee on Ways and Means summarizes the three sections as follows:

Section 113. Increase in Age for Required Beginning Date for Mandatory Distributions: Under current law, participants are generally required to begin taking distributions from their retirement plan at age 70 ½. The policy behind this rule is to ensure that individuals spend their retirement savings during their lifetime and not use their retirement plans for estate planning purposes to transfer wealth to beneficiaries. However, the age 70 ½ was first applied in the retirement plan context in the early 1960s and has never been adjusted to take into account increases in life expectancy. The bill increases the required minimum distribution age from 70 ½ to 72.

Section 112. Penalty-free Withdrawals from Retirement Plans for Individuals in Case of Birth or Adoption: The legislation provides for penalty-free withdrawals (up to an aggregate amount of \$5,000 for each child) from retirement plans for any "qualified birth or adoption distributions" to assist with expenses upon the birth or adoption of a child. The recordkeeper would need to track the distributions (unless further guidance or regulations are provided) because the plan would have to allow repayment of the distribution at any time while the individual is a participant.

Section 401. Modifications to Required Minimum Distribution Rules for Beneficiaries: The legislation modifies the required minimum distribution rules with respect to defined contribution plan and IRA balances upon the death of the account owner. Under the legislation, distributions to individuals other than the surviving spouse of the employee (or IRA owner), disabled or chronically ill individuals, individuals who are not more than 10 years younger than the employee (or IRA owner), or child of the employee (or IRA owner) who has not reached the age of majority are generally required to be distributed by the end of the tenth calendar year following the year of the employee or IRA owner's death.

Additional Amendment for Consideration: Allow in-plan Roth conversions in the Optional Retirement Plan.

The IRS allows retirement plans that have a Roth option within the plan to add a feature that allows participants to roll over pre-tax balances to an after-tax Roth balance within the plan. If a participant initiates a Roth in-plan conversion, the amount will be a taxable event to the participant the year the conversion occurs.

If a participant takes a qualified distribution from the Roth portion of the account, the contribution and any earnings are not taxable or subject to a penalty. This may provide tax advantages to some participants and allows greater flexibility for participants to plan their taxable income upon retirement.

Summary of amendments by plan for recommended provisions

Faculty Retirement Plan

Provision	Applicable to this plan?	Recommend	Rationale for Recommendation	Cost to
Increase in age for Required Minimum Distribution (RMD) from age 70 ½ to age 72	Yes	Adoption Yes	Required	University None
Modifications to Required Minimum Distribution (RMD) rules for beneficiaries	Yes	Yes	Required	None
Penalty-free withdrawals upon birth or adoption of child (up to \$5,000)	Yes	Yes	Few resources available for financial assistance upon birth or adoption. No tax penalty to the employee.	None

Optional Retirement Plan

Provision	Applicable to this plan?	Recommend Adoption	Rationale for Recommendation	Cost to University
Increase in age for Required Minimum Distribution (RMD) from age 70 ½ to age 72	Yes	Yes	Required	None
Modifications to Required Minimum Distribution (RMD) rules for beneficiaries	Yes	Yes	Required	None
Penalty-free withdrawals upon birth or adoption of child (up to \$5,000)	Yes	Yes	Few resources available for financial assistance upon birth or adoption. No tax penalty to the employee.	None
Allow in-plan Roth conversions	Yes	Yes	Provides additional tax options to assist employees in planning decumulation strategies for their retirement	None

457 Deferred Compensation Plan

Provision	Applicable to this plan?	Recommend Adoption	Rationale for Recommendation	Cost to University
Increase in age for Required Minimum Distribution (RMD) from age 70 ½ to age 72	Yes	Yes	Required	None
Modifications to Required Minimum Distribution (RMD) rules for beneficiaries	Yes	Yes	Required	None
Penalty-free withdrawals upon birth or adoption of child (up to \$5,000)	Yes	Yes	Few resources available for financial assistance upon birth or adoption. No tax penalty to the employee.	None

Draft language provided for the SECURE Act provisions are for the Faculty Retirement Plan. The Optional Retirement Plan and Section 457 Deferred Compensation Plan will have similar language other than plan document sections referenced will be specific to those plans.

Draft language for the increased age for Required Minimum Distributions (RMD) and modification to RMD rules for beneficiaries:

Required Beginning Date. "Required Beginning Date" means April 1 of the calendar year following the later of (i) the calendar year in which the Participant attains age 70½ if born on or before June 30, 1949, or age 72 if born on or after July 1, 1949, or (ii) the calendar year in which the Participant terminates employment, except as otherwise applicable pursuant to Section 9.3(b).

2. Article IX, Section 9.3(b)(i) of the Plan is amended to read as follows:

(i) If the Participant's surviving spouse is the Participant's sole designated beneficiary, then distributions to the surviving spouse will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died, or, if later, by December 31 of the calendar year in which the Participant would have attained age $70\frac{1}{2}$ if born on or before June 30, 1949, or age 72 if born on or after July 1, 1949.

3. Article IX, Section 9.3(c) of the Plan is amended to read as follows:

(c) <u>Election to Allow Participants or Beneficiaries to Elect 5-Year or 10-Year Rule</u>. Participants or Beneficiaries may elect on an individual basis whether the 5-year rule (or the 10-year rule in the case of a Designated Beneficiary with respect to a Participant or Designated Beneficiary who dies after December 31, 2021) in Section 10.3 or the life expectancy rule in Section 9.3 and 9.5(b) applies to distributions after the death of a Participant who has a Designated Beneficiary. The election must be made no later than the September 30 of the year following the year of the Participant's death. If neither the Participant nor the Beneficiary makes an election under this paragraph, distributions will be made in accordance with Section 10.3.

4. Article IX, Section 9.4(b) of the Plan is amended to read as follows:

(b) <u>Lifetime Required Minimum Distributions Continue Through Year of Participant's Death</u>. Required minimum distributions will be determined under this Section 9.4 beginning with the first distribution calendar year and end up to and including the distribution calendar year that includes the Participant's date of death. However, notwithstanding the other provisions of this Article IX, solely for the 2009 and 2020 distribution calendar years, a Participant or Beneficiary was given the option to receive or not receive required minimum distributions.

5. Article IX, Section 9.5 of the Plan is amended to read as follows:

Section 9.5 Required Minimum Distributions After Participant's Death

(a) Death on or after Date Distributions Begin.

(i) Participant Survived by Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's account balance by the longer of

the remaining life expectancy of the Participant or the remaining life expectancy of the Participant's Designated Beneficiary, determined as follows:

(A) The Participant's remaining life expectancy is calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(B) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, the remaining life expectancy of the surviving spouse is calculated for each distribution calendar year after the year of the Participant's death using the surviving spouse's age as of the spouse's birthday in that year. For distribution calendar years after the year of the surviving spouse's death, the remaining life expectancy of the surviving spouse is calculated using the age of the surviving spouse as of the spouse's birthday in the calendar year of the spouse's death, reduced by one for each subsequent calendar year.

(C) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, the Designated Beneficiary's remaining life expectancy is calculated using the age of the beneficiary in the year following the year of the Participant's death, reduced by one for each subsequent year.

(D) Notwithstanding the foregoing, if the Participant dies after December 31, 2021, and the Designated Beneficiary is not an "eligible designated beneficiary" as defined in Code Section 401(a)(9)(E)(ii), then any remaining account balance must be distributed to the Designated Beneficiary no later than December 31 of the year containing the tenth anniversary of the Participant's death, and provided further that if the Designated Beneficiary is the Participant's child under age 21, then any remaining account balance must be distributed to the Designated Beneficiary no later than December 31 of the year in which that Designated Beneficiary attains age 31.

(ii) No Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is no Designated Beneficiary as of September 30 of the year after the year of the Participant's death, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's account balance by the Participant's remaining life expectancy calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(b) Death before Date Distributions Begin.

(i) Participant Survived by Designated Beneficiary. If the Participant dies before the date distributions begin and there is a Designated Beneficiary, and the Designated Beneficiary does not elect the 5-year rule (or the 10-year rule in the case of a Designated Beneficiary with respect to a Participant or Designated Beneficiary who dies after December 31, 2021) under Section 10.3, then the minimum amount that will be distributed to the Designated Beneficiary for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Designated Beneficiary's interest in the Participant's account balance by the remaining life expectancy of the Participant's Designated Beneficiary, determined as provided in Section 9.5(a); provided, however, that this paragraph (i) shall not apply if the Participant dies after December 31, 2021, and the Designated Beneficiary is not an "eligible designated beneficiary" as defined in Code Section 401(a)(9)(E)(ii), and provided further that if the Designated Beneficiary of a Participant who dies after 2021 is the Participant's child under age 21, then any remaining account balance must be distributed to

the Designated Beneficiary no later than December 31 of the year in which that Designated Beneficiary attains age 31.

(ii) Participant Survived by Designated Beneficiary Who is Not an Eligible Designated Beneficiary. If the Participant dies after December 31, 2021, and before the date distributions begin, and there is a Designated Beneficiary who is not an "eligible designated beneficiary" as defined in Code Section 401(a)(9)(E)(ii), then the Designated Beneficiary's entire interest in the Participant's account balance shall be distributed to the Designated Beneficiary not later than December 31 of the year containing the tenth anniversary of the Participant's death.

(iii) No Designated Beneficiary. If the Participant dies before the date distributions begin and there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, then the entire account balance shall be distributed not later than December 31 of the year containing the fifth anniversary of the Participant's death.

(iv) Death of Surviving Spouse Before Distributions to Surviving Spouse Are Required to Begin. If the Participant dies before the date distributions begin, and the Participant's surviving spouse is the Participant's sole Designated Beneficiary, and the surviving spouse dies before distributions are required to begin to the surviving spouse under Section 9.3(a), then this Section 9.5 will apply as if the surviving spouse were the Participant.

6. Article X, Section 10.3 of the Plan is amended to read as follows:

Section 10.3 Death Prior to Commencement of Benefits. If a Participant (or deceased spouse of such individual, as provided hereinafter) dies before distribution has commenced, any death benefits provided by the Plan for any Beneficiary must be paid by December 31 of the calendar year which contains the fifth anniversary of the Participant's death; provided, however, that if the Participant dies after December 31, 2021, distributions to a Designated Beneficiary may extend beyond five years from the death of the Participant if the Designated Beneficiary's entire interest in the Participant's account balance is distributed to the Designated Beneficiary not later than December 31 of the year containing the tenth anniversary of the Participant's death. This 5-year distribution rule (or the 10-year distribution rule for deaths after 2021) shall not apply if: (a) any portion of the Participant's interest (or that of the deceased spouse of such individual, as provided hereinafter) is payable to or for the benefit of a Designated Beneficiary (or payable to an "eligible designated beneficiary" as defined in Code Section 401(a)(9)(E)(ii) in the case of a death after 2021); (b) this portion will be distributed over the life of the Designated Beneficiary (or over a period not extending beyond the life expectancy of the Designated Beneficiary), where the distributions each year must be in substantially non-increasing annual amounts; and (c) the distributions commence no later than December 31 of the calendar year following the calendar year in which the Participant died.

This 5-year distribution rule (or the 10-year distribution rule for deaths after 2021) shall also not apply if: (a) the portion of a Participant's interest to which the surviving spouse is entitled will be distributed over the life of the surviving spouse (or over a period not extending beyond the life expectancy of the surviving spouse, which may be recalculated not more frequently than annually), where the distributions each year must be in substantially non-increasing amounts; and (b) the distributions commence no later than the later of (i) December 31 of the calendar year following the calendar year in which the Participant died or (ii) December 31 of the calendar year in which the Participant died or (ii) December 30, 1949, or age 72 if born on or after July 1, 1949. If the surviving spouse dies before payments are required

to commence, the 5-year distribution rule (or the 10-year distribution rule for deaths after 2021) and the exceptions to it are to be applied as if the surviving spouse were the Participant.

Draft Language for penalty-free withdrawal upon birth or adoption of child:

1.19 "Qualified Birth or Adoption Distribution" means a distribution to a Participant during the one-year period beginning on the date on which a child of the Participant is born or the date on which the legal adoption by the Participant of an eligible adoptee is finalized. For this purpose, "eligible adoptee" means any individual (other than a child of the Participant's spouse) who has not attained age 18 or is physically or mentally incapable of self-support. To the extent permitted by law, the University may rely on a Participant's reasonable representation that he or she satisfies the requirements to receive a Qualified Birth or Adoption Distribution, unless the University has actual knowledge to the contrary.

2. A new Section 3.08 of the Plan shall be added to read as follows:

3.08 <u>Return of Qualified Birth or Adoption Distribution as a Rollover Contribution</u>. A Participant who is an Employee and who has previously received a Qualified Birth or Adoption Distribution from the Plan may at any time make one (1) or more contributions to the Plan in an aggregate amount not to exceed the amount of the Qualified Birth or Adoption Distribution. Such contributions shall be treated as an eligible rollover contribution and shall be deemed to have been transferred to the Plan within 60 days of the date the Qualified Birth or Adoption Distribution Distribution was received by the Participant. The amount so contributed shall be credited to the Participant's Account and shall be held, accounted for, and administered and otherwise treated in the same manner as contributions under the Plan, except that the contributed amount shall not be considered Annual Addition under the Plan in determining under Section 3.07.

3. Section 5.02 is amended by adding a new subsection (d) immediately following subsection (c), reading as follows:

(d) Such benefit is not a Qualified Birth or Adoption Distribution.

4. A new section 5.18 of the Plan shall be added to read as follows:

5.18 <u>Qualified Birth or Adoption Distribution</u>. As soon as administratively feasible on or after January 1, 2021, on a date selected by the University, subject to any restrictions of an investment contract, a Participant may request a Qualified Birth or Adoption Distribution from his or her Account, and attributable earnings, provided, however, that the maximum amount of any Qualified Birth or Adoption Distribution (when aggregated with similar distributions under the Plan or any other plan maintained by the University) with respect to each birth or adoption will not exceed \$5,000.

Draft language to add Roth in-plan rollover contributions to the Optional Retirement Plan

The Optional Retirement Plan is moving to Fidelity's Adoption Agreement #2 and will select the boxes with the following language:

The Plan permits In-Plan Roth Rollover Contributions to the extent permitted by the Investment Arrangement Documentation with regard to the following amounts:

Otherwise Distributable Amounts. This provision is effective the later of September 28, 2010 or Restatement Effective Date or other date.

Otherwise Nondistributable Amounts. This provision is effective the later of January 1, 2013, the Plan Restatement Effective Date or other date.

The Board previously discussed retirement plan amendments at the following meetings:

- May 2020: Amendments to the Faculty Retirement Plan, Finance & Operations
- October 2017: Amendments to the Faculty Retirement Plan, Finance & Operations

Finance & Operations Committee Consent Report June 10, 2022

Appointments to the Board of Trustees of the Minnesota Landscape Arboretum Foundation

Members of the Board of Trustees of the Minnesota Landscape Arboretum Foundation (Arboretum Foundation) are appointed in accordance with Board of Regents Policy: *Appointments to Organizations and Boards*. The Board of Regents appoints one-fourth of the Arboretum Foundation board's membership. The board currently has 31 members, but the board is planned to expand to 32 this fiscal year, thereby requiring eight Board of Regentsdesignated trustees.

There are two recommended reappointments of Board-designated trustees (three-year terms):

- Isabel Keating
- Glenn Stolar

There are two recommended new appointments of Board-designated trustees (three-year terms):

- Diane Shelgren
- Alene Sussman

Other Board-designated trustees on the Arboretum Foundation board:

- Brian Buhr
- Emily Hoover*
- Ron Olson
- Georgia Thompson
- Jenny Verner

* Professor Hoover serves on the Board by virtue of her role as Chair of the Department of Horticultural Sciences. Her designated seat is not included in the ¼ of trustees appointed by the Board of Regents.

Minnesota Landscape Arboretum

3675 Arboretum Drive Chaska, MN 55318-9613 Office: 952-443-1400 Fax: 612:301-1274 www.arboretum.umn.edu

May 24, 2022

President Joan Gabel University of Minnesota 202 Morrill Hall 100 Church Street S.E. Minneapolis, MN 55455

Dear President Gabel,

I am writing to you on behalf of the Nominating & Governance Committee of the Minnesota Landscape Arboretum. The Minnesota Landscape Arboretum Foundation is a "Foundation of the University" with the primary purpose of supporting the Minnesota Landscape Arboretum.

The Trustees of the Arboretum Foundation serve for staggered three-year terms, with approximately onethird of the Trustees scheduled for re-election each year. The Arboretum Foundation, like the University, is on a June 30 fiscal year, and the annual meeting at which Trustees are elected or reelected occurs in June, with terms commencing on July 1 of each year.

As part of our annual governance process, we recommend names of current Trustees for the University to designate as Regent Appointed Trustees. Specifically, no less than one-fourth of the members of the Board of Trustees of the Minnesota Landscape Arboretum Foundation must be individuals appointed by the University of Minnesota Board of Regents plus the DHS Trustee. This year we expect to have a total of 32 Trustees at the start of the fiscal year, which would mean that seven Trustees should be Regent Designated Trustees. We hope to add one or more trustees during the fiscal year, and therefore we are suggesting the appointment of eight Regent Designated Trustees. Our by-laws require us to notify you in advance of our annual meeting of the persons whom we propose that the Regents designate for election at our annual meeting in June or by ballot prior to the meeting. The following individuals who will continue to serve as Trustees have previously been designated by the Regents to serve as Trustees:

Brian Buhr Emily Hoover* Ron Olson Georgia Thompson Jenny Verner

*Professor Hoover serves on the Board by virtue of her role as Chair of the Department of Horticultural Sciences (DHS Trustee).

The second terms of Isabel Keating and Glenn Stolar, who have previously been designated by the Regents to serve as Trustee, will expire at the end of this fiscal year. We recommend that they be designated by the Regents to serve additional three-year terms. We are also recommending that two additional persons, Diane Shelgren and Alene Sussman, be appointed. Both of them are currently serving as elected trustees, but the Bylaws allow us to submit them for appointment as Board of Regents-appointed trustees.

President Joan Gabel May 24, 2022 Page Two

Diane Shelgren is a retired executive with 35+ years of experience in public companies such as the Dun & Bradstreet Corporation and Ceridian HCM Inc., and in consultancies PricewaterhouseCoopers and Accenture. She specialized in starting up new business services and in turnaround situations, in the U.S. as well as globally. She was on the Board of Directors for Jobs2Web, Inc., a local start-up that was sold to SuccessFactors and in turn sold to SAP where it remains part of their Human Capital Management suite of services. She is also on the Board of the Together in Hope Project, a local non-profit supporting a choir that performs locally and internationally promoting unity and reconciliation. Diane has been an active volunteer at the Arboretum for several years, and has chaired the Arboretum Auxiliary's summer private garden tour event for the past few years. She and her husband, George Loomis, live in Greenwood, Minnesota.

Alene G. Sussman is currently the head of the Jewish Community Foundation of the Minneapolis Jewish Federation. She received her undergraduate degree from Columbia University and earned her law degree from Howard School of Law. Alene formerly practiced law as an in-house attorney at the Federal Reserve Bank of Minneapolis and at the law firm of Dorsey and Whitney LLP. Alene loves spending time with her son and husband, foodstagramming, and is a perennially disappointed Minnesota Vikings fan. They live in Hopkins.

The term of each of the other Regent Designated Trustees listed above will continue after this June.

We look forward to your favorable response.

If you have any questions or require further information, please contact me at linda.s.cutler@gmail.com.

Thank you.

Sincerely,

Linda Cutler

Linda Cutler Chair, Nominating & Governance Committee Minnesota Landscape Arboretum Foundation Board of Trustees

Finance & Operations Committee Consent Report – Employment Agreement Dr. Shashank Priya as Vice President for Research June 9, 2022

Personnel Appointment

Pending approval by the Board of Regents, Dr. Shashank Priya will be appointed Vice President for Research at the University of Minnesota, effective September 30, 2022.

Position Overview

The Vice President for Research (VPR) reports to the president, serves as a key member of the cabinet, and aims to elevate our top 10 U.S. public research university distinction across research and discovery, strategy and programs, and policy, compliance, and corporate engagement. The VPR is a systemwide position responsible for providing central leadership to the University system's research programs and representing the University's interests in research on its campuses and to external constituencies. As the institution's chief research officer for the system, the VPR oversees all aspects of research at the University's five campuses, providing guidance to individual researchers and managing the systemwide research enterprise. The VPR will explore potential new areas for research and oversee systemwide planning efforts with respect to research and research facilities and support and deliver guidance in the development of innovative approaches to enhance the research productivity of the University. The VPR provides leadership and coordination of multidisciplinary research programs and represents the University to local, regional, and national constituencies as well as to federal and other funding agencies.

Appointee's Background and Qualifications

A leading scholar, researcher, and administrator, Dr. Priya has deep experience and relationships across academia, industry, and the public sector, including at land grant institutions. He is a pacesetter in raising federal funds and cultivating a national perspective, through his work with the National Science Foundation and other federal agencies. Dr. Priya has built large, interdisciplinary teams, and has a demonstrated track record of collaborating with others to develop and advance interdisciplinary projects. He is a strategic leader of the highest integrity, a collaborator, and consensus builder, with an enduring commitment to elevating and mentoring others in their work.

Since 2018, Dr. Priya has served as Penn State University's associate vice president for research and director of strategic initiatives in the Office of the Senior Vice President for Research. He is also professor of materials science and engineering. He began his academic career as an assistant professor at the University of Texas at Arlington and advanced through the academic ranks to associate, full, and chair at Virginia Tech. Dr. Priya also served as the program director for the Industry-University Cooperative Research Center at the National Science Foundation and earned his Ph.D. in materials engineering at Penn State University, with a minor in electrical engineering.

Recommended Salary and Appointment Type

Dr. Priya's annual base salary will be \$430,000. His appointment as Vice President for Research is a 100%-time, A-term (12-month), L-type (limited) appointment, reporting to and serving at the pleasure of the President. The full employment agreement between the University of Minnesota and Dr. Priya is attached as an exhibit.

Individually Negotiated Terms of Employment or Separation Agreements

There are no individually negotiated terms of employment or separation agreements.

Comparable Market Data

Benchmarking with the *CUPA-HR Administrators in Higher Education* and *CUPA-HR Executive Compensation and Benefits in Higher Education* salary surveys for the position of Vice President for Research (VPR) for the University of Minnesota peer group (aged to July 1, 2022):

\$306,000 - 10th percentile \$350,700 - 25th percentile \$400,500 - 50th percentile \$419,400 - 75th percentile \$439,800 - 90th percentile

In addition, below is additional base salary data from recent VPR searches in the market:

Institution	Title	Compensation	Date
University of Michigan	Vice President for Research	\$460,800.00	2021
University of North Carolina-	Vice Chancellor for Research	\$481,126.00	2020
Chapel Hill			
University of Pittsburgh	Senior Vice Chancellor for Research	\$424,658.00	2020
The Ohio State University	Vice President for Research	\$420,000.00	2018

Korn Ferry data suggests that the average VPR salary, based on their recent work with R1 institutions, both public and private, some with academic medical centers, is upward of \$453K (this average is based on the five most recent VPR engagements conducted by Korn Ferry). They anticipate this trend will continue to increase before leveling off for institutions to remain competitive for top talent.

Recommendation

The President recommends the appointment of Dr. Shashank Priya as the Vice President for Research at the University of Minnesota.

EMPLOYMENT AGREEMENT

THIS EMPLOYMENT AGREEMENT is entered into as of this 12th day of May, 2022, by and between Regents of the University of Minnesota, a Minnesota constitutional educational corporation (the "University"), and Dr. Shashank Priya ("Dr. Priya").

WHEREAS, the University wishes to employ Dr. Priya as the Vice President for Research and Dr. Priya wishes to accept employment as Vice President for Research;

WHEREAS, this Employment Agreement is subject to the approval of the Board of Regents of the University of Minnesota and the completion of a background check satisfactory to the University;

THEREFORE, the University and Dr. Priya agree as follows, subject to the approval of the Board of Regents:

I. EMPLOYMENT TERM

Subject to the terms and conditions of this Agreement and University Policies and Procedures, the University appoints Dr. Priya as the Vice President for Research and he agrees to be so employed by the University for a term commencing on September 30, 2022. The Vice President for Research is a 100 percent time, 12-month, L appointment in the professional and academic personnel classification who serves as an at will employee at the pleasure of the President. As such, you report to and serve at the pleasure of the President and your appointment may be terminated at any time without advance notification.

II. EMPLOYMENT DUTIES

During the term of your employment as Vice President for Research you will diligently and conscientiously devote your full-time attention and best efforts in performing and discharging the duties of Vice President for Research as they are set forth in the job description for this position (attached) including, but not limited to, the following duties:

A. As chief research officer, provide central leadership to the research enterprise and guidance to individual researchers across the University of Minnesota system;

B. Explore new areas for research and oversee systemwide planning efforts with respect to research and research facilities;

C. Support and deliver guidance in the development of innovative approaches to enhance research productivity of the University;

D. Oversee the responsible planning, stewardship, management and accountability of fiscal, capital, and human resources of the units that report to the Office of the Vice President for Research, including but not limited to technology commercialization, research centers and institutes, research compliance and other administrative functions; and

E. Provide leadership and coordination of multidisciplinary research programs and represent the University to local, regional and national constituencies as well as to federal and other funding agencies; and

F. Perform such other duties as related to your employment position and assigned to you by your appointing authority.

III. PERFORMANCE REVIEWS

In accordance with University Policy, you will receive regular annual performance evaluations and, in accordance with University Policy, you will receive a broader systemic review of your performance no later than the end of your third year in the position.

IV. FACULTY APPOINTMENT

In addition to your appointment as Vice President for Research, you will hold an appointment as a tenured, full professor in the Department of Chemical Engineering and Materials Science in the College of Science and Engineering, subject to Board of Regents Policy: *Faculty Tenure*. Your tenured faculty appointment requires approval of the faculty as well as the Board of Regents. During the time you serve as Vice President for Research, you will not receive any compensation for your faculty appointment, but a salary for this appointment will be established at the time of appointment as Vice President for Research and increased "on paper" each year by the University, based on the average increase to the base of your same-ranked collegiate peers, consistent with University Policy. In the event you no longer are employed as Vice President for Research and retain this faculty appointment, this will be your established faculty salary.

V. COMPENSATION

A. Subject to the terms of this Agreement for all services provided by you on behalf of the University, the University shall pay you an annual salary of Four Hundred Thirty Thousand and no/100 Dollars (\$430,000).

B. All base salary shall be paid in accordance with the University's regular payroll procedures for Professional and Administrative employees and shall be subject to withholding for applicable federal and state income taxes, federal social security taxes, and other applicable taxes and deductions.

C. In accordance with University Policies and Procedures, you shall be eligible for salary increases on an annual basis based upon the evaluation of the appointing authority or his/her designee.

D. The base salary is subject to furloughs, pay freezes, salary reductions or other adjustments to the same extent they are required of other employees of the University.

VI. BENEFITS

The University shall provide you with a <u>benefits</u> program as provided generally for its Professional and Administrative employees as described in its Policies and Procedures. These programs shall be subject to amendments and modifications by the University.

VII. RELOCATION BENEFITS

The University will pay for relocation costs associated with your and your family's move by means of a lump sum equivalent to one month's salary in accordance with the University's <u>relocation policy</u>.

VIII. SEPARATION

A. Your appointment as Vice President for Research is an L appointment which means you serve at the pleasure of your appointing authority. Your appointment may be terminated without any required notice period.

B. In the event you are separated from your administrative position, you may be eligible for certain benefits provided by the University, in accordance with University policy. Any exception from or waiver of University policy related to your separation must be approved by the Board of Regents.

IX. UNIVERSITY POLICIES AND GENERAL CONDITIONS

A. Your appointment is subject to the University's <u>policies and procedures</u> that govern your position, which may be amended from time to time.

B. Amendment. Any amendment to this Agreement shall be in a writing executed and delivered by the parties.

C. Parties In Interest/Assignment. This Agreement shall be binding upon and the benefits and obligations provided for herein shall inure to the parties hereto and their respective heirs, legal representatives, successors, assigns, transferees or donees, as the case may be. No portion of this Agreement shall be assignable without the prior written consent of the other party.

D. Effect of Prior Agreements. This Agreement is intended by the parties as the final and binding expression of their contract and agreement and as the complete and exclusive statement of the terms thereof. This Agreement supersedes and revokes all prior negotiations, representations, and agreements, whether oral or written, relating to the subject matter hereof.

E. Enforceability. If any provision contained herein shall be deemed or declared unenforceable, invalid, or void, the same shall not impair any of the other provisions contained herein, which shall be enforced in accordance with their respective terms.

F. Construction. The headings preceding and labeling the sections of this Agreement are for the purpose of identification only and shall not in any event be employed or used for the purpose of construction or interpretation of any portion of this Agreement. No waiver by any party of any default or nonperformance hereunder shall be deemed a waiver of any subsequent default or nonperformance. As used herein and where necessary, the singular shall include the plural and vice versa, and masculine, feminine and neuter expressions shall be interchangeable.

X. BOARD OF REGENTS APPROVAL

This agreement is subject to the approval of the Board of Regents and a background check that is satisfactory to the University.

IN WITNESS WHEREOF, the undersigned have caused this Agreement to be executed as of the date first shown above.

By: <u>Shashank Priya</u> Dr. Shashank Priya

REGENTS OF THE UNIVERSITY OF **MINNESOTA**

By Joan T.A. Gabel President

Approved as to Form and Execution

By:

Douglas Peterson General Counsel

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Finance & Operations Committee Consent Report June 9, 2022

Employment Agreement

Pending approval by the Board of Regents, Scott Sandelin's employment agreement for the Department of Intercollegiate Athletics for the Duluth campus.

Position Overview

As UMD's Head Men's Ice Hockey Coach, Scott Sandelin oversees all aspects of the program, including but not limited to recruiting, training, skill development, academic performance, student-athlete leadership growth & development as well as preparation for professional hockey and non-hockey careers.

Moreover, Coach Sandelin has elevated Bulldog Men's Ice Hockey to a national elite level program with 5 Frozen Four (2011, 2017, 2018, 2019, 2021) appearances and three National Championships since 2011 (also won in 2018 and 2019). Concurrently his team GPA has been above a 3.0 nearly every semester for the last decade and was a 3.23 in the Fall of 2021.

Summary of Employment Amendment (Third)

- Added two years to the existing agreement (2025-26 and 2026-27)
- The base salary for the above years is: \$375,000 and \$380,000 respectively
- Head Coach's salary is subject to furloughs, pay freezes, salary reductions, or other adjustments to the same extent they may be required from time to time of other employees of the University or Athletic Department.
- The annual supplemental retirement contribution for the additional two years is \$220,000 annually
- Head Coach, Assistant Coaches, and the Director of Operations participate in a bonus pool that was modestly increased

Background Information

• Sandelin came to UMD in 2000 and has led the program to 11 NCAA Tournaments over that time including 6 Frozen Four appearances and 3 National Championships while maintaining a GPA above 3.0 with a positive team culture

Comparable Market Data

- The UMD Head Men's Ice Hockey Coach compensation is competitive amongst the other DI National Championship winning coaches. See below for specific conference rankings:
 - National Collegiate Hockey Conference (NCHC) Ranks 2nd of 8
 - Big Ten Conference (B10) Ranks 4th of 7

THIRD AMENDMENT TO EMPLOYMENT AGREEMENT

This is a contractual amendment to the Employment Agreement that became effective May 16, 2011, between Regents of the University of Minnesota ("the University"), on behalf of its Department of Intercollegiate Athletics for the Duluth campus ("the Department"), and Scott Sandelin ("Coach") ("Employment Agreement"), as amended effective March 23, 2016 (the "First Amendment"), and amended again effective June 1, 2019 (the "Second Amendment"). The University and Coach do now mutually desire to amend certain terms of the Employment Agreement again by entering into this Third Amendment to the Employment Agreement, effective June 9, 2022 ("Third Amendment").

NOW, THEREFORE, in consideration of the mutual promised and covenants contained in this Amendment, and such other good and valuable consideration, the receipt and sufficiency of which the parties hereby acknowledge, the parties agree to amend their Employment Agreement as follows:

1. Section 1.1 is deleted and replaced with the following:

1.1. Employment Term. Subject to the terms and conditions of this Agreement, the University hereby employs Coach as head coach of its intercollegiate Men's Hockey Team for the Duluth campus, and Coach agrees to be so employed by the University, for a term commencing on June 1, 2018, and ending on May 31, 2027 ("Term of Employment").

2. Section 2.1.1 is deleted and replaced with the following:

2.1.1. Subject to the terms of this Agreement, for all services rendered by Coach on behalf of the University, for the Term of Employment, the University shall pay coach an annual salary as follows:

1.	From June 1, 2018 to May 31, 2019	\$325,000;
2.	From June 1, 2019 to May 31, 2020	\$400,000;
3.	From June 1, 2020 to May 31, 2021	\$410,000;
4.	From June 1, 2021 to May 31, 2022	\$420,000;
5.	From June 1, 2022 to May 31, 2023	\$330,000;
6.	From June 1, 2023 to May 31, 2024	\$340,000;
7.	From June 1, 2024 to May 31, 2025	\$350,000;
8.	From June 1, 2025 to May 31, 2026	\$375,000;
9	From June 1, 2026 to May 31, 2027	\$380,000.

3. Section 2.4.1 is deleted and replaced with the following:

2.4.1. Starting with the 2022-2023 contract year, performance related bonus for NCHC finishes shall be up to the following amount as determined by the Director:

- 1) \$5,000 for hosting a first round NCHC Playoff series;
- 2) \$10,000 for winning the NCHC Regular Season or Tournament Championship but not both; and
- 3) \$10,000 for winning both the NCHC Regular Season and Tournament Championships.

These bonuses shall be cumulative.

4. Section 2.4.2 is deleted and replaced with the following:

2.4.2. Starting with the 2022-2023 contract year, performance related bonus for NCAA finishes shall be up to the following amounts as determined by the Director:

- 1) \$20,000 for advancing to the NCAA Men's Hockey Tournament.
- 2) \$15,000 for winning a first round game in the NCAA Men's Hockey Tournament.
- 3) \$40,000 for advancing to the NCAA Men's Frozen Four.
- 4) \$20,000 for advancing to the NCAA National Championship Game.
- 5) \$50,000 for winning the NCAA National Championship.

These bonuses shall be cumulative.

5. Section 2.5.1 is deleted and replaced with the following:

2.5.1. Starting with the 2022-2023 contract year, the assistant coach bonus pool for NCHC finishes shall be up to the following amounts as determined by the Director:

- 1) \$7,000 for hosting a first round NCHC series.
- 2) \$7,000 for winning the NCHC Regular Season or Tournament Championship but not both.
- 3) \$7,000 for winning both the NCHC Regular Season and Tournament Championships.

These bonuses shall be cumulative.

6. Section 2.5.2 is deleted and replaced with the following:

2.5.2. Starting with the 2022-2023 contract year, the assistant coach bonus pool for NCAA finishes shall be up to the following amounts as determined by the Director:

- 1) \$20,000 for advancing to the NCAA Men's Hockey Tournament.
- 2) \$10,000 for winning a first round game in the NCAA Men's Hockey Tournament.
- 3) \$15,000 for advancing to the NCAA Men's Frozen Four.
- 4) \$10,000 for advancing to the NCAA National Championship Game.
- 5) \$25,000 for winning the NCAA National Championship.

These bonuses shall be cumulative.

7. Section 2.5.4 is deleted and replaced with the following:

2.5.4. Starting with the 2022-2023 contract year, the director of operations bonus pool for NCAA finishes shall be up to the following amounts as determined by the Director:

- 1) \$1,000 for advancing to the NCAA Men's Hockey Tournament;
- 2) \$2,000 for advancing to the NCAA Men's Frozen Four; and
- 3) \$4,000 for winning the NCAA National Championship.

These bonuses shall be cumulative.

8. Section 2.6 is deleted and replaced with the following:

2.6. Supplemental Retirement Contributions. The University shall make an annual payment on behalf of Coach in the amounts listed below to the University of Minnesota Optional Retirement Plan, or to the extent such payment exceeds the contribution limits for such plan to the University of Minnesota 415(m) Retirement Plan (or appropriate successor plans). Each annual amount will vest on the date set forth below (or such business day immediately following the vesting date). The University will deposit the funds each year on the vesting date (or such business day immediately following the vesting date) provided Coach has remained continuously employed by the University as its head coach of men's hockey for the Duluth campus, and neither party has given notice of termination under Section 3 of this Agreement, as of that date.

1. For 2018-2019 \$50,000 Vesting on March 1, 2019;

2.	For 2019-2020	\$100,000	Vesting on March 1, 2020;
3.	For 2020-2021	\$100,000	Vesting on March 1, 2021;
4.	For 2021-2022	\$100,000	Vesting on March 1, 2022;
5.	For 2022-2023	\$220,000	Vesting on March 1, 2023;
6.	For 2023-2024	\$220,000	Vesting on March 1, 2024;
7.	For 2024-2025	\$220,000	Vesting on March 1, 2025;
8.	For 2025-2026	\$220,000	Vesting on March 1, 2026;
9.	For 2026-2027	\$220,000	Vesting on March 1, 2027.

The University reserves the right to provide some or all of the specified amounts directly to Coach, or in another manner that is mutually agreeable to the University and Coach, in the event the University determines, in its discretion, that providing such payments through the Optional Retirement Plan and/or the University of Minnesota 415(m) Retirement Plan would result in adverse tax consequences to the University and/or to Coach. Coach may request, no more than annually, a change in the allocation of compensation between base salary and supplemental retirement, provided the change would not impact total compensation. Any such request must be made by no later than May 1 of the contract year preceding the contract year to which the change would take effect. If Coach makes such a request, the parties agree to negotiate in good faith over the change in allocation, though neither party is obligated to agree to any such change. Negotiations must be completed prior to the end of the contract year when the request is made.

9. The parties acknowledge and agree that this Third Amendment is subject to formal approval by the University's Board of Regents (BOR). This Third Amendment shall not be final or binding until formally approved by the BOR.

10. Except as expressly provided in this Third Amendment, each and every term and condition of the Employment Agreement, as previously amended, shall remain unchanged.

IN WITNESS WHEREOF, the undersigned have caused this Second Amendment to be effective as of the date first shown above.

Date: 5/31/22

ord

Scott Sandelin Head Men's Hockey Coach

REGENTS OF THE UNIVERSITY OF MINNESOTA

Date: 5/31/22

Lendley Black, UMD Chancellor By:

Recommended for Approval:

Date: 5/31/22

By:___ Josh Berlo, Director

Intercollegiate Athletics

Approved as to Form and Legality:

Date: 5.31.2022

Brent Benrud

Brent Benrud Senior Associate General Counsel

Finance & Operations Committee Consent Report EXTENSION/AMENDMENT TO EMPLOYMENT AGREEMENT – BEN JOHNSON June 9, 2022

Pending approval by the Board of Regents, Ben Johnson's employment agreement as Head Men's Basketball Coach, University of Minnesota, Twin Cities, will be extended and amended.

Position Overview

Head men's basketball coach is a leadership position reporting directly to the deputy athletics director and athletics director. The head men's basketball coach must be adept at building and maintaining a men's basketball program of more than 13 students and an approximate staff of seven full-time staff that achieves at high levels academically, athletically, and socially.

Summary of Employment Extension/Amendments

- Term is March 31, 2021 to April 30, 2027 (1-year extension)
- There is no change to Coach Johnson's salary/Still ranks 14th in the Big Ten
- The termination fee provision has not changed, however the years listed below have been adjusted. The University may terminate this Agreement at any time without cause upon thirty (30) days written notice to Coach. In such event, the University shall pay Coach a Termination Fee for the remaining Term of Employment based upon the following percentages:
 - Year 1, 2, 3 100% of remaining base salary (Previously Year 1 and 2)
 - Year 4 75% of remaining base salary (Previously Year 3)
 - Year 5 50% of remaining base salary (Previously Year 4)
 - After Year 5 25% of remaining base salary (Previously After Year 4)
- The Coach termination fee provision has not changed, however the years listed below have been adjusted. In the event Coach terminates this Agreement during the Term of Employment without just cause (which is hereby permitted) to accept a Comparable Position, Coach shall pay the University a Termination Fee for the remaining Term of Employment based upon the following percentages:
 - Year 1, 2, 3 100% of remaining base salary (Previously Year 1 and 2)
 - Year 4 75% of remaining base salary (Previously Year 3)
 - Year 5 50% of remaining base salary (Previously Year 4)
 - After Year 5 25% of remaining base salary (Previously After Year 4)

AMENDMENT TO EMPLOYMENT AGREEMENT

This is a contractual amendment to the Employment Agreement between the University of Minnesota ("the University"), on behalf of its Department of Intercollegiate Athletics on the Twin Cities campus ("the Department"), and Ben Johnson ("Coach"), entered into effective April 14, 2021 ("Employment Agreement"). The University and Coach do now mutually desire to amend certain terms of the Employment Agreement by entering into this amendment, effective June 10, 2022 ("Amendment").

NOW, THEREFORE, in consideration of the mutual promises and covenants contained in this Amendment, and such other good and valuable consideration the receipt and sufficiency of which the parties hereby acknowledge, the parties agree to amend their Employment Agreement as follows:

1. Section 1.1 is deleted and replaced with the following:

1.1. Term. Subject to the terms and conditions of this Agreement, the University hereby employs Coach as the head coach of the Team, and Coach agrees to be so employed by the University, for a term commencing on March 31, 2021, and ending on April 30, 2027 (the "Term of Employment"). For purposes of this Agreement, Contract Year One refers to the period from March 31, 2021, through April 30, 2022; Contract Year Two refers to the period from May 1, 2022, through April 30, 2023; and each subsequent Contract Year refers to the subsequent periods from May 1 through April 30 of the following year.

2. Section 3.2.1 is deleted and replaced with the following:

3.2.1. The University may terminate this Agreement at any time without cause upon thirty (30) days written notice to Coach. In such event, the University shall pay Coach a Termination Fee as follows:

a. If notice of termination is given during Contract Year One, Contract Year Two, or Contract Year Three, the Termination fee is equal to 100% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

b. If notice of termination is given during Contract Year Four, the Termination Fee is equal to 75% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

c. If notice of termination is given during Contract Year Five, the Termination Fee is equal to 50% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

d. If notice of termination is given after Contract Year Five, the Termination Fee is 25% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

The Termination Fee shall be subject to withholding for all applicable taxes and deductions. The parties agree to discuss in good faith and use reasonable efforts to reach an understanding regarding a payment schedule for the Termination Fee that allows Coach and the University to fulfill applicable tax and legal obligations without significantly increasing or accelerating the tax consequences associated with the Termination Fee. In the event those discussions do not result in an agreement, then the Termination Fee will be paid on a monthly basis according to the following schedule:

i. The first installment will be equal to the amount of the tax withholding required and payable under Section 457 of the Internal Revenue Code, and/or any other applicable federal, state, or local tax withholding provision. (The parties acknowledge that Section 457 of the Internal Revenue Code requires that withholding taxes be collected and remitted on the entire Termination Fee amount up front even though the Termination Fee will be paid over time in installments.) This installment will be made within sixty (60) days following the date of the notice of termination. The University will use this installment to make the required withholding tax payments on Coach's behalf.

ii. The second and remaining installments will be paid over what would have been the remaining Term of Employment in substantially equal amounts by pay period.

Coach understands and acknowledges that the Termination Fee provisions set forth in Section 3.2 constitute Coach's exclusive remedy in the event of termination by the University without cause, and Coach waives the right to seek any additional compensation or damages from the University. Termination under this Section 3.2 shall supersede all rights Coach may have under the Policies and Procedures including but not limited to any rights to notice of termination or to participation in any layoff program. The parties acknowledge that the tax withholding and payment obligations referenced above, including the obligation under Section 457 of the Internal Revenue Code to collect and make payment in advance for the taxes due on the entire Termination Fee, could result in an overpayment of taxes (e.g., if installment payments end before the entire Termination Fee is paid because Coach finds comparable employment, etc.). If that occurs, the University is entitled to recover from Coach, and Coach is obligated to reimburse the University for any tax overpayment.

3. Section 3.6 is deleted and replaced with the following:

3.6. Coach's Right to Terminate Without Just Cause. In the event Coach terminates this Agreement during the Term of Employment without just cause in order to accept employment for a Comparable Position, then Coach shall pay the University a termination fee as follows:

a. If notice of termination is given during Contract Year One, Contract Year Two, or Contract Year Three, the Termination Fee is 100% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

b. If notice of termination is given during Contract Year Four, the Termination Fee is 75% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

c. If notice of termination is given during Contract Year Five, the Termination Fee is 50% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

d. If notice of termination is given after Contract Year Five, the Termination Fee is 25% of the base salary that would have otherwise been payable to Coach under Section 2.1.1 for the remainder of the Term of Employment.

Coach shall make the payment described in this Section 3.6. within sixty (60) days of the date when Coach gives notice of termination. The payment shall be in addition to any other payments required by Coach under this Agreement.

4. Except as expressly provided in this Second Amendment, each and every term and condition of the Employment Agreement and First Amendment shall remain unchanged.

5. The parties acknowledge and agree that this Amendment is subject to formal approval by the University's Board of Regent and shall not be final or binding until formal approval is given.

IN WITNESS WHEREOF, the undersigned have caused this Agreement to be executed as of the date first shown above.

Date: 5/2/22

COACH

REGENTS OF THE UNIVERSITY OF MINNESOTA

By:_ Joan Gabel

President

Recommended for Approval:

5/3/2022 Date:

By: Mark Coyle Mark Coyle, Director

Intercollegiate Athletics

Recommended as to Form and Execution:

5.2.2022 Date:

By: Brent Benrud

Brent Benrud Senior Associate General Counsel

Date: 5/4/2022

Finance & Operations Committee Consent Report EXTENSION/AMENDMENT TO EMPLOYMENT AGREEMENT – JOE ROSSI June 9, 2022

Pending approval by the Board of Regents, Joe Rossi's employment agreement as Defensive Coordinator, University of Minnesota, Twin Cities, will be extended and amended.

Position Overview

Defensive coordinator is a leadership position reporting directly to the head football coach. The defensive coordinator must be skilled at building and maintaining the defense for a football program of more than 105 students and numerous staff members that achieve at the highest levels academically, athletically and socially.

It is expected that the Defensive Coordinator will manage the roster of defensive players, oversee assistant coaches, develop the defensive game plan and call plays for the defense during the game. The Defensive Coordinator typically manages multiple assistant coaches, each of whom is responsible for various positions on the team.

Summary of Employment Amendments

- Term is June 11, 2022 to January 31, 2025
- First year of the contract will run from June 11, 2022 to January 31, 2023. Contract year two runs from February 1, 2023 to January 31, 2024. Contract year three runs from February 1, 2024 to January 31, 2025.
- Coach Rossi's total salary remains \$800,000 for contract year one. He will receive an increase of \$50,000 for both contract year two and contract year three. His salary for contract year two will be \$850,000 and contract year three will be \$900,000.
- The fully guaranteed contract provision is not new, but a third-year has been added.
- This salary ranks 10th in the Big Ten Conference for defensive coordinators.
- The contract includes a financial penalty of \$225,000 paid to the University should Coach Rossi choose to leave during contract year one. The buyout is \$175,000 in contract year two and \$150,000 in contract year three. Currently, the buyout is \$150,000 for the entire term of the contract.

AMENDMENT TO EMPLOYMENT AGREEMENT

This is a contractual amendment to the Employment Agreement between the University of Minnesota ("the University"), on behalf of its Department of Intercollegiate Athletics for the Twin Cities campus ("the Department"), and Joe Rossi ("Coach"), effective as of December 17, 2021, ("Employment Agreement"). The University and Coach now mutually desire to amend certain terms of the Employment Agreement through this Amendment, effective as of June 10, 2022.

NOW, THEREFORE, in consideration of the mutual promises and covenants contained in this Amendment, and such other good and valuable consideration the receipt and sufficiency of which the parties hereby acknowledge, the parties agree to amend their Employment Agreement as follows:

1. **Paragraph 1 is deleted and replaced with the following:**

1. Coach will serve as the Defensive Coordinator for the University's Gopher FootballTeam ("the Team"). This is a 1.0 FTE, University Job Code 9793 Assistant Coach position. Coach's appointment will run from December 17, 2021, to January 31, 2025. If it has not previously terminated in accordance with the terms of this Agreement, Coach's appointment will end when its term expires on January 31, 2025, without any further rights or benefits, and with no requirement that the University provide any other notice. For purposes of this Agreement, contract year one runs from December 17, 2021, through January 31, 2023; and each subsequent contract year runs from February 1 through the following January 31.

2. **Paragraph 2 is deleted and replaced with the following:**

2. Coach's annualized base salary for contract year one is eight hundred thousand dollars (\$800,000). Coach's base salary will increase to eight hundred fifty thousand dollars (\$850,000) for contract year two. Coach's base salary will increase to nine hundred thousand dollars (\$900,000) for contract year three. The base salary is subject to furloughs, pay freezes, salary reductions, orother adjustments to the same extent they are required of other employees of the University or the Athletic Department. The University will also pay incentive bonuses in accordance with Exhibit A to this agreement. No incentive bonus will be earned or paid unless/until the University has determined that the conditions related to the payment have been met, including Coach's compliance with all terms of this Agreement and any other conditions set forth in Exhibit A. Further, no competition-related bonus will be earned or paid unless Coach is employed on the final day of theregular season or any post-season play for each

season, whichever is later; and no other bonus will be earned or paid unless Coach is employed on the final day of classes for the spring semester each academic year.

3. **Paragraph 16 is deleted and replaced with the following:**

16. If Coach terminates this Agreement without cause, Coach shall pay the University a termination fee as follows: two hundred twenty five thousand dollars (\$225,000) if the notice of termination is given during contract year one; one hundred seventy five thousand dollars (\$175,000) if notice of termination is given during contract year two; and one hundred fifty thousand dollars (\$150,000) if notice of termination is given during contract year three. The payment shall be made within sixty (60) days of the date of notice of termination. The termination fee is waived if Coach accepts a position as Head Coach at an NCAA Division I institution or if such termination occurs after the final game of the final contract year (including, if applicable, the conference championship game).

4. Except as expressly provided in this Amendment, each and every term and condition of the Employment Agreement shall remain unchanged.

5. The parties acknowledge and agree that this Amendment is subject to formal approval by the University's Board of Regent and shall not be final or binding until formal approval is given.

IN WITNESS WHEREOF, the undersigned have caused this Amendment to be effective as of the date first shown above.

5 25 2022 Date:

Joe Rossi

Defensive Coordinator

REGENTS OF THE UNIVERSITY OF MINNESOTA

Date: 5/26/2022

By:

Joan T. A. Gabel President

Recommended for Approval:

Date:___5 25 (2022

By: Mark Cork

Mark Coyle, Director Intercollegiate Athletics

Approved as to Form and Execution:

Date: 5.25.2022

Brent Benrud By:

Brent P. Benrud Deputy General Counsel

Finance & Operations Committee Consent Report – Real Estate Renewal of Transitway Agreement with Minnesota State Fair for a Ten-Year Term (Twin Cities Campus) June 9, 2022

1. Recommended Action

The President recommends that the appropriate administrative officers receive authorization to execute a renewal of the Transitway Agreement to extend the term to June 30, 2032.

2. Description of Licensed Premises

The University operates a dedicated roadway referred to as the "Transitway", extending east from 23rd Avenue SE near Huntington Bank Stadium on the University's East Bank Campus to Buford Avenue on the Saint Paul Campus for use in transporting students, staff, and faculty by bus between the Minneapolis and Saint Paul campuses. The portion of the Transitway located north of Como Avenue near the Saint Paul Campus is constructed on property owned by the Minnesota State Agricultural Society, ("Society") a.k.a. Minnesota State Fair, and this portion of the Transitway on the Society's property is referred to as the "Society Transitway Segment."

3. Basis for Request

The current Transitway Agreement expires June 30, 2022 and the University's Parking and Transportation Services desires to have continued access to the Society Transitway Segment to provide transportation between the Minneapolis and Saint Paul campuses for purposes of operating the Transitway.

4. Details of Transaction

The renewal of the Transitway Agreement will extend the term from July 1, 2022 through June 30, 2032. Both the Society and the University shall have the right to terminate the Agreement in its entirety upon one-year written notice to the other party.

The Society is granting the University a non-exclusive license to use the Society Transitway Segment for access to the Transitway at all times except during the annual State Fair. In exchange, the Society will have the exclusive right to use the Society Transitway Segment commencing five days prior to the first day of each annual State Fair and ending one day after the last day of each annual State Fair and the Society will be granted a non-exclusive right to use the University Transitway Segment during each annual State Fair.

As part of this Agreement, the University grants the Society the right to use University parking lots and parking ramps located on University's Twin Cities campuses during the State Fair (currently approximately 4,300 parking stalls). On or before June 1st each year, the University and the Society will

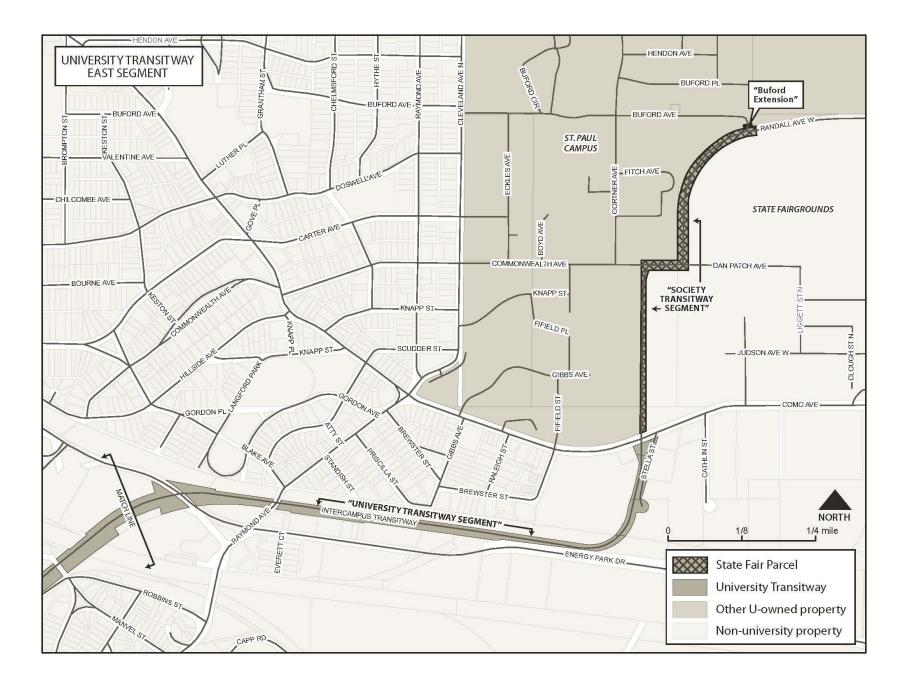
mutually agree in writing as to which lots and/or ramps on the Minneapolis and Saint Paul campuses will be available for Society's use and access. The parties intend to revisit the number of parking spaces that can be provided each year by the University and agree that the number of parking spaces may be adjusted on an annual basis up or down as circumstances related to University parking facilities change (including potential development occurring on the parking facilities).

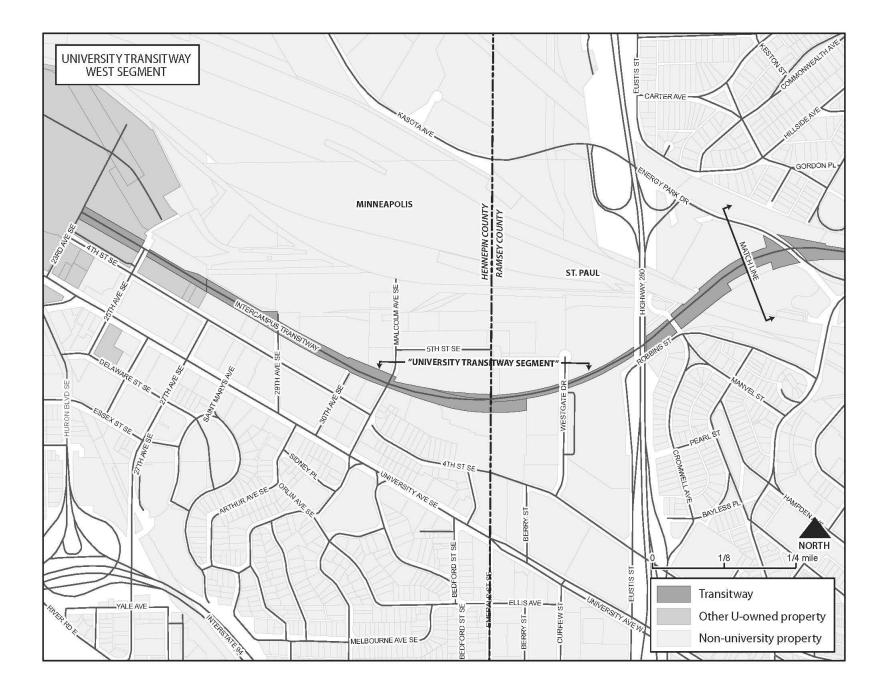
5. Transaction Costs

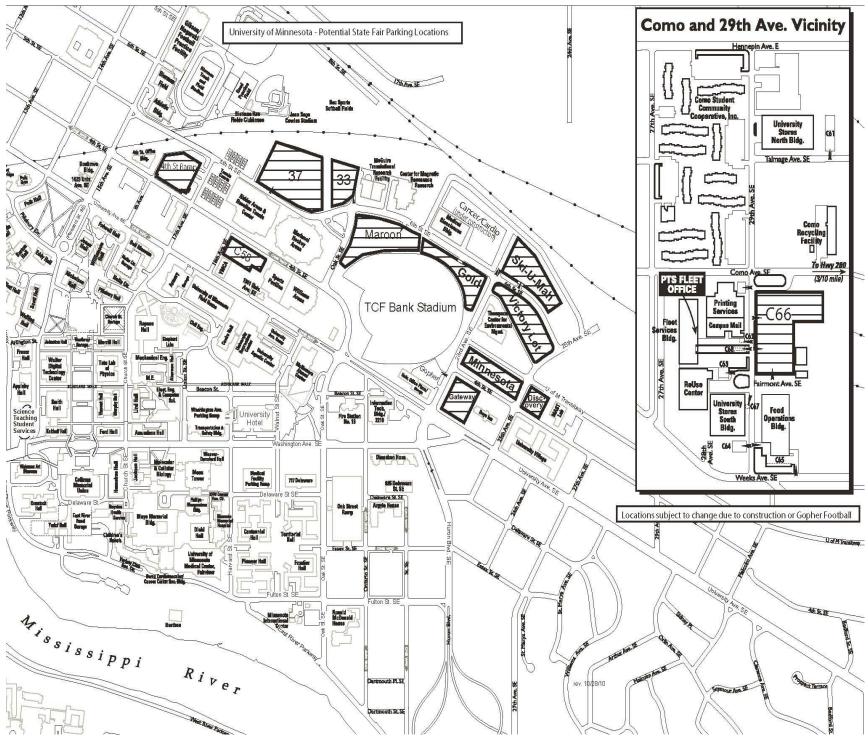
The Agreement specifies that neither party will charge the other for use of their property. As a result, there are no reoccurring fees paid or received in conjunction with this Agreement.

However, the unrealized revenue attributable to the Society's use of approximately 4,300 parking stalls per day over the 11-day period of the annual State Fair would equate to approximately \$266,000 per year or approximately \$2.7 million over the 10-year term of the agreement.

In the event the Minnesota State Agricultural Society decides to charge a fee for parking or other use of the University parking lots and parking ramps, the University will receive one-third of gross annual receipts.









BOARD OF REGENTS DOCKET ITEM SUMMARY

Finance & Operation	June 9, 2022						
AGENDA ITEM:	Information Items						
Review	Review + Action	ion X Discussion					
X This is a r	report required by Board policy.						
PRESENTERS:	Myron Frans, Senior Vice President						
PURPOSE & KEY POINTS							

- A. Central Reserves General Contingency Allocations
- B. Investment Advisory Committee Update
- C. Update on Systemwide Campus Master Planning: Next Steps

A. Central Reserves General Contingency Allocations

Allocations from the Central Reserves General Contingency greater than \$250,000 require Board approval. There are no items requiring approval this period. A summary of General Contingency allocations from last fiscal year and an update for the current fiscal year are included in the docket.

B. Investment Advisory Committee Update

The purpose of this item is to provide a report on the quarterly meeting of the Investment Advisory Committee held on May 11, 2022. The agenda for the meeting included:

- CEF Portfolio and Performance Overview
- Concentration vs Diversification Discussion
- Manager Recommendation: Anchorage Credit Opportunities Fund VIII- Approved
- Manager Recommendation: Anchorage Structured Credit Fund II Approved
- Manager Recommendation: True Ventures Fund VIII- Approved
- Manager Recommendation: Bessemer Ventures Fund XII Approved
- Manager Recommendation: Northern Lakes Partners Fund IV Approved

C. Systemwide Coordinated Planning: Next Steps

This item provides a progress report on updates to campus master plans (campus plans), as prescribed in MPact 2025 Systemwide Strategic Plan (MPact 2025). Additional information included in the docket outlines how the planning process has been expanded and re-scoped to take a coordinated approach, focusing on integrating physical campus plans, climate action plans, facility and utility condition assessments, and utility/energy plans. This new expanded process will be referred to as Systemwide Coordinated Planning to highlight these expanded and re-scoped efforts. The outcome of this work will be shared with the committee in the coming months and years,

through annual reporting and engagement with the Board in the campus planning process, leading to Board approval of all campus plans.

Central Reserves General Contingency Allocations Finance & Operations Committee June 2022

Fiscal Year 2022 (7/1/2021-6/30/2022)

	Recipient	Amount	Running Balance	Purpose		
1	Carryforward from FY21 to FY22		\$1,325,897			
2	FY21 General Contingency Allocation	\$1,000,000	\$2,325,897			
3	Campus Response Fund	(\$32,000)	\$2,293,897	Replenishment of University Health & Safety Campus Response Fund per FY22 approved operating budget.		
4	Office of the Board of Regents	(\$117,489)	\$2,176,408	Support for Chief Auditor Search.		
5	University Services - FY22	(\$498,500)	\$1,677,908	FY22 Support for the Twin Cities Campus Master Plan. Commitment of \$1,000,000 approved Dec, 2020. \$500,000 transferred FY21.		
6 New items this reporting period:						
7	no new items this reporting period		\$1,677,908			
8	Ending Balance		\$1,677,908			

* Items \$250,000 or more subject to Board approval.

FY21 - June 2022

Systemwide Coordinated Planning: Next Steps

June 2022

The Administration is taking a coordinated approach to planning across all of our campuses, as prescribed in MPact 2025. Under this model, we will focus on integrating physical campus plans and climate action, but expand the scope to also include facility and utility condition assessments and utility/energy plans. Facility and utility condition assessments (FCAs) are past due for an update. We are not aware of comprehensive utility planning beyond the Twin Cities; these will provide each campus with an opportunity to define renewal needs, capacity expansion, new technologies, and alternative operating and funding opportunities.

Our tentative schedule is based on the degree of change that is occurring at each campus at the present time, the date of the last approved Campus Master Plan (campus plan), as well as an understanding of what is likely to change in the near-term horizon all with a focus on meeting the timelines prescribed by the MPact 2025 targets. We plan to complete FCAs as soon as possible to inform these planning efforts.

Campus	Facility Condition Assessment	Campus and Climate Plans	Utility/Energy Plans
Twin Cities <i>Campus Plan adopted</i> 2021	Complete by December 2023	Start: March 2022 End: December 2022	Start: Fall 2022 Complete: Spring 2024
Duluth <i>Campus Plan adopted</i> 2013	Complete by December 2022	Start: Fall 2022 Complete: Spring 2023	Start: Spring 2023 Complete: Spring 2024
Rochester <i>Campus Plan adopted</i> 2014	N/A (UMR has no owned facilities at this time)	Start: Fall 2023 Complete: Spring 2024	May not be needed (UMR has no owned facilities at this time)
Crookston <i>Campus Plan adopted</i> 2010	Complete by Fall 2023	Start: Spring 2024 Complete: Winter 2025	Start: Winter 2025 Complete: Fall 2026
Morris <i>Campus Plan adopted</i> 2008	Complete by Summer 2024	Start: Fall 2024 Complete: Summer 2025	Start: Summer 2025 Complete: Spring 2026

We will commit central funding to this effort so that the staff group may, in consultation with each Chancellor, procure consultant services to facilitate visioning, support analysis, and draft recommendations to advance combined physical campus and climate action plans.

The outcome of this work will be shared with you in the coming months and years, through annual reporting and engagement with the Board in the campus planning process, leading up to Board approval of all campus plans.