



# Board of Regents

June 2015

June 12, 2015

9:00 a.m. - 12:00 p.m.

Boardroom, McNamara Alumni Center

# BOR - JUN 2015

BOR - JUN 2015

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# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Recognition of Student Representatives to the Board of Regents

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Regent Richard Beeson

## **Purpose & Key Points**

To recognize the service of the 2014-15 Student Representatives to the Board of Regents:

Hannah Keil, Chair  
Duluth

Tyler Ebert  
Twin Cities (MSA)

Callie Livengood, Vice Chair  
Twin Cities (MSA)

Aashka Joshi  
Rochester

Emily Caldis  
Crookston

Jesse Mara  
Twin Cities (MSA)

Damien Carrière  
Twin Cities (GAPSA)

Jordan Wentz  
Morris

Year 2014-15

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Audit Committee  
May 7, 2015**

A meeting of the Audit Committee of the Board of Regents was held on Thursday, May 7, 2015, at 7:30 a.m. in the East Committee Room, 600 McNamara Alumni Center.

Regents present: Richard Beeson, presiding; Thomas Anderson and Peggy Lucas. Laura Brod participated by phone.

Staff present: Senior Vice President and Provost Karen Hanson; Vice President Brian Herman; General Counsel William Donohue; Executive Director Brian Steeves; and Associate Vice Presidents Gail Klatt and Michael Volna.

Student Representatives present: Aashka Joshi and Jesse Mara.

**EXTERNAL AUDITOR REVIEW & SUMMARY OF EXTERNAL  
AUDITOR RELATIONSHIPS & SERVICES PROVIDED**

Regent Beeson invited Associate Vice President Volna to present the external auditor review and summary of external auditor relationships and services provided, as detailed in the docket.

Volna reported that contracted audit and non-audit fees of the University's external auditor, Deloitte & Touche LLP (Deloitte), were \$678,300 for FY 2014 engagements, with actual fees paid of \$658,221. All FY 2014 engagements with Deloitte have been completed. He indicated that Deloitte has been able to shorten both the amount of time and work needed to complete the engagements.

The University has had conversations with the Minneapolis-Saint Paul managing director of Deloitte to rotate the lead engagement partner. Deloitte agreed and has assigned a new lead engagement partner, Tom Roos. Roos previously worked with the University as a member of Deloitte's team in the 1990s.

Volna reviewed the total fees for audit and non-audit services with other public accounting firms. The University engaged six public accounting firms for a variety of audit and non-audit services totally \$1,556,003 for FY 2014. He reminded the committee that all services were reviewed by the Controller's Office and approved or reported to the committee.

Volna commented that the committee's discussion around consulting fees and the threshold for those fees is an item he keeps in mind. For non-audit engagements moving forward, a current total of audit and non-engagements will be included in the approval materials to ensure the committee understands how much non-audit work is being given to those companies.

In response to a question from Regent Anderson, Volna explained that the contract with Deloitte does have an option for an extension if the University feels that their performance remains at a high level.

## EXTERNAL AUDIT PLAN

Regent Beeson invited Associate Vice President Volna and Deloitte's Tom Roos, Lead Engagement Partner, and Judi Dockendorf, Senior Manager, to review the external audit plan for FY 2015, as detailed in the docket.

Roos introduced himself and noted that he was looking forward to working with the University once again. He detailed the overall plan created by Deloitte. He described how Deloitte reassessed risk areas from the 2014 audit, and considered the University's FY 2015 enterprise goals and the current state of the industry and the economy. As a result of this process, Deloitte identified the University's investments and management override of control as areas of focus for the 2015 audit.

Dockendorf indicated that the audit would include conversations across a broad segment of the University for the A-133 audit, specifically regarding management override of controls. She outlined the other agreed-upon financial statement audits and compliance reports that Deloitte would issue. She identified recent GASB project updates that would affect the University's financial statements and the audit work performed by Deloitte, noting that new investment reporting requirements would impact the University.

In response to a question from Regent Beeson, Roos agreed that time with the lead partner is important and should be an expectation of the client. He added that his is a hands-on style and, given his experience with the University and existing relationships, he felt confident he would be able to provide the type of close working relationship expected by the University.

## INSTITUTIONAL COMPLIANCE OFFICER SEMI-ANNUAL REPORT

Regent Beeson invited Lynn Zentner, Director, Office of Institutional Compliance (OIC), to present the institutional compliance officer semi-annual report, as detailed in the docket.

Zentner provided an overview of OIC's activities. She addressed considerations associated with the recent external reviews of the University's Human Research Protections Program and 2004 Café Study. She noted that this is an opportunity to reevaluate ethics as a core component of the University, explained that Board of Regents Policy: *Code of Conduct* highlights ethics, and emphasized that the University can do more to ensure that all employees understand the code. Zentner offered that more training on the ethical components of the code and an awareness campaign would be helpful. She posed to the committee the question of how the University should think of ethics and where ethics lives within the University.

Zentner outlined matters associated with equal opportunity and affirmative action, including an alleged Title IX violation by the University. The allegation was filed in December and while there is not yet a clear definition of the allegation, it is believed to stem from not having a competition-capable track. Representatives from the U.S. Department of Education Office for Civil Rights will be at the University in May and June to investigate.

Zentner noted new state law requirements around the reporting of study abroad statistics, especially accidents and illnesses of students. She also reminded the committee of a HIPAA security risk assessment performed by Deloitte and reported to the committee in March. The security recommendations that were made are being implemented.

Zentner reported the UReport statistics for the period of May 1, 2014 through April 15, 2015. Since 2005, there have been over 1,300 reports. Of those, 76 percent were received via the internet, and 43 percent of anonymous reporters and 57 percent of non-anonymous reporters checked back to find out the status of follow-up on their concerns.

In response to a question from Regent Anderson, Zentner stated that reports submitted via UReport are confidential. However, given the large percent of anonymous reporting, there may be a perception or fear of retaliation against the reporting party within the University. She noted that more work might be needed to assure employees that the reporting is truly confidential.

Regent Brod commented that the breadth and depth of the report is significant. She noted that the report has given the committee quite a bit to think about as it moves forward with oversight of the implementation plan for human subjects research. The committee will need to have conversations that focus on not only adhering to law and policies, but also the perception of ethics and what it means to the University from a risk and brand perspective.

### **INSTITUTIONAL REVIEW BOARD PRIMER**

Regent Beeson invited Vice President Herman and Debra Dykhuis, Executive Director, Human Research Protection Program, to give a primer on the Institutional Review Board (IRB), as detailed in the docket.

Herman stated that the current IRB process is robust but presents a challenge in maintaining balance between subject protection and reporting requirements. He noted that this is a shared responsibility of everyone involved in human subjects research. An ongoing relationship between the IRB and the investigator/researcher is built, with continuing review by the IRB up to the data analysis stage. The IRB also has the power to perform additional review, suspend a study, or terminate approval. Herman added that there are four IRBs, each with broad expertise, technical experts on the types of research under review, non-scientific members, and non-affiliated community representatives.

Dykhuis outlined the federal regulations and policy governing human subjects research and the IRB. She explained “The Common Rule,” which applies to all research involving human subjects and has been adopted by 17 federal agencies. Dykhuis noted that the federal Food and Drug Administration (FDA) has additional requirements; the federal government expects the University to follow both where applicable. She added that other policy and law oversees human research as well, including HIPAA standards, state law, institutional policies and codes, and professional associations and licensure requirements.

Dykhuis walked through the Belmont Report. From 1974, the report summarizes three basic ethical principles relevant to research involving human subjects; respect for persons, beneficence, and justice. She explained how these influence the role of the IRB.

Dykhuis outlined IRB responsibilities and risks, and reviewed the criteria for IRB approval. She highlighted the respect for persons, explaining how the IRB ensures informed consent. Persons with diminished autonomy are entitled to protection and should not be coerced to participate in research. She explained that there is a wide variety of vulnerable populations that the IRB considers when evaluating research proposals.

Dykhuis reviewed the components of post-approval for human subjects review and identified the types of changes that would require reporting by an investigator. An IRB Report Form details an event that took place and how it deviated from what was approved by the IRB. IRB members use this form with investigators to understand what happened and which corrective actions are available.

Herman offered comparisons of the University’s IRB to peer institutions across the country. He explained the challenge of convincing faculty to serve on these boards – currently, the University compensates only chairs and vice chairs of the boards. Herman noted that a possible recommendation from the implementation team would be to compensate all members

of an IRB and provide funding to clinical units to cover the cost of faculty members who are serving on an IRB.

Herman conveyed the high workload of the University's IRB. In 2014, the IRB reviewed a total of 9,959 protocols, or research studies, submitted for approval; there were 11,707 active protocols being performed at the University. He noted that the volume is higher than many of the University's peers, but the budget for the IRB is lower than peers with the same volume. Herman asserted that additional resources are needed. He offered that IRB membership and compensation, IRB workload and staffing levels, and data practices requests made by the University's own faculty present significant challenges. However, he emphasized the good work that the IRB has done and continues to do.

In response to a question from Regent Beeson, Dykhuis explained that biomedical boards are different from social and behavioral research IRB boards. Social and behavioral research boards have the same roster, but the biomedical board is managed differently. Herman added that the appropriate board reviews the research that falls under its respective area. An executive committee of the chairs meets monthly and reviews any issues that have come to its attention.

In response to a question from Regent Beeson, Hanson stated that service by faculty on the IRB is considered a part of their service obligation. All faculty members have an expectation of service and engagement. Hanson added that this is a part of their salary expectations.

In response to a question from Regent Lucas, Dykhuis noted that the application to the IRB requires specific information on whom they plan to recruit and how. If individuals are from a vulnerable population, the IRB requires the investigator to add extra considerations for how those populations will be protected. Herman added that vulnerable populations include a wide variety of individuals that goes far beyond an individual with diminished cognitive ability.

In response to a comment by Klatt, Herman explained that the IRB is created under federal law and has a level of autonomy from the University. The FDA inspects the IRB annually. If the IRB disapproves a study, Herman noted that he does not have the authority to overrule it.

In response to a question from Regent Beeson, Herman pointed out that the University has been accredited by the Association for the Accreditation of Human Research Protection Programs (AAHRP) three times over the past 10 years. He stated that AAHRP is the gold standard for human subjects research and will be on campus in early June to review the University. The FDA also visits regularly and can look at specific research studies unannounced.

### **INFORMATION ITEMS**

Regent Beeson invited Associate Vice President Volna to present the information items, as detailed in the docket.

Volna noted that there were two engagements with external audit firms that were being reported to the committee. Both engagements did not require prior approval by the committee, but are reported to the committee for their information. He added that both engagements were reviewed and approved by the Controller's Office.

The meeting adjourned at 9:05 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive style with a large initial 'B' and 'S'.

**BRIAN R. STEEVES**  
**Executive Director and**  
**Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Special Committee on Academic Medicine  
May 7, 2015**

A meeting of the Special Committee on Academic Medicine of the Board of Regents was held on Thursday, May 7, 2015 at 7:30 a.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: Linda Cohen, presiding; Thomas Devine, Michael Hsu, Dean Johnson, and David McMillan.

Staff present: President Eric Kaler; Chancellor Fred Wood; Vice President Brooks Jackson; Executive Director Brian Steeves; and Associate Vice President Terry Bock.

**MEDICAL SCHOOL STRATEGIC PLAN: PROGRESS REPORT**

Vice President Jackson shared a progress report and related metrics on the Medical School's efforts to enhance scholarship, research, education, clinical care, financial sustainability, and diversity, as detailed in the docket.

Jackson emphasized the importance of the first goal – enhancing scholarship – to increasing the Medical School's national reputation. He reported that in 2014, 42 percent of Medical School faculty published a first/last author paper. The new expectation is that all faculty will publish at least one first/last author paper annually. A new portal will track scholarship, and incentives will be aligned around this new emphasis.

Jackson noted a 12 percent increase in new grant applications through March 31, 2015 over the previous year. He highlighted the importance of the Clinical and Translational Science Institute, which drives additional research opportunities and support and is one of about 60 such National Institute of Health (NIH) funded centers.

Jackson shared several updates to the Medical School curriculum, including incorporating inter-professional education to prepare students for a team-based healthcare delivery system and placing a greater emphasis on student research and scholarship. He cited a recent NIH review of the M.D./Ph.D. program in which the program was rated "outstanding" and recommended additional federal funding to increase the size of the program. Jackson added that it is impossible to have a world-class Medical School without a world-class hospital. He cited goals set in the University of Minnesota Health Strategic Plan raising performance to the 90<sup>th</sup> percentile by 2017.

In response to a question from Regent McMillan, Jackson noted that changing expectations for faculty would require mentorship and training. He emphasized that research should align well with each person's role – for example, faculty who see a lot of patients would do clinical research for the most efficient use of time.

In response to comments by Regents, Jackson expressed appreciation for the strong support of his focus on scholarship. He also reiterated the importance of the governor's proposed investment to attract new faculty, particularly those that are already NIH-funded, and the need to develop concentrated groups of researchers within a discipline.

**CLINICAL AND TRANSLATIONAL HEALTH RESEARCH AT THE UNIVERSITY**

Vice President Jackson introduced Bill Blazar, Associate Vice President for Clinical and Translational Science and Director of the University's Clinical and Translational Science Institute, to provide an overview of clinical and translational health research at the University, as detailed in the docket.

Blazar outlined that the Clinical and Translational Science Institute (CTSI) is the academic home of the Clinical and Translational Science Award (CTSA). The University is working with 61 other CTSA-funded institutions to increase the efficiency and speed of clinical and translational research.

He explained that the CTSA was for \$51.5 million over five years, with March 1, 2015 marking the start of the fifth year. The University will re-apply for the award, but the revised funding formula by the NIH will reduce the annual award amount by \$3.5-4 million.

Blazar shared examples of the work done in the five offices of the CTSI: the Office of Discovery and Translation, Clinical Translational Research Services, Populations and Community Engagement, Biomedical Informatics, Research Education, and Training and Career Development. He reported on several key initiatives, including a clinical data repository that houses the electronic medical records of more than two million patients and can be accessed for health-related research, participant recruitment, or feasibility studies.

Blazar also highlighted the significant community and University impact of CTSI's community-engaged and population health research, including new laws and statewide policy changes, 19 peer-reviewed journal publications, and 98 presentations nationally and internationally.

In response to a question from Regent Devine, Blazar clarified that patients would still need to opt-in to being a research subject but that the clinical data repository gives researchers unprecedented access to information from high numbers of patients.

**INSTITUTIONAL REVIEW BOARD PRIMER**

Vice President Jackson invited Joanne Billings, Assistant Professor and Executive Institutional Review Board Chair, to provide an overview of the review and approval process for clinical research that involves human subjects, as detailed in the docket.

Billings reported that the University has four institutional review boards (IRB). The boards must have five members present at each meeting, including a subject matter expert, a non-scientific member, and a non-affiliated community representative. She reviewed the components of a study that must be addressed in an initial review by the board and the associated regulations that must be met.

Billings noted that the federal regulations outlined in 45 CFR 46 regarding the protection of human subjects does not provide protections for vulnerable adults aside from pregnant women and prisoners, as outlined in Subparts B and C. The investigator and IRB share the responsibility of identifying risks, making sure patients are adequately informed, and that informed consent is appropriately documented.

Billings shared the criteria for IRB approval, which is broken into three subsets: beneficence, justice, and respect for persons. Respect for person requires that individuals are adequately informed about the study, in plain language, and that their participation is entirely voluntary and not coerced. Beneficence requires that the investigator has given adequate forethought to the risk/benefit analysis. Justice requires equitable selection of participants. She also outlined the ongoing review process, noting that the level of risk inherent in a study determines the level

and frequency of ongoing review, with review occurring no less than one time per year. Certain types of changes to a study also require a subsequent review by the IRB.

Billings explained that service on the University's IRB is entirely volunteer except for the chair and vice chair, but identified salary support as important to attract the necessary experts to participate. She noted that salary support is likely to be a recommendation from the implementation team. Jackson stated that a budget recommendation would be drafted to support a robust IRB. He added that recruiting and retaining faculty to serve on the IRB is a challenge given the intense scrutiny.

In response to a question from Regent Johnson, Jackson explained that the Association for the Accreditation of Human Research Protection Programs offers little guidance on vulnerable patients. While continuous accreditation has been maintained and the University has been in compliance with all regulations, it is not operating at a level guided by best practices – a level that the University is now pursuing.

Regent McMillan expressed his appreciation to Billings for her willingness to lead the Executive Institutional Review Board during a time of great scrutiny.

The meeting adjourned at 9:04 a.m.



**BRIAN R. STEEVES**  
**Executive Director and**  
**Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Academic & Student Affairs Committee  
May 7, 2015**

A meeting of the Academic & Student Affairs Committee of the Board of Regents was held on Thursday, May 7, 2015 at 9:15 a.m. in the East Committee Room, 600 McNamara Alumni Center.

Regents present: Linda Cohen, presiding; Thomas Devine, Peggy Lucas, and Darrin Rosha.

Staff present: Chancellors Lendley Black and Jacqueline Johnson; Senior Vice President and Provost Karen Hanson; Vice President Kathryn Brown; Executive Director Brian Steeves; and Associate Vice President Gail Klatt.

Student Representatives present: Hannah Keil and Callie Livengood.

**UNIVERSITY ACCOUNTABILITY & HIGHER EDUCATION RANKINGS**

Provost Hanson invited Lincoln Kallsen, Director, Institutional Analysis, Office of Budget and Finance, to provide an overview of the University's accountability responsibilities and activities and the environment in which higher education rankings have evolved, as detailed in the docket.

Provost Hanson detailed various constituencies the University is accountable to, such as government, accrediting agencies, and the media. The University produces office and program reports, annual reports, and the *University Plan, Performance, and Accountability Report* for these various audiences. She stated that it is challenging to balance accountability with efficient use of resources.

Hanson explained that rankings are sometimes based on measures of accountability but it is important to understand the individual components used to develop the various rankings. Kallsen noted that the individual components used in rankings are almost always more valuable than the rankings themselves, though the rankings in and of themselves do matter to many people.

Kallsen also cautioned that the weighting and formulas used to create rankings change frequently, often year to year. He cited the *U.S. News and World Report* rankings as an example, with new top-ranked schools each year despite the unlikelihood that the education delivered by those schools has changed appreciably.

Kallsen suggested four questions to consider when thinking about rankings:

1. Does it attempt to measure something we value?
2. What metrics are used and how are they rated?
3. Has the methodology changed?
4. Is the process transparent?

In response to a question from Regent Devine, Hanson suggested one measure that has been tracked by the Board with good success is graduation rate, but noted that different measures will be more important to different audiences and context needs to be supplied about whatever measure is at stake. Kallsen added that as part of the President's work plan, the University is

creating a public website that will provide metrics along with additional context and data in an easy to understand format.

In response to a question from Regent Lucas, Kallsen explained that the University has always been recognized as a premier research and graduate institution, but graduation rates and incoming test scores for undergraduates negatively impacted the institution's ranking in the past. As improvements have been made in undergraduate education, rankings have improved.

In response to questions from student representatives and Regents, Hanson emphasized that federal regulations like the Clery Act require reporting on safety. Balancing accountability and transparency with the potential for negative effects on rankings is never a consideration. Kallsen reported that safety as compared to other institutions is measured, but cautioned that there are very few similar institutions with high student populations in a large urban area for those comparisons.

### **UMD COLLEGE OF EDUCATION AND HUMAN SERVICE PROFESSIONS DISCUSSION AND NEXT STEPS**

Provost Hanson invited Chancellor Lendley Black and Andrea Schokker, Executive Vice Chancellor for Academic Affairs, to report on the status of teacher preparation programs at University of Minnesota Duluth (UMD) and their relationship with the Minnesota Board of Teaching (BOT), as detailed in the docket.

Black reported that UMD recently received media coverage around issues related to the suspension of teacher education programs in the College of Education and Human Services Professions. He clarified that the college contains several programs outside of education, and that only the education programs are affected by this suspension. He also explained that the suspension refers to moving the education program status from "full" to "conditional" approval while paperwork issues are resolved and program reviews completed. He expressed his commitment to resolving the issue as quickly as possible.

Schokker stated that a problem with the integrated elementary and special education program was identified in October 2014, and the college acted quickly to turn in all necessary paperwork in good faith so students would not be affected. Students were initially granted temporary licensure due to communication issues with BOT, but have since been granted full licensure. She added that UMD noticed that other education programs were not properly documented and initiated work with the Board of Teaching to bring all programs into compliance. This resulted in the widely reported suspension. Schokker emphasized that the quality of teaching is not in question; rather, the issue is that the curriculum is not properly documented with the BOT.

In response to a question from Regent Roshia, Schokker explained that inconsistencies between instructions from the Executive Director of the Board of Teaching, and the action of the Board of Teaching, led UMD to believe the problem would be resolved quickly and before any impact would be felt by students. Thus, UMD did not initiate proactive communication with students and the public at the time the problem was identified.

In response to a question from Regent Lucas, Schokker explained that the department's liaison with the BOT reported that everything was in order and necessary deadlines had been met. She noted historical communication difficulties with the BOT but also stated that an internal investigation is underway to determine exactly what went wrong.

In response to a question from Regent Devine, Schokker reported that nearly 300 students are enrolled in the college's education department, but emphasized that they will not be adversely affected by the conditional approval status.

**FUTURE FRAMEWORK FOR SUPPORTING POSTBACCALAUREATE EDUCATION,  
AND GRADUATE EDUCATION UPDATE**

Provost Hanson outlined a proposed Postbaccalaureate Education model that articulates the distinctions between graduate and professional education and invited Henning Schroeder, Vice Provost and Dean of Graduate Education, to provide an update on graduate education at the University, as detailed in the docket.

Hanson provided background information on the impetus for the proposal to realign postbaccalaureate academic programs with one of two communities: traditional graduate education where a major portion of the degree program involves research or creative activity, and professional degree programs whose graduates most often seek applied professional or practice-based employment. She explained that under the current system, graduate program definitions are unclear, often contentious, predicated on defunct terminology, or tied to PeopleSoft codes. She conveyed the importance of clearly delineating programs to bring focus to work in the graduate school, and noted that the new system is not expected to increase costs.

Schroeder reported that the research contributions of graduate students are often overlooked, and shared the stories of five early-career researchers at the University. He noted that about half of new doctorate recipients find initial employment in the business, government or non-profit sectors, and shared recent efforts by the graduate school – such as financial support for a research-based summer internship program – to prepare students for careers beyond academia.

In response to a comment by Regent Cohen, Schroeder indicated support for graduate education would be a big part of the next capital campaign.

In response to a question from Regent Devine, Schroeder shared that through outreach to the Office of Economic Development, chambers of commerce, and other business organizations, companies are beginning to understand that Ph.D. students are not only suited for careers in academia or pursuing theoretical research, but that they are skilled and trained to solve real-world problems. Provost Hanson emphasized the importance of educating the general public on the importance of graduate education.

**CONSENT REPORT**

A motion was made and seconded, and the committee unanimously recommended approval of the following, as described in the Consent Report:

- **Request for Approval of New Academic Programs**
  - Carlson School of Management (Twin Cities campus)—Create a M.S. degree in Finance
  - Carlson School of Management (Twin Cities campus)—Create a M.S. degree in Supply Chain Management
  - College of Education and Human Development (Twin Cities campus)—Create M.Ed. degrees in Sport and Exercise Science, and Sport Management
  - Law School (Twin Cities campus)—Create a S.J.D. degree
  - Law School (Twin Cities campus)—Create a L.L.M. degree in Patent Law

- College of Continuing Education (Twin Cities campus)—Create undergraduate minor in Health Services Management
- College of Continuing Education (Twin Cities campus)—Create undergraduate certificate in Health Services Management
- College of Design (Twin Cities campus)—Create graduate minor in Ecological Restoration in Landscape Architecture
- **Request for Changes to Academic Programs**
  - College of Biological Sciences (Twin Cities campus)—Discontinue Health Sciences sub-plan in B.S. degree in Biology
  - College of Design (Twin Cities campus)—Change the name of the undergraduate minor in Design to Interdisciplinary Design
  - College of Design (Twin Cities campus)—Discontinue sub-plan in Accelerated Architecture within the B.S. degree in Architecture
  - College of Education and Human Development (Twin Cities campus)—Discontinue sub-plan in Counseling and Student Personnel Psychology in the Educational Psychology Ph.D.
  - College of Education and Human Development (Twin Cities campus)—Change the name of the post-baccalaureate certificate in Emerging Leaders in Independent Colleges to Emerging Leaders in Private Colleges
  - College of Education and Human Development (Twin Cities campus)—Change the name of the sub-plan in Second Languages and Cultures Education to Second Language Education in the M.Ed. in Curriculum and Instruction and the M.Ed. in Teaching
  - College of Education and Human Development (Twin Cities campus)—Discontinue sub-plans in Sport and Exercise Science and Sport Management within the M.Ed. degree in Applied Kinesiology
  - College of Food, Agricultural, and Natural Resource Sciences (Twin Cities campus)—Change the name of the B.S. degree and accompanying minor in Fisheries and Wildlife to Fisheries, Wildlife, and Conservation Biology
  - College of Food, Agricultural, and Natural Resource Sciences (Twin Cities campus)—Change the name of the undergraduate minor in Food Systems and the Environment to Food Systems
  - College of Food, Agricultural, and Natural Resource Sciences (Twin Cities campus)—Change the name of the B.S. degree in Bioproducts Marketing and Management to Sustainable Products Business Management. Change sub-plan names from Marketing and Management to Sustainable Products Business Management, and from Residential Building Science and Technology to Building Science and Technology. Create sub-plans in Corporate Sustainability Systems, and Energy Systems
  - Medical School (Twin Cities campus)—Create sub-plan in Education in Pediatrics Across the Continuum in the M.D. degree
  - School of Public Health (Twin Cities campus)—Create sub-plan in Accelerated M.P.H. in the M.P.H. in Environmental Health

- **Request for Approval of Discontinued Academic Programs**

- School of Dentistry (Twin Cities campus)—Discontinue the B.S. in Dental Therapy

The meeting adjourned at 11:11 a.m.



**BRIAN R. STEEVES**  
**Executive Director and**  
**Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Finance Committee  
May 7, 2015**

A meeting of the Finance Committee of the Board of Regents was held on Thursday, May 7, 2015 at 9:15 a.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: David McMillan, presiding; Thomas Anderson, Richard Beeson, Michael Hsu, and Dean Johnson.

Staff present: President Eric Kaler; Chancellor Fred Wood; Vice President Scott Studham; Executive Director Brian Steeves; and Associate Vice Presidents Michael Berthelsen, Stuart Mason, Julie Tonneson, and Michael Volna.

Student Representatives present: Damien Carriere and Tyler Ebert.

**FY 2016-17 BIENNIAL BUDGET REQUEST AND  
2015 CAPITAL REQUEST UPDATE**

Regent McMillan invited Erin Dady, Special Assistant to the President, to give an update on the University's FY 2016-17 biennial budget request and 2015 capital request, as detailed in the docket.

Dady reviewed the budget request. She reminded the committee of the four projects and amounts requested. She updated the committee on the status of the request, noting what the governor, Minnesota House, and the Minnesota Senate had proposed up to that point. While the House did not fund any of the University's request, it did appropriate \$2.9 million for specific items related to the Crookston and Morris campuses. Dady expressed hope that the House would increase the appropriation amount during conference committee negotiations with the Senate. While House and Senate leadership had not yet set a target with the governor, she expected one to be set within a week.

Dady outlined the 2015 capital request. She noted that the governor increased the University's request for Higher Education Asset Preservation and Replacement (HEAPR) funds to \$70 million. Dady indicated that there is hope for a small bonding bill that could include HEAPR funding. It is also possible that additional bonding could be used to expand the capacity of the Mid-Central Research and Outreach Center to address the avian flu outbreak in Minnesota.

In response to a question from Regent Johnson, Dady agreed that the University and Minnesota State Colleges and Universities (MnSCU) have different missions. She voiced support for a cooperative rather than a competitive relationship.

In response to a question from Regent Johnson, Dady explained that the feedback she had received from members of the House on why they did not fund any of the University's request did not relate to any type of criticism or concern with the University. Most members agreed that more funds are needed for the University. President Kaler added that some members of the House felt that the higher education target set by leadership was too low. He noted that MnSCU is seen as needing more help, hence the higher allocation.

In response to a comment by Regent Beeson, Dady agreed that earmarking money for specific campuses is not a helpful practice. She added that she reiterated to legislators the established and preferred practice of allocating resources to University operations and maintenance (O&M) funding and not specific earmarks. Kaler expressed concern regarding this practice, but indicated his willingness to make exceptions for funds related to research such as avian flu. Kaler pointed out that this was an issue the Board could not anticipate when it approved the capital request, yet there is now a need for expanded facilities to serve the state. He assured the committee that the Board would have time to reflect on the additional funding if passed.

In response to a question from Regent McMillan, Dady explained that there was no support from either the House or the Senate regarding the University's request to include HEAPR-type funds in the University's base appropriation. She indicated that this might be a longer-term conversation and one that she will keep having with legislators.

### **GREEK LOAN PROGRAM**

Regent McMillan invited Fred Friswold, member of the Minnesota Greek Alumni Council (MGAC), and Sarah Harris, Managing Director, University of Minnesota Foundation Real Estate Advisors (UMFREA), to present for review the Greek Loan Program (program), as detailed in the docket.

Regent Hsu recused himself from review of the Greek Loan Program due to a potential conflict of interest. He left the meeting.

Friswold gave background on creation of the program. He explained that it stemmed from the 2012 Greek Task Force created by the president and provost. The task force found that the University was at the bottom of the Big Ten in terms of students involved in Greek life and that the physical condition of chapter houses created a barrier for fraternities and sororities. The task force directives were to improve the physical condition of facilities, identify options for facility improvement, and understand facility needs. The need is roughly \$15 to \$20 million in renovations. He added that these renovations are aimed not at luxurious upgrades, but upgrades that are needed to meet code issues and functionality of living spaces.

Harris explained that the project is appealing to UMFREA since it is a strategic priority of the University. She indicated that UMFREA has an objectivity that is appealing to the Greek organizations since it is a separate entity from the University, which some Greek organizations view with mistrust. Harris noted that UMF's strategic fund supports this type of University priority, and UMFREA has the expertise to manage the program.

The fund would start with a \$3 million pilot fund. Of the \$3 million, the University would fund \$1.5 million and an additional \$1.5 million would come from a designated-use grant from UMF. Harris stated that the objective of the loans is the safety of chapter houses, not beautification. The program will provide low-cost loans with simplified terms to incent improvements and participation by Greek organizations. Harris detailed the borrower terms, noting that the need is greater than the fund. She emphasized that the program would only continue after assessment of success and that it would use profits to fund additional loans.

In response to questions from Regent Johnson, Friswold offered that about 24 fraternities and 10 sororities are active on the Twin Cities campus. These organizations are all governed by a national or international organization. Most of the local chapters have housing corporations that oversee the chapter house. Friswold noted that the loan would be against the house and land; if the chapter were to default, the University would be able to own the house. He observed that the program could be a catalyst for fundraising for additional improvements and possible matching loans from the national or international organizations.

In response to a question from Student Representative Ebert, Harris noted that work has been done over the past year to assess the condition of the chapter houses and understand what the possible need would be. The first year of the program will have incentives, such as writing down some of the loan fees, to encourage early adopters.

In response to a question from Regent Beeson, Harris commented that the loan process would be handled through a title company and use standard industry practice. UMFREA and the title company would inspect the work being done to ensure the Greek organization is following the terms and conditions of the loan. Beeson added that in this situation, the University is the lender of last resort. He offered that Greek organizations are not able to acquire traditional loans, creating a gap for funding. This program allows the University and UMF to fill that need. He thanked Friswold and MGAC for their work.

The Greek Loan Program will return for action at a future meeting.

Regent Hsu returned to the meeting.

### **PERMANENT UNIVERSITY FUND (PUF) LANDS PRIMER**

Regent McMillan invited Associate Vice President Volna and Susan Carlson Weinberg, Director of Real Estate, to present a primer on Permanent University Fund (PUF) lands, as detailed in the docket.

McMillan opened the discussion with some perspective on what he has seen as a resident of Duluth and from his professional experience. He emphasized the important magnitude of the PUF lands – a \$530 million asset for the University – and their outsized impact on the University, with more than 20 percent of new freshmen receiving scholarships from the PUF lands fund. He added that University research has helped to develop the taconite industry and that further support for University research will be critical to continue to develop these resources.

Volna outlined a brief history of the PUF lands and noted key state statutes. He explained that the PUF lands are managed by the Minnesota Department of Natural Resources (DNR), which allocates the revenues generated by the different activities on those lands to the University. The Board invests those revenues in the University's Consolidated Endowment Fund.

Volna explained how the state forest trust land revenue and minerals management account are managed by the DNR and transferred to the University. He noted how current law distributes the mining funds into four main areas: endowed chair account, endowed fund for mineral research at the Natural Resources Research Institute (NRRI), the endowed Mesabi Range account, and the endowed scholarship fund. The 2014 impact of the endowed scholarship fund was an average scholarship of \$1,564; 1,522 resident undergraduate students or students eligible for Dream Act received scholarships, and \$2.4 million was distributed.

In response to a question from Student Representative Ebert, Weinberg noted the risk involved with returns from the PUF lands. Forest production is stable, but there is great risk with the steel industry. Currently, one of the US Steel plants will be idled in May. Weinberg added that previous downturns in steel production have affected the annual return, which in turn could affect scholarship distribution.

In response to a related question from Regent Anderson, Volna indicated that if steel proceeds decreased, there would be less new revenue added to the identified funds. However, the spending rate is set on the endowment for those funds, and the current level can be maintained regardless of PUF land performance year over year.

In response to a question from Regent Hsu, Volna stated that board policy governs investments and sets performance goals. Those goals seek to maximize the return on investments. Weinberg added that the University does seek to exchange PUF lands that are in protected areas, such as the Boundary Waters Canoe Area Wilderness, for other lands that could generate revenue. She noted that in that way, the University is seeking to maximize the revenue of the PUF lands while also considering research or outreach uses for specific lands. McMillan commented that while the timber industry is down, it is important for the University to maintain for research those lands that could increase timber sales. He noted that large piles of lean iron ore previously considered worthless could have value today through University research. In addition, copper nickel mining on PUF lands could overshadow iron ore in terms of revenue.

In response to a question from Student Representative Carrier, Weinberg asserted that the University is working with NRRI researchers to develop increased production of PUF lands, but to do so through environmentally responsible practices. President Kaler added that research around environmentally responsible practices is a core focus of MnDRIVE.

Regents Beeson and Johnson both questioned why the DNR has any role in the management of University lands when those lands were given to the University by the federal government.

### **CONSENT REPORT**

Associate Vice President Volna presented the Consent Report, as detailed in the docket:

General Contingency:

- There are no items requiring approval this period.

Purchase of Goods and Services \$1,000,000 and Over:

- To Restoration Technologies, Inc. (RTI), for an additional \$1,207,193 for 2015 Structural Repairs of Twin Cities campus parking facilities of Oak Street Parking Ramp, Washington Avenue Parking Ramp, West Bank Office Building Parking Ramp, and Church Street Garage for the period of May 18, 2015 through October 30, 2015, with contract extensions thru October 30, 2016 for Parking and Transportation Services (PTS). PTS is self-funded through parking revenue. Included in FY 2016, funds exceeding \$1.16 million have been budgeted relating to structural repairs. Future projections are based at a rate of \$600,000 per year with an opportunity to budget for additional projects, as needs arise. Vendor was selected through a competitive process.
- To Schindler Elevator for \$4,804,002 for providing Vertical Transportation Maintenance Services as needed for the period of July 1, 2015 through June 30, 2018, for the Facilities Management Department. Maintenance and operations of elevators and escalators is budgeted by a variety of organizations on the Twin Cities campus through their facilities budget. Vendor was selected through a competitive process.

A motion was made and seconded, and the committee voted unanimously to recommend approval of the Consent Report.

### **INFORMATION ITEMS**

Associate Vice President Volna and Associate Vice President Mason referred the committee to the Information Items contained in the docket:

- Quarterly Investment Advisory Committee Update
- Semi-Annual Management Report

Regent McMillan addressed the committee, noting that the committee faces unique circumstances in an odd-numbered year when the review and consideration of the operating and capital budgets take place in a condensed manner in June following action by the legislature in May. The committee will have both the capital and operating budgets for review in June, which will be a great deal of work. He asked the committee members to provide him with feedback regarding the budgets. He observed that while the process is not perfect, it is well managed.

The meeting adjourned at 11:15 a.m.

A handwritten signature in black ink that reads "Brian R. Steeves". The signature is written in a cursive, flowing style.

**BRIAN R. STEEVES**  
**Executive Director and**  
**Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Facilities & Operations Committee  
May 7, 2015**

A meeting of the Facilities & Operations Committee of the Board of Regents was held on Thursday, May 7, 2015 at 12:45 p.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: Thomas Devine, presiding, Thomas Anderson, Linda Cohen, Dean Johnson, Peggy Lucas, and Abdul Omari.

Staff present: President Eric Kaler; Chancellors Stephen Lehmkuhle and Fred Wood; Vice President Pamela Wheelock; Executive Director Brian Steeves; and Associate Vice President Michael Berthelsen.

Student Representatives present: Hannah Keil and Callie Livengood.

**SCHEMATIC DESIGN**

**A. Bee Research Laboratory – Twin Cities Campus**

A motion was made and seconded to recommend approval of the following actions:

The schematic plans for the Bee Research Laboratory, Twin Cities Campus are approved and the appropriate administrative officers authorized to proceed with the award of contracts, the development of construction documents, and construction.

Vice President Wheelock invited Suzanne Smith, Assistant Vice President for Capital Planning & Project Management, and Brian Buhr, Dean, College of Food, Agriculture, and Natural Resource Sciences (CFANS), to present the schematic plans, as detailed in the docket.

Smith explained that the project would include construction of a new facility on the east side of Gortner Avenue just south of Larpenteur Avenue in St. Paul. The project scope includes 10,500 gross square feet with laboratory space to support field research and biological science research, beekeeping and experimental equipment, maintenance and storage, and commercial-grade honey extraction. Additional outdoor space will include a beekeeping apiary, demonstrator pollinator gardens, and a 740 square foot cold storage building.

Buhr noted that the new facility will address safety and cleanliness issues present in the current facilities, and will provide the laboratory space necessary for research activities.

In response to a question from Regent Johnson, Wheelock explained that bee research would now be conducted at two new facilities, in St. Paul and at the Landscape Arboretum. Future expansion would depend upon program needs.

In response to a question from Regent Anderson, Buhr reported that the new facility better positions CFANS to secure grants and fundraising to support increased operating costs.

The committee voted unanimously to recommend approval of the schematic plans for the Bee Research Laboratory – Twin Cities Campus.

**REAL ESTATE TRANSACTION**

**A. Purchase of 120 Acres of Land, Isanti County – Cedar Creek Ecosystem Science Reserve**

A motion was made and seconded to recommend approval of the following action:

On recommendation of the President and the Vice President for University Services, the appropriate administrative officers are authorized to execute the appropriate documents providing for the following real estate transaction:

- The subject property is located adjacent to the easterly boundary of the Cedar Creek Ecosystem Science Reserve (CCESR) at approximately 249<sup>th</sup> Avenue NE and Durant Street NE in Athens Township, Isanti County. The property consists of 120 acres of vacant land.
- Basis for Request: The property will be purchased for expansion of the CCESR, providing additional opportunities for research, including potential “sandy soil” crop research, as well as for protection of the CCESR boundaries and for outreach.
- Detail of Transaction: The purchase price will be \$228,500, paid in cash at closing. The closing is scheduled to occur on or after May 11, 2015.

In response to a question from Regent Lucas, Vice President Wheelock invited David Tilman, Director of the Cedar Creek Ecosystem Science Reserve, to share background information on the reserve. Tilman noted that Cedar Creek is a global leader in classic ecological research and one of the most intensely studied ecological communities. He commented that this is the first opportunity in 40 years to protect the boundaries of the reserve, which is particularly important since the surrounding area is being fully developed for housing.

The committee voted unanimously to recommend approval of the real estate transaction for the purchase of 120 acres in Isanti County at the Cedar Creek Ecosystem Science Reserve.

**GREEN LINE O&M ADDENDUM**

Vice President Wheelock introduced Leslie Krueger, Chief of Staff, University Services; Ross Allanson, Director of Parking and Transportation Services; and Sandra Cullen, Assistant Director of Parking and Transportation Services to provide an overview of the first year of light rail transit operations and present for review and action a resolution related to the operating and maintenance addendum to the agreement for the Central Corridor light rail transit project through the Twin Cities campus, as detailed in the docket.

Allanson shared that ridership on the Green Line has exceeded overall expectations, with student UPass purchases up 6.3 percent, and faculty and staff MetroPass purchases up 12.3 percent. He reported that on average, 27 percent of Viking football game attendees and 11 percent of Gopher football game attendees utilized light rail. Cullen outlined several items that have been or are being implemented by the Met Council to improve the functionality of the Washington Avenue Mall for pedestrians and bicyclists, including reduced signal length, signal

priority for pedestrians after trains clear the intersection, and the installation of detection technology for bicycles waiting to cross Washington Avenue.

Krueger reported that during the first year of operation, quarterly testing showed that the Met Council was unable to meet the Electromagnetic Interference (EMI) performance standards agreed upon in the operations and maintenance addendum approved by the Board in May 2014. She indicated that the source of the performance problems is debris entering the EMI mitigation boxes; the Met Council is pursuing a permanent solution. Krueger explained that the administration is requesting authorization to delay, for a second year, the execution of a written agreement with the Met Council to permanently relax a limited number of Vibration and EMI performance standards until the council can implement an engineering solution to address the EMI mitigation system's performance issues.

In response to a question from Regent Lucas, Krueger described the location of light rail along Washington Avenue as a campus asset that has transformed the street from a busy vehicular throughway into a much more bike and pedestrian friendly environment connecting campus buildings north and south of Washington Avenue. Wheelock added that finding alternative routes for vehicle traffic through and around campus continues to be an issue.

In response to a question from Regent Johnson, Allanson noted the long tradition of tailgating and familiarity with campus as possible reasons that Gopher football fans used light rail less than Viking fans did.

In response to a question from Regent Anderson, Wheelock invited Dan Soler, Director, Transit Systems Design and Construction, Metro Transit to comment. Soler explained that there are two ways to ensure the mitigation boxes do not deteriorate over time: finding a solution to keep debris from entering the boxes, and finding a way to keep the rail electrically isolated using masking.

A motion was made and seconded, and the committee voted unanimously to recommend approval of the resolution.

### **THE UNIVERSITY'S HOUSING STRATEGY**

Vice President Wheelock and Robert McMaster, Vice Provost and Dean of Undergraduate Education, presented a report and recommendations on Twin Cities student housing strategy, as detailed in the docket.

McMaster reminded the committee of the positive impact on-campus housing has on student success, including higher GPAs, increased retention and graduation rates, stronger institutional affinity, and feelings of safety and security. He also noted that it is a significant factor in school selection.

Wheelock emphasized the belief that all student housing, regardless of University or private ownership, should be safe and well-managed, affordable, convenient, and supportive. She noted that the University's decision to allow the private market to dictate development of additional off-campus housing has removed the University from the housing experience for most non-freshman students.

McMaster outlined a new housing strategy framework that suggests continuing supportive services into the second and third year, gradually declining as students move through their University experience. Wheelock emphasized the high quality of the University's first-year experience and suggested that a formalized second-year experience, in partnership with non-

University housing providers, would combine the proven support services offered by the University with the type of housing students want and the market already provides.

Wheelock also proposed retaining residential housing on the site of the Superblock, and identified reinvestment in Superblock dormitories and dining facilities as a near-term priority along with piloting a second-year experience program.

In response to questions from Regent Johnson, Wheelock invited Laurie McLaughlin, director of housing and residential life, to offer comments. Wheelock and McLaughlin explained that over the past five to ten years, all first-year students who wanted housing were offered space. Based on the application date, students are notified if they may be assigned to expanded housing space.

In response to a comment by Regent Omari, McLaughlin explained that students already living on campus are given priority to re-apply for a second year of on-campus housing. She acknowledged that it might be beneficial to extend that opportunity first to students that did not live on campus during their first year to extend the benefits of on-campus housing to a larger population of students.

In response to a question from Student Representative Livengood, McLaughlin noted that management of private, off-campus apartments are pressuring students as early as September and October to sign contracts for apartments for the next school year. McLaughlin indicated that Housing and Residential Life might move the re-application process for on-campus housing to the fall so students have a chance to re-apply before they have made a commitment to off-campus housing.

In response to a question from Regent Anderson, McMaster suggested that all second-year students interested in on-campus housing could be accommodated in existing beds, though University housing would no longer be able to accommodate any upperclassmen or transfer students.

In response to questions and comments by Regents, President Kaler suggested that at any one time during renovations, alternate housing would be required for up to one quarter of students living in the Superblock.

The meeting adjourned at 2:45 p.m.



**BRIAN R. STEEVES**  
**Executive Director**  
**and Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Faculty & Staff Affairs Committee  
May 7, 2015**

A meeting of the Faculty & Staff Affairs Committee of the Board of Regents was held on Thursday, May 7, 2015 at 12:45 p.m. in the East Committee Room, 600 McNamara Alumni Center.

Regents present: David McMillan, presiding; Richard Beeson, Michael Hsu, and Darrin Rosha.

Staff present: Chancellors Lendley Black and Jacqueline Johnson; Senior Vice President and Provost Karen Hanson; Vice President Kathryn Brown; and Executive Director Brian Steeves.

Student Representatives present: Emily Caldis and Damien Carriere.

**ANNUAL PROMOTION/TENURE RECOMMENDATIONS  
CONTINUOUS APPOINTMENTS: ANNUAL RECOMMENDATIONS**

Vice President Brown invited Senior Vice President and Provost Hanson and Vice Provost Allen Levine to present the annual promotion and tenure recommendations and the annual recommendations for continuous appointments, as detailed in the docket.

Hanson defined regular faculty and contract faculty, outlining the differences between the two, and walked through the basic principles of tenure and promotion and the review process. She noted that 146 regular faculty were recommended for tenure and/or promotion. This year's cohort had a success rate of 73 percent.

In response to a question from Regent Beeson, Hanson agreed that the initial hiring decision is a critical first step in ensuring high performance within the faculty. She noted that thinking has shifted away from hiring to fill an opening to hiring the best possible person who will succeed in a given field or discipline. A key evaluation at time of hire is a candidate's potential to achieve tenure within six years. Levine added that a candidate has already been through a rigorous graduate school experience and often two or three post-doctoral positions before they are seriously considered for a tenure track position.

In response to a question from Student Representative Carriere, Hanson agreed that retention of minority and female faculty members is a problem across higher education as a whole and at the University. She explained that Levine is overseeing how those faculty members are able to build their careers. She stated that her office works with search committees to ensure diverse applicant pools.

In response to a related question from Regent Rosha, Hanson noted that gains have been made in attracting and retaining diverse and female faculty members in fields historically dominated by men. However, some fields continue to struggle. Hanson stated that some fields have a higher percentage of females who enter than achieve tenure, causing concern that those pipelines are not successful. She mentioned the Women's Faculty Cabinet's work and that their recommendations are being pursued. Levine noted that during his time as dean of the College of Food, Agricultural and Natural Resource Sciences, women became roughly 65 percent of the faculty; similar trends are being seen across the University.

In response to a question from Regent Hsu, Hanson explained that the University does not yet have good data on why faculty members leave, but is working on a series of exit interviews for those who do. Brown added that five departure factors emerged from the Employee Engagement Survey, but none had to do with money. She noted that work would continue on leadership development for faculty members and for faculty who serve as department chairs. She suggested that increased leadership development, especially of department chairs, would help improve the quality of the employee environment and increase retention.

In response to a question from Regent Hsu, Hanson described how each unit thinks about replacing the large number of faculty members who are retiring soon. She indicated that for some units, a faculty member may have a special focus that is less popular today than it used to be. In that case, the unit has to consider whether to replace that specific expertise or look at a change in focus. Hanson added that units also consider where their field is going and try to hire someone who aligns with that direction.

In response to a question from Regent Rosha, Hanson pointed out that teaching is a key part of the tenure review process. Each candidate has all of the student evaluation data as part of their record. Many units also solicit a random sample of students to write letters evaluating the faculty member. Hanson additionally noted that textbooks, teaching materials, and other similar products written by the faculty member are included in their evaluation. Levine emphasized that a teaching statement is included in the faculty member's dossier and is heavily considered by the committee.

A motion was made and seconded, and the committee voted unanimously to recommend approval of the annual promotion and tenure recommendations of regular faculty, the annual promotion and tenure recommendations of contract faculty, and the continuous appointment annual recommendations, as presented in the docket materials.

Hanson introduced five newly tenured and/or promoted faculty members and their areas of focus. Each professor briefly addressed the committee regarding their research interests and work with students:

1. Professor Jay Austin, Department of Physics, UMD, coastal physical oceanography and limnology.
2. Associate Professor Cawo Abdi, Department of Sociology, UMTC, educational attainment and school choices of new migrants.
3. Associate Professor Jason Hill, Department of Bioproducts and Biosystems Engineering, UMTC, bioenergy, food systems, energy systems, life cycle assessment and climate change.
4. Associate Professor Jasmine Foo, School of Mathematics, UMTC, mathematical models of cancer evolution.
5. Associate Professor Hong-Ngoc Ba (Ruby) Nguyen, Department of Epidemiology and Community Health, UMTC, maternal, child and family health.

A lively discussion ensued around the experiences of each faculty member leading up to their tenure and promotion.

### **ANNUAL REPORT ON COMPENSATION**

Regent McMillan invited Vice President Brown and Patti Dion, Director of Employee Relations and Compensation, to present the annual report on compensation, as detailed in the docket.

Brown described the compensation policy, highlighting the goals of compensation planning. Brown explained how the University defines total compensation, outlining the six components. She reported that salary and fringe are the majority of total spending, accounting for 60 percent of non-sponsored funds. She detailed the trends affecting compensation costs, noting that the total number of employees, the cost of each element of compensation, and the market

in which the employee is paid all impact costs. Brown reported that overall administrative headcount was down 200 positions versus the high point in fall of 2010.

Dion reviewed benchmarking to comparable peer institutions by campus for the Twin Cities, Duluth, Morris, and Crookston campuses. She told the committee that base salary is the best peer comparison measure since other types of compensation can vary in definition and type. She noted that cost of living accounts for some difference in pay with peers. She reminded the committee that the Job Family Study is setting pay ranges and will help establish clearer compensation models for the University.

In response to a question from Regent Beeson, Brown explained that OHR is starting to look at benchmarks for total compensation against peers. She reiterated the difficulty of that type of analysis given the variation in what is considered in total compensation across institutions.

In response to a comment from Beeson, Dion agreed that paying above market for the best talent is an ongoing conversation. She noted that the value of components for total compensation sometimes play a larger role over base salary alone in attracting individuals.

In response to a question from Regent Rosha, Brown noted she was unsure how many of the 200 employees whose administrative positions were removed remain with the University. She offered that some of the positions were not actually administrative roles and may have been reclassified through the Job Family Study.

#### **CONSENT REPORT**

Vice President Brown presented for review and action the Consent Report, which included the following items:

- Appointment of Dr. Bart Finzel as Vice Chancellor for Academic Affairs and Dean at the University of Minnesota Morris, effective June 15, 2015.
- Conferral of tenure for six outside hires.
- Appointment of Susan Campbell and Tom Martin to the Minnesota Landscape Arboretum Board for three-year terms, commencing July 2015.

A motion was made and seconded and the committee voted unanimously to recommend approval of the Consent Report.

#### **INFORMATION ITEMS**

Vice President Brown referred the committee to the information items contained in the docket materials, which included personnel highlights, University highlights, and faculty and staff activities and awards.

The meeting adjourned at 2:45 p.m.



**BRIAN R. STEEVES**  
**Executive Director and**  
**Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Work Session**

**May 7, 2015**

A work session of the Board of Regents of the University of Minnesota was held on Thursday, May 7, 2015 at 3:00 p.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Richard Beeson, presiding; Thomas Anderson, Linda Cohen, Thomas Devine, Michael Hsu, Dean Johnson, Peggy Lucas, David McMillian, Abdul Omari, and Darrin Rosh. Patricia Simmons participated by phone.

Staff present: President Eric Kaler; Chancellors Lendley Black, Jacqueline Johnson, Stephen Lehmkuhle, and Fred Wood; Senior Vice President and Provost Karen Hanson; Vice Presidents Kathy Brown, Scott Studham, and Pamela Wheelock; General Counsel William Donohue; Executive Director Brian Steeves; and Associate Vice Presidents Gail Klatt and Michael Volna.

Chair Beeson provided a brief overview of the progress card concept, explaining that the purpose of the tool is to create a framework that will drive performance and support Board oversight. He stated that for the Board to fulfill its role as steward of the University, it is important to set measurable, strategic goals and transparently demonstrate progress toward those goals. The progress card would be a frequent point of reference that would inform the work of the Board, helping to focus on factors that have the greatest impact on the success of the University.

Beeson invited President Kaler to comment on the tool. Kaler stated that this is an ideal time for such a tool, observing that things cannot change if they are not measured. He expressed hope that the group would identify aggressive, though not impossible, goals to guide future efforts.

Beeson invited Brian Steeves, Executive Director and Corporate Secretary, to provide background and context related to the progress card. Steeves stated that a progress card helps unify a governing board and president around a small number of measurable, strategic goals that align the direction of the institution. He explained that goals help drive performance, crystalize thinking, and shape the future of an institution. They are especially important for a public board, since they provide a measure of transparency and help demonstrate priorities.

Steeves presented examples of similar scorecards or progress cards used by peer institutions, particularly those within the Big Ten conference. He cautioned that these tools have not yet matured to a point where there are necessarily best practices. Steeves summarized the strengths in these examples, noting that the best tools have a limited number of specific goals, are clear and easy to understand, and have an established baseline for future comparison. Weaknesses include lacking year-to-year trend measurements, too many goals or goals that were difficult to understand, and goals that were not ambitious enough.

Beeson reminded the Board that the purpose of the progress card is to identify the Board's major goals, then let the administration determine how those goals will be met. He invited members of the Board to share their comments, observations, and ideas, acknowledging that there may be missing factors. A lengthy discussion ensued in which several categories of feedback emerged:

- The need to link the goals of the progress card to other efforts or measures currently in place at the University, such as the Twin Cities strategic plan and accountability report.
- The desire for specific measures, such as ACT or SAT scores, or graduation rates.
- A way to track engagement with the broader community, including donors, industry partners, alumni, and the legislature.
- Caution about what is measured and how:
  - Do not be too detailed; better to have bigger, broader goals
  - Fewer in number
  - Do not try to quantify everything
  - Do not set goals for things outside the institution's control
- Engagement of the system campuses
  - Specific goals for each of the system campuses
  - Broader, universal goals for the whole institution
- Need for some measure of diversity
  - Specific goal for that, or measured through reach goals?
  - Cautious of laws prohibiting quotas

Beeson invited Lincoln Kallsen, Director of Institutional Analysis, to provide some insight into the progress card. Kallsen encouraged the Board to consider the following factors as they determine the goals and variables of the progress card:

- Establish a common understanding of what the metrics actually represent and determine the purpose of looking at each measure. Consider the outcome each measure hopes to achieve.
- Consider how fast the metrics can reasonably change and evaluate the natural limit of each goal.
- Observe how the measures interact.

The meeting adjourned at 3:59 p.m.

**BRIAN R. STEEVES**



**Executive Director  
and Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Public Forum on Human Subjects Research**

**May 7, 2015**

A public forum was held by the Board of Regents of the University of Minnesota on Thursday, May 7, 2015 at 4:30 p.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Richard Beeson, presiding; Thomas Anderson, Linda Cohen, Thomas Devine, Michael Hsu, Dean Johnson, Peggy Lucas, David McMillian, Abdul Omari, Darrin Rosha. Patricia Simmons participated by phone.

Staff present: President Eric Kaler; Chancellors Lendley Black, Jacqueline Johnson, Stephen Lehmkuhle, and Fred Wood; Senior Vice President and Provost Karen Hanson; Vice Presidents Katrice Albert, Kathryn Brown, Brian Herman, R. Scott Studham, and Pam Wheelock; General Counsel William Donohue; Executive Director Brian Steeves; and Associate Vice Presidents Gail Klatt and Michael Volna.

Regent Beeson welcomed those in attendance and reiterated the Board's commitment to improving human subjects research at the University. He reviewed the forum procedures and stated that the Board of Regents would take action on the implementation plan at its June 12, 2015 meeting.

The following individuals addressed the Board:

**David Thoen – Clinical Trial Participant**

Thoen described the treatment he received for Type 1 Diabetes and related hypoglycemia at the Schulze Diabetes Institute. He explained that his enrollment in a clinical trial for islet cell transplant changed his life and the life of his family.

**Dr. Joseph Neglia – Chair, Department of Pediatric Hematology/Oncology**

Neglia read excerpts from an open letter from faculty members at the University of Minnesota Medical School. The letter provided support for continued clinical research trials and stated the need for careful risks within an environment of oversight and transparency. Neglia stated his confidence in University leadership in addressing the issues of human subjects research.

**Nan Dixon – Clinical Lab Technician**

Dixon explained that she is the mother of a child with a serious psychotic illness who was diagnosed and continues to be treated by the University's psychiatric team. She stated that she and her family have always felt involved in treatment decisions, and have been well informed at each step. She advocated for continued treatments involving human subjects.

**John Wuygant – Professor, School of Physics and Astronomy**

Wuygant described the treatment his wife received at the University for D Cell Lymphoma, explaining that the bone marrow transplants she received saved her life. He also stated that he has two children who have benefitted from the care of the psychiatric team and Dr. Charles Schultz. He highlighted the First Episode parent group, which he stated helps facilitate dialogue between parents of patients and clinicians.

**William Messing – Professor, Department of Mathematics**

Messing stated that he was impressed by the statement and questions of a young student at the Academic Health Center town hall forum on human subjects research, held earlier in the week. He argued that the actions of the administration toward certain faculty members suggest to him that academic freedom is not valued at the University.

**Naomi Scheman – Professor, Department of Philosophy**

Scheman, a member of the Implementation Team, expressed hope that the team will fulfill the role with which it was charged. She observed the marginalization and criticism of Carl Elliot and Leigh Turner, adding that without them, the University would not be addressing the current issues. She emphasized the importance of integrity, honesty, and ethics in all research. Scheman urged the Board to acknowledge the mistakes that were made in the past.

**Carl Elliott – Professor, Center for Bioethics**

Elliott stated that he has filed over a dozen complaints to various University offices about human subjects research, all of which have been dismissed. He described a similar situation experienced by Robert Huber, noting that it took the University 16 months to investigate Huber's claims, which were later dismissed. Elliott stated his belief that fear guides the decisions of University departments.

**William Gleason – Retired Faculty, Medical School**

Gleason stated his displeasure that there is no opportunity for an open dialogue with the Board. He emphasized his disappointment in the lack of action by the Board and the administration. He argued that an honest investigation cannot occur if a team is led by the same people who made the mistakes in the past.

**Leigh Turner – Associate Professor, Center for Bioethics**

Turner cited the results of a report by the Legislative Auditor regarding the Dan Markingson matter. He claimed that President Kaler made false statements in his reply to that report, and expressed his frustration that Kaler is not taking responsibility for the situation. Turner stated his belief that the Regents are also to blame for not holding Kaler accountable.

**Kaz Neslon – Assistant Professor, Department of Psychiatry**

Nelson expressed pride in the education she received from the University. She stated that she and her colleagues are engaged in a process of self-reflection, and they hope to learn from the lessons of the Dan Markingson case. She emphasized that the knowledge obtained through clinical research is crucial.

**Richelle Moen – Assistant Professor, Department of Psychiatry**

Moen explained that she works with patients and families of underserved populations. She stated her belief that sound scientific research increases knowledge of mental illness, and helps decrease the pain and suffering associated with it. She described the First Episode Psychosis program, which provides a continuum of care to patients and support to their families.

**Niki Gjere – Ph.D. Candidate, School of Nursing**

Gjere explained that she was a nurse when Dan Markingson was in the University's care, and that she directly objected to his commitment. She expressed the importance of listening to nurses when they speak out. She stated that the Regents have an important role and that she believes is imperative that they know all the facts.

**Craig Weinert – Associate Professor, Department of Medicine**

Weinert explained that the patients he treats in the pulmonary and critical care unit are gravely ill and he does not always have the time to engage in a drawn-out process of consent. He stated that he often has to make an immediate decision about life and death on behalf of his patients. He expressed his concerns that new measures put in place will prevent patients like his from receiving potentially lifesaving treatments.

**Arne Carlson – Former Governor, State of Minnesota**

Carlson stated his belief that a weak oversight system invites management mistakes, and described the Regents as being merely an extension of the Office of the President. He expressed his concern that the considerations of major pharmaceutical companies have become more important than a commitment to the mission and values of the University. He accused the Regents of abandoning their responsibility.

**Mike Howard – Community Member**

Howard noted that it has been 11 years since Dan Markingson died. He expressed his belief that the University considers itself above reproach and that it needs to change the way it handles procedures for dealing with complaints from individuals.

**Colleen Traxler – Community Member**

Traxler stated that she has two children who have benefited from the University’s medical care. She explained that one son with marijuana-induced psychosis was treated by Dr. Charles Schultz and his team. She described how the care team helped her family understand her son’s diagnosis and identify the steps they should take moving forward. She cited several groups for parents and families that help support each other through difficult times.

**Kathy Swanson – Community Member**

Swanson stated that she believes the message at the University is that no one should question the University or they will suffer retribution. She cited the passing of Dan’s Law, noting that the state recognized problems and took steps correct those problems. She noted that it is wrong to create a plan of corrective action without talking to other victims.

**Victoria Anderson (speaking for Teri Caraway) – Community Member**

Caraway detailed her past struggles with alcohol and substance abuse. She accused the University of providing improper treatment while she was in its care, alleging that she was locked away and not allowed to speak to her family.

**Patrice Nerad – Community Member**

Nerad stated her belief that the University is operating at a low level of functionality. She suggested that the University does not learn from its mistakes and suffers from a severe lack of oversight. She suggested some form of external monitoring.

**Nancy Raymond – Professor, Department of Psychiatry**

Raymond described how her brother suffered from many negative side effects of early medications used to treat schizophrenia. She explained that newer forms of medication have helped her brother become a higher functioning member of the family. She stated that these newer, more effective treatments would not be possible without clinical trials.

The meeting adjourned at 5:39 p.m.



**BRIAN R. STEEVES**  
**Executive Director**  
**and Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents  
May 8, 2015**

A meeting of the Board of Regents of the University of Minnesota was held on Friday, May 8, 2015 at 8:45 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Richard Beeson, presiding; Thomas Anderson, Laura Brod, Linda Cohen, Thomas Devine, Michael Hsu, Dean Johnson, Peggy Lucas, David McMillian, Abdul Omari, Darrin Rosha. Patricia Simmons participated by phone.

Staff present: President Eric Kaler; Chancellors Lendley Black, Jacqueline Johnson, Stephen Lehmkuhle, and Fred Wood; Senior Vice President and Provost Karen Hanson; Vice Presidents Katrice Albert, Kathy Brown, Brian Herman, Scott Studham, and Pamela Wheelock; Executive Director Brian Steeves; and Associate Vice Presidents Gail Klatt and Michael Volna.

**RECOGNITIONS**

**DISTINGUISHED McKNIGHT UNIVERSITY PROFESSORS**

Recognition was given to the 2015 Distinguished McKnight University Professorship award recipients. This award honors and rewards the highest-achieving faculty at the University of Minnesota who recently attained full professor status. The recipients are:

- George E. Heimpel, Professor, Entomology
- Alexandra B. Klass, Professor, Law
- Jean O'Brien, Professor, History
- Frank J. Symons, Professor, Educational Psychology
- Jakub Tolar, Professor, Pediatrics

**NATIONAL ACADEMY MEMBERS & OTHER MAJOR FACULTY AWARDS**

The University actively promotes distinguished faculty for induction into national academies, typically the highest honor granted to faculty in their respective disciplines. The national academies recognized by the Board of Regents are the American Academy of Arts and Sciences, the Institute of Medicine, the National Academy of Engineering, the National Academy of Sciences, and the American Philosophical Society.

**National Academies**

- Michael Tsapatsis, Professor and Amundson Chair, Mechanical Engineering and Materials Science (National Academy of Engineering)
- Harry T. Orr, Director, Institute of Translational Neuroscience; Professor, Department of Laboratory Medicine and Pathology (Institute of Medicine)
- Dante Cicchetti, McKnight Presidential Chair; William Harris Professor of Child Psychology and Psychiatry (American Academy of Arts and Sciences)
- Allen F. Isaacman, Professor of History (American Academy of Arts and Sciences)

- Donald G. Truhlar, Regents Professor of Chemistry (American Academy of Arts and Sciences)

**Other Major Faculty Awards**

- Tim Kehoe, Professor, Economics (Guggenheim Foundation Fellowship)
- Matthew Canepa, Associate Professor, Art History (Guggenheim Foundation Fellowship)
- Elizabeth Wilson, Associate Professor, Humphrey School of Public Affairs (Andrew Carnegie Fellowship)

**ACADEMY OF DISTINGUISHED TEACHERS**

**Horace T. Morse-University of Minnesota Alumni Association Awards for Outstanding Contributions to Undergraduate Education**

This award recognizes faculty members and instructional academic professionals for excellence in contributing directly and indirectly to student learning through teaching, research, and creative activities; advising; academic program development; and educational leadership.

- Sarah Buchanan, Associate Professor of French, Division of the Humanities, University of Minnesota Morris
- Charles Randall Fletcher, Associate Professor, Psychology, College of Liberal Arts
- A. Peter Hilger, Co-Faculty Director and Instructor, Construction and Facility Management, College of Continuing Education
- Rashné Jehangir, Associate Professor, Postsecondary Teaching and Learning, College of Education and Human Development
- Frank M. Kelso, Teaching Professor, Mechanical Engineering, College of Science and Engineering
- Oliver Nicholson, Associate Professor, Classical and Near Eastern Studies, College of Liberal Arts
- Ted M. Pappenfus, Associate Professor of Chemistry, Division of Science and Mathematics, University of Minnesota Morris
- R. Lee Penn, Associate Professor, Chemistry, College of Science and Engineering

**Awards for Outstanding Contributions to Postbaccalaureate, Graduate & Professional Education**

This award recognizes faculty members for excellence in instruction; instructional program development; intellectual distinction; advising and mentoring; and involvement of students in research, scholarship, and professional development.

- Lydia Artymiw, Professor, Music, College of Liberal Arts
- Philippe Buhlmann, Professor, Chemistry, College of Science and Engineering
- John P. Campbell, Professor, Psychology, College of Liberal Arts
- Paul W. Glewwe, Professor, Applied Economics, College of Food, Agricultural and Natural Resource Sciences
- David L. Kohlstedt, Professor, Earth Sciences, College of Science and Engineering
- Shashi Shekhar, Professor, Computer Science and Engineering, College of Science and Engineering
- Diane J. Tedick, Associate Professor, Curriculum and Instruction, College of Education and Human Development
- Ezgi Tiryaki, Associate Professor, Neurology, Medical School

### **JOHN TATE AWARD FOR EXCELLENCE IN UNDERGRADUATE ADVISING**

Recognition was given to the 2015 recipients of the John Tate Award for Excellence in Undergraduate Advising. The Tate Award serves to recognize and reward high-quality academic advising. It calls attention to the contribution academic advising provides in helping students formulate and achieve intellectual, career, and personal goals. The recipients are:

- Jess Larson, Professor, Studio Arts/Humanities, University of Minnesota Morris
- Chris Leighton, Distinguished McKnight University Professor, Chemical Engineering and Materials Science, College of Science and Engineering
- Becky Mooney, Senior Academic Adviser, Department of Psychology, College of Liberal Arts
- Les Opatz, Assistant Director of Advising, Student Services, College of Liberal Arts

### **JOSIE R. JOHNSON AWARD FOR HUMAN RIGHTS AND SOCIAL JUSTICE**

Recognition was given to the 2015 recipients of the Josie R. Johnson Award for Human Rights and Social Justice. The award was established in honor of Dr. Josie R. Johnson in recognition of her lifelong contributions to human rights and social justice. The award honors University faculty, staff, and students who, through their principles and practices, exemplify a standard of excellence in creating respectful and inclusive living, learning, and working environments. The recipients are:

- Teddie Potter, Clinical Associate Professor, School of Nursing (Faculty/Staff Award)
- Uzoma Abakporo, Master of Public Health Administration & Policy, School of Public Health (Student Award)

### **OUTSTANDING COMMUNITY SERVICE AWARD**

Recognition was given to four individuals from the University community for their significant contributions to improving the quality of life and the well-being of society. The 2015 recipients of the Outstanding Community Service Award are:

- David Benson, Bigelow, MN (Community Partner)
- Laurel Hirt, Coordinator, Community Service-Learning Center, College of Liberal Arts (Staff Award)
- Ashley Landers, Ph.D. Student, Family Social Science, College of Education and Human Development (Student Award)
- Cheryl Robertson, Associate Professor, School of Nursing (Faculty Award)

### **PRESIDENT'S COMMUNITY-ENGAGED SCHOLAR AWARD**

The University of Minnesota President's Community-Engaged Scholar Award recognizes one faculty member or professional and administrative employee annually for exemplary engaged scholarship in his/her field of inquiry. Kathleen Call, Professor, School of Public Health was recognized as the 2015 recipient for a longstanding academic career that embodies the University's definition of public engagement.

### **NATIONAL SCHOLARSHIP RECIPIENTS**

Recognition was given to the following recipients of national scholarships:

### **Beinecke Scholarship**

Established in 1971, the Beinecke Scholarship Program provides scholarships for the graduate education of young men and women of exceptional promise. The program seeks to encourage and enable highly motivated students to pursue opportunities available to them and to be courageous in the selection of a graduate course of study in the arts, humanities and social sciences.

- Edward Chappell, undergraduate in English and history (honors program), College of Liberal Arts

### **Churchill Scholarship**

The Winston Churchill Foundation of the United States was founded in 1959 to offer American students of exceptional ability and achievement in the sciences, engineering, and mathematics the opportunity to pursue graduate studies at Cambridge. Fourteen seniors from the top colleges and research universities in the United States are selected as Churchill Scholars each year.

- Maxwell Shinn, undergraduate in neuroscience and mathematics (honors program), College of Biological Sciences, College of Science & Engineering

### **Goldwater Scholarship**

Congress established the Barry M. Goldwater Scholarship and Excellence in Education Program in 1986. The prestigious scholarship is awarded to students who intend to pursue research-oriented careers in mathematics, the natural sciences, and engineering.

- Nathan Klein, undergraduate in chemistry and mathematics, College of Science & Engineering
- John O'Leary, undergraduate in computer science, College of Science & Engineering
- Andrew Senger, undergraduate in mathematics, College of Science & Engineering
- Sammy Shaker, undergraduate in chemistry and mathematics, College of Science & Engineering

### **Udall Scholarship**

Established by Congress in 1992, the Udall Foundation is dedicated to educating a new generation of Americans to preserve and protect their national heritage through scholarship, fellowship, and internship programs focused on environmental and Native American issues.

- Alexandra Johnson, undergraduate in American Indian studies (honors program), College of Liberal Arts
- Maria Lee, undergraduate in geography, minors in outdoor recreation and education, and park and protected area management (honors program), College of Liberal Arts, College of Food, Agriculture & Natural Resource Sciences

## **PRESIDENT'S AWARD FOR OUTSTANDING SERVICE**

The President's Award for Outstanding Service was established in 1997 to recognize faculty and staff who have provided exceptional service to the University. The award is presented each year in the spring and honors active or retired faculty or staff who have gone well beyond their

regular duties and have demonstrated an extraordinary commitment to the University community. The 2015 recipients are:

- Mary Cannedy-Clarke, Associate Administrator, University of Minnesota Medical School Duluth
- Gary Christenson, Medical Director and Chief Medical Officer, Boynton Health Services, Office for Student Affairs
- Kim Dockter, Senior Director of External Relations, College of Science and Engineering
- Jennifer Franko, Executive Secretary, Department of Postsecondary Teaching and Learning, College of Education and Human Development
- Gregory Hestness, Assistant Vice President for Public Safety and Chief of the University of Minnesota Police Department, University Services
- Aileen Lively, Senior Lead Business Analyst, Academic Support Resources, Office of the Senior Vice President for Academic Affairs and Provost
- Willard Miller Jr., Professor Emeritus, School of Mathematics, College of Science and Engineering
- Ann Pflaum, University of Minnesota Historian, University Relations
- Robert Seybold, Senior Psychologist, University Counseling and Consulting Services, Office for Student Affairs
- Rafaél Tarrago, Librarian, Iberian, Ibero-American and Chicano/Latino Studies, History and Political Science, University Libraries
- Suzanne Thorpe, Associate Director for Faculty Research and Instructional Services and Professor of Legal Research Instruction, Law School

#### **NCAA CHAMPIONS**

Recognition was given to the following student-athletes and teams for capturing a 2015 NCAA championship:

- Kierra Smith, Women's Swimming and Diving, 200 Meter Breast Stroke, University of Minnesota-Twin Cities – Kelly Kremer, Head Coach
- Yu Zhou, Women's Swimming and Diving, 3 Meter Dive & NCAA Diver of the Year, University of Minnesota-Twin Cities – Wenbo Chen, Diving Coach
- Luca Wieland, Men's Indoor Track & Field, Heptathlon, University of Minnesota-Twin Cities – Steve Plasencia, Head Coach
- Women's Hockey, University of Minnesota-Twin Cities – Brad Frost, Head Coach

#### **APPROVAL OF MINUTES**

A motion was made and seconded, and the Board of Regents voted unanimously to approve the minutes of the following meetings:

Board of Regents – March 27, 2015

#### **REPORT OF THE PRESIDENT**

President Kaler highlighted accomplishments of each system campus, noting his visits to each campus within the last year. He noted that the Enterprise Systems Upgrade Program has been fully implemented with no major incidents. He pointed out several positive trends in University applications, enrollment, and the incoming classes of new freshman. Kaler reported on the Six Presidents event, which brought him together with the past five presidents of the University.

Kaler also focused on some of the challenges facing the University and the community at large. He addressed the avian flu outbreak, noting that the College of Veterinary Medicine is providing support in efforts to contain the outbreak. He mentioned that the Implementation Team continues its work to create a plan that will address previous recommendations for improvements in human subjects research. He also emphasized the importance of working as a community to address the issues of sexual assault on campus.

### **REPORT OF THE CHAIR**

Regent Beeson noted several events that have recently occurred on campus, including the dedication of Bruininks Hall and the Six Presidents event, and commented on the many upcoming commencements. He spoke briefly about the public forum on human subjects research held on Thursday and reiterated the Board's commitment to improvement. Beeson explained the process by which new Board leadership will be nominated and elected, and stated that a public forum will be held on June 12, 2015 to receive input on the FY 2016 budget.

### **RECEIVE AND FILE REPORTS**

Chair Beeson noted the receipt and filing of the Annual Review of the President's Delegations.

### **CONSENT REPORT**

Chair Beeson presented for action the Consent Report as described in the docket materials, including:

- Summary of Gifts through March 31, 2015.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the Consent Report.

### **SHARED GOVERNANCE: THE ROLE OF FACULTY ATHLETICS REPRESENTATIVES IN OVERSIGHT**

Regent Beeson invited President Kaler to provide an introduction to the presentation. Kaler explained that the Faculty Athletics Representatives (FARs) are in place to provide oversight and promote the welfare of student-athletes. He introduced FARs Emily Hoover, Professor of Horticultural Science, and Perry Leo, Professor of Aerospace Engineering and Mechanics.

Leo explained some of the necessary qualities of an individual in the role of FAR. He highlighted the importance of strong communication skills, especially when working with many individuals and groups within the University, the Big Ten, and the NCAA. Hoover noted that a FAR must be highly visible but not intrusive. She explained that she and Leo are often tasked with making difficult and unpopular decisions, noting that people often approach decision making with the same passion they bring to their support of Gopher athletics. She added that FARs need to make calm, neutral decisions in emotionally charged situations.

Leo emphasized the importance of developing relationships with different levels of leadership, faculty, staff, coaches, and student-athletes, understanding their respective cultures and helping to foster communication between these groups. He observed that it is most difficult to get to know the student-athletes, since their schedules are so busy. Leo emphasized the

importance of reading the mood and morale of the student-athletes and communicating that to coaches, faculty, and leadership.

In response to questions from Regent Johnson, Leo asserted that one of the strengths of the Big Ten is the breadth of the sports at each institution. He pointed out that schools in other conferences have only a limited number of offerings, and noted that the quality of the Big Ten student-athletes is another distinguishing factor. Leo explained that FARs visit the athletics facilities at peer institutions, which could make them a helpful resource as discussions continue about athletics facilities at the University.

In response to a question from Regent Hsu, Leo stated that the mood and morale of the University's student-athletes is good. He suggested that the student-athletes are supported by great coaches and teammates.

In response to a question from Regent Beeson, Hoover observed that excellent academic resources are available to student-athletes. She noted that the McNamara Academic Center identifies issues or areas of challenge for student-athletes, and connects them with the help they need. Hoover emphasized that the advising and tutoring services offered by the Center are wonderful, and stated she did not think student-athletes are lacking for academic support or resources.

#### **AVIAN FLU UPDATE**

Regent Beeson invited Trevor Ames, Dean of the School of Veterinary Medicine, to provide an update on the avian flu outbreak and the University's role to address it.

Ames stressed that the outbreak has reached crisis levels. He detailed that it has affected 84 farms in the state and led to the loss of over 5.5 millions birds, which represents roughly 10-15 percent of the state's poultry industry. Ames stressed that throughout the outbreak and subsequent response, the University has been actively engaged with state and federal agencies.

Ames noted that the University took a leadership role in developing the business continuity plan the US Department of Agriculture (USDA) is using to manage the outbreak; this is the first time such a plan has been used. The University has received USDA funding for the past 10 years to develop the plan, which has helped limit the outbreak's negative economic impact on the state. Ames explained that the plan regulates activity across quarantined zones, where affected birds have been found, and stressed that while the plan limits economic losses it is time consuming and labor intensive. He noted that the technicians who conduct the necessary tests must be highly trained and specialized; only 11 technicians in the state are certified to do so.

Ames highlighted the efforts of USDA and other federal agencies in response to the outbreak. He applauded the efforts of state agencies such as the Departments of Agriculture and Health, the Board of Animal Health, and the various state poultry associations, noting that these agencies are staffed by many University of Minnesota graduates. Ames recounted his visit to a facility in Willmar, where USDA emergency operations center staff member stated that in his more than 20 years of experience, he had never seen a state respond so well to a crisis of this magnitude.

In response to a question from Regent Johnson, Ames explained that the economic impact to the state has been and will be huge. For producers, the impact will stem from how quickly they can get their farms running again. He noted that a turkey operation averages three cycles annually, but the outbreak may result in only one cycle for the quarantined farms. Ames stated that the new procedures implemented by the business continuity plan are changing the poultry industry for the better.

In response to a question from Regent Devine, Ames noted that the University hopes to mobilize additional rapid response teams to help affected areas. He explained that the governor has offered overtime funds to help with diagnostics and testing. He emphasized that the biggest challenge is finite personnel, referencing the mere 11 technicians statewide. Ames stressed that the time it would take to train additional staff takes away from time spent conducting tests.

In response to a comment by Regent Brod, Ames agreed that the outbreak is a perfect example of how a strong education not only benefits an individual student or the University, but the people of the state. He emphasized that adequate funding for research is vital.

In response to a question from Regent Lucas, Ames explained that much is learned from each outbreak, including recent ones in Hong Kong. An important factor in each outbreak is the migration pattern of wild birds, as they are often carriers of disease. He explained that the management systems in the U.S. are very different from those in other countries, as are human interactions with animals. Because of these differences, there is less opportunity for cross-species contamination.

### **UPDATE: ENTERPRISE SYSTEMS UPGRADE PROJECT**

Chair Beeson invited Scott Studham, Vice President for Information Technology, to provide the Board with an update on the launch of the Enterprise Systems Upgrade Program.

Studham explained several major accomplishments associated with the launch of the system, including a successful cutover from the old system, processing of payroll for staff and faculty, and deployment of the new MyU portal. He noted that these successes occurred without any unplanned business interruptions. Studham acknowledged several known issues with the system, such as difficulties processing procurement card transactions, errors in time reporting, and complications with class scheduling. He assured the Board that IT staff is working on resolving these issues.

Studham indicated that despite a supplemental budget request, the project still came in under its original budget. He explained that once initial issues are resolved, the call centers will return to their normal staffing level. Operational support teams are scaling back their hours, although it will likely be a year before they are staffed at normal levels. Studham added that there are still several business cycles yet to be processed, such as salary increases and budget entry, and that teams are on hand to assist in these processes.

In response to a question from Regent McMillan, Studham explained that the new system is significantly less customized than the old. The University previously had the second most modified system in the world, and this new, less modified system will be easier to maintain, especially in the HR modules. Studham explained that the support units worked with the system campuses to ensure help around each campus's specific needs.

In response to a question from Regent Cohen, Studham invited Sue VanVoorhis, University Registrar, to provide insight. VanVoorhis explained that the previous module for class scheduling had been specially written for the University, with high levels of customization. She stated that because the module in the new system is more standardized, it is not as familiar and may take some getting used to. She stressed the importance of working in the new module and identifying trouble areas before considering any modifications.

In response to a question from Regent Hsu, Studham stated that the operational improvements have streamlined business processes and improved reporting and functionality. He noted that although there has been significant capital invested initially, the University should see a return

on the investment over the next few years. He compared the upgrade to fixing a broken furnace in one's house.

**REPORT OF THE AUDIT COMMITTEE**

Regent Brod, Chair of the committee, reported that the committee received an update on the external audit review and external audit plan; received the semi-annual report of the internal compliance officer; discussed an institutional review board primer; and reviewed information items as outlined in the docket materials.

**REPORT OF THE FACILITIES & OPERATIONS COMMITTEE**

Regent Devine, Acting Chair of the committee, reported that the committee voted unanimously to recommend:

1. Approval of the schematic design, as presented to the committee and described in the May 7, 2015 minutes:
  - A. Bee Research Laboratory – Twin Cities Campus
2. Approval of the following real estate transactions as presented to the committee and described in the May 7, 2015 minutes:
  - A. Purchase of 120 acres of land, Isanti County – Cedar Creek Reserve
3. Approval of a Resolution related to Operating and Maintenance Addendum for the Central Corridor Light Rail Transit Project Through the University of Minnesota, Twin Cities Campus, as follows

WHEREAS, on August 31, 2010, the University of Minnesota and the Metropolitan Council (“Met Council”) successfully concluded negotiations on an Agreement for the Central Corridor Light Rail Transit Project Through the University of Minnesota, Twin Cities Minneapolis Campus ("Agreement") that achieves the University's objectives for construction and operation of the Central Corridor Light Rail Transit ("CCLRT") Project line grade along Washington Avenue, and settled the University's lawsuit against the Met Council; and

WHEREAS, in the Agreement, the Met Council unambiguously committed to construct and operate the CCLRT line in compliance with vitally important, rigorous performance standards for vibration and electromagnetic interference (“EMI”). The Agreement was incorporated into the Met Council’s Final Environmental Impact Statement (“FEIS”) and the Federal Transit Administration’s Record of Decision (“ROD”); and

WHEREAS, the Board of Regents approved the Agreement in its meeting on September 8, 2010, and the Agreement was duly fully executed by all parties on September 30, 2010; and

WHEREAS, the Met Council, City of Minneapolis, Hennepin County, and University staff negotiated an Operating and Maintenance Addendum to the Agreement to resolve the parties’ rights and obligations with respect to the on-going maintenance and operation of the CCLRT after it commences revenue operation; and

WHEREAS, the Met Council and University staff have worked diligently and resolved other outstanding issues not included in this Addendum such as the University Fare Zone, reimbursement of University staff expenses, construction damage claims, and other construction punch list items; and

WHEREAS, the operation of the CCLRT during the vibration and EMI certification testing required by the Agreement exceeded the vibration and EMI performance standards set out in the Agreement under certain circumstances, thus requiring the Met Council to take corridor- and operational-based solutions to mitigate the EMI and vibration in those circumstances before it commenced revenue operation; and

WHEREAS, the University was willing to allow a one-time amendment to a limited number of the vibration and EMI performance standards in order to permit the Met Council to begin revenue operation on June 14, 2014, and in the Board of Regents meeting on May 9, 2014, resolved to permit that amendment; and

WHEREAS, the Board of Regents further resolved that the term of this one time amendment to the vibration and EMI performance standards would be one (1) year from the date revenue service commenced. Promptly upon the expiration of this amendment, the Met Council, at its sole cost and expense, is required implement corridor based solutions or make operational adjustments to ensure that CCLRT operations comply with the original Vibration and EMI Performance Standards, unless the parties have, prior to that expiration, agreed to renew this amendment by an express writing executed by both parties; and

WHEREAS, recent quarterly EMI compliance testing has shown exceedances of the EMI Performance Standards; and

WHEREAS, the Met Council has conducted diagnostic testing and believes to understand the source of such exceedances.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

The University is willing to delay the requirement to implement “an express writing executed by both parties” for one year and therefore willing to delay the requirement that the Met Council, at its sole cost and expense, shall implement corridor based solutions or make operational adjustments to ensure that CCLRT operations comply with the original Vibration and EMI Performance Standards, in order to permit the Met Council to continue current revenue operations while it diligently pursues a permanent solution to the cause of the EMI exceedances (“Delay”), provided the Met Council complies with the following:

1) During the term of the Delay, the Met Council will conduct quarterly, rather than semi-annual, EMI Compliance testing, per the provisions of the Agreement. The Met Council also will conduct regular maintenance to temporarily mitigate the EMI exceedances. The Met Council will provide the results of the tests to the University promptly upon the results becoming available.

2) By September 1, 2015, the Met Council will provide the University with its detailed plan for implementing a permanent engineering solution and maintenance regimen to address the exceedances, and will thereafter make monthly reports to the University on its progress to implement such plan prior to the June 14, 2016, deadline.

If the University determines, in its sole, reasonable discretion that the Met Council’s plan is not adequate or the Met Council is not diligently pursuing its plan, the University may terminate this Delay by giving the Met Council thirty (30) days notice of

such termination. Promptly upon the termination or expiration of the Delay, the Met Council will comply with the original EMI and Vibration Performance Standards.

The Board of Regents voted unanimously to approve the recommendations of the Facilities & Operations Committee.

Devine reported that the committee also discussed the University's housing strategy.

**REPORT OF THE FACULTY & STAFF AFFAIRS COMMITTEE**

Regent McMillan, Acting Chair of the committee, reported that the committee voted unanimously to recommend:

1. Approval of annual promotion/tenure recommendations as presented in the docket materials, with the beginning dates of their terms of appointments in 2015-16.
2. Approval of continuous appointment status along with promotion for staff in the academic professional series as presented in the docket materials, effective with the beginning of the 2015-16 appointment period.
3. Approval of the Consent Report for the Faculty & Staff Affairs Committee as presented to the committee and described in the May 7, 2015 minutes.

The Board of Regents voted unanimously to approve the recommendations of the Faculty & Staff Affairs Committee.

McMillan also reported that the committee received an annual report on compensation, and reviewed information items as outlined in the docket materials.

**REPORT OF THE FINANCE COMMITTEE**

Regent McMillan, Chair of the committee, reported that committee voted unanimously to recommend:

1. Approval of the Consent Report for the Finance Committee as presented to the committee and described in the May 7, 2015 minutes.

The Board of Regents voted unanimously to approve the recommendations of the Finance Committee.

McMillan reported that the committee also received an update on the FY 2016-17 biennial budget request and 2015 capital request; reviewed a proposed Greek loan program; received information on the Permanent University Fund; and reviewed information items as outlined in the docket materials.

**REPORT OF THE ACADEMIC & STUDENT AFFAIRS COMMITTEE**

Regent Cohen, Vice Chair of the committee, reported that committee voted unanimously to recommend:

1. Approval of the Consent Report for the Academic & Student Affairs Committee as presented to the committee and described in the May 7, 2015 minutes.

The Board of Regents voted unanimously to approve the recommendations of the Academic & Student Affairs Committee.

Cohen reported that the committee also received information on the University accountability and higher education rankings; received an update on the future framework for supporting postbaccalaureate education, and graduate education; and discussed next steps for the UMD College of Education and Human Services Professions.

**REPORT OF THE LITIGATION COMMITTEE**

Regent McMillan, Chair of the committee, reported that the committee did not meet this month.

**REPORT OF THE SPECIAL COMMITTEE ON ACADEMIC MEDICINE**

Regent Cohen, Chair of the committee, reported that the committee received information on the Medical School strategic plan; discussed clinical and translational health research at the University; and reviewed the institutional review board primer.

Regent Simmons, Chair of the committee, participated by phone and had several comments. She stated that the plan and goals set forth by Dean Brooks Jackson are very important to the University. She emphasized that faculty publications are critical for the esteem and reputation of the institution. Simmons explained that medical schools are critiqued on all aspects of the mission of the University.

The meeting adjourned at 11:37 a.m.

**BRIAN R. STEEVES**



**Executive Director  
and Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Nominating Committee**

**May 15, 2015**

A meeting of the Nominating Committee of the Board of Regents was held on Friday, May 15, 2015 at 12:00 p.m. in Room 238 Morrill Hall, 200 Church Street SE.

Regents present: Thomas Devine, presiding; Laura Brod and Linda Cohen.

Staff present: Executive Director Brian Steeves

The committee discussed the process to be used for preparing a slate of nominees to serve as Board officers and considered desirable attributes of Board leadership.

The meeting adjourned at 12:58 p.m.

**BRIAN R. STEEVES**



**Executive Director  
and Corporate Secretary**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Nominating Committee**

**May 21, 2015**

A meeting of the Nominating Committee of the Board of Regents was held on Thursday, May 21, 2015 at 3:00 p.m. in the Office of the Board of Regents, 600 McNamara Alumni Center.

Regents present: Thomas Devine, presiding; Laura Brod. Linda Cohen participated by phone.

Staff present: Executive Director Brian Steeves

Regents were interviewed individually regarding their goals, qualifications, and experience. The committee then discussed a possible slate of officers.

The meeting adjourned at 4:34 p.m.

**BRIAN R. STEEVES**



**Executive Director  
and Corporate Secretary**

**Year 2014-15**

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Nominating Committee**

**May 27, 2015**

A meeting of the Nominating Committee of the Board of Regents was held on Wednesday, May 27, 2015 at 12:30 p.m. in the Office of the Board of Regents, 600 McNamara Alumni Center.

Regents present: Thomas Devine, presiding; and Linda Cohen. All Regents participated by phone.

Staff present: Executive Director Brian Steeves.

The committee discussed and voted unanimously to recommend the following individuals to serve as Board officers:

- Dean Johnson to serve as Chair of the Board of Regents, 2015-17;
- David McMillan to serve as Vice Chair of the Board of Regents, 2015-17;
- Brian Steeves to serve as Secretary of the Board of Regents, 2015-17; and
- Richard Pfutzenreuter to serve as Treasurer of the Board of Regents 2015-17.

This slate will be presented to the Board for consideration at its annual meeting on June 12, 2015.

The meeting adjourned at 12:46 p.m.

**BRIAN R. STEEVES**



**Executive Director  
and Corporate Secretary**

Nominating Committee  
May 27, 2015



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Report of the President

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** President Eric W. Kaler

## **Background Information**

It is customary for the President to report on items of interest to the University community at each Board of Regents meeting.



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Report of the Chair

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Regent Richard Beeson

## **Background Information**

It is customary for the Chair to report on items of interest to the University community at each Board of Regents meeting.



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Receive & File Reports

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Regent Richard Beeson

## **Purpose & Key Points**

The following items are included for receipt and filing:

- A. Report of the Academic Professionals & Administrators Consultative Committee
- B. Quarterly Report of Grant and Contract Activity



# *Academic Professionals & Administrators Senate*

## **2014-2015 ANNUAL REPORT**

The P&A Senate and the P&A Consultative Committee (PACC) began the year with the annual August Senate retreat. At this retreat, the two invited speakers set the stage for the key work that followed during the year.

Our first speaker at the retreat was Vice President Kathy Brown, from the Office of Human Resources, to discuss the Job Classification System Redesign (known to most P&A as the “job families project.”) The Job Classification System Redesign is extremely important to P&As, because it is allowing the University to better describe exactly what P&A staff do, and why they are needed – both to the state legislature, and to other constituents who continue to argue that the University has too many administrators. Though the name of our job class indicates that we are all administrators, we know that that is not the whole truth. Many P&A have a combination of mission and administrative duties. We teach, research, advise, coach, and directly serve the citizens of Minnesota. The P&A leadership applauds any work that helps us clearly demonstrate the breadth of our work and the depth of our value.

The job family work continued in 2014-2015. As of this writing, more than half of the job families have been completed or are in progress. As in past years, P&A leadership has heard about numerous issues that have arisen from the job family work this year; indeed, each job family seems to come with its own particular issues.

Job definition and career ladder work is needed at the University. The P&A Senate supports the Job Classification System Redesign and is eager to continue working with the Office of Human Resources on these matters. Such significant change, however, requires careful communication with affected employees. Information around these changes has not always been disseminated to employees in a clear, timely, and consistent manner this year. Following the Job Classification System Redesign, working to keep our P&A employees informed of changes is now the P&A Senate’s highest priority, and will continue at the top of the work plan in 2015-16.

The second speaker at the Senate retreat was Provost Karen Hanson who provided an update on the Strategic Planning process. The Senate is pleased that active past leaders of the P&A Senate, Neil Anderson and Ann Hagen, were named to the Strategic Planning workgroup. Neil provided regular updates to the Senate throughout the year. This second very important issue will also remain at the top of the agenda in 2015-2016.

This year Senate leaders implemented a shared governance model for collaborative work across the employee-representing Senates. The three chairs - Rebecca Roper-Huilman, Faculty Consultative Committee (FCC); Bill O’Neil, Civil Service Consultative Committee (CSCC); and Katherine Dowd, PACC - shared in both setting the agendas and chairing the six Senate Consultative Committee (SCC) meetings. These meetings were previously run solely by the FCC chair. The 2014-2015 meetings focused on learning more about each of the four goals established in the Strategic Plan along with other issues of common interest to all University

employees such as the employee engagement survey and diversity. It is highly recommended that this model continue in future years as it allowed for greater engagement of the Senates and the acknowledgement of the power of working together. An issue ripe for future work is the Regents Scholarship.

One of this year's highlights, led by the Professional Development and Recognition (PD&R) Subcommittee, was the P&A Senate Inaugural Professional Development Forum. Entitled, "Preparing Ourselves to Meet Grand Challenges", five panelists from the University and the larger community offered their perspectives on the competencies P&A will need to support work at the University now and in the future. "Cultural competency," "strategic self-management," "emotional intelligence," "artful delegation" - those are just some of the ideas that were discussed on May 6. Notably, President Kaler mentioned the event in his State of the University address in connection with efforts by staff to engage in the Strategic Plan.

There were many P&A who received important awards in 2014-2015:

In March, the University's Teaching Award winners were announced, and we congratulated the P&A winner of the Morse Alumni Award:

- A. Peter Hilger, Co-Faculty Director, Instructor, and Internship Adviser, Construction and Facility Management Program, College of Continuing Education

Seven P&A staff members are among this year's recipients of the President's Award for Outstanding Service. The Award is presented each year in the spring and recognizes exceptional service to the University, its schools, colleges, departments, and service units by any active or retired faculty or staff member. Recipients of this award have gone well beyond their regular duties and have demonstrated an unusual commitment to the University community.

Congratulations to:

- Gary Christenson, chief medical officer, Boynton Health Service
- Kim R. Dockter, senior director of external relations, College of Science and Engineering
- Gregory S. Hestness, assistant vice president and chief of police, University Police
- Ann Pflaum, University of Minnesota historian, University Relations
- Robert Seybold, senior psychologist, University Counseling & Consulting Services
- Rafael E. Tarrago, librarian for Iberian, Ibero-American and Chicano/Latino Studies, History and Political Sciences, University Libraries
- Suzanne Thorpe, associate director for faculty, research, and instructional services, Law Library

Congratulations also to the following P&A staff:

- Mark Fohl, UMM intercollegiate athletics, was recognized by the Upper Midwest Athletic Conference for his service to the conference. He has served as athletic director at Morris since 1987.
- UMC Women's Basketball Coach Mike Roysland was named the Northern Sun Intercollegiate Conference (NSIC) Coach of the Year by a vote of his peer coaches within the NSIC.

In April, Stacy Doepner-Hove was selected as the P&A recipient of the "Outstanding Service to University Senate Governance" recognition. Stacy served on the Council of Academic

Professionals and Administrators (CAPA) for several years and is credited with championing the establishment of the P&A Senate, which changed the governance landscape for P&A staff members at the University. She has been a University senator and an active member and chair of several subcommittees. Her work on the Committee on Committees, which she has chaired since 2012, has brought many new participants into shared governance. She was honored in person at the April 30, 2015, University Senate meeting.

Congratulations to College of Science and Engineering Student Services, the recipient of this year's Outstanding Unit Award presented by the Professional Development and Recognition (PD&R) Subcommittee of the P&A Senate. The unit was recognized for encouraging professional development for P&A employees, both to attend and present at conferences and to work on committees, and for its support of wellness and work/life balance. The unit is also very involved in outreach activities, such as the CSE Expo, which brings 2,000 middle school students to campus for a day of hands-on activities and demos in the STEM fields. Twenty-three P&A from CSE Student Services were on hand at the May 1 P&A Senate meeting to accept the award. The P&A Senate is proud to be a critical part of the University and its mission.

More detailed information about the 2014-15 P&A Senate and P&A Consultative Committee meetings follows, as does an overview of the accomplishments of the P&A Senate subcommittees.

We have been fortunate and honored to lead the P&A Senate this year and are extremely grateful for the opportunity. None of the work of the P&A Senate would be possible without the exemplary support provided by Becky Hippert (University Senate Office) to the Senate and especially to the chair.

Respectfully submitted,

Katherine Dowd  
Chair, 2014-15 P&A Consultative Committee and P&A Senate

Susanne Vandergon  
Chair-Elect, 2014-15 P&A Consultative Committee and P&A Senate

**2014-15 P&A Senate Leadership**

**Chair** Katherine Dowd, Institute for Math and Its Applications

**Chair-Elect** Susanne Vandergon, Office of Information Technology

**Past Chair** Cynthia James Murdoch, Enterprise System Upgrade Program

**Benefits and Compensation Committee Co-Chairs**

Candice Kraemer, Treasury Accounting & Internal/External Sales

Marilyn McClaskey, Libraries Human Resources

**Communications Committee Co-Chairs**

Sandra Ecklein, Office of the Senior Vice Provost for Academic Affairs

**Professional Development and Recognition Committee Co-Chairs**

Sherri Boone, Space Management

Etty DeVeaux, Ecology, Evolution, and Behavior and Plant Biology

**Outreach Committee Chair**

Kevin Haroian, Psychology

## 2014-15 P&A Senate Meeting Highlights

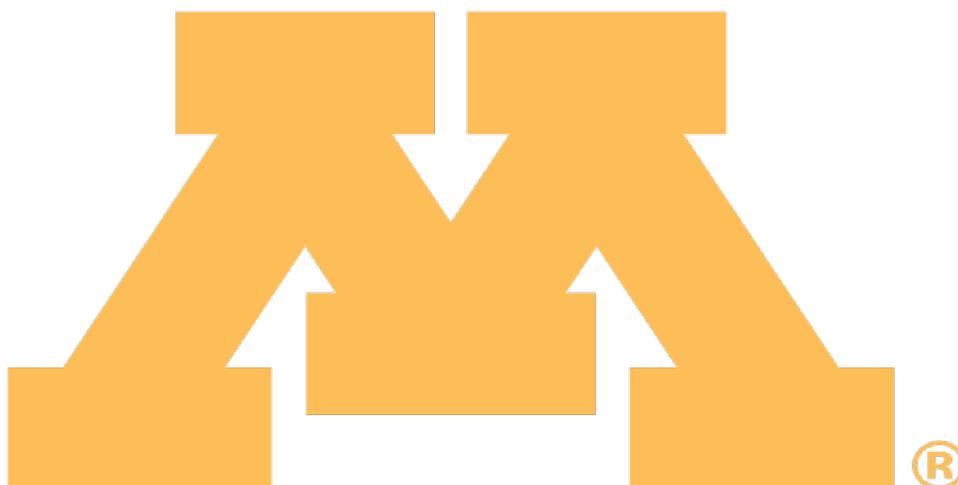
<b>Dates</b>	<b>Agenda Items</b>
JULY 21, 2014 PACC	Retreat planning
AUGUST 22, 2014 RETREAT	Kathy Brown (job families ) Karen Hanson (Strategic Planning)
SEPTEMBER 15, 2014 PACC	Katrice Albert (Diversity and the Strategic Plan)
OCTOBER 3, 2014 SENATE	Brandon Sullivan (employee engagement) Dean Eric Schwartz (Employee Engagement in the Humphrey School) Strategic Planning Update
OCTOBER 20, 2014 PACC	Brandon Sullivan (employee engagement)
NOVEMBER 7, 2014 SENATE	Karen Chapin (open enrollment , health benefits, wellness)
NOVEMBER 17, 2014 PACC	Amy Phenix (campus climate update) Patti Dion (job family, ESUP, HR updates)
DECEMBER 5, 2014 SENATE	Enterprise/Portal Update Rebecca Ropers-Huilman
JANUARY 26, 2015 PACC	Kathy Brown (OHR updates) President Kaler
FEBRUARY 6, 2015 SENATE	Chancellor Lehmkuhle (teaching/learning mission, faculty/P&A on academic mission) Patti Dion, Patty Franklin, Sheila Reger, Brandon Sullivan (OHR updates)
FEBRUARY 16, 2015 PACC	Erin Dady (biennial request)
MARCH 6, 2015 SENATE	Patty Franklin (Upgrade update) Tina Falkner (BAC update)
APRIL 3, 2015 SENATE	Dave Golden (Social Concerns Committee update) Jim MacDonald (Information Technologies Committee update) Outstanding Unit Award winner announced
APRIL 13, 2015 PACC	Bernie Gulachek (annual IT services consultation)
MAY 1, 2015 SENATE	Kathy Brown (Upgrade update) Frank Douma (Retirement Subcommittee update) Outstanding Unit Award presentation
MAY 11, 2015 PACC	Working meeting

## Significant P&A Senate Subcommittee Activities

Committee	Primary Focus Areas, 2014-2015
<p><b>BENEFITS and COMPENSATION COMMITTEE</b> Charged with considering issues and advocating for improved policies related to the benefits and compensation of University P&amp;A staff.</p>	<ul style="list-style-type: none"> <li>- Roth 403(b) as an option in our retirement plan</li> <li>- Advocate for earning additional vacation based on longevity and to have the ability to bank up to two years of vacation (44 days instead of 22 days currently), Impacts of changes to health care/wellness</li> <li>- Advocate for vacation leave accrual by P &amp; A employees on 9 &amp; 10 month appointments</li> <li>- Regents Scholarship change proposal</li> </ul>
<p><b>COMMUNICATIONS COMMITTEE</b> Charged with enhancing the image of the University's P&amp;A staff by publicizing the work of P&amp;A Senate and the achievements of P&amp;A staff to all stakeholders</p>	<ul style="list-style-type: none"> <li>- P&amp;A and the P&amp;A Senate</li> <li>- Coordinate with Outreach Subcommittee on communications with P&amp;A serving on non-P&amp;A Senate University committees</li> <li>- Build a strategic identity for the P&amp;A Senate and P&amp;A</li> <li>- Produce P&amp;A newsletter and recorded and distributed P&amp;A Senate meeting highlights</li> <li>- Reviewed and revised P&amp;A NEO presentation</li> </ul>
<p><b>OUTREACH COMMITTEE</b> Charged with assisting P&amp;A Senators with governance activities within P&amp;A Senate and to promote representation of P&amp;As within University governance.</p>	<ul style="list-style-type: none"> <li>- All University units were fully represented in the P&amp;A Senate,</li> <li>- Recruited P&amp;A senators, University senators, and P&amp;A Senate leadership for 2015-16 using marketing flyer and individual asks</li> </ul>
<p><b>PROFESSIONAL DEVELOPMENT and RECOGNITION COMMITTEE</b> Charged with identifying new and promoting existing development activities as well as to recognizing the contributions of P&amp;A staff and units that demonstrate exemplary practices with regard to P&amp;A staff.</p>	<ul style="list-style-type: none"> <li>- Hosted three Brown Bag Lunch &amp; Learn Sessions that advance professional and personal skill building to support P&amp;As and the University</li> <li>- Significantly increased P&amp;A engagement in Brown Bag Series</li> <li>- Inaugural P&amp;A Senate Forum: "Developing Ourselves to Meet Grand Challenges: A future-focused discussion on the competencies needed to support the U's mission, now and into the future</li> <li>- Increased awareness and stature of the P&amp;A Senate Outstanding Unit Award</li> </ul>



## *Meeting of the Board of Regents*



### *Quarterly Report of Grant/Contract Activity*

Fiscal Year 2015

Third Quarter Data: January - March, 2015

**University of Minnesota**  
**Quarterly Report of Grant and Contract Activity**  
 Fiscal Year 2015 Third Quarter: January - March, 2015

**Quarter 3 Summary**

**Key Findings**

**\*Number of awards and total award amount are up** from Q3 last year. The average award amount is \$130K versus \$115k this quarter last year.

**\*NIH and Medical School funding both decreased**, which is necessarily correlated. The *Medical School* receives a significant amount of funding from NIH (this quarter 49% of Medical School funding came from NIH). The medical school received 23 fewer *NIH* awards than Q3 last year.

**\*NSF funding is up** due to some large influxes in the *CBS* and the *College of Science and Engineering*.

**\*The up-tick in State & Local funding** is due to a large (\$8M) grant from the *MN Department of Human Services* into the *MN Extension* program (captured in the 'other' category within College-Campus).

**\*New award funding is up significantly** this quarter (\$64M) as compared to Q3 last year (\$37M). This is mostly due to increases from *NSF* and the *State of Minnesota*, and into *MN Extension*, *The College of Science and Engineering*, and the *School of Public Health*.

**Award Highlights**

\*\*"Encouraging rural and Native American students to participate in interdisciplinary Environmental Sciences" awarded to James **Cotter**, Nancy Carpenter and Jennifer Goodnough at **UMM** from **NSF** for **\$574K**.

\*\*"Covered in Time and History: The Films of Ana Mendieta" awarded to Howard **Oransky** and Lynn Lukkas in **CLA** from the **National Endowment for the Arts** for **\$45K**.

\*\*"Critical Interactions of APOBEC3s: Molecular Approaches to Novel HIV Therapies" awarded to Reuben **Harris** in **CBS** from **NIH** for **\$2M**.

"Robust, Building Scale Odometry, Mapping, and Relocalization on a Mobile Platform," awarded to Stergios **Roumeliotis** and Yousef Saad in the **College of Science & Engineering** from **Motorola** for **\$750K**.

\*\*"Minnesota Supplemental Nutrition Assistance Program (SNAP)" awarded to Karen **Shirer** in **MN Extension** from the **Minnesota Department of Human Services** for **\$8M**.

**Comparison of FY15 Q3 to FY14 Q3**

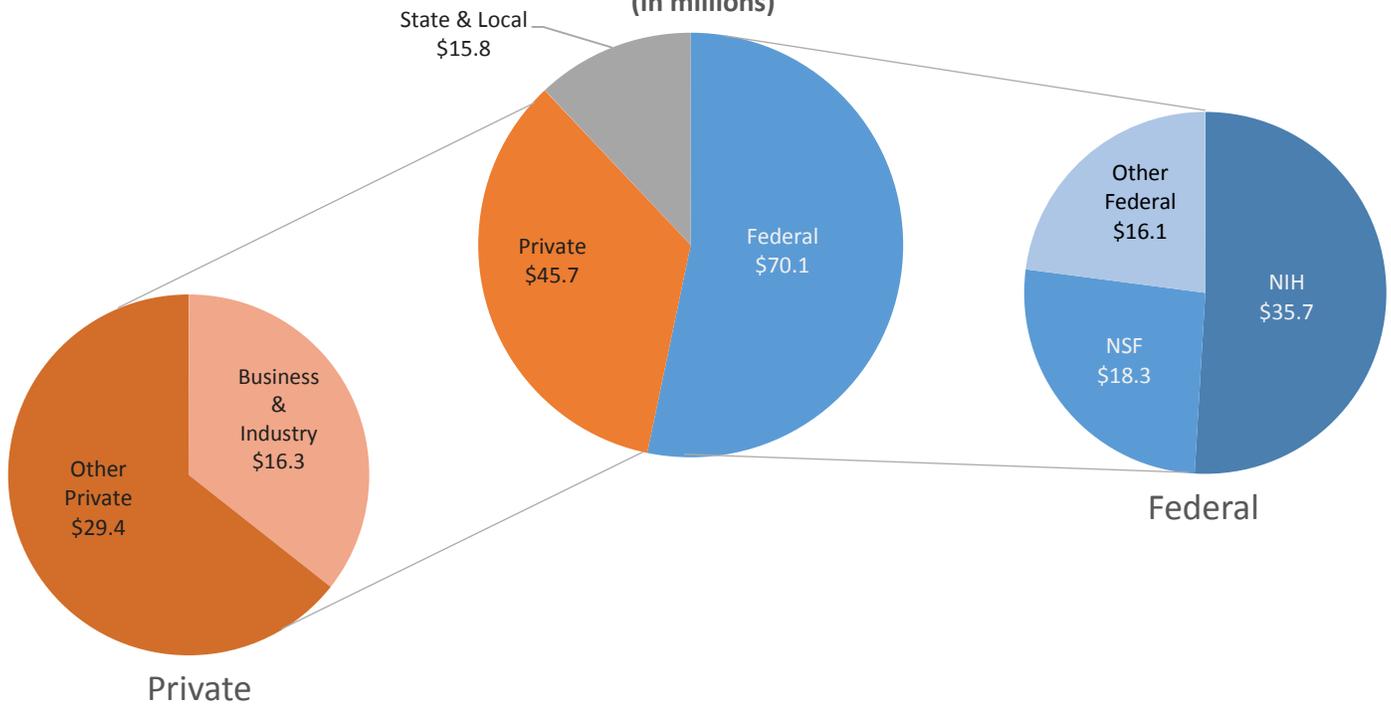
(Amounts shown in Millions)

by Source		FY14 Q3		FY15 Q3		\$ Change	
Sponsor Group	Sponsor	Number	Amount	Number	Amount	(Amount)	(%)
Federal	NIH	131	39.2	109	35.7	-3.5	-8.9%
Federal	NSF	37	7.4	49	18.3	11.0	149.1%
Federal	Other Federal	87	18.8	86	16.1	-2.7	-14.4%
Private	Business & Industry	299	12.8	304	16.3	3.4	26.6%
Private	Other Private	330	26.6	361	29.4	2.8	10.6%
State & Local	State & Local	73	5.7	104	15.8	10.1	176.7%
<b>Total</b>		<b>957</b>	<b>110.4</b>	<b>1013</b>	<b>131.6</b>	<b>21.1</b>	<b>19.1%</b>

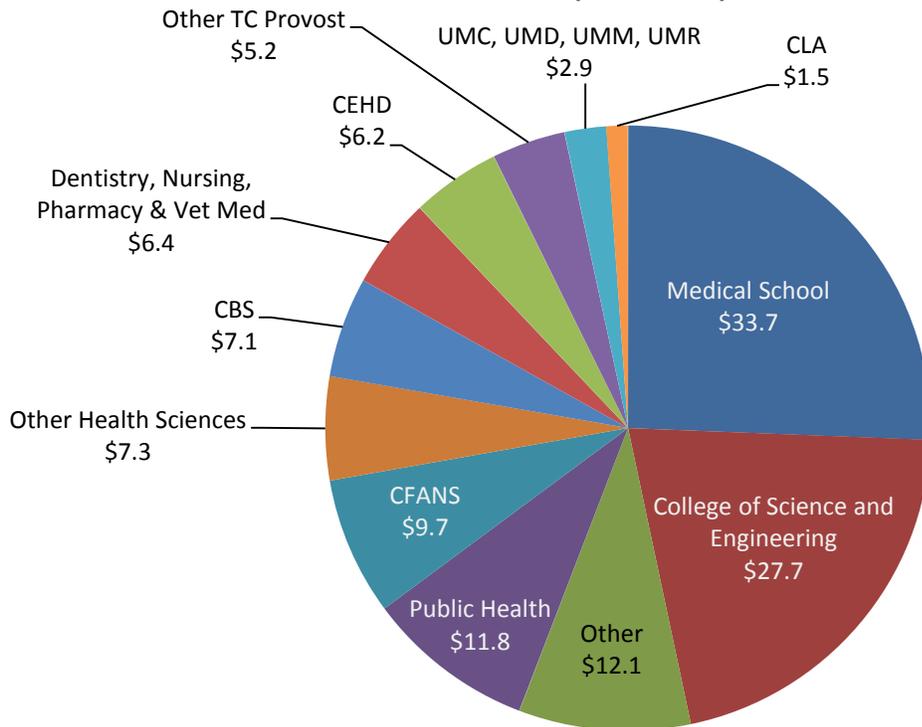
by College-Campus	Number	Amount	Number	Amount		
Medical School	412	36.8	378	33.7	-3.1	-8.3%
College of Science and Engineering	129	20.7	139	27.7	7.0	34.0%
Other	35	7.0	50	12.1	5.1	73.3%
Public Health	32	7.4	46	11.9	4.5	60.8%
CFANS	102	10.3	87	9.7	-0.6	-6.1%
Other Health Sciences	68	5.4	105	7.3	1.9	35.7%
CBS	20	5.1	24	7.1	2.0	38.5%
Dentistry, Nursing, Pharmacy & Vet Med	51	5.1	42	6.4	1.3	25.3%
CEHD	26	3.3	51	6.2	2.9	88.2%
Other TC Provost	31	4.9	35	5.2	0.3	6.0%
UMC, UMD, UMM, UMR	31	1.5	37	2.9	1.4	90.5%
CLA	20	3.1	19	1.5	-1.6	-51.4%
<b>Total</b>	<b>957</b>	<b>110.4</b>	<b>1013</b>	<b>131.6</b>	<b>21.1</b>	<b>19.1%</b>

**University of Minnesota**  
**Quarterly Report of Grant and Contract Activity**  
 Fiscal Year 2015 Third Quarter: January - March, 2015

**Figure 1: FY15 Q3 Award Dollars by Funding Source**  
 (in millions)

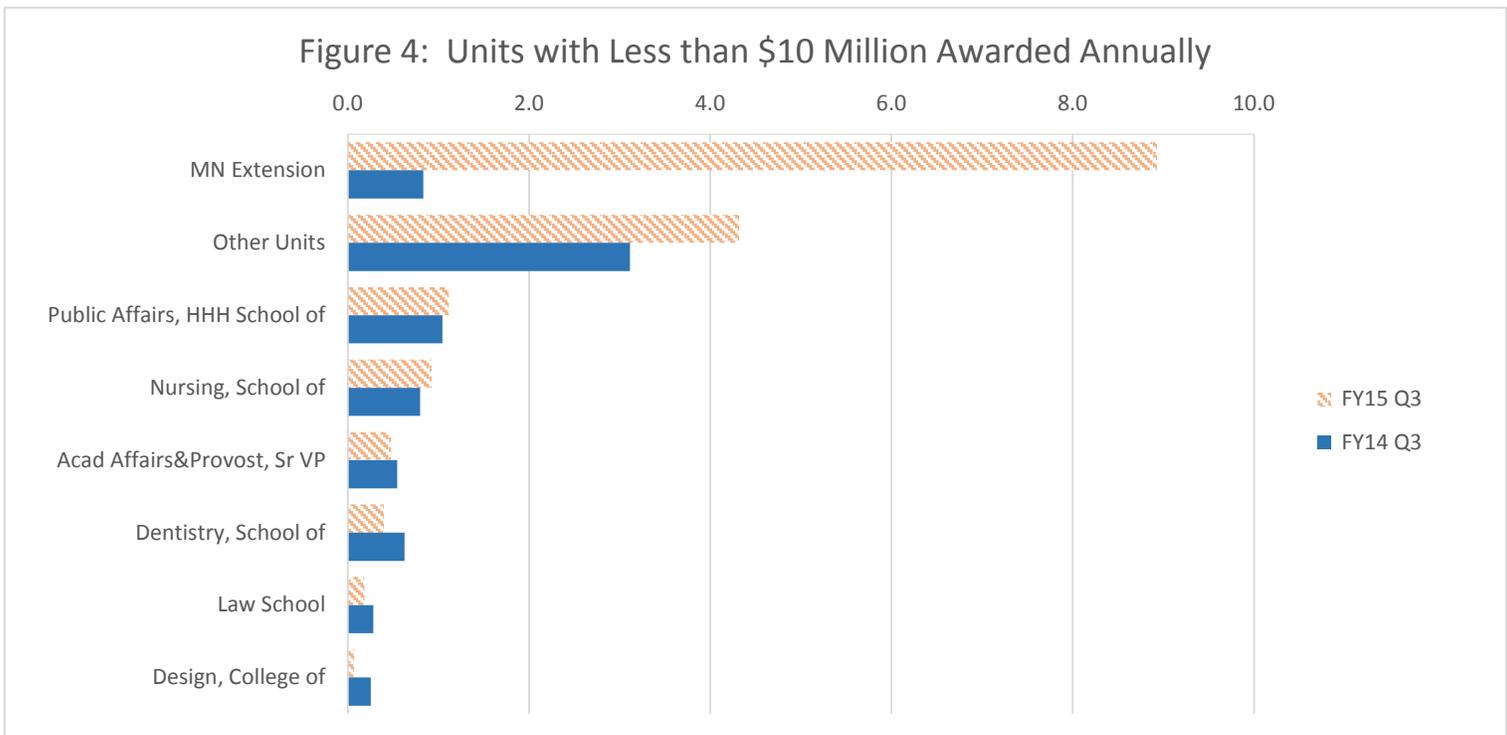
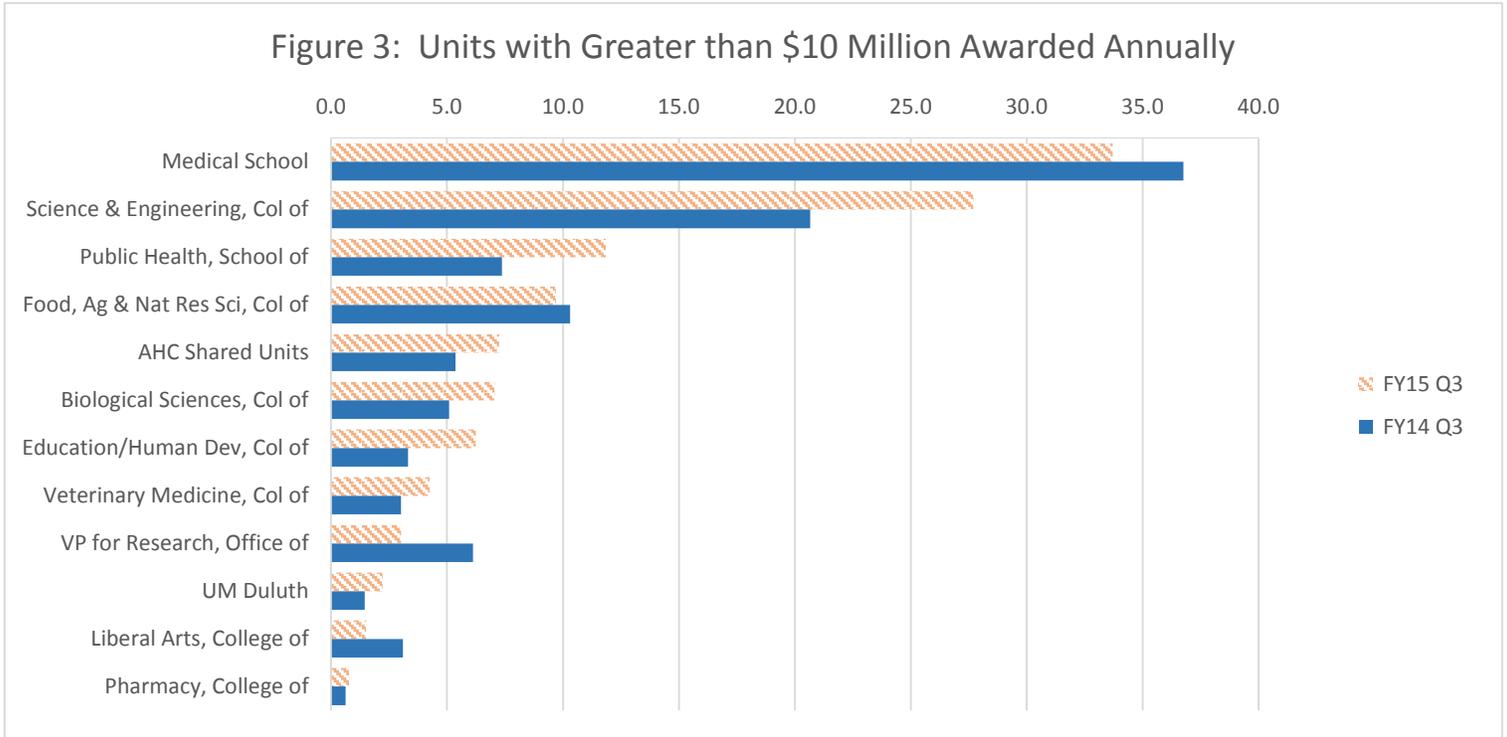


**Figure 2: FY15 Q3 Award Dollars by College-Campus**  
 (in millions)



**University of Minnesota**  
**Quarterly Report of Grant and Contract Activity**  
 Fiscal Year 2015 Third Quarter: January - March, 2015

**Quarter 3 Award Dollars by College-Campus**



\*Other Units includes: Carlson School of Management, College of Continuing Education, Global Programs & Strategy, Office of Information Technology, VP for Student Affairs, System Academic Administration-Senior Vice President, The Graduate School, UMN-Crookston, UMN-Morris, UMN-Rochester, University Libraries.

**University of Minnesota**  
**Quarterly Report of Grant and Contract Activity**  
 Fiscal Year 2015 Third Quarter: January - March, 2015

**Fiscal Year-to-Date Summary**

**Key Findings**

**\*Overall, year to date, grant and contract award amount is up 6.5%** . The average award amount is \$163K year-to-date this year versus \$158k year-to-date last year.

**\*Similar to the Q3 summary, the major downtick is in NIH funding and Medical School funding** . Year-to-date, the *Medical School* has 99 fewer *NIH* awards this year at \$13M less in funding as compared to last year. One possible explanation of this is a decline in proposal amounts submitted to *NIH*. In FY13, \$540M was submitted to *NIH* , in comparison to \$472M in FY14, a drop of almost \$68M.

**\*There was a notable increase in NSF funding**. This year, there have been 15 \$1M+ awards, spread across 8 college-campuses, with a max award of over \$6M. Notable was a \$3M+ award to UMD. Last year, there were 10 \$1M+ awards, with a max award of \$4M.

**\*So far this year, there have been 10 awards over \$1M from Business & Industry**, up from 4 last year. These 10 grants span 5 colleges including: *Medical School*, *College of Science and Engineering*, *Public Health*, *CFANS*, and *CEHD*.

**\*The large increase in State & Local funding** is to due two large (\$8M each) grants being activated in the same year (both appearing in FY2015). The additional difference is largely explained by two large grants to *AHC Shared Units* .

**\*Also similar to the Q3 summary, there has been a large influx of new award money**. Last year, at this time, there was \$196M in new awards, and this year, there is \$261M so far. College-Campuses that have shown the largest increases in new awards include: *College of Science and Engineering* (+\$22M), *CFANS* (+\$14M), and the *College of Veterinary Medicine* (+\$9M). The two major funding sources of these increases are *NSF* (+\$23M), and the *State of Minnesota* (+\$17M).

**Comparison of FY15 Fiscal Year-to-Date (Q3) to FY14 Fiscal Year-to-Date (Q3)**

(Amounts shown in Millions)

by Source		FY14 YTD		FY15 YTD		\$ Change (Amount)		\$ Change (%)	
Sponsor Group	Sponsor	Number	Dollars	Number	Dollars				
Federal	NIH	577	184.6	407	151.9	-170.7	-32.7	-17.7%	
Federal	NSF	235	63.4	238	80.6	17.2	17.2	27.2%	
Federal	Other Federal	412	105.4	429	112.1	6.7	6.7	6.4%	
Private	Business & Industry	858	44.0	911	59.6	15.6	15.6	35.5%	
Private	Other Private	1082	97.1	1131	105.6	8.5	8.5	8.7%	
State & Local	State & Local	277	48.4	311	68.2	19.8	19.8	40.9%	
<b>Total</b>		<b>3441</b>	<b>542.8</b>	<b>3427</b>	<b>577.9</b>	<b>35.1</b>	<b>35.1</b>	<b>6.5%</b>	

by College-Campus									
Medical School		1367	156.0	1202	148.4	-7.6	-7.6	-4.9%	
College of Science and Engineering		530	109.4	533	116.2	6.8	6.8	6.2%	
Other Health Sciences		224	44.4	305	54.4	10.0	10.0	22.6%	
Public Health		173	52.2	176	52.5	0.3	0.3	0.5%	
CFANS		304	35.2	336	45.7	10.4	10.4	29.6%	
CEHD		122	37.6	155	35.5	-2.1	-2.1	-5.6%	
Other		114	27.6	137	38.1	10.5	10.5	37.9%	
Dentistry, Nursing, Pharmacy & Vet Med		202	28.2	205	31.8	3.6	3.6	12.8%	
UMC, UMD, UMM, UMR		135	10.7	129	15.4	4.7	4.7	44.3%	
CBS		86	16.0	67	17.2	1.3	1.3	7.8%	
Other TC Provost		110	16.2	106	14.4	-1.8	-1.8	-11.0%	
CLA		74	9.2	76	8.3	-0.9	-0.9	-9.7%	
<b>Total</b>		<b>3441</b>	<b>542.8</b>	<b>3427</b>	<b>577.9</b>	<b>35.1</b>	<b>35.1</b>	<b>6.5%</b>	

**University of Minnesota**  
**Quarterly Report of Grant and Contract Activity**  
 Fiscal Year 2015 Third Quarter: January - March, 2015

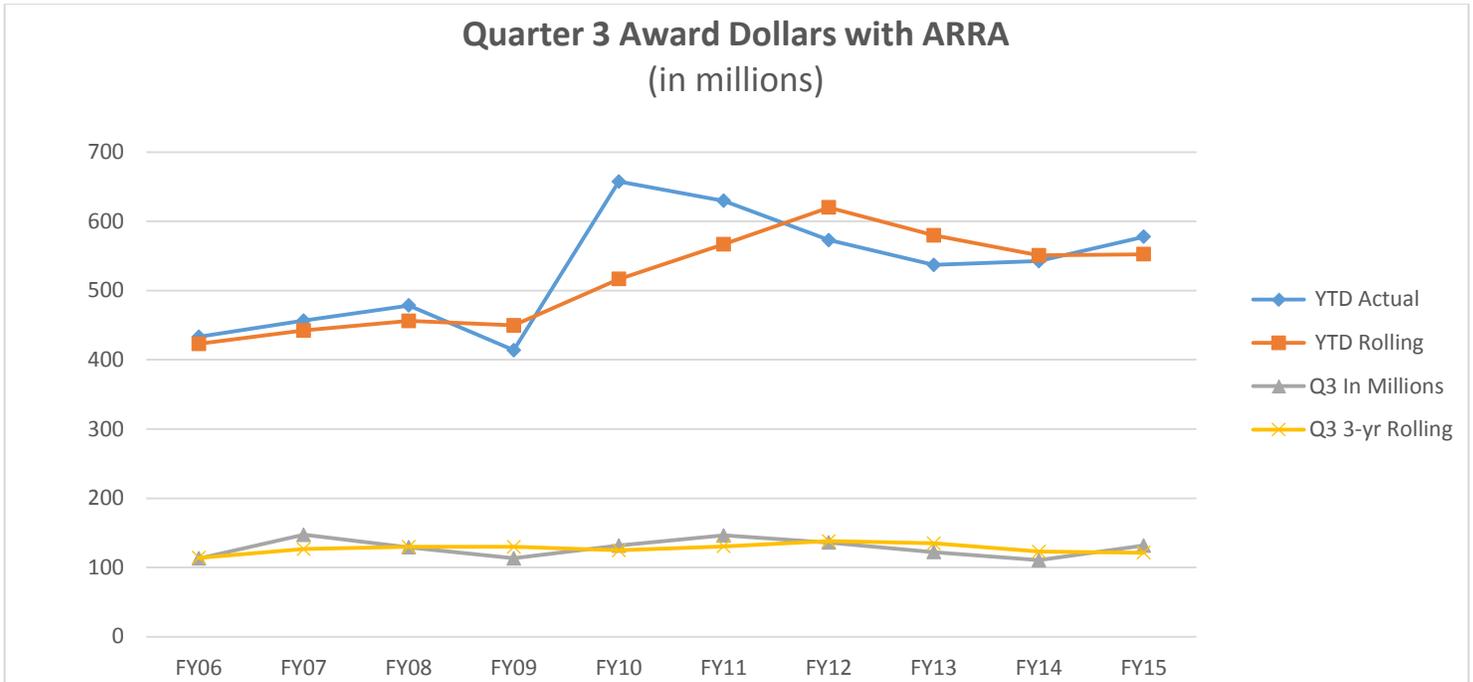


Figure 5: 10-year trend of third quarter award dollars.  
 Showing actual amount and rolling 3-year average.  
 Includes ARRA awards.

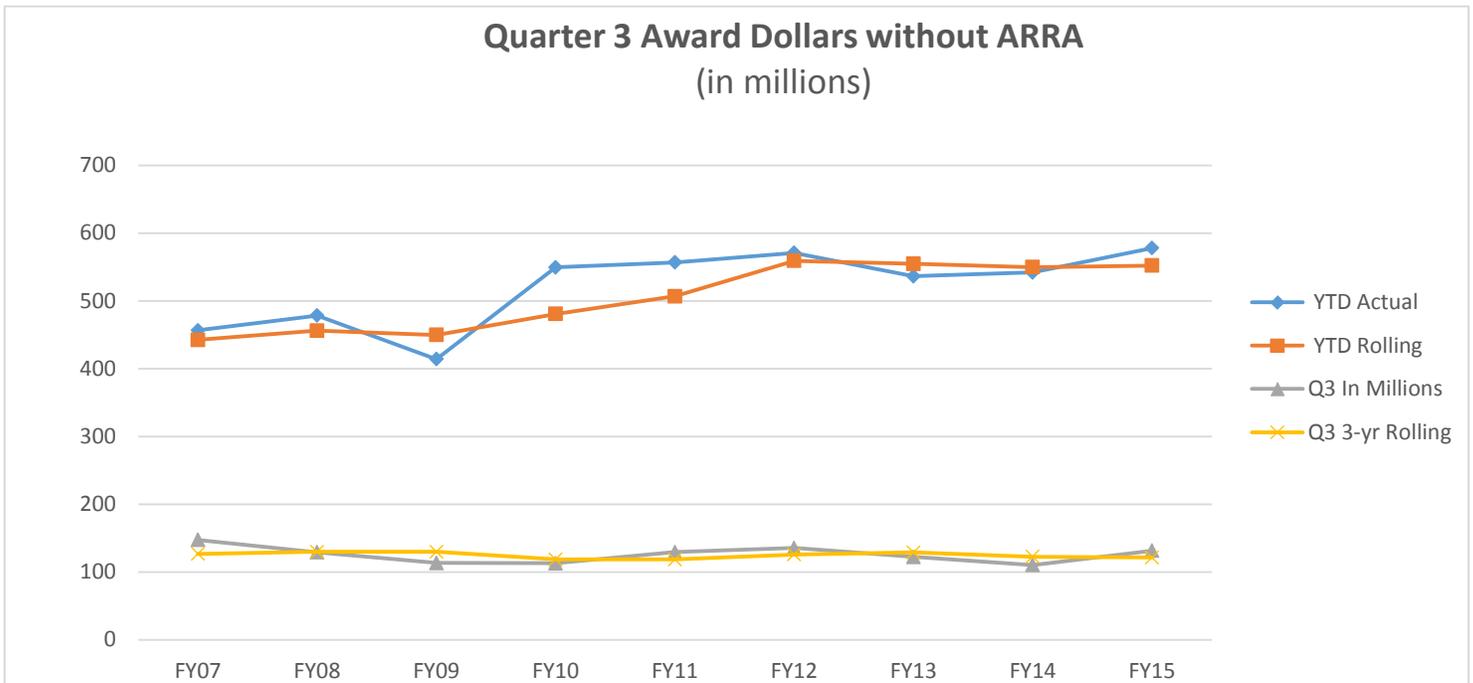


Figure 6: 10-year trend of third quarter award dollars.  
 Showing actual amount and rolling 3-year average.  
 Excludes ARRA awards.



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Consent Report

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Regent Richard Beeson

## **Purpose & Key Points**

To seek Board of Regents approval of items in the Consent Report, as required in Board of Regents Policy: *Reservation and Delegation of Authority*.

Items for consideration:

A. Regents Professor Recommendations

The President recommends approval of the Regents Professor recommendations forwarded to the Board of Regents in a letter dated June 4, 2015.

B. Report of the All-University Honors Committee

The President recommends approval of the All-University Honors Committee recommendations forwarded to the Board of Regents in a letter dated June 4, 2015.

C. Gifts

The President recommends approval of the Summary Report of Gifts to the University of Minnesota through April 30, 2015 (attached).

## **President's Recommendation**

The President recommends approval of the Consent Report.

**MEETING OF THE BOARD OF REGENTS  
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA  
SUMMARY REPORT\***

**June 2015 Regents Meeting**

	April		Year-to-Date	
	2015	2014	07/01/14 04/30/15	07/01/13 04/30/14
<b>U of M Gift Receiving</b>	\$ 139,754	\$ 130,127	\$ 12,814,838	\$ 8,369,832
<b>4-H Foundation</b>	32,132	43,700	1,185,124	409,781
<b>Arboretum Foundation</b>	195,749	144,368	6,455,307	16,604,561
<b>Univ of MN Foundation</b>	22,386,582	13,679,198	282,719,904	204,020,439
<b>Total Gift Activity</b>	<b>\$ 22,754,217</b>	<b>\$ 13,997,393</b>	<b>\$303,175,173</b>	<b>\$ 229,404,613</b>

\*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

## Gifts to benefit the University of Minnesota

### Gifts received in April 2015

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<b><u>\$1 Million and Over</u></b>			
Minnesota Lions Vision Fdn. Inc.	UMF	Pledge	Medical School
Federated Insurance Co.	UMF	Gift/Pledge	Intercollegiate Athletics
<b><u>\$500,000 - \$1,000,000</u></b>			
Dr. Roger E. Anderson Estate	UMF	Gift	Unrestricted
<b><u>\$250,000 - \$500,000</u></b>			
Rich and Mary Ostlund Family Fnd-MN Comm. Fdn.	UMF	Gift	Medical School
<b><u>\$100,000 - \$250,000</u></b>			
Minnesota Vikings Children's Fund	UMF	Gift	Medical School
John M. and Carol J. Lilyquist	UMF	Gift	University of Minnesota Duluth
Robert P. Sands Family Charitable Fund	UMF	Gift	College of Liberal Arts
Dr. Martha Pitel Estate	UMF	Gift	School of Nursing
3M Co.	UMF	Gift	Various Colleges
Chinese Academy of Sciences	UMF	Gift	College of Science and Engineering
Robert P. Sands and Sally Glassberg Sands	UMF	Gift	College of Liberal Arts
Peter H. Taylor Estate	UMF	Gift	Medical School
Boston Scientific Corp.	UMF	Gift	Carlson School of Management, Medical School
Don and Lorraine Freeberg Fdn.	UMF	Gift	Carlson School of Management
Michael M. Heuer	UMF	Pledge	College of Science and Engineering
<b><u>\$50,000 - \$100,000</u></b>			
Minnesota Turf and Grounds Fdn.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences, University of Minnesota Crookston
Katherine R. Lillehei Charitable Lead Unitrust	UMF	Gift	Medical School, School of Nursing
Alice L. Hanson Estate	UMF	Gift	College of Education and Human Development, Academic Health Center
Target Corp.	UMF	Gift	Intercollegiate Athletics, Humphrey School of Public Affairs

**\$50,000 - \$100,000**

Gopher Sports Properties	UMF	Gift	Intercollegiate Athletics
Phileona Fdn.	UMF	Gift	College of Veterinary Medicine
General Mills Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences, Intercollegiate Athletics
Horst Rechelbacher Fdn.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Doris C. Matson Estate	UMF	Gift	Unrestricted
Ames Construction Inc.	UMF	Gift	Intercollegiate Athletics
Millicent Atkins Estate	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Starke and Virginia Hathaway Trust	UMF	Gift	College of Liberal Arts
Medtronic Fdn.	UMF	Gift	Academic Health Center
American Chemistry Council	UMF	Gift	Academic Health Center
Asahi Kasei Corp.	UMF	Gift	College of Science and Engineering
Carol E. Macpherson Memorial Scholarship Fund	UMF	Gift	Scholarships
Daniela L. Bell	UMF	Pledge	Bell Museum of Natural History
Delta Dental Benefit Plans of Minnesota	UMF	Gift	Academic Health Center
Dr. Karen M. and Simon N. Zeller	UMF	Pledge	Intercollegiate Athletics

**\$25,000 - \$50,000**

Sabic Innovative Plastics US LLC	UMF	Gift	College of Science and Engineering
Pentair Inc.	UMF	Gift	Intercollegiate Athletics
State Farm Mutual Automobile Insurance Co.	UMF	Gift	Carlson School of Management
Wells Fargo Bank Fdn.	UMF	Gift	Carlson School of Management
J. J. Taylor Distributing of Minnesota	UMF	Gift	Intercollegiate Athletics
TCF Financial Corp.	UMF	Gift	Intercollegiate Athletics
United Health Fdn.	UMF	Gift	Medical School, Humphrey School of Public Affairs
Bray Family Trust	UMF	Gift	Medical School
Medtronic Inc.	UMF	Gift	Carlson School of Management, Medical School
Robert L. Karlstrand	UMF	Gift	School of Nursing
Wells Fargo Bank Minnesota	UM	Gift	Minnesota Landscape Arboretum, Intercollegiate Athletics
Gary Hicks	UMF	Gift	Medical School
John H. Daniels Jr. and Lisa Daniels	UM	Gift	University of Minnesota Duluth
Dr. H. James and Ms. Marilyn Osborn	UMF	Gift	College of Science and Engineering
Arvid Olson Estate	UMF	Gift	Medical School
Robert K. Eddy	UMF	Gift	Medical School

**\$25,000 - \$50,000**

Adeline P. Hofstad	UMF	Pledge	College of Food, Agricultural and Natural Resource Sciences
AmeriChoice Health Services Inc.	UMF	Gift	Academic Health Center
Ann M. Seha	UMF	Gift	Intercollegiate Athletics
Beatrice M. Palmer Estate	UM	Gift	Minnesota Landscape Arboretum
Helen M. Drovdal Larson	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Joan M. Seha	UMF	Gift	Intercollegiate Athletics
Joseph G. Weisenburger	UMF	Pledge	School of Public Health
Maurices Inc.	UMF	Gift	University of Minnesota Duluth
Skippy Frank Translational Medicine and Life Sciences Fund of RPA	UMF	Gift	College of Veterinary Medicine
UnitedHealthcare Insurance Co.	UMF	Gift	Academic Health Center

**\$10,000 - \$25,000**

Thomas H. Olson	UM	Gift	Libraries
Katharine E. Dumas	UMF	Gift	University of Minnesota Duluth
Berger Transfer and Storage Inc.	UMF	Gift	Intercollegiate Athletics
ExxonMobil Fdn.	UMF	Pledge	University of Minnesota Duluth
Austrian Federal Ministry of Science and Research	UMF	Gift	College of Liberal Arts
Elizabeth G. Weymouth	UM	Gift	College of Design
MGK	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Allen W. and Susan K. Decker	UMF	Pledge	University of Minnesota Duluth
BTG International Inc.	UMF	Gift	Medical School
RTP Company	UMF	Gift	Medical School, Intercollegiate Athletics
Mark A. and Deborah J. Kravik	UMF	Gift	Intercollegiate Athletics
Jeannine M. Rivet	UM	Gift	Academic Health Center
Minnesota Honey Producers Assn. Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Christopher J. Kahler	UMF	Gift	Intercollegiate Athletics
AgriBank FCB	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Bentson Fdn.	UMF	Gift	Bentson Scholars Program
C. H. Robinson Worldwide Fdn.	UM	Gift	Minnesota Landscape Arboretum
H. B. Fuller Co.	UMF	Gift	Carlson School of Management
Kraus-Anderson Construction Co.	UMF	Gift	Medical School
Lerner Fdn.	UMF	Pledge	Libraries
Mary Agnes McQuinn	UM	Gift	Minnesota Landscape Arboretum
Shakopee Mdewakanton Sioux Community	UMF	Gift	College of Pharmacy

**\$10,000 - \$25,000**

Teambackers	UMF	Gift	University of Minnesota Crookston
Walter H. Judd Fund-Minneapolis Fdn.	UMF	Gift	Global Programs and Strategy Alliance
Weil Fdn.	UMF	Gift	Center for Spirituality and Healing
Robert F. Crosby	UMF	Gift	Intercollegiate Athletics
Justin Carroll	UMF	Gift	Intercollegiate Athletics
Gene Rabel and Kadine Olson-Rabel	UMF	Gift	Intercollegiate Athletics
Washburn McReavy Funeral Chapels	UMF	Gift	Intercollegiate Athletics
Gray Plant Mooty Mooty and Bennett PA	UMF	Gift	Carlson School of Management, Intercollegiate Athletics
Wilson Scholarship Trust Fund	UMF	Gift	College of Science and Engineering
Mozo-Grau	UMF	Gift	School of Dentistry
E A Sween Co.	UMF	Gift	Intercollegiate Athletics
BD	UMF	Gift	College of Science and Engineering
Chip Glaser	UMF	Gift	Intercollegiate Athletics
David J. Girk	UMF	Gift	Intercollegiate Athletics
Robert and Mary Mersky	UM	Gift	Weisman Art Museum
Brian Mark	UMF	Gift	Intercollegiate Athletics
Podium Sports Marketing	UMF	Gift	Medical School
Connie and Jim Brennan	UMF	Gift	Medical School
Dr. J. Patrick Smith	UMF	Gift	Intercollegiate Athletics
Jeremy Weller	UMF	Gift	Intercollegiate Athletics
Bill Lentsch	UMF	Gift	Medical School
The Caravan Trust	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Yvonne P. Oaks Trust	UMF	Gift	Medical School
Dr. Stephen S. Lane	UMF	Gift	Intercollegiate Athletics
James Forbes	UMF	Gift	Intercollegiate Athletics
Fluid Fertilizer Fdn.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
TCF National Bank	UMF	Gift	Medical School
Bruce Olson	UMF	Gift	Intercollegiate Athletics
Intercomp Co.	UMF	Gift	Intercollegiate Athletics
Donald L. and Patricia A. Garofalo	UMF	Gift	Medical School
Anthony Ostlund Baer and Louwagie PA	UMF	Gift	Medical School
Augeo Affinity Marketing	UMF	Gift	Carlson School of Management
Best Buy Purchasing LLC	UMF	Gift	Humphrey School of Public Affairs
Childrens Cancer Research Fund	UMF	Pledge	Academic Health Center
Dr. Kenneth E. Ogren	UM	Gift	4H Foundation
Dr. Manley E. and Ann M. Olson	UMF	Pledge	Bell Museum of Natural History
Dr. Michael J. Szurek	UMF	Gift	School of Dentistry
Dr. Miriam Segall	UMF	Gift	College of Liberal Arts

**\$10,000 - \$25,000**

John and Mary Pappajohn Scholarship Fdn.	UMF	Gift	College of Design
John E. and Nancy E. Lindahl	UMF	Gift	Medical School
Katherine McGill Fund-Vanguard Charitable AFG Fund	UMF	Gift	Libraries
Land O'Lakes Inc.	UMF	Gift	Medical School
Mark J. Ogren	UMF	Pledge	University of Minnesota Duluth
National Crop Insurance Services	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Newmont Mining Corp.	UMF	Gift	University of Minnesota Duluth
Robert and Sonia Steinberg	UMF	Gift	Medical School
Stoel Rives LLP	UMF	Gift	Carlson School of Management

**\$5,000 - \$10,000**

Daniel and Rebecca Stratton	UMF	Gift	Intercollegiate Athletics
Dr. Kirk M. and Alice S. Odden	UMF	Gift	Intercollegiate Athletics
Stanley W. Hup	UMF	Gift	Intercollegiate Athletics
Mary Inc.	UMF	Gift	Intercollegiate Athletics
Michael B. Wright	UMF	Gift	Intercollegiate Athletics
Comcast Cable	UMF	Gift	Intercollegiate Athletics
CHS Inc.	UMF	Gift	Intercollegiate Athletics
Lowell F. Schwab	UMF	Gift	Intercollegiate Athletics
Gerald D. Jordahl	UMF	Gift	Intercollegiate Athletics
Michael A. Nash	UMF	Gift	Intercollegiate Athletics
Minnesota Veterinary Medical Fdn.	UMF	Gift	College of Veterinary Medicine
Pohlad Companies	UMF	Gift	Intercollegiate Athletics
Mylan and Kathleen Radulovich	UMF	Gift	University of Minnesota Duluth
Ziegler Inc.	UMF	Gift	Intercollegiate Athletics
Dr. Ganesh and Vathsala Raveendran	UMF	Gift	Medical School
Syvilla M. Turbis Estate	UMF	Gift	Medical School
Muriel M. Orcutt Estate	UMF	Gift	Libraries
Ann and Brian Folkman	UMF	Gift	Medical School
BASF Corp.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Everris NA Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The K Fdn.	UMF	Gift	Various Colleges
James G. Wohlford	UMF	Gift	Intercollegiate Athletics
Ryan Contracting Co.	UMF	Gift	Intercollegiate Athletics
Dr. Erik van Kuijk	UMF	Gift	Intercollegiate Athletics
Martin E. Davis	UMF	Gift	Intercollegiate Athletics
Benjamin F. Nelson Estate	UMF	Gift	Medical School
IGA Midtown Foods	UMF	Gift	Intercollegiate Athletics

**\$5,000 - \$10,000**

L. David and Karen G. Lindberg	UMF	Pledge	Intercollegiate Athletics
MTS Systems Corp.	UMF	Gift	College of Science and Engineering
Richard S. Bolan and Nancy J. Johnston	UMF	Gift	College of Education and Human Development
Mendon F. Schutt Family Fund-Minneapolis Fdn.	UMF/UM	Gift	Medical School, Minnesota Landscape Arboretum
Mike Welle	UMF	Gift	Intercollegiate Athletics
Peter J. Donnino	UMF	Gift	Intercollegiate Athletics
Fredrikson and Byron PA	UMF	Gift	Carlson School of Management
Lyle C. Fahning	UMF	Gift	Intercollegiate Athletics
Jennifer Kordell and Timothy E. Moran	UMF	Gift	School of Public Health
Timothy and Rebecca Waldeck	UMF	Gift	Academic Health Center, Medical School, Intercollegiate Athletics
Paul Lorenz	UMF	Gift	Intercollegiate Athletics
Dr. Wayne O. Adkisson	UMF	Gift	Medical School
Charles J. Suk	UMF	Gift	Intercollegiate Athletics
John R. Bruellman	UMF	Gift	Intercollegiate Athletics
Walter G. Anderson Inc.	UMF	Gift	Intercollegiate Athletics
General Mills Fdn.	UMF	Pledge	Various Colleges
Gus A. Chafoulias	UMF	Gift	Intercollegiate Athletics
Stephen T. Lerum	UMF	Gift	Intercollegiate Athletics
Factory Motor Parts Co.	UMF	Gift	Intercollegiate Athletics
Patricia A. Lyon	UMF	Gift	Intercollegiate Athletics
Charles G. Cunningham	UMF	Gift	Intercollegiate Athletics
Cheri D. and Miles J. Cohen	UMF	Gift	Intercollegiate Athletics
Dr. Michael G. McDermott	UMF	Gift	Intercollegiate Athletics
Ion Corp.	UMF	Gift	Intercollegiate Athletics
Leedstone	UMF	Gift	Intercollegiate Athletics
Julianne Bye	UMF	Gift	Intercollegiate Athletics, College of Education and Human Development
Deborah R. Olson	UMF	Gift	Intercollegiate Athletics
Drs. Jamie Lohr and Andrew Schmidt	UM	Gift	Medical School, Intercollegiate Athletics
Howard V. O'Connell Jr.	UMF	Gift	Intercollegiate Athletics
3M Fdn. Inc.	UMF	Gift/Pledge	Various Colleges
Curtis A. Sampson	UMF	Gift	Intercollegiate Athletics
Jostens Inc.	UMF	Gift	Intercollegiate Athletics
Architectural Alliance	UMF	Gift	Intercollegiate Athletics
Benjamin T. Hamilton	UMF	Gift	Intercollegiate Athletics
Bernard W. Gaffron	UMF	Gift	Intercollegiate Athletics
Bremer Bank	UMF	Gift	Intercollegiate Athletics
Brett W. Rasmussen	UMF	Gift	Intercollegiate Athletics
Colle and McVoy Inc.	UMF	Gift	Intercollegiate Athletics

**\$5,000 - \$10,000**

Concord USA	UMF	Gift	Intercollegiate Athletics
Doug J. Collison	UMF	Gift	Intercollegiate Athletics
Dr. Charles A. Dietz Jr.	UMF	Gift	Intercollegiate Athletics
Dr. Ryan L. Ritchie	UMF	Gift	Intercollegiate Athletics
Duane A. Arens	UMF	Gift	Intercollegiate Athletics
Eide Bailly LLP	UMF	Gift	Carlson School of Management
Ergodyne Corp.	UMF	Gift	Medical School
Geoffrey T. Fischer	UMF	Pledge	University of Minnesota Duluth
Grant J. Christianson	UMF	Gift	Intercollegiate Athletics
Harris Mechanical	UMF	Gift	Intercollegiate Athletics
Harry A. Engelbrecht	UMF	Gift	Intercollegiate Athletics
Hutchinson Dental Center	UMF	Gift	Intercollegiate Athletics
James C. Melville	UMF	Gift	Intercollegiate Athletics
James DeLaHunt	UMF	Gift	Intercollegiate Athletics
James W. Nelson	UMF	Gift	Intercollegiate Athletics
Joshua P. Dau	UMF	Pledge	University of Minnesota Duluth
Kyle Heitkamp	UMF	Gift	Intercollegiate Athletics
Lois K. Berens	UMF	Gift	Intercollegiate Athletics
M. Mitchell and Laurie Davis	UMF	Gift	Intercollegiate Athletics
Pamela Nagorske	UMF	Gift	Intercollegiate Athletics
Paul R. Koch	UMF	Gift	Intercollegiate Athletics
Ralph L. Strangis	UMF	Gift	Intercollegiate Athletics
RBC Wealth Management	UMF	Gift	Intercollegiate Athletics
Richard K. Harris	UMF	Gift	Intercollegiate Athletics
Roy R. Ferber	UMF	Gift	Intercollegiate Athletics
Select Sales Inc.	UMF	Gift	Intercollegiate Athletics
SFM	UMF	Gift	Intercollegiate Athletics
Syngenta Seeds Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Think Mutual Bank	UMF	Gift	Intercollegiate Athletics
Tricia Peterson	UMF	Gift	Intercollegiate Athletics
Wells Fargo Wealth Management	UMF	Gift	Intercollegiate Athletics
Harvey B. Mackay	UMF	Gift	Intercollegiate Athletics
Mark W. Sheffert	UMF	Gift	Intercollegiate Athletics
Dr. J. Scott Nelson	UMF	Gift	Intercollegiate Athletics
Larry A. Schulz	UMF	Gift	Intercollegiate Athletics
Joseph R. and Kathleen K. Mucha	UMF	Gift	Carlson School of Management
Norman C. Linnell	UMF	Gift	Intercollegiate Athletics
Kahn Brothers LLC	UMF	Gift	College of Science and Engineering
Timothy M. and Mary C. Scanlan	UMF	Gift	Medical School
Erik L. Allen	UMF	Gift	Intercollegiate Athletics
David Nibbe	UMF	Gift	Intercollegiate Athletics
Debra A. Peterson	UMF	Gift	Carlson School of Management

**\$5,000 - \$10,000**

Harriet Kronick	UMF	Gift	Intercollegiate Athletics
Kevin E. Sallstrom	UMF	Gift	Intercollegiate Athletics
Michael W. Wright	UMF	Gift	Intercollegiate Athletics
BMW of Minnetonka	UMF	Gift	Medical School
Peg and Gregory R. Palen	UMF	Gift	Medical School
Rod J. Tafelski	UMF	Gift	University of Minnesota Duluth
Lindsay L. Tafelski	UMF	Gift	University of Minnesota Duluth
Michael A. Bilski	UMF	Gift	Medical School
John E. Larsen and Michael D. Stewart	UMF	Gift	Intercollegiate Athletics
Annette M. Whaley	UMF	Gift	Medical School
BP Fdn. Inc.	UMF	Pledge	College of Science and Engineering
Cindy M. Martin	UMF	Gift	Medical School
CliftonLarsonAllen LLP	UMF	Gift	Carlson School of Management
Community Initiatives	UMF	Gift	Center for Spirituality and Healing
Craig L. Seitel	UMF	Gift	Carlson School of Management
Cy and Paula DeCosse Fund-Minneapolis Fdn.	UMF	Gift	College of Liberal Arts
Dr. Cheryl J. Paullin	UMF	Gift	College of Liberal Arts
Dr. Debra K. Olson	UMF	Gift	School of Public Health
Dr. Henry H. Balfour Jr.	UMF	Gift	Medical School
Dr. Preveen Upreti and Kyungsoo Woo	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Tracy G. Aanenson	UMF	Gift	Medical School
Dr. Vanessa D. Dayton	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Emerson Electric Fdn.	UM	Gift	Minnesota Landscape Arboretum
Estee Lauder Inc.	UMF	Gift	Medical School
Gilead Sciences Inc.	UMF	Gift	School of Public Health, College of Science and Engineering, Medical School
Grain Millers Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Herbert L. and Ann M. Lewis Initiative Fdn.	UMF	Pledge	University of Minnesota Duluth
James R. Monteiro	UMF	Gift	Carlson School of Management
James W. Ramsey	UMF	Gift	University of Minnesota Duluth
Jennifer M. Marrone	UMF	Gift	College of Science and Engineering
John and Debra Bryant	UMF	Gift	Northrop
John E. Nelson	UM	Gift	Minnesota Landscape Arboretum
John O. Lyngstad	UMF	Gift	College of Liberal Arts
Joseph P. Sullivan	UMF	Gift	Intercollegiate Athletics
John O. Lyngstad	UMF	Gift	Law School
Judy D. and Bill Walter	UMF	Gift	Carlson School of Management
Kaplan Strangis and Kaplan PA	UMF	Gift	Law School

**\$5,000 - \$10,000**

Kevin J. Swanson	UMF	Gift	College of Science and Engineering
Linda Kollasch	UMF	Gift	Intercollegiate Athletics
Margaret M. Brophy and John F. Gehrke	UMF	Gift	Medical School
Matrix Integration LLC	UMF	Gift	Supercomputing Institute
Matthew J. and Julie E. Walter	UMF	Gift	Carlson School of Management
Michael B. Eckhardt	UMF	Gift	College of Science and Engineering
Optum/UnitedHealth Group	UMF	Gift	College of Science and Engineering
Paul F. Werler	UM	Gift	Minnesota Landscape Arboretum
Perten Instruments Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Richard and Ellen Sandor Family Fdn.	UMF	Gift	College of Liberal Arts
Robert and Karen Veninga	UMF	Gift	School of Public Health
Roberts Charitable Fnd-Fidelity Charitable Gift Fnd	UMF	Gift	College of Liberal Arts
Schreiber Foods	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Schwan's Shared Services LLC	UMF	Gift	Carlson School of Management
Senior Care Communities Inc.	UMF	Gift	Center for Spirituality and Healing
SKB Environmental Inc.	UMF	Gift	Hormel Institute
Southwest Initiative Fdn.	UMF	Gift	Carlson School of Management
St. Jude Medical Inc.	UMF	Gift	Medical School
Stephen and Beth Birke	UMF	Pledge	Bell Museum of Natural History
Style 2000 Inc.	UMF	Gift	Medical School
Syngenta Corp.	UM	Gift	Minnesota Landscape Arboretum
Syngenta Crop Protection LLC	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The Meredith Corporaton Fdn.	UMF	Pledge	College of Food, Agricultural and Natural Resource Sciences
The Scoular Co.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Thomas J. Mielke	UMF	Gift	Law School
Thomas L. Hanson	UMF	Gift	Intercollegiate Athletics
Thoratec Corp.	UMF	Gift	Medical School
Timothy R. and Colleen A. Baer	UMF	Gift	Medical School
Warren Herreid and Jeannine Rivet	UMF	Gift	Academic Health Center
Xinyu Cao	UMF	Gift	Center for Transporation Studies



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Report of the Faculty Consultative Committee

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Rebecca Ropers-Huilman, Professor, College of Education and Human Development;  
Chair, Faculty Consultative Committee

## **Purpose & Key Points**

The purpose of this presentation is to update the Board on the goals and accomplishments of the Faculty Consultative Committee throughout the year.

## **Background Information**

The chair of the Faculty Consultative Committee provides regular updates to the Board throughout the year. The last update occurred in December 2014.

**FACULTY CONSULTATIVE COMMITTEE CHAIR  
REPORT TO MINNESOTA BOARD OF REGENTS**

*June 12, 2015*

Chair Beeson, Vice Chair Johnson, Members of the Board, and President Kaler:

This is the spring semester report provided by the Faculty Consultative Committee to the Board of Regents. The purpose is to inform you of some of the issues that are on the minds of faculty and to bring you up to date with some of the most pressing issues discussed by faculty governance during the spring semester.

**Equity and Diversity**

We have focused attention in faculty governance to issues of equity and diversity. After much consultation, the use of demographic identifiers in crime alerts was changed to better balance the need for safety with the need for an inclusive campus climate. The FCC has consulted with the Women's Faculty Cabinet on a caregiver resolution that would support faculty members who need to take a leave to care for their families. We supported Provost Hanson's decision that the Salary Equity Review Committees (or SERCs) should be ongoing to ensure that if salary inequities occur, they are addressed quickly. Many people across the institution are working to promote a more inclusive campus environment that welcomes people with different identities and beliefs. It is the right thing to do for reasons related to the economy, sustainability of our university, our communities, and justice. Faculty governance is a key part of these efforts.

**Strategic Plan**

We have focused attention in governance to the strategic plan. Several members of faculty governance are on the Provost's Strategic Plan Continuity Team. On that team, we collaborate with the Provost and other faculty and staff to provide input into the process of implementing the strategic plan. It is clear that the plan's implementation is a faculty-driven effort. For example, in addition to strong faculty involvement on the continuity team, faculty have been asked to generate ideas that would incorporate grand challenges into the curriculum and our research priorities. Additionally, a recent engagement retreat that included faculty and staff discussed how community members outside the university could be involved in promoting the plan. Chairs have been invited to speak with each other and Provost Hanson to discuss how they can implement the plan at their local levels, and have been provided with a distillation of the plan that they can use to guide their actions. Much work has been done to involve the campus community in moving the plan forward, and we should begin to see the fruits of our labor in the upcoming year.

**Budget Reallocation**

We have focused attention in governance on the budget reallocation process. In the spring, the FCC met with three groups of chairs from across the Twin Cities campus as well as with the Twin Cities Deans. While each of these conversations was robust and multifaceted, one concern that was regularly articulated focused on how the budget reallocation process is impeding the capacity of many units to do the work they envision. We heard repeatedly that while reallocation efforts were intended to move toward operational excellence and administrative efficiency, units are now faced with the reality of having to cut resources from their core mission of teaching,

research, and outreach. The promise of the strategic plan and the success of units across the university will be deeply affected by how we allocate our resources.

### **Human Subjects Research Ethics**

The FCC has worked over the past several years and quite intensely this spring to prompt increased oversight of clinical research at the university. Simply, as faculty members who are invested in this institution, we want to ensure that our investment will be one of which we can be proud. This spring, two major reports (the External Review Panel's Report and the Legislative Auditor's Report) were complemented by news articles, public debate and inquiries, formal conversations in governance, and informal conversations throughout the University and in communities outside the University. This dialogue has been difficult in many ways as our community sought to understand who was responsible for practices that did not meet high standards, and how we as a community should proceed in the short and long term. The FCC largely supported President Kaler's decision to form an implementation team and to orient the institution toward the future. We asked that two of our FCC members, Jean Wyman and Will Durfee, be appointed to that team and that request was honored. Faculty debate and dialogue about this issue has been vigorous. Faculty involvement in ensuring that we develop a system that meets our own and others' high standards will be as well.

### **Faculty Leadership in 2015-2016**

A year ago, FCC Chair Will Durfee said that the FCC was trying to move from a reactionary model to one that is more strategic, working with the administration in meaningful ways to address issues that we think are most important to the wellbeing of the university. The leadership of any research university needs to balance complementary values that can seem in competition for time, attention, and resources. How do we ensure free speech that is so essential to teaching and learning and create a positive campus climate for all? How do we meet Minnesota's needs and the needs of our partners across the world? How do we distribute resources fairly and recognize the unique needs of our campuses and units? How do we facilitate agreement about what it means to get a University of Minnesota degree and allow individual units to craft their own unique paths for students? One of the most important roles of faculty governance is to work with the Board of Regents and senior administrators to ensure that each of these critical values gets the attention it needs.

This partnership will continue under new leadership next year. Beginning in July, the FCC will be led by Colin Campbell, a Pharmacologist in the Medical School whose work centers on increasing the effectiveness of cancer treatment, and Jigna Desai, a scholar with affiliations in Gender, Women, & Sexuality Studies, Asian American Studies, American Studies, and Asian Languages and Literatures. Professors Campbell and Desai have both demonstrated extraordinary commitment to this University in myriad ways, and I am certain all of us will benefit from their leadership.

Submitted by Rebecca Ropers-Huilman, Professor and Chair in the Department of Organizational Leadership, Policy, & Development in the College of Education and Human Development; Chair, Faculty Consultative Committee



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Recognition of Faculty Consultative Committee Outgoing Chair

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Regent Richard Beeson  
President Eric W. Kaler

## **Purpose & Key Points**

To present a certificate of appreciation to Professor Rebecca Ropers-Huilman, outgoing chair of the Faculty Consultative Committee.



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Board of Regents Policy: *Code of Ethics for Members of the Board of Regents*  
- Annual Review

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** Tracy M. Smith, Deputy General Counsel

## **Purpose & Key Points**

This presentation fulfills the requirement contained in Board of Regents Policy: *Code of Ethics for Members of the Board of Regents*, which calls for the Board, with assistance from the general counsel, to publicly review requirements and procedures provided in this policy at the beginning of each fiscal year. The deputy general counsel will review the principal elements of the policy, focusing on the definition of a conflict of interest.



UNIVERSITY OF MINNESOTA

# BOARD OF REGENTS POLICY

Page 1 of 3

Board Operations

## CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006; February 10, 2012

Supersedes: (see end of policy)

## CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS

This policy governs the activities of members of the Board of Regents (Board) of the University of Minnesota (University) regarding financial disclosure, gifts, expense reimbursement, and conflicts of interest.

### **SECTION I. GUIDING PRINCIPLES.**

The following principles shall guide the accountability of Regents:

**Subd. 1. Public Trust.** The Board is responsible for the governance of the University. In carrying out this constitutionally conferred public trust, Regents must be accountable in the areas of financial disclosure, gifts, expenses, and conflicts of interest, and shall not use the authority, title, or prestige of their office to solicit or otherwise obtain private financial, social, or political benefit that in any manner is inconsistent with the public interest. In serving the people of Minnesota, Regents shall adhere to the highest ethical standards.

**Subd. 2. Paramount Interest.** Regents bring to their task varied backgrounds and expertise, but they are expected to put aside parochial interests, keeping the welfare of the entire University, not just a particular constituency, at all times paramount.

**Subd. 3. Time Commitment.** In undertaking the duties of the office, Regents shall make the necessary commitment of time and diligence to fulfill their public governance responsibilities.

### **SECTION II. FINANCIAL DISCLOSURE REQUIREMENTS.**

Upon election to office and annually on March 31 thereafter, Regents shall file a financial disclosure statement with the executive director/secretary of the Board in a form consistent with the financial disclosure required for senior University officials. The general counsel shall review the disclosure forms for compliance with this policy.

### **SECTION III. GIFTS.**

No Regent shall accept any gift or accommodation, except as permitted by Board policy. This prohibition does not apply to complimentary tickets to University events furnished in accordance with guidelines on file in the Board Office.

### **SECTION IV. EXPENSES.**

Regents serve without compensation, but they are entitled to reimbursement for expenses incurred while representing the University in an official capacity in accordance with guidelines on file in the Board Office.



UNIVERSITY OF MINNESOTA

## BOARD OF REGENTS POLICY

Page 2 of 3

Board Operations

### CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006; February 10, 2012

Supersedes: (see end of policy)

#### **SECTION V. DEFINITIONS.**

**Subd. 1. Recusal.** Recusal shall mean noninvolvement of a Regent in any discussion of, and decision regarding, the relevant matter to ensure that the Regent's independence of judgment is not compromised, that the public's confidence in the integrity of the Board is preserved, and that the University's public mission is protected.

**Subd. 2. Financial Conflict of Interest.** A *financial conflict of interest* exists whenever a Regent, a Regent's family member, and/or a business associated with a Regent or a Regent's family member has an actual or potential financial interest or any other interest in a matter pending before the Board that may impair independence of judgment or objectivity in the discharge of the Regent's public governance responsibilities.

**Subd. 3. Family Member.** *Family member* shall mean a spouse, parent, sibling, child, domestic partner, or any person residing in the Regent's household.

**Subd. 4. Business Associated with a Regent.** *Business associated with a Regent* shall mean an organization, corporation, partnership, proprietorship, or other entity if either the Regent or a member of the Regent's family:

- (a) receives compensation in excess of \$500 in any month or has any contractual right to future income in excess of \$6,000 per year;
- (b) serves as an officer, director, partner, or employee; or
- (c) holds a financial interest valued in excess of \$10,000.

For purposes of this policy, compensation shall not include reimbursement for expenses under Section IV above, any non-employment related funds from a governmental source, investment or savings income, retirement or insurance benefits, or alimony.

**Subd. 5. Financial Interest.** *Financial interest* shall mean a foreseeable, nontrivial financial effect that may result from Board action.

**Subd. 6. Employment-Related Conflict of Interest.** An *employment-related conflict of interest* exists whenever a Regent's employment relationships may impair independence of judgment.

#### **SECTION VI. FINANCIAL AND EMPLOYMENT-RELATED CONFLICT OF INTEREST PROCEDURES.**

**Subd. 1. Interpretation and Application.** The conflict of interest provisions of this policy shall be interpreted and applied to best serve the interests of the University. In some cases, full disclosure and consideration of the particular facts may indicate that a potential conflict of interest is insubstantial so that the University's interests are best served by the Regent's participation. If doubt remains regarding the need for recusal, the Regent involved must elect recusal. Recusal on a particular matter because of a conflict does not reflect adversely on the Regent involved; rather, it simply recognizes that in a complex and interconnected society conflicts cannot be entirely avoided and will occur.



UNIVERSITY OF MINNESOTA

## BOARD OF REGENTS POLICY

Page 3 of 3

Board Operations

### CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006; February 10, 2012

Supersedes: (see end of policy)

#### **Subd. 2. Disclosure or Acknowledgment of Actual or Potential Conflicts.**

Actual or potential conflicts of interest shall be brought to the attention of the chair of the Board at the earliest opportunity. Such actual or potential conflicts may be reported by an individual Regent or by any other person. Disclosure or acknowledgment of such a conflict of interest and recusal shall be noted appropriately in Board minutes.

**Subd. 3. Consultation with General Counsel.** A Regent with a conflict of interest question is encouraged to consult with the general counsel who, if requested, shall provide a written opinion on whether a conflict of interest exists under this policy. A copy of any such opinion shall be provided to the chair. The chair also may request an opinion from the general counsel on any conflict of interest question.

**Subd. 4. Disputed Conflicts of Interest.** Any disputed issues relating to the existence of a conflict of interest requiring recusal shall be decided by the chair, who may choose to refer the question to an ad hoc group of Regents consisting of the chair, the vice chair, and one other Regent appointed by the chair. If the chair or vice chair is the subject of the conflict of interest dispute, another Regent shall be appointed by the ranking Regent. The chair (or the ad hoc group if appointed) shall determine whether there is a conflict of interest and report the decision to the Board; however, in all cases the Board is the final authority on conflict questions.

**Subd. 5. Deliberations and Voting.** Regents who declare or have been found to have an actual or potential financial or employment-related conflict of interest shall recuse themselves regarding the matter determined to be a conflict and shall not take any action to influence the outcome of the matter.

### **SECTION VII. CANDIDACY FOR PUBLIC OFFICE.**

A Regent shall resign from the Board upon officially announcing candidacy for any partisan elective public office.

### **SECTION VIII. UNIVERSITY EMPLOYMENT.**

Notwithstanding any other provision of this policy, a Regent shall not serve as a compensated University employee, except that the Regent elected to hold the seat designated for a student may engage in student employment at the University.

### **SECTION IX. ANNUAL REVIEW OF POLICY.**

At the beginning of each fiscal year, the Board, with the assistance of the general counsel, shall publicly review the requirements and procedures of this policy.

**SUPERSEDES:** Code of Ethics for Members of the Board of Regents dated October 12, 1973.



# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** President's Recommended FY 2016 Annual Operating Budget

**Review**
                 
  **Review + Action**
                 
  **Action**
                 
  **Discussion**

*This is a report required by Board policy.*

**Presenters:** President Eric W. Kaler  
Richard Pfutzenreuter, Vice President & Chief Financial Officer

**Purpose & Key Points**

This agenda item presents the President’s Recommended FY 2016 Annual Operating Budget (operating budget) to the Board for review.

The operating budget includes an overview of a variety of specific financial issues, including information on academic and operating investments, compensation plans, unit and institutional revenue adjustments, tuition rates, and related fees.

During the 2015 legislative session, the University received an increase in state appropriation for the first year of the biennium (FY16) and same level funding for the second year of the biennium (FY17). The table below outlines the University’s 2016-17 biennial budget general fund appropriations (appropriations from the Health Care Access fund and the Cigarette Tax have been excluded).

University of Minnesota  
2016-2017 Biennial Appropriations (\$ in Thousands)

	<u>FY2016</u>	<u>FY2017</u>	<u>Biennium</u>
Beginning Biennial Base Level Appropriation	\$598,949	\$598,949	\$1,197,898
S.F. 5 State Funding Level	<u>\$625,549</u>	<u>\$625,549</u>	<u>\$1,251,098</u>
Change from Beginning Biennial Base Level	\$26,600	\$26,600	\$53,200
Change from Prior Year	\$26,600	\$0	
% Increase from Prior Year	4.4%	0%	
% Increase from Biennial Base Level Funding			4.4%

Incorporating the FY16 appropriations above, the budget framework for FY16 recommended by the President is as follows:

University of Minnesota  
FY16 Budget Framework – Incremental Changes

Incremental Resources:

Increased State Appropriations	\$26,600,000
Tuition Revenue Increase	\$15,100,000
Unit Resources	<u>\$36,800,000</u>
Total Incremental Resources	\$78,500,000

Incremental Expenditures:

Compensation	\$23,000,000
Student Financial Aid	\$750,000
Academic Initiatives	\$48,550,000
Mission Support & Operations	<u>\$6,100,000</u>
Total Incremental Expenditures	\$78,400,000

Balance	\$100,000
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The recommended operating budget for FY16 reflects President Kaler’s vision for the University: a commitment to an excellent and affordable undergraduate education; investing in the University’s research enterprise; and reducing administrative costs. Specific funding decisions and priorities have been made to advance the University in each of these areas as follows:

- Applying a significant portion of the increased state appropriation to hold down increases in resident tuition rates for FY16.
- Reducing the planned increase in resident undergraduate tuition rates from 3% to 1.5%.
- Reducing the planned increase in resident graduate and professional rates generally from 3.5% to 2.5% (some vary slightly due to market considerations).
- Continuing plans to increase the tuition differential between resident and non-resident undergraduate students.
- Keeping graduate and professional tuition as low as possible and aligned with market conditions and peer institutions.
- Minimizing increases in all student fees and room and board charges.
- Implementing a competitive compensation plan to retain and recruit world-class faculty and staff through a budgeted 2% increase.
- Maintaining critical technology and facility infrastructure.
- Approving targeted, high-priority, innovative, and strategic investment proposals brought forward by the system campuses, Twin Cities colleges, and support units.
- Creating a strategic investment pool to launch the Twin Cities campus strategic plan.
- Taking action to reduce mission support/facilities/oversight costs where appropriate and redirect available resources to higher priority strategic needs.

This operating budget achieves critical priorities to hold down tuition for Minnesota students (and to essentially eliminate cost of attendance increases to undergraduate students with financial need – as defined by Promise Program eligibility); maintain excellence at the University by investing in

world-class talent and maintaining infrastructure; and reduce administrative costs. The operating budget reflects priorities endorsed by the Board when it approved the University's biennial budget request to the state.

The resource and investment plans outlined above are included in the all-funds budget for FY16 for Board approval. The all current funds non-sponsored budget plan for FY16, which includes state appropriations, tuition, and all other sources (such as gifts, indirect cost recovery, sales and fees, and so forth), proposes total resources of \$3,948,852,892 and expenditures/transfers of \$3,149,163,635. The sponsored funds budget plan for FY16 (for externally funded research grants and contracts) is an additional \$570,000,000.

### **Background Information**

The Board of Regents reviewed and approved the biennial budget request to the state for the 2016-2017 biennium on October 10, 2014.

### **President's Recommendation**

The President recommends approval of the FY 2016 Annual Operating Budget.



**REGENTS OF THE UNIVERSITY OF MINNESOTA  
RESOLUTION RELATED TO  
THE FISCAL YEAR 2015-16 ANNUAL OPERATING BUDGET**

**WHEREAS**, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and help apply that knowledge through research and discovery, teaching and learning, and outreach & public service; and

**WHEREAS**, the State of Minnesota, through its legislative and executive branches, has appropriated \$625,549,000 in state general fund monies for fiscal year 2015-16 to the University of Minnesota, which includes \$26,600,000 resulting from the 2015 legislative session, for the pursuit of its mission and in support of our goals and objectives; and

**WHEREAS**, the University of Minnesota is committed to achieving standards of national and international excellence; and

**WHEREAS**, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2015-16 Annual Operating Budget as follows:

The Fiscal Year 2015-16 Annual Operating Budget approved by the Board of Regents includes the following attachments from the President's Recommended FY16 Operating Budget:

- Attachment 1 – Resource and Expenditure Budget Plan (University Fiscal Page)
- Attachment 4 - University of Minnesota 2015-16 Tuition Plan: Tuition Rates
- Attachment 6 - University of Minnesota 2015-16 Tuition Plan: Course Fees
- Attachment 7 - University of Minnesota 2015-16 Tuition Plan: Misc. Term Fees
- Attachment 8 - University of Minnesota 2015-16 Tuition Plan: Academic Fees
- Attachment 9 - Student Services Fees
- Attachment 10 - Fund Forecast - Centrally Distributed and Attributed Funds

# University of Minnesota

President's Recommended  
FY16 Operating Budget

Submitted for Review to the Board of Regents  
June 11, 2015

## President's Recommended FY16 Operating Budget

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## I. Executive Summary

The recommended FY16 operating budget detailed here reflects President Kaler's core commitments for the University: sustaining an accessible, excellent and affordable undergraduate education, investing in key academic priorities aligned with the strategic vision to solve the grand challenges of a diverse and changing world, and reducing administrative costs. Specific budget decisions and priorities are being recommended to advance the University in each of these areas as follows:

### A. Access, Affordability and Academic Excellence

This budget reflects the framework the President articulated in October 2014 when the Board of Regents approved the University's biennial budget request to the state. In part, that request sought:

- A new state investment to offset cost increases and allow the University to hold tuition increases to zero for resident undergraduate, graduate and professional students for the 2015-16 academic year, and
- A targeted new state investment to improve the research rankings and physician training and education programs in the Medical School

The value and impact of these priorities were largely shared by the Governor and the Legislature, which resulted in a 4.4% (\$26.6m) increase in our annual base appropriation. To support students and families, the University hoped to secure funding sufficient to freeze resident tuition rates and requested \$21.5 million in FY16 and an additional \$22.2 million in FY17 to achieve that goal. While that request was not fully funded by the state, this budget does leverage the new \$11.1 million state investment beginning in FY16 to address affordability for students and families and other goals the President and board have articulated. Specifically, this budget:

- Leverages the increased state appropriation to hold tuition rate increases to only 1.5% for resident undergraduate students, and also offsets increases in resident graduate and professional student rates, which vary by school and program
- Increases the tuition differential between resident and nonresident undergraduate students, balanced by the need to minimize attrition and keep nonresident enrollment steady
- Keeps graduate and professional tuition as low as possible and aligned with market conditions and peer institutions
- Leverages changes in the MN State Grant Program and invests in the University's need-based Promise Scholarship Program to offset the FY16 tuition increase (and all or nearly all of the cost of attendance) for qualifying undergraduate students
- Minimizes increases in campus and collegiate fees
- Minimizes increases to room and board costs. On the Twin Cities campus those rates will increase 2.2%, primarily driven by estimated increased utility costs and the required increases in the minimum wage. Even with that proposed increase, the room and board costs on the Twin Cities campus are expected to be the lowest in the Big 10.

This budget also invests in academic excellence, leveraging the new state funding for FY16, targeted internal operating budget reductions, and increases in internal unit resources to support crucial competitive needs:

- A competitive compensation plan to retain and recruit world class faculty/staff through a budgeted 2% merit increase
- Maintenance of critical technology and facility infrastructure

- Investments in an exceptional academic experience
- Support for increased costs of ongoing operations

**B. Operational Excellence: Administrative Cost Reductions** – From President Kaler’s first day in office, he committed to work smarter, reduce costs and enhance the quality of education. This is something the University works on every day through Operational Excellence initiatives.

President Kaler has committed to achieving \$90 million in administrative cost savings by the end of FY19. This work is reflected in the strategic plan which calls on the University to “support excellence and, with intention, reject complacency.”

- To achieve President Kaler’s \$90 million goal, the University has budgeted \$15 million annually in operating cost reductions.
  - The University fulfilled the FY14 legislative performance metric to cut administrative costs by \$15 million; reporting \$18.8 million in reductions.
  - The University planned for another \$20 million in administrative cost reductions as part of the approved FY15 budget. The current estimate is that total will be closer to \$21.6 million.
  - As part of the FY16 budget, the University will achieve an additional \$17.4 million in administrative cost reductions across all funds.
  - That’s a total of \$57.8 million in the first three years toward the goal of \$90 million by the end of FY19.
- The savings are achieved in a variety of areas:
  - Units are reducing positions or leaving vacancies open (totaling an anticipated reduction of 21 FTE in support units and 52 FTE in academic units in FY16).
  - In addition to FTE reductions, units are planning significant salary savings by restructuring positions and/or hiring new employees at salary levels below those budgeted for open positions.
  - There will be continued cost savings through changes in purchasing processes and spending less on supplies, equipment, travel, consultants, temporary help, etc.

**C. Changes in State Funding** – From FY08 to FY13, higher education in Minnesota experienced historic state disinvestment: the University of Minnesota alone experienced a decrease of \$140 million in state appropriations during that time.

- During the 2013 legislative session, lawmakers and the Governor took a big step toward reversing the trend by appropriating to the University the first funding increase in six years, and the 2015 session continued the trend, although at a slower pace.
- The University receives roughly the same funding from the state as was appropriated in FY01, while serving 15 percent more students, adding the Rochester campus (2006) and increasing sponsored research activity (as measured by annual direct expenditures) by more than 70% or \$200 million annually.
- The 2015 legislative session resulted in a 4.4% increase in the University’s appropriation from the state, but at roughly \$625 million (excluding cigarette tax and MNCare appropriations), it remains \$164 million below the comparable FY08 peak of \$788.6 (adjusted for inflation-Higher Education Price Index).

In summary, this budget advances President Kaler’s vision and achieves critical priorities endorsed by the Board of Regents when it approved the University’s 2016-17 biennial request: to limit increases in the

cost of attendance for Minnesota students, to maintain excellence at the University by investing in world class talent and maintaining our infrastructure, and to reduce administrative costs.

## II. FY16 Budget Development – Context and Summary Framework

### A. FY16 and FY17 State Appropriations

Table 1 (below) outlines the President’s recommended financial planning parameters related to state general fund appropriations to the University of Minnesota for the 2014 -2015 biennial budget. The appropriations from the Health Care Access Fund, and the appropriation to the Academic Health Center pursuant to Minnesota Statutes, section 297.10 remain stable at \$2.2 million and \$22.3 million respectively, and have been excluded from the table.

Table 1  
University of Minnesota  
2016 – 2017 Biennial Appropriations (\$ in Thousands)

	<u>FY2016</u>	<u>FY2017</u>	<u>Biennium</u>
Beginning Biennial Base Level Appropriation	\$598,949	\$598,949	\$1,197,898
S.F. 5 State Funding Level	<u>\$625,549</u>	<u>\$625,549</u>	<u>\$1,251,098</u>
Change from Beginning Biennial Base Level	\$26,600	\$26,600	\$53,200
Change from Prior Year	\$26,600	\$0	
% Increase from Prior Year	4.4%	0%	
% Increase from Biennial Base Level Funding			4.4%

The appropriation increases in the table above for FY16 are explained further in the next section.

### B. FY16 Budget Framework – Incremental Changes from Prior Year

Each biennium, the University develops a budget planning framework to project the major cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition. The goal of the *annual* budget process (as a correlated component of the biennial budget plan) is to balance institutional resources and spending decisions in these funds and to put in place plans for setting unit spending levels consistent with projected revenues for all the other sources of funding. This document outlines the specific decisions and resulting proposed budget for state appropriations and tuition (combined) and identifies the projected revenues and spending in all other funds. The combination is presented as an all funds budget in Attachment 1: Resource and Expenditure Budget Plan – University Fiscal Page.

The budget challenge for FY16 related to the combined state appropriation and tuition funds will be addressed through a combination of increased state appropriations, unit budget reductions and resource adjustments, and new tuition revenue. The figures shown in Table 2 are *incremental* recurring changes in revenue and expenditures compared to the prior fiscal year.

Table 2  
University of Minnesota  
FY16 Recurring Budget Framework

Incremental Resources:	
Increased State Appropriations	\$26,600,000
Tuition Revenue Increase	\$15,100,000
Unit Resources	<u>\$36,800,000</u>
Total Incremental Resources	\$78,500,000
Incremental Expenditures:	
Compensation	\$23,000,000
Student Financial Aid	\$750,000
Academic Initiatives	\$48,550,000
Mission Support & Operations	<u>\$6,100,000</u>
Total Incremental Expenditures	\$78,400,000
Balance	\$100,000

As seen in Table 2, the President's Recommended FY16 Operating Budget is based on incremental resources and expenditures totaling \$78.5 million. Resources include an increase in the state appropriation of \$26.6 million; a projected increase in tuition revenue of \$15.1 million (from enrollment changes and rate increases in resident and nonresident tuition rates), and a combination of repurposing existing or recognizing new unit level resources of \$36.8 million.

Expenditures plans for FY16 include \$23 million for a compensation adjustment for faculty and staff, roughly \$750,000 to support merit aid for students, \$48.6 million in support of existing or expanding academic programs (including a new \$15 million from the state for the Medical School), and \$6.1 million for mission support and general operations activities, including incremental facility costs.

Further details on the resource changes and highlights of the proposed investments are described in Section III below.

### III. FY16 Budget – Investment & Resource Plan Details

#### A. Summary - FY16 Investment Plans

**Salaries** – The President's Recommended FY16 Budget includes a modest general wage increase for all employee groups:

	<u>FY16</u>
Faculty	2%
Non-faculty Academic Employees (P&A)	2%
Civil Service/Labor Represented Employees	2%
Graduate and Undergraduate Assistants	2%

The 2% for faculty, non-faculty academic employees, and civil service employees will be delivered based on merit and market competitiveness. (Note: the negotiated agreement for represented faculty on the Crookston and Duluth campuses includes a 2.5% salary increase for FY16, which has been incorporated into the budget plan for those campuses.)

**Fringe Benefit Rates:**

Overall, the fringe benefit rates to departments are increasing slightly for FY16, primarily due to a 4% increase in health plan costs between FY13 and FY14 (FY16 fringe rates recover costs experienced in FY14). The employee groups and corresponding proposed rates are as follows:

	<u>Actual</u> <u>2014-15</u>	<u>Proposed</u> <u>2015-16</u>
Academic/Police	33.8%	33.7%
Non-Academic	26.3%	27.4%
Partial Benefits	7.7%	7.9%
Graduate Assistants- GA Health	16.6%	17.6%
Graduate Assistants – Tuition Benefit	\$17.84/hr	\$18.29/hr
Post Docs/Specialists – Uplan Health	21.4%	22.4%
Undergraduates/Professionals in Training	0.0%	0.0%

The breakdown of the fringe benefit rates by component can be found in Attachments 2 and 3.

The FY16 increased cost for salaries and fringe benefits combined, based on the above assumptions, is \$23 million in O&M (which includes the state O&M appropriation and tuition) and State Special funds. An additional projected cost increase of \$15 million in other nonsponsored funds (gifts, sales, fees, federal appropriations, etc.), and \$7 million in sponsored grant funds will be paid for through increases in those revenue sources or corresponding cost reductions.

**Student Financial Aid – \$738,848** – For FY16, the President is recommending increased investment in student aid in four merit based aid programs. Specifically, \$82,500 is recommended to fund scholarship awards for an expanded national recruitment program for the Twin Cities campus, \$300,000 is to meet the matching obligations associated with the 21<sup>st</sup> Century Match Program (scholarships for graduate students), \$100,000 is to meet the matching obligations associated with the President’s Scholarship Match Program (scholarships for undergraduate students) and \$256,348 is to meet the merit scholarship needs of the Morris campus.

The President is proposing a modest increase to the Promise awards at some income levels, coordinated with approved changes in Pell and the Minnesota State Grant Program awards, as explained in section B below.

**Academic Initiatives - \$48.6 million** – As part of the budget development process, only the highest priority, innovative, or strategic new academic initiatives are included in the recommended budget. For FY16 these include:

- 1) \$23.3 million for initiatives supporting academic programming that were proposed by campuses, colleges and support units throughout the University during the budget process, (examples below)
- 2) \$15 million for the Medical School to (as detailed in the appropriation language from the state) increase the school’s research capacity; improve the school’s ranking in NIH funding; attract and retain world-class faculty, staff and students; invest in physician training programs in rural and underserved communities; and translate the school’s research discoveries into new treatments and cures
- 3) \$500,000 related to the increase in the University/Mayo Partnership State Special appropriation for research in Alzheimer’s Disease and dementia,
- 4) and \$9.8 million to be set-aside for “post-budget” investments to address the Strategic Plan for the Twin Cities campus (\$8.4m) and general strategic investments for the system (\$1.4m). For

the Twin Cities strategic plan, investment proposals from colleges and interdisciplinary teams will be reviewed early in the academic year and only those with the highest contribution to achieving the Plan's goals will be awarded funding.

Specific examples of items approved from the annual budget process with collegiate and support units (totaling \$23.3 million recurring) include:

- \$1.3 million to transition the Office of Technology Transfer away from declining Glaxo royalty revenues (a reduction that has been anticipated and phased in over a three to four year period)
- \$1.1 million for faculty hires and student scholarships in the Carlson School of Management as the final year of the Board approved plan to phase-in the tuition surcharge for undergraduate students in that college
- \$5.1 million recurring to support core instructional and student services costs in the Law School (\$2.4m), the College of Science and Engineering (\$3.5m), the Carlson School of Management (\$1.3m), the School of Dentistry (\$1m), the School of Public Health (\$2.3m), and on the Duluth campus (\$2.2m). Some of these units have recently experienced, and continue to see, negative impacts on tuition revenue from changes in enrollment. Some have experienced a loss in Indirect Cost Recovery revenues with a slow-down in sponsored research awards. And in some cases the growth in core program delivery to meet demand requires increased recurring investment. Where applicable, efforts are underway to improve the trend in tuition revenues and to better align costs with a lower service. In all cases, these units are implementing expense reductions as part of the plan to eliminate any structural imbalances in their budgets.
- \$2 million for general operating budget support in schools specifically linked to tuition revenue shortfalls (actual tuition revenues coming in below budgeted levels) in FY15. These shortfalls result from a broad range of factors; examples include decreases in demand (licensure programs in the College of Education & Human Development and non-degree and ESL offerings in the College of Continuing Education), changes in retention (University of MN Morris), and an increase in Medical students taking advantage of the "year abroad" opportunities (Medical School).
- \$500,000 for a "Career Bundles" initiative in the College of Liberal Arts, designed to improve students' (and parents') understanding of the connection between a liberal arts education and career pathways by organizing academic, developmental, experiential and skills curricula and co-curricular activities in a targeted way
- \$273,000 to support the opening of the Wellness Center on the Crookston Campus
- \$280,000 to implement a new Professional Advisors model in the College of Food, Agricultural and natural Resource Sciences
- \$584,200 for operation of the new University Portal for faculty, staff and students
- \$420,000 for the Human Research Protection Program - this investment for clinical oversight and regulatory professionals, and a protocol pre-review specialist to help develop training and an expanded quality assurance and improvement program, was made during the fall support unit budget process. Now, however, it is part of the larger effort planned to strengthen the University's human subjects research protection program. Early estimates for items recommended by the Human Subjects Research Protection Program Implementation team are for an additional \$1.9 million of recurring costs and \$5.5 million of nonrecurring costs, with some expenses beginning in the fall of 2015. Year one expenses for both the one-time costs of a new electronic IRB system (eIRB) and any recurring costs to support IRB/research compliance activities will be funded through a combination of institutional resources and funds under the control of the Vice President for Health Sciences/Dean of the Medical School and the Vice President for Research. Costs in year two and beyond will be incorporated into the President's recommended operating budget for FY17. Consistent with the University's internal budget model, these recurring costs may be assigned to units that benefit from the activity.

The investments in this category are **funded through a combination** of increased state appropriation, tuition increases, other unit-generated revenue increases, and internal reallocations/expense reductions.

In addition to the recurring investments for FY16, this budget includes \$9.7 million of one-time allocations to academic units for a variety of needs. Notable examples include \$1.9 million for the Duluth campus to jump-start the new Strategic Enrollment Plan, covering upfront costs as the tuition revenue builds over time; \$483,000 to the School of Public Health to cover the costs of a new faculty member in Health Equity for three years as research awards ramp up to provide support on a recurring basis; \$3.8 million to help the Law School transition its expenditures to a new base level commensurate with lower levels of enrollment. These nonrecurring investments will be funded through the use of one-time revenues.

**Mission Support and Operations - \$6.1 million** - Each year the University faces costs in facility operations and in the many and varied support functions that exist to advance the University's teaching, research and service missions. The President's Recommended FY16 Budget includes \$6.1 million of incremental new investment in these areas. Examples include:

- A net recognized increase in recurring facility-related costs of \$2.6 million – utility costs on the Twin Cities campus (+\$3.3m) and the system campuses (+\$21k), new building operations (+\$231K) and an decrease in debt and lease costs (-\$1m)
- \$2.1m for electronic licenses in the Library (\$345k) and enterprise-wide software licenses/maintenance agreements (\$1.8m: \$1.4m of which is for the upgraded enterprise PeopleSoft systems)
- \$438,000 for the fringe costs of Trades personnel in Facilities Management
- \$500,000 to partially address a structural budget imbalance in the Office of Human Resources (the Office has undergone a zero-based budgeting exercise and has restructured and reduced expenses as well)
- \$240,000 for business analysts focused on student academic reporting

In addition to the recurring investments for FY16 in this category, this budget includes roughly \$700,000 for one-time allocations to support units. The primary item here is \$611,946 to the Disability Resource Center to cover fluctuations in service levels based on changes in need within the University community.

## **B. Summary - FY16 Incremental Resources**

**State Appropriation** – The state appropriation to the University is increasing \$26.6 million for FY16, or 4.4% over the prior year. That increase results from three individual funding decisions:

- An increase of \$11,100,000 to “minimize any increase in a student’s cost of attendance; for research to solve the challenges facing our state, nation, and world; to educate a diverse population of Minnesotans from every community who show the greatest promise; and for public service that builds lasting partnerships with communities across the state to address our most complex and pressing issues.”
- An increase of \$15,000,000 for the Medical School as described earlier
- An increase of \$500,000 to the University/Mayo Partnership state special appropriation for “competitive grants to conduct research into the prevention, treatment, causes, and cures of Alzheimer’s disease and other dementias.”

**Tuition** - The President's Recommended FY16 Operating Budget increases tuition revenues to the institution by an estimated \$15.1 million. This is primarily the result of two significant decisions:

- a) The State of Minnesota provided funding for only a portion of the University's request to hold tuition steady for all resident undergraduate, graduate, and professional students. Failure to provide full funding for this initiative will require the University to increase resident tuition rates, though still at historically modest levels. The President recommends a 1.5% increase to resident undergraduate rates on all campuses, and a 2.5% increase for most graduate and professional programs.
- b) The President is recommending increasing tuition for non-resident undergraduate students on the Twin Cities campus by \$1,350 (7%), resulting in a difference between the resident and nonresident tuition of \$8,600. This change recognizes the President's desire to increase the gap between resident vs. non-resident tuition rates over a period of time, while being sensitive to national recruitment goals and retention of current non-resident students. As the attractiveness and national reputation of the University continues to increase, the University can move deliberately towards non-resident tuition models more closely resembling peer institutions. The Crookston, Morris, and Rochester campuses, given their size and location, will continue to have a single undergraduate rate for both resident and non-resident students. The President is recommending a 3% increase to the non-resident undergraduate rate for the Duluth campus. Non-resident graduate and professional rates will increase by 3.5%, consistent with the University's original budget framework for FY16.

A few professional degree programs have requested to vary slightly from the general guidelines above. Some post-baccalaureate programs have elected to remain at the 2014-15 rates resulting in a 0% increase. These programs cite a variety of factors in choosing a 0% increase, including positioning rates within their competitive market set, holding down overall cost of attendance for their students, availability of grants or employer payments for instruction, as well as others. Select others have requested to increase rates modestly faster than the guidelines. Many of these programs are relatively new professional masters programs that set initial tuition rates below the general graduate school rate, and having proven the value of the degree, these programs are moving toward the general graduate school rate.

The annual dollar and percentage tuition increases for undergraduate and graduate students on all campuses and for the primary professional rates are shown in the table below. Attachment 4 (University of Minnesota 2015-16 Tuition Plan: Tuition Rates) provides details regarding all proposed tuition rates beyond those identified in the table below.

#### University of Minnesota 2015-16 Undergraduate and Graduate Tuition Plan

	Resident	Nonresident	\$ Inc Resident	\$ Inc Nonresident	% Inc Resident	% Inc Nonresident
<b>Twin Cities Undergraduate</b>	\$12,240	\$20,660	\$180	\$1,350	1.5%	7.0%
<b>Duluth Undergraduate</b>	\$11,896	\$15,846	\$176	\$461	1.5%	3.0%
<b>Morris Undergraduate</b>	\$11,896	\$11,896	\$176	\$176	1.5%	1.5%
<b>Crookston Undergraduate</b>	\$10,180	\$10,180	\$150	\$150	1.5%	1.5%
<b>Rochester Undergraduate</b>	\$11,896	\$11,896	\$176	\$176	1.5%	1.5%
<b>Graduate Programs</b>	\$15,844	\$24,508	\$386	\$828	2.5%	3.5%
<b>Dentistry (12 mos.)</b>	\$42,656	\$77,603	\$1,442	\$3,341	3.5%	4.5%
<b>Law</b>	\$40,172	\$48,314	\$980	\$1,634	2.5%	3.5%
<b>Medical (1st yr students, 12 mos.)</b>	\$37,872	\$51,510	\$0	\$1,743	0%	3.5%
<b>Pharmacy</b>	\$25,112	\$36,760	\$612	\$860	2.5%	2.4%
<b>Veterinary Medicine</b>	\$29,050	\$53,992	\$556	\$1032	2.0%	1.9%
<b>MBA Day (1st yr students)</b>	\$36,140	\$46,500	\$880	\$1500	2.5%	3.5%

### Federal, State and University Need-Based Grant Programs

There are three primary need-based grant programs available to large sections of the student body:

*University Promise Scholarship Program:* For FY16, the University's Promise Scholarship Program for Minnesota resident students will continue to help ensure that the University remains affordable for students from low and middle-income families. The number of students eligible for the program is projected to be more than 13,000, and they will be supported with \$30 million in Promise scholarships. Key attributes of the Promise Scholarship Program are:

1. **Equity:** All Minnesota resident undergraduates on all campuses with family incomes under \$100,000 per year will receive between \$750 and \$4,000 in gift aid.
2. **Progressivity:** The lowest income students receive the largest Promise scholarships.
3. **Predictability:** The Promise scholarship is guaranteed in the same amount for four years for students who matriculate as freshmen, and for two years for transfer students.
4. **Measurable:** The cohort of Promise scholarship recipients is well-defined, so it is possible for the University to track the progress of Promise students and provide special support services, as appropriate to ensure timely academic progress and success.

Given the plan to hold resident undergraduate tuition increases to 1.5% (coupled with changes in the Minnesota State Grant program detailed below), the President is proposing a modest increase to the Promise awards, at some income levels, in order to ensure that all Minnesota resident students qualifying for the Promise scholarship will, at a minimum, see no net tuition increase for the third year in a row. This change will add approximately \$600,000 in annual scholarship awards. Because the award structure of the program was modified several years ago, estimated costs were going down slightly prior to this change (with the graduation of students grandfathered in to the previous methodology), so the \$600,000 can be accommodated within the program's current base level funding.

*Minnesota State Grant Program:* The Minnesota Office of Higher Education administers the State Grant Program, which awards need-based aid to low and moderate income students and families across the state. State Grant awards are available to Minnesota residents generally up to \$80,000 in annual income. Over 11,000 University of Minnesota students are assisted by this program.

Given changes in the 2015 legislative session, as well as surpluses in the program, the Office of Higher Education will make formula changes to the State Grant Program that will benefit University of Minnesota students that qualify. Though every student has slightly different financial circumstances, a typical University of Minnesota student qualifying for the State Grant program will see an increase of \$470-\$540 in 2015-16 over current year award levels.

*Federal Pell Grant program:* The U.S. Department of Education administers the Pell Grant program for the neediest students nation-wide. The Department has announced that the maximum Pell Grant award will increase from \$5,730 to \$5,775 for the 2015-16 academic year.

The collective changes in these three need-based grants programs are significant for students that qualify.

- Most Minnesota resident students that qualify for the U of MN Promise program (students and families up to an annual income of \$100,000) will, at a minimum, see no change in their net tuition payment in 2015-16 over the current year charge.
- A typical full-time Minnesota resident student that qualifies for the State Grant program and/or the federal Pell program will have all or nearly all of their increase in total cost of attendance

covered by increases in these grant programs. Total cost of attendance includes tuition, fees, room, board, and other miscellaneous living expenses.

### Additional Tuition Issues

*Carlson School of Management Tuition Surcharge* -- Beginning in 2012-13, the Carlson School of Management implemented a tuition surcharge for all undergraduates enrolled in the Bachelor of Science in Business (BSB) degree program. In accordance with the plan as originally approved, the surcharge will increase from the current \$750 per semester to \$1000 per semester in 2015-16. This surcharge is similar to the practice of public school peers such as Michigan, Illinois, Texas, Wisconsin, and others. The additional revenue will be dedicated to hiring and retaining faculty and providing scholarships to help students in need meet the increased cost. This is the final planned increase of the surcharge.

*3<sup>rd</sup> semester/full summer semester implementation* – As part of President Kaler’s plan to explore additional opportunities for summer programming for students, two programs in the College of Design (Retail Marketing and Graphic Design) began optional year-round programming for students in these majors. Developed as a pilot program, this would allow students to achieve a full bachelor’s degree in three years. To help with this pilot, students in these two programs taking courses in summer 2014 were eligible for the same 13 credit banding that they enjoy during the academic year, meaning that there is no additional charge for taking credits beyond the 13<sup>th</sup> credit. With the conclusion of the ESUP upgrade and with knowledge gained from this pilot, the 13 credit band in the summer will be extended to all students beginning summer 2015.

### Change in Tuition, Fees and Room & Board FY15 vs. FY16

In addition to base tuition, students pursuing a University education incur additional fees and charges required to attend classes on a full-time basis.

- 1) The proposed rates for resident undergraduate tuition for the 2015-16 academic year will increase 1.5% over the 2014-15 academic year and range from \$10,180 to \$12,240, representing between 53.2%-58.7% of the total cost of tuition, fees and room & board, depending on the campus the student attends.
- 2) Various required fees assessed to students (increases in the range of \$0 to \$87 for FY16) represent between 2.2% - 7.6% of the total cost of tuition, fees and room & board.

By campus, the total change for tuition and required fees, on a percentage basis are: Crookston, 1.6%; Duluth, 1.8%; Morris, 2.1%; Rochester, 1.4% and Twin Cities, 1.7%.

- 3) Room & board, based on proposed rates for on-campus residence halls and leased apartments in Rochester, ranges from \$7,210 to \$9,440 (increases range from \$156 to \$206 for FY16) and represents 35.5% - 43.3% of the total cost of tuition, fees and room & board.

So, all combined, for 2015-16 the total cost of University tuition, fees and room & board for resident undergraduates ranges from \$19,152 to \$22,534 depending on the campus the student attends. Estimated increases in total tuition, fees and room & board costs from FY15 to FY16 by campus are: Crookston, 1.8%; Duluth, 2.2%; Morris, 2.2%; Rochester, 1.6% and Twin Cities, 1.9% (see tables below).

The cost of textbooks, supplies and personal expenses are not included in these estimated totals in order to confine the estimate to costs that are within the approval responsibilities of the Board of Regents.

The tables below present estimated total cost of tuition, fees and room & board for an undergraduate resident student living in a standard room in a residence hall (leased apartment in Rochester) for the 2015-16 academic year at each of the five University of Minnesota campuses.

University of Minnesota - Crookston, Resident – Residence Hall					
	FY15 Academic Year	FY16 Academic Year	\$ Increase	% Increase	FY16 % of Total
Tuition (13-credit band)	\$10,030	\$10,180	\$150	1.5%	53.2%
Student services fee	438	466	28	6.4%	2.4%
Campus fee	1,000	1,000	0	0.0%	5.2%
Subtotal tuition and required fees	11,468	11,646	178	1.6%	60.8%
Room & Board (double room, 19 meal plan)	7,350	7,506	156	2.1%	39.2%
Total – Crookston	\$18,818	\$19,152	\$334	1.8%	100.0%

University of Minnesota - Duluth, Resident Undergraduate – Residence Hall					
	FY15 Academic Year	FY16 Academic Year	\$ Increase	% Increase	FY16 % of Total
Tuition (13-credit band)	\$11,720	\$11,896	\$176	1.5%	58.7%
Student services fee	640	652	12	1.9%	3.2%
Campus fee	472	514	42	8.9%	2.5%
Other required fees*	10	10	0	0.0%	0.0%
Subtotal tuition and required fees	12,842	13,072	230	1.8%	64.5%
Room & Board (double room, 19 meal plan)	7,004	7,210	206	2.9%	35.5%
Total - Duluth	\$19,846	\$20,282	\$436	2.2%	100.0%

\*Transportation Fee

University of Minnesota - Morris, Resident – Residence Hall					
	FY15 Academic Year	FY16 Academic Year	\$ Increase	% Increase	FY16 % of Total
Tuition (13-credit band)	\$11,720	\$11,896	\$176	1.5%	57.6%
Student services fee*	683	770	87	12.7%	3.7%
Campus fee	180	180	0	0	0.9%
Subtotal tuition and required fees	12,583	12,846	263	2.1%	62.2%
Room & Board (double room, 19 meal plan)	7,626	7,804	178	2.3%	37.8%
Total Cost – Morris	\$20,209	\$20,650	\$441	2.2%	100.0%

\*Activities fee, Health Services fee, Student Center fee, Athletics fee, Regional Fitness Center fee

University of Minnesota - Rochester, Resident – Apartment Building					
	FY15 Academic Year	FY16 Academic Year	\$ Increase	% Increase	FY16 % of Total
Tuition (13-credit band)	\$11,720	\$11,896	\$176	1.5%	54.6%
Student services fee	168	168	\$0	0.0%	0.8%
Campus fee	300	300	\$0	0.0%	1.4%
Subtotal tuition and required fees	12,188	12,364	\$176	1.4%	56.7%
Room & Board (double room, self- provided meals)*	9,268	9,440	172	1.9%	43.3%
Total Cost – Rochester	\$21,456	\$21,804	\$348	1.6%	100.0%

\*No meal plan available; UMR Student Housing offered in leased apartment building. Board calculated based on the *Official USDA Food Plans: Cost of Food at Home at Four Levels, U.S. Average, November 2014*.

Twin Cities Campus, Undergraduate, Resident – Residence Hall					
	FY15 Academic Year	FY16 Academic Year	\$ Increase	% Increase	FY16 % of Total
Tuition (13-credit band)	\$12,060	\$12,240	\$180	1.5%	54.3%
Student services fee	836	861	25	3.0%	3.8%
Collegiate fee*	443	460	17	3.8%	2.0%
Other required fees**	221	229	8	3.6%	1.0%
Subtotal tuition and required fees	13,560	13,790	\$230	1.7%	61.2%
Room & Board (double room, 14 meal plan)	8,554	8,744	190	2.2%	38.8%
Total Cost – Twin Cities	\$22,114	\$22,534	\$420	1.9%	100.0%

\*Average of all undergraduate programs, 6+ credits – based on Fall 2015 enrollment.

\*\*MN Student Association, Capital enhancement fee, Stadium fee, Transportation fee

***Unit Level Resources*** – As mentioned earlier in this document, each biennium the University develops a budget planning framework to project the major cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition combined (referred to internally as O&M). The budget framework, then, as a tool to aid in balancing the annual budget, is almost exclusively focused on activities funded by those two sources. At different points in the process, revenue and cost estimates in the other nonsponsored funds intersect with the framework, which is evident in this “Unit Level Resources” category of the annual resource plan. In total, \$36.8 million of recurring incremental unit level resources are contributing to balancing this overall budget plan. Four different types of unit level resources make up that \$36.8 million total:

- 1) increases in revenue sources outside of the appropriation and tuition budget framework (indirect cost recovery, investment income, fees, sales, etc.) - \$2.6 million
- 2) current year (FY15) uncommitted tuition revenue above what various units budgeted to generate, that is available to cover FY16 recurring obligations - \$2.9m
- 3) nonrecurring balances from revenues that remain unspent in one year and carry forward into the next, often as a result of delays between one employee leaving and the replacement hire, or funds reserved for an item that is subsequently decided against - \$800,000 (note – use of nonrecurring resources for recurring expense is only allowed in rare cases where the balances are significant enough to plan on their use over a period of years or where there is an identified permanent/recurring revenue source available at a known time in the future), and
- 4) expense reductions allowing previous allocations to be redirected to higher priority needs (reallocation) - \$30.5 million:

Throughout the budgeting process, units were given three different reallocation targets to respond to:

- 1) to help balance the budget for FY16, each unit was first asked to develop and submit proposals to address assigned reallocation targets of .9% of their O&M/State Special and Tuition base (excluding certain spending items such as student aid, debt and utilities). The total target was \$15 million per the President’s \$90 million goal over six years.

2) the academic units on the Twin Cities campus were given an additional reallocation target for initiatives in support of the Twin Cities campus strategic plan; and

3) all units were asked to plan for expenditure reductions in their other non-sponsored funds (over and above the amounts included in the O&M budget framework).

Submitted proposals for all three exercises outlined actions to be taken to reduce recurring expenditures and the projected impact on unit activities and service levels. To the extent possible, units were once again asked to focus reallocation plans on reductions to administrative operations and costs. They were given their individual results from the “cost definition and benchmarking” exercise, which included a breakdown of FY14 expenditures into the categories of Direct Mission Delivery, Mission Support & Facilities, and Leadership & Oversight, and were asked to consider that information as another tool in understanding their operations. The communicated expectation was to implement reductions (to the extent possible) that would result in a decrease in the Mission Support & Facilities and Leadership & Oversight spending categories. For most units there is a mix of expenditures within all three categories, so if their reallocation proposals impacted the Direct Mission Delivery portion of the budget, they were asked to provide rationale for this decision and indicate why the decision was made to move beyond the administrative categories.

The approved plans for FY16, resulting from the first two reallocation exercises combined (so targeted within O&M funds), include the following:

- |    |                      |  |
|----|----------------------|--|
| a. | \$13.4 million       | reductions to administrative expenses                              |
| b. | \$11.3 million       | reductions to direct mission expenses                              |
| c. | <u>\$5.8 million</u> | reductions yet to be itemized (could be administrative or mission) |
|    | \$30.5 million       | total for balancing the budget framework                           |
|    |                      |  |
| d. | Plus \$4.0 million   | reductions to administrative expenses in other non-sponsored funds |

The total approved thus far as administrative expense reductions is \$17.4 million - (a & d above). The majority of the actions to be taken are related to changes in personnel costs, including the elimination of positions (most often through retirements and natural attrition) and the consolidation of work among fewer employees. Lesser amounts are reductions to operating expenditures, including reducing funds budgeted for leases, capital equipment, supplies, travel, maintenance, etc. Examples of planned administrative reductions include:

- The elimination of three positions within Facilities Management, including an associate director, electrician, and maintenance supervisor.
- The elimination of five positions within the Office of Information Technology primarily related to Infrastructure Management.
- The elimination of the Chief of Staff position within the College of Science and Engineering as well as additional administrative reductions in the Dean’s Office.
- The restructuring of the Center for Educational Innovation, including consolidating the Center for Teaching and Learning, eLearning, and Center for Educational Innovation into a single center.
- The elimination of five positions within the College of Education and Human Development, including an administrative specialist, assistant, department director, student worker, and systems analyst.
- The elimination of three positions within the School of Dentistry through attrition and the elimination of its mailroom.

- The elimination of a vice president, two directors, and human resources specialist positions in the School of Public Health.
- The elimination of an administrative assistant position in University Services.
- The elimination of an accountant position in Global Programs and Strategy Alliance.
- The elimination of three positions within the College of Veterinary Medicine, including an analyst, grants administrator, and human resources professional.
- Reductions at the University of Minnesota Duluth within the Chancellor's Unit, Office of the Vice Chancellor for Financial Operations, Student Life, and academic units, including salary savings from moving to a shared services model and restructuring services in support units, hiring replacement administrative staff at lower salaries, eliminating administrative positions, and reducing operating expenses.
- The elimination of administrative support positions within the School of Nursing, including one position at the Rochester campus and a portion of a position at the Twin Cities campus.
- The elimination of positions within the following units by centralizing information technology services: College of Food, Agriculture, and Natural Resource Sciences; Law School; and U of M Extension.
- Salary savings within the Humphrey School of Public Affairs, University of Minnesota Morris, President's Office and other units by reducing appointments and hiring replacement staff at lower salaries.
- Reductions in general operations – travel, food, supplies, equipment, etc. – throughout the University

As in previous years, all applicable reallocations will be recorded and tracked as contributing to the President's goal of reducing administrative expenditures by \$90 million over six years. At this point in the process for FY16, the approved reallocation plans are not yet fully implemented, and sometimes not yet fully communicated within the affected units. Campuses, colleges and support units will be asked to update the reallocation information for FY16 two more times before a final itemized list can be produced: during the FY17 budget development process they will be asked to verify progress toward the approved FY16 plans with estimated additions or changes, and then after fiscal year end they will be asked to provide the final implemented list of savings.

Performance Measures: The efforts to reduce administrative expense and track the individual decisions to achieve those reductions began in FY14 with the performance measures from the 2013 legislative session. The University will again provide the State of Minnesota with a list of at least \$15 million in reallocations implemented in FY16 as part of the response to performance measures included in the Higher Education funding bill. The law makes 5% of the FY17 O&M appropriation (\$28 million) contingent on the University meeting three of five performance goals. 100% of the contingent amount will be released to the University if at least three of the five goals are met; 67% will be released if two goals are met; 33% will be released if 1 goal is met, and none of the contingent amount will be released if none of the goals are met.

The five performance measures included in S.F. 5 are:

- Increase by at least one percent the system-wide undergraduate four-year, five-year or six-year graduation rates averaged over three years, for student of color reported in fall 2016 over fall 2014. The average rate for fall 2014 is calculated with the fall 2012, 2013, and 2014 graduation rates.
- Increase by at least two percent the total number of undergraduate STEM degrees, averaged over three years, conferred system-wide in fiscal year 2016 over fiscal year 2014. The averaged number for fall 2014 is calculated with the fall 2012, 2013, and 2014 number.

- Increase by at least one percent the four-year, five-year, or six-year graduation rates, averaged over three years, at the University of Minnesota reported in fall 2016 over fall 2014. The average rate for fall 2014 is calculated with the fall 2012, 2013, and 2014 graduation rates.
- For FY16, reallocate \$15,000,000 of administrative costs. The University is requested to redirect those funds to invest in direct mission activities, stem growth in cost of attendance, and to programs that benefit students.
- Increase invention disclosures by three percent for fiscal year 2016 over fiscal year 2015.

### **C. Summary – Changes in Other Rates and Fees**

#### ***Internal Sales and Auxiliaries***

There are a variety of rates charged by University units that fall under the definition of Internal Sales or Auxiliary Enterprises (see Attachment 5 for the definition of all sponsored and nonsponsored funds). The proposed rates and fees for each year and a review of the processes used to arrive at them are built into the annual budget development process. The all-funds Resource and Expenditure Budget Plan in this document, as displayed on Attachment 1, includes the proposed Internal Sales and Auxiliary rates as part of the projected revenue for FY16.

The University provides housing, dining and parking services for the convenience of its students, faculty and staff. Though the specific rates and charges for these services vary broadly, Table 3 below reflects the average anticipated increases by each service area by campus. These rates have been developed and approved after the appropriate reviews and consultation process of each campus. In addition, the room and board rates are reflected in the “change in tuition, fees and room & board” information displayed earlier beginning on page 13.

**Table 3**  
**Auxiliary Rate Increases**  
**Average Fee Increase for FY16**

<u>Campus</u>	<u>Room &amp; Board</u>	<u>Contract Parking</u>
Crookston	2.1%	0.0%
Duluth	2.9%	1.8%
Morris	2.3%	9.8%
Rochester	1.4%*	n/a
Twin Cities	2.2%	0.0%

*\*The increase for Rochester is room only. The campus does not offer a meal plan.*

#### ***Course Fees, Fees in Lieu of Tuition and Administrative/Misc. Term Fees***

Each request for a new course or miscellaneous term fee, or any increase in an existing fee, has been reviewed through the budget process. Attachments 6 and 7 contain the lists of all such proposed fees that are recommended for approval at this time. Each of the fees meets the parameters established in Regents policy.

Course fees are supplemental to tuition for costs unique and essential to the specific course to which they apply. Administrative guidelines further outline very specific examples to aid in implementation of the policy and ensure compliance with policy intent. The most common examples of costs “unique and essential” to the specific course include transportation for field trips, items consumed during the course or

produced and retained by the student as a result of course work, and special talents purchased for help in delivery of the course (art models, speakers, etc.). A course fee listed on Attachment 6 may apply to only one course, or it may be applied to multiple courses that meet the same definitions and cost structures for which the fee is proposed.

Miscellaneous Term fees vary in their purpose and structure, but generally either address a benefit that is common to all students on the campus (capital enhancement fee, stadium fee) or is very unique to the circumstances of the individual (testing fees, locker rentals, late payment fees, study abroad fees, etc.).

Some of the fees in these categories are “fees in lieu of tuition”, which are charged in situations where the total program cost is packaged in a way that better lends itself to a comprehensive fee structure. They are often implemented in a split manner (tuition portion and fee portion) for tax reporting purposes, but they are communicated as a comprehensive fee. The two primary purposes for this type of fee are the College in the Schools Program in state law and the many study programs requiring domestic and foreign travel implemented through the colleges and the Learning Abroad Center. Fees in lieu of tuition are technically implemented either as a course fee (based on registration for a course assigned this fee) or as a term fee (registered for a term-based program assigned this fee), so they are included in either Attachment 6 or 7.

The all-funds budget recommended in this document, as displayed on Attachment 1 includes the fee increases (and decreases) as part of the projected revenues for FY16. There are relatively few fee increases proposed in these categories as part of the President’s Recommended FY16 Operating Budget. All increases fall into one of four allowable categories:

- 1) Cases in which there is a new course in a grouping of courses, or a new activity in a new or existing course, that has traditionally carried a fee for costs consistent with the Board of Regents Policy on Tuition and Fees.
- 2) Cases in which the costs for items supported through an existing fee are increasing significantly enough to warrant the increase in the fee.
- 3) Cases in which there is a purposeful “restructuring” of the fees. For example, there is a proposed change to lower the installment plan fees on all campuses and at the same time increase the late-payment fees on all campuses; a change designed to lower a barrier to flexible payment options while increasing the disincentive to make late payments, while generating no net new revenues for the institution.
- 4) Cases in which the fee represents a pass-through of a cost to the University from an external entity, and that cost is increasing from prior years (examples – study abroad programs, testing services, etc.).

#### Special Notes on Two Fees for FY16:

The International Student Fee is proposed to increase as follows: from \$100 to \$125 at Crookston, and from \$125 to \$250 on the Duluth, Morris and Twin Cities campuses. Each campus prioritizes the use of revenue from this fee to support the most pressing needs of its international student community. Funds are used for such things as advising, tutoring, field trips, cross-cultural adjustment activities, language development, intercultural training for students, staff and faculty, and so on. The increased revenue will support cost increases in these areas and/or expansion of activities.

Although it is not being proposed for change in FY16, the President is planning to adjust the scope of the Twin Cities Student Capital Enhancement Fee - to use the revenue generated from the fee to support longer term facility depreciation, maintenance and renovation needs of University Recreation and Wellness, Student Unions & Activities, and Boynton Health Service, three student-centered units within Student Affairs. This \$75/semester fee was implemented in FY09 to support capital projects for

University Recreation and Wellness. It can support approximately \$82m of debt service and currently funds debt service on the East Bank Recreation Center expansion and the “bubble” fields (total costs of \$66.2m). It does not, nor will it in the future, cover other operating costs of these facilities. The Student Affairs units have been working over the last year to develop a coordinated 10-year facilities plan and a process for prioritizing capital projects for the upcoming year and beyond. The President has decided that some of the priority projects coming through this process can appropriately be supported by the currently untapped capacity funded through the capital enhancement fee. So moving forward, the fee will continue to support projects for University Recreation and Wellness, and will additionally support projects for Boynton Health Services and Student Unions and Activities.

### *Campus/Collegiate Fees and Durable Goods Fees*

The definition of “Academic Fees” within the Regents Policy on Tuition and Fees categorizes the purpose of these fees into two, more specific types:

- The first is for general Academic Fees (known as campus or collegiate fees): fees for “goods and services that directly benefit students but that are not part of actual classroom instruction”. Allowable goods and services include advising, career services, computer labs, special equipment, orientation activities and other goods or activities intended to enhance the student experience outside of actual classroom instruction.
- The second is for Durable Goods Fee: fees for educational materials and equipment that will be owned by, potentially owned by, or assigned to a specific student for their use during the entire term. Durable goods fees may not be charged for services, or for use of equipment owned and retained by the University, with the exception of computer or other specialized equipment assigned for a full term to a specific student.

Attachment 8 contains the list of all proposed academic fee rates recommended for approval at this time. These fees, including their purpose and specific levels, have been reviewed through the budget process. This budget includes proposed increases in each of the collegiate fees on the Duluth campus and in three collegiate fees on the Twin Cities campus:

- Increases for the UMD collegiate fees are either \$35 or \$40 per semester, which is a percentage range of 11-28% depending on the college. The increased revenue will support career services and will help address the structural budget imbalance for the campus.
- The increase for the College of Education and Human Development on the Twin Cities campus is \$30 per semester. The increased revenue will allow the college to sustain its successful “Ipad Initiative” for students and other initiatives focused on the use of technology in teaching and learning.
- The increase for the College of Pharmacy is \$8 per semester for professional students and \$5 per semester for graduate students. The increased revenue will be used for required e-books that are a part of the school’s revised curriculum. As an institution, the University is able to negotiate reduced prices compared to what students would pay on their own for these books.
- The increase for the School of Nursing is \$35 per semester. This increase does not result in an increase in revenue for the school, as it is paired with elimination of their current application fee. The school now participates in a universal nursing application system, which carries a standard \$40 application fee, so in conjunction with that, they are proposing elimination of their separate application fee, improving and streamlining the application experience for potential students. The

revenue increase from the collegiate fee is estimated to offset the loss of revenue from elimination of the application fee, and it will continue to be used to review applications at the school level.

The all-funds budget recommended in this document, as displayed on the Attachment 1 includes the Academic fee revenue as part of the projected revenues for FY16.

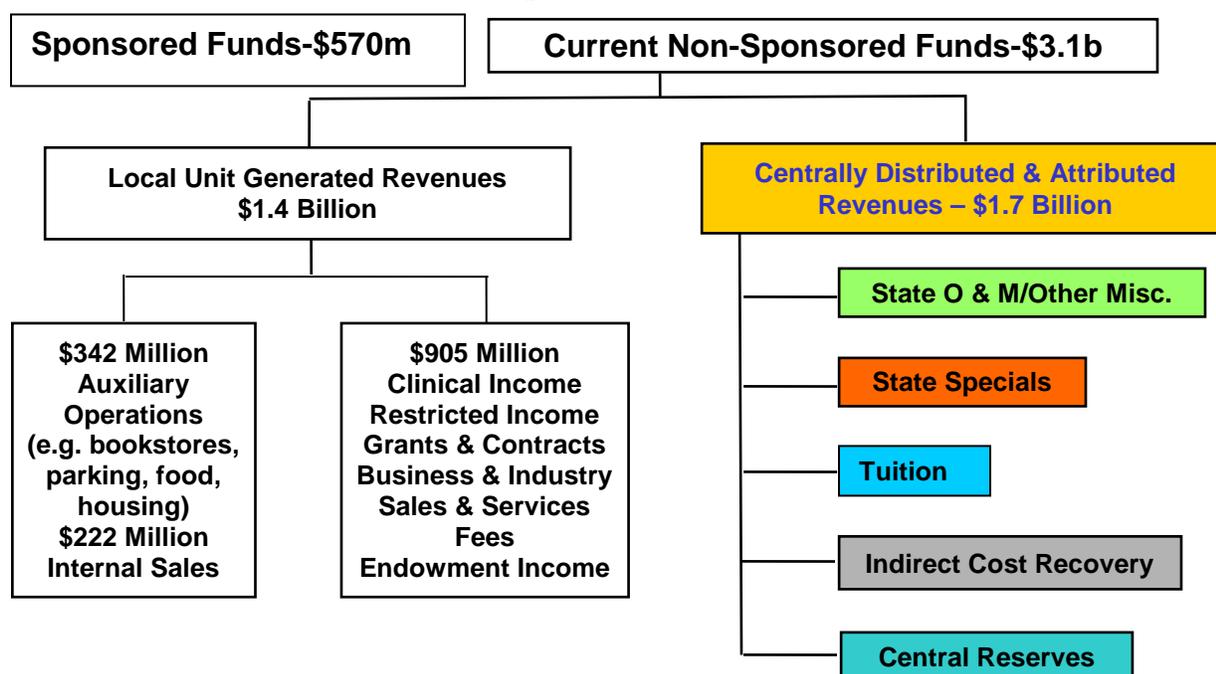
#### D. Summary - Student Services Fees

Attachment 9 outlines the recommendations to the Board regarding student service fees at all campuses for FY16. These fees have also been incorporated into the *Change in Tuition, Fees and Room & Board FY15 vs. FY16* information displayed above.

The remainder of this document is a summary of the all-funds budget for FY16.

### IV. All-Funds Budget – Summary

The FY16 operating budget presented here for approval is an “all-funds” budget. Attachment 10, “Resource and Expenditure Budget Plan – University Fiscal Page”, provides the detailed budget for FY16 in an all-funds context. The chart below displays the fund structure included in this budget.



Sponsored funds are those provided to the University by a grant or a contract under Board policy and administered through Sponsored Project Administration (SPA) and Sponsored Financial Reporting (SFR). They are restricted funds budgeted on a multi-year, project by project basis, subject to special grant rules and reporting procedures. For FY16, the total projected sponsored funds budget (without indirect costs) is \$570 million. It is included here for the purposes of identifying the University’s total annual operating budget, but it does not require Board approval for particular projects.

Those funds in the Local Unit Generated category are, by University Policy, monitored and reviewed by central administration, but are automatically attributed to the units as generated and are managed within those units. The annual budgeting of revenues and expenses in this category of funds requires estimating and decision making processes at the local unit level, but not by central administration. The primary focus of the discussion and information in this document centers on the category of funds commonly referred to as “centrally distributed and attributed” – funds requiring a decision process or formal approval by central administration and the Board of Regents on the exact amount to estimate and budget in each academic and support unit. These are the funds that support nearly the entire maintenance and operations of the University’s core mission.

### **FY16 Operating Budget Overview**

This recommended operating budget for FY16 has been developed in adherence with the budget principles and strategies used to guide the University budgetary framework and decisions over the last several years:

- Advance the University’s quality and competitiveness through targeted and timely investment in mission-critical academic and capital priorities
- Compensate, support and retain talented faculty and staff
- Continue to improve financial access and affordability for students
- Take additional strategic actions to grow and stabilize revenues including state, sponsored, and private support, as well as revenue generated through educational programs
- Reduce current and projected administrative costs

The goal of budget planning is to advance the excellence, quality, productivity, and impact of the University of Minnesota while ensuring the University’s long-term financial vitality and integrity. The University of Minnesota is essential to Minnesota in terms of human capital, innovation, economic growth and quality of life. Support for the University of Minnesota remains strong and a strong state partnership and strong public support remain essential to maintaining the University’s quality and ability to deliver on its public mission. All efforts undertaken to implement this recommended operating budget for FY16 will support the University’s long-term goals of excellence. In summary, the budget for total current nonsponsored funds is proposed as follows:

#### **Current Nonsponsored Funds- Fiscal Year 2015-16 Operating Budget (including internal sales activity)**

Beginning Balance	\$800,138,121
Revenue & Net Transfers	<u>\$2,979,927,023</u>
Total Net Resources	\$3,780,065,144
Expenditures	<u>\$2,979,163,635</u>
Ending Balance	\$800,901,509

#### **Sponsored Funds – Fiscal Year 2015-16 Budget**

Projected “Direct” Revenues	\$570,000,000
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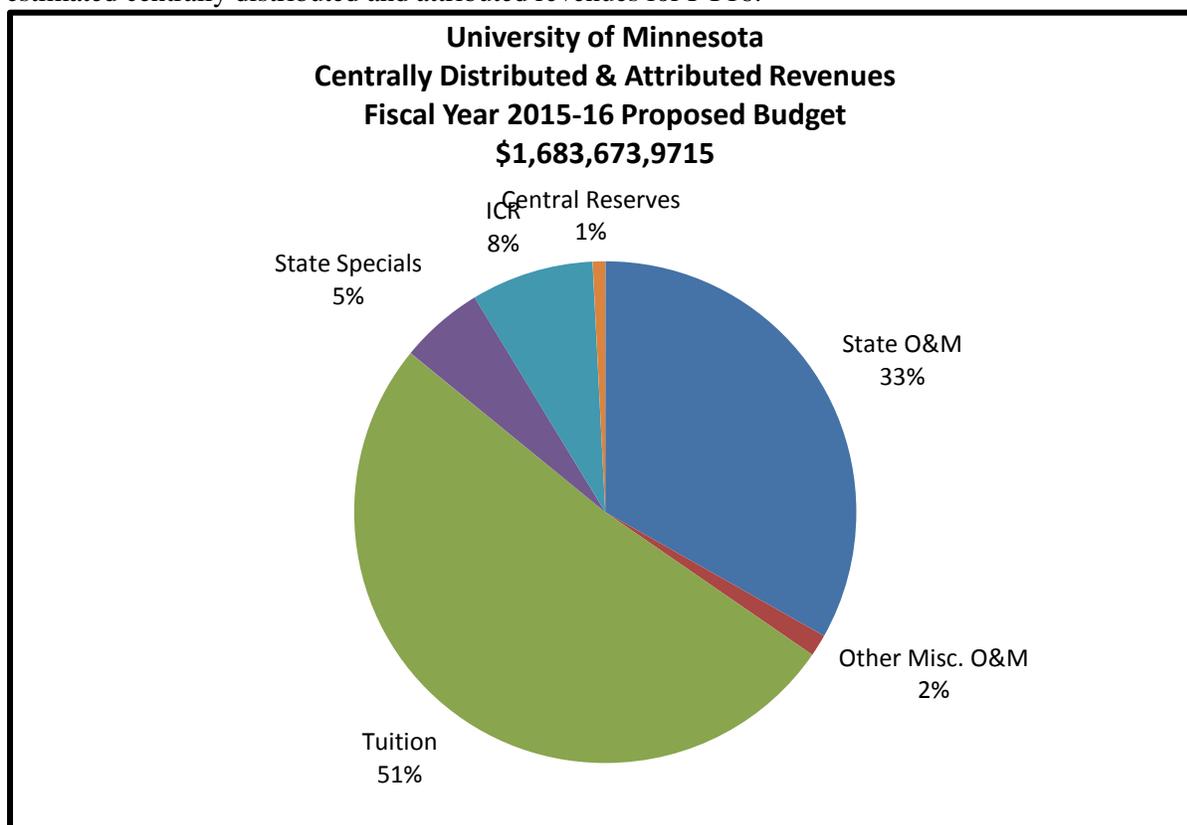
Within the FY16 Recommended Operating Budget, the primary funds supporting teaching, research and outreach are Operations and Maintenance (O&M), Tuition, State Specials, Indirect Cost Recovery (ICR) and Central Reserves – those described above as centrally distributed and attributed. These five funds

total approximately 48% of the projected \$3.5 billion in externally generated revenues of the University (excluding internal sales) and represent the major focus of budget development and planning in support of the University's core infrastructure and academic mission. The remaining 52% of the University's budget is derived from more restricted funds including sponsored grants and contracts (16%), and fees, auxiliary enterprises, philanthropic support, education sales and services, etc. (36% combined).

**Revenue and Expenditure Plan – Centrally Distributed/Attributed Funds  
(O&M, Tuition, State Specials, ICR, Central Reserves)**

		<u>Percent</u>
<b><i>Beginning Balance</i></b>	\$22,664,190	
<b><i>Annual Revenues</i></b>		
Operations & Maintenance-State	559,111,000	33.2%
Operations & Maintenance-Other	23,900,000	1.4%
Tuition	863,157,458	51.3%
State Specials	90,845,000	5.4%
Indirect Cost Recovery	133,015,763	7.9%
Central Reserves	<u>13,644,750</u>	.8%
<b><i>Total Annual Revenues</i></b>	<b><i>\$1,683,673,971</i></b>	<b><i>100%</i></b>
 <b><i>Total Net Resources</i></b>	 <b><i>\$1,706,338,161</i></b>	
<b><i>Allocations to Units</i></b>	<b><i>\$1,682,918,353</i></b>	
 <b><i>Ending Balance</i></b>	 <b><i>\$23,419,808</i></b>	

The chart below displays the estimated relative share that each of these revenue sources represents of the estimated centrally distributed and attributed revenues for FY16.



## V. All Funds Budget – Revenue Summary

### A. Non-Current Funds

Since expenditures in these funds can change significantly from one year to the next, budgets for non-current funds are less predictable than the budgets for current funds. Noncurrent funds can generally be classified into one of the following fund groups:

- 1) Plant Funds – The majority of non-current expenditures are contained within the plant funds. These funds are to account for property, plant and equipment transactions of the University. The spending pattern in this area varies depending upon capital project construction timetables and available financing from external sources such as State of Minnesota general obligation bonds. Plant fund activities (capital projects over \$500,000) are summarized in the annual capital budget to be presented to the Board of Regents for review and approval in June 2015.
- 2) Endowment and Similar Funds – The resources included in endowment and similar funds are a combination of gifts made to the University that contain certain stipulations as to preservation of principal, and additions to existing endowments in the form of investment income and market value fluctuations. Projections of total change in endowment and similar funds are difficult because these funds are subject to market risks as well as fluctuations in contributions.
- 3) Loan Funds – These funds are designated for student loans, which are provided by the federal government, the State of Minnesota, and private donors. The loan fund is the smallest group of non-current funds. Additions to the fund consist of interest received on outstanding loans and new contributions.

Noncurrent funds generally do not support the daily operations of the University and therefore are not detailed further within this document.

### B. Current Funds

Current funds support the day-to-day activities of the University and can be explained in two categories:

- 1) Nonsponsored Funds
  - Centrally Distributed and Attributed – Funds distributed or attributed by the Board of Regents, which may be further distributed to a unit or department by a central, collegiate or administrative office.
  - Self-Sustaining – Funds in which expenditures are supported by revenues earned by the internal or external sale of goods or services, fees, federal appropriations, or by gifts from external donors.
- 2) Sponsored Funds (sponsored research) – Funds provided by a grant or contract that are administered by Sponsored Projects Administration within the Office of the Vice President for Research.

For FY14, the most recent year of actual resource and expenditure information, current fund revenues for University operations totaled approximately \$3.7 billion. Attachment 5 contains the definitions of all current nonsponsored and sponsored funds. Table 4 (below) outlines the major funding sources supporting FY14 expenditures, updated estimates of these sources for FY15 and the proposed budget for FY16.

**Table 4**  
**Current Fund Revenues**  
**Sponsored and Nonsponsored**

<u>Funding Source</u>	<u>FY2013-14</u> <u>Actual Revenues</u>	<u>FY2014-15</u> <u>Estimated</u>	<u>FY2015-16</u> <u>Proposed Budget</u>	<u>FY16</u> <u>% of Total</u>
Operations & Maintenance Approp	\$515,211,000	\$529,511,000	\$559,111,000	15.0%
Tuition	884,362,515	883,013,927	898,157,458	24.1%
State Specials	89,306,942	94,895,000	90,845,000	2.5%
Indirect Cost Recovery	145,279,482	137,517,348	133,015,763	3.6%
Federal Appropriations	17,494,902	16,286,188	16,286,188	.4%
Grants & Contracts/Misc.	331,414,709	338,861,611	342,250,227	9.2%
Internal Sales	218,395,392	219,390,620	221,584,526	6.0%
Gifts & Endowment Income	226,915,073	207,932,037	216,249,318	5.8%
Auxiliary Enterprises	331,686,194	335,734,295	342,113,247	9.2%
Sales, Fees and Misc. Income	<u>321,168,291</u>	<u>324,155,344</u>	<u>330,314,296</u>	<u>8.9%</u>
Subtotal Current Nonsponsored	\$3,081,234,500	\$3,087,297,370	\$3,149,927,023	84.7%
Sponsored Research (direct)	<u>\$566,597,252</u>	<u>\$570,000,000</u>	<u>\$570,000,000</u>	<u>15.3%</u>
Total Revenue	\$3,647,831,752	\$3,657,297,370	\$3,719,927,023	100%

### **Revenue Summary by Fund Group**

The President's recommended operating budget is composed of current, nonsponsored funds that represent 84.7% of all current fund resources. The budget also includes estimated resources for current, sponsored funds, which comprise the remaining 15.3% of annual current fund resources. What follows is a brief overview of the FY16 revenue summary for each of the current fund categories.

#### **Centrally Distributed and Attributed Funds**

##### ***Operations and Maintenance Fund***

The financial plan for the Operations and Maintenance fund is based upon resources derived from state appropriations, financial services fees, the Enterprise Assessment, and transfers-in from central reserves.

Resources available for FY16 are projected to be \$589,062,165. This represents an increase in resources of \$28,482,000 compared to FY15.

- Legislative appropriations are increasing \$29,600,000: an increase of \$11,100,000 to mitigate the cost of attendance for students and enhance the University's research, education and public service missions; an increase of \$15,000,000 for improvements in the Medical School, and an increase of \$3,500,000 for the debt service costs of the Bell Museum project, which was added in to the University's FY16 base during the 2014 legislative session.
- Application/Bursar/Misc. fees that are recorded in central accounts are expected to increase \$500,000 over FY15 due to the proposed increase in the international students' fee.
- Resources from the Enterprise Assessment (internal assessment to support the enterprise system replacement projects) are estimated to increase \$2,050,000, allowing for an accelerated payment of the accumulated costs of the Enterprise Systems Upgrade Project.
- The transfer-in from Central Reserves to support the O&M operating budget will decrease by \$3,668,000 due to a change in the way the University support of the Foundation is accounted for. Rather than transferring Central Reserves income to O&M and then allocating this support from

the O&M fund, in the future the support will be recorded as a direct allocation from the Central Reserves fund.

### ***Tuition***

Estimated tuition revenue is increasing \$15,143,531 between FY15 and FY16. The majority of this growth is a result of the proposed rate increases described earlier in this document to meet the budget challenge for the year. A smaller portion is related to slight increases in enrollment or proposed rate increases slightly above the standard 2.5% on graduate and professional tuition. The revenue estimates for FY15 are based on a 1.5% rate change for resident undergraduates, the planned \$500 increase in the tuition surcharge for the Carlson School of Management, a rate increase of \$1,350 (7%) for nonresident undergraduates on the Twin Cities campus, a rate increase of \$461 (3%) for nonresident undergraduates on the Duluth campus, and a 2.5% rate increase for graduate students and many professional students. The rates for some specific graduate, certificate and professional programs will vary based on market considerations (see Attachment 4).

Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the tuition estimates for FY15 and FY16 by college, campus and support unit. Under the institutional budget model, 100% of the tuition revenue is attributed to the units that generate it.

### ***State Specials***

Revenues from the state specials available for FY16 total \$90,845,000, which is a decrease of \$4,050,000 from FY15. Some of the appropriations from the 2014 legislative session were one-time and therefore have been removed from the recurring base beginning in FY16: \$150,000 of the Regenerative Medicine portion of the Health Sciences Special; \$3.4 million for research on Terrestrial Invasive Species and \$1 million for the Forever Green Agriculture initiative. These reductions are partially offset by the new \$500,000 appropriation for research on Alzheimer’s Disease and dementia.

The state specials by appropriation for FY15 and FY16 are:

Agricultural Special	\$42,922,000	\$42,922,000
Health Sciences Special	9,354,000	9,204,000
Technology Special	1,140,000	1,140,000
System Special	5,181,000	5,181,000
Mayo/University Partnership	7,491,000	7,991,000
Misc. Projects	4,400,000	0
Cigarette Tax	22,250,000	22,250,000
MN Care	<u>2,157,000</u>	<u>2,157,000</u>
Totals	\$94,895,000	\$90,845,000

The allocation of these appropriations by unit is included on Attachment 10: Fund Forecast - Centrally Distributed and Attributed Funds.

### ***Indirect Cost Recovery***

The financial plan for indirect cost recovery funds is based upon estimated resources derived from the reimbursements received from sponsors to cover “overhead/facilities and administrative” costs associated with sponsored research. For FY16, available indirect cost recovery resources are estimated to be \$133,015,763. This represents a decrease in resources available for distribution of \$4,501,585 compared

to the estimate for the previous year – all from an estimated decrease in generated revenues based on projected grant activity. This is the fifth year in a row of slightly lower expected revenues from this source. The Federal sequestration and the resulting reduction of funding available from the federal agencies, combined with continued competition from research institutions for that reduced pool of funding, is responsible for the estimated decline in revenues.

A new four-year F&A (facilities and administrative cost) rate agreement was signed on December 8, 2011. These new rates are effective from FY12 through FY15, and will continue to be used after the end of FY15 until a new rate agreement is established. These rates are applied to allowable direct grant expenditures to generate the Indirect Cost Recovery revenue:

<b>Award Type</b>	<b>Current Rate (Use for FY15)</b>	<b>Old Rate</b>
On-Campus Research	52.0%	51.0%
On-Campus Public Service (a.k.a. Other Sponsored Activities)	33.0%	32.0%
On-Campus Instruction	50.0%	50.0%
Hormel Institute	52.5%	52.5%
Department of Defense Contracts	57.0%	57.0%
Off-Campus Projects	26.0%	26.0%

Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the ICR estimates for FY15 and FY16 by college, campus and support unit. Under the institutional budget model, 100% of the ICR revenue is attributed to the units that generate it.

### ***Central Reserves***

The primary revenue source for the central reserves fund is investment earnings from the temporary investment pool. The purpose of this fund is to insulate the University from potential major financial risks, including:

- Unanticipated or uninsured catastrophic events
- Temporary institutional revenue declines or expenditure gaps
- Unforeseen legal obligations and costs
- Failures in central infrastructure
- Failures of major business systems

The financial plan for FY16 central reserves is based on estimated resources derived from investment earnings. Resources available for the year are projected to be \$30,257,775 which is an increase of \$5,522,750 from FY15.

- The balance available from the previous year is estimated at \$3,679,750 more than that available in FY15.
- Gross investment income is estimated to increase \$200,000 over FY15.
- The estimate of capital gains/losses is \$1,700,000 less than in FY15, which has a negative impact on the balance (estimated loss of \$1,525,000 compared to a gain of \$175,000 in FY15).
- The fees and operating costs deducted from earnings is \$325,000 more than in FY15.
- The transfer to O&M is \$3,668,000 lower than in FY15.

The financial plan for FY16 central reserves includes allocations of \$7,258,000.

After allocations and transfers, the central reserves balance is projected to be \$22,999,775 at the end of FY16. Based on FY16 state appropriations, Board of Regents policy would set the required balance at \$25,998,240. Efforts will continue each year to increase the reserve back to Board policy level.

### Self-Sustaining Funds

#### ***Auxiliary Enterprises***

The University operates a number of operations that provide goods and services predominantly to individuals in the University community and incidentally to the general public. Resident halls, food service, student unions, bookstores, parking and transit, health services and intercollegiate athletics are primary examples of these activities referred to as auxiliary enterprises.

Overall, the FY16 budget for auxiliary enterprises is based upon estimated resources of approximately \$342,000,000.

#### ***Internal Service Activities***

The University conducts internal service activities for the purpose of convenience, cost or control. These activities provide goods and services predominantly to University departments and incidentally to the general public. Fleet services, UMarket Services, and the Physics Shop are examples of internal service activities.

Overall, the FY16 budget for internal service organizations is built based upon estimated resources of approximately \$221,500,000.

#### ***Other Unrestricted and Other Restricted Nonsponsored Activity***

FY16 budget for other unrestricted and restricted nonsponsored funds are based upon estimated resources of approximately \$905,000,000.

The other unrestricted fund category includes resources derived from miscellaneous activity such as sales of education goods and services, clinical income, and course and campus/collegiate fees.

The other restricted fund category includes numerous restricted accounts, the funds of which may only be used in accordance with the purposes established by the source. Examples of funds included in this category are grants and contracts with business and industry, gifts received through the University of Minnesota Foundation, and restricted government appropriations.

### Sponsored Research

Sponsored research consists of grants and contracts administered through the Office of Sponsored Project Administration (SPA). Sponsored funds typically represent multi-year activities surrounding research projects. Estimated expenditures for a given year will vary according to the University's ability to obtain research grants as well as the timing of expenditures related to current or pending research projects. Estimated direct expenditures for FY16 equal \$570,000,000.

## **VI. All Funds Budget – Expenditure/Allocation Summary**

For FY14, the most recent year of actual resource and expenditure information, current fund expenditures for University operations totaled approximately \$3.5 billion. Attachment 5 contains the definitions of all current nonsponsored and sponsored funds. Table 5 below outlines (according to function) the current

fund expenditures for FY14, updated estimates of these expenditures for FY15, and the proposed budget for FY16.

**Table 5**  
**Current Fund Expenditures**

<u>Funding Source</u>	<u>FY2013-14 Actual Expenditures</u>	<u>FY2014-15 Estimated</u>	<u>FY2015-16 Proposed Budget</u>	<u>FY16 % of Total</u>
Instruction	\$767,794,247	\$766,328,680	\$780,683,597	22.0%
Research	275,407,003	274,881,305	280,030,399	7.9%
Public Service	173,578,345	173,247,019	176,492,293	5.0%
Academic Support	465,501,759	464,613,209	473,316,372	13.3%
Student Services	124,567,213	124,329,438	126,658,385	3.6%
Institutional Support	259,011,461	258,517,059	263,359,617	7.4%
Plant/Ops & Maintenance	308,098,107	307,510,008	313,270,305	8.8%
Scholarships/Fellowships	278,317,777	277,786,524	282,990,038	8.0%
Auxiliary Enterprises	<u>277,700,726</u>	<u>277,170,651</u>	<u>282,362,629</u>	<u>8.0%</u>
	\$2,929,976,638	\$2,924,383,894	\$2,979,163,635	84.0%
<b>Subtotal Sponsored (direct)</b>	<b>\$566,597,252</b>	<b>\$570,000,000</b>	<b>\$570,000,000</b>	<b>16.0%</b>
<b>Total Expenditures</b>	<b>\$3,496,573,890</b>	<b>\$3,494,383,894</b>	<b>\$3,549,163,635</b>	<b>100.0%</b>

The President's recommended operating budget is composed of current, nonsponsored funds that represent 84% of all current fund expenditures. The budget also includes estimated expenditures for current, sponsored funds, which comprise the remaining 16% of annual current fund expenditures.

#### Centrally Distributed and Attributed – Proposed Distributions

Within the context of available resources, the proposed distributions for the centrally distributed and attributed funds are as follows:

#### **Fiscal Year 2015-16 Proposed Distributions Centrally Distributed and Attributed Funds**

	<u>O&amp;M</u>	<u>Tuition</u>	<u>State Specials</u>	<u>ICR</u>	<u>Central Reserves</u>
Balance Forward	\$319,165	\$0	\$0	\$0	\$22,345,025
Annual Revenue/ Net Transfers	<u>\$588,743,000</u>	<u>\$863,157,458</u>	<u>\$90,845,000</u>	<u>\$133,015,763</u>	<u>\$7,912,750</u>
Total Net Resources	\$589,062,165	\$863,157,458	\$90,845,000	\$133,015,763	\$30,257,775
<b>Planned Distributions</b>	<b><u>\$588,642,132</u></b>	<b><u>\$863,157,458</u></b>	<b><u>\$90,845,000</u></b>	<b><u>\$133,015,763</u></b>	<b><u>\$7,258,000</u></b>
Ending Balance	\$420,033	\$0	\$0	\$0	\$22,999,775

Details on specific distributions by campus, college and support unit can be found on Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds.

## **VII. All Current Funds Operating Budget – Resolution**

Attachment 11 contains the budget resolution for approval by the Board of Regents.

**Attachment 1**  
**Resource and Expenditure**  
**Budget Plan**  
**University Fiscal Page**

<b>Current Non-Sponsored Funds Only</b>		<b>Actual</b>	<b>Actual</b>	<b>Estimated</b>	<b>Budget Plan</b>
		<b>FY13</b>	<b>FY14</b>	<b>Budget</b>	<b>FY16</b>
				<b>FY15</b>	
<b>RESOURCES</b>					
a	<b>Carry Forward</b>	\$774,055,765	\$813,782,674	\$801,012,393	\$798,925,869
<b>Current Revenue - Total Revenue by Fund</b>					
	O&M State Appropriation	\$483,881,000	\$515,211,000	\$529,511,000	\$559,111,000
	Tuition	\$869,820,262	\$884,362,515	\$883,013,927	\$898,157,458
	State Special	\$85,828,895	\$89,306,942	\$94,895,000	\$90,845,000
	Sales, Fees, and Misc	\$311,698,815	\$321,168,291	\$324,155,344	\$330,314,296
	Indirect Cost Recovery	\$149,933,199	\$145,279,482	\$137,517,348	\$133,015,763
	Auxiliary Enterprises	\$313,550,017	\$331,686,194	\$335,734,295	\$342,113,247
	Internal Sales	\$222,999,075	\$218,395,392	\$219,390,620	\$221,584,526
	Federal Appropriations	\$12,840,804	\$17,494,902	\$16,286,188	\$16,286,188
	Gifts & Endowment Income	\$189,704,333	\$226,915,073	\$207,932,037	\$216,249,318
	Restricted Grants, Contracts & Misc	\$306,811,846	\$331,414,709	\$338,861,611	\$342,250,227
b	<b>Total Revenues</b>	\$2,947,068,246	\$3,081,234,500	\$3,087,297,370	\$3,149,927,023
c	<b>TOTAL NET RESOURCES (a+b)</b>	\$3,721,124,011	\$3,895,017,174	\$3,888,309,763	\$3,948,852,892
<b>EXPENDITURES</b>					
<b>Expenditures by Function</b>					
	Instruction	\$731,734,783	\$767,794,247	\$766,328,680	\$780,683,597
	Research	\$256,469,750	\$275,407,003	\$274,881,305	\$280,030,399
	Public Service	\$162,206,619	\$173,578,345	\$173,247,019	\$176,492,293
	Academic Support	\$445,220,084	\$465,501,759	\$464,613,209	\$473,316,372
	Student Services	\$118,793,538	\$124,567,213	\$124,329,438	\$126,658,385
	Institutional Support	\$203,820,989	\$259,011,461	\$258,517,059	\$263,359,617
	Operations & Maintenance of Plant	\$286,318,482	\$308,098,107	\$307,510,008	\$313,270,305
	Scholarships & Fellowships	\$263,880,301	\$278,317,777	\$277,786,524	\$282,990,038
	Auxiliary Enterprises	\$266,507,293	\$277,700,726	\$277,170,651	\$282,362,629
	<b>Total Expenditures</b>	\$2,734,951,840	\$2,929,976,638	\$2,924,383,894	\$2,979,163,635
<b>Expenditures by Natural Classification</b>					
	Salaries	\$1,234,777,624	\$1,316,269,323	\$1,328,136,606	\$1,358,852,791
	Fringe Benefits	\$388,330,343	\$419,082,711	\$412,763,520	\$427,433,866
	Student Aid	\$268,133,103	\$280,827,194	\$283,128,516	\$288,260,865
	Supplies, Services, Miscellaneous	\$350,793,623	\$374,805,330	\$383,428,137	\$391,912,358
	Consulting & Professional Services	\$112,179,386	\$139,932,361	\$124,236,395	\$110,247,377
	Materials for Resale	\$69,724,434	\$57,344,757	\$57,837,097	\$58,936,002
	Capital Assets/Equipment	\$63,677,794	\$54,325,564	\$42,223,581	\$43,025,829
	Noncapital Equipment	\$31,300,063	\$34,214,882	\$29,666,063	\$30,229,718
	Rents & Leases	\$28,661,194	\$30,548,526	\$30,724,015	\$31,307,771
	Repairs, Maintenance, Supplies	\$63,649,610	\$65,022,224	\$67,163,810	\$68,507,086
	ICR, Subcontracts, Participant Expense	\$797,998	\$855,124	\$598,587	\$580,629
	Other Expenses & Adjustments	(\$26,372,160)	(\$5,390,789)	(\$1,139)	\$0
	University Assessments	(\$924)	(\$1,360)	\$1,142,800	\$0
	Utilities	\$149,299,751	\$162,140,793	\$163,335,906	\$169,869,342
d	<b>Total Expenditures</b>	\$2,734,951,840	\$2,929,976,638	\$2,924,383,894	\$2,979,163,635
<b>TRANSFERS &amp; ADJUSTMENTS</b>					
e	<b>Transfers &amp; Carry Forward Adj</b>	(\$172,389,497)	(\$164,028,142)	(\$165,000,000)	(\$170,000,000)
<b>ENDING BALANCE (c-d+e)</b>					
		\$813,782,674	\$801,012,393	\$798,925,869	\$799,689,257

## **Attachment 2**

### **FY15 and FY16 Fringe Benefit Rates by Component**

#### **Actual 2014-15**

Fringe Component	Academic/Police	Non-Academic	Partial Benefits	Post Docs with UPlan	Graduate Assistant/GA Hlth
Retirement	11.9%	4.9%			
Income Disability	0.5%				
Unemployment	0.1%	0.1%	0.1%	0.1%	
Worker's Comp	0.2%	0.2%	0.2%	0.2%	
FICA	5.4%	5.4%	5.4%	5.4%	
Medicare	1.5%	1.5%	1.5%	1.5%	
Medical	12.1%	12.1%		12.1%	
Dental	0.5%	0.5%		0.5%	
Life	0.2%	0.2%		0.2%	
Tuition	0.7%	0.7%		0.7%	
GA Health					16.3%
Internal Admin	0.5%	0.5%	0.5%	0.5%	0.5%
Vacation	0.3%	0.3%		0.3%	
<b>Fringe Rate</b>	<b>33.9%</b>	<b>26.4%</b>	<b>7.7%</b>	<b>21.5%</b>	<b>16.8%</b>

\*\* Graduate Student tuition remission is a flat charge per hour that a student works.

#### **Planned 2015-16**

Fringe Component	Academic/Police	Non-Academic	Partial Benefits	Post Docs with UPlan	Graduate Assistant/GA Hlth
Retirement	10.8%	5.0%			
Income Disability	0.5%				
Unemployment	0.2%	0.2%	0.2%	0.2%	
Worker's Comp	0.4%	0.4%	0.4%	0.4%	
FICA	5.5%	5.5%	5.5%	5.5%	
Medicare	1.4%	1.4%	1.4%	1.4%	
Medical	12.3%	12.3%		12.3%	
Dental	0.4%	0.4%		0.4%	
Life	0.1%	0.1%		0.1%	
Tuition	0.6%	0.6%		0.6%	
GA Health					17.2%
Internal Admin	0.4%	0.4%	0.4%	0.4%	0.4%
Vacation	1.1%	1.1%		1.1%	
<b>Fringe Rate</b>	<b>33.7%</b>	<b>27.4%</b>	<b>7.9%</b>	<b>22.4%</b>	<b>17.6%</b>

\*\* Graduate Student tuition remission is a flat charge per hour that a student works

**Attachment 3**  
*Graduate and Professional Student Fringe Table*  
Tuition Fringe as Dollar per Hour Charge

*Fiscal Year 2015-16*

	Tuition per hour	Health	FICA & Other Charges*	Total of % Fringe
<b>Summer Term Only</b>				
9571 Summer Term TA	\$0.00	17.20%	0.40%	17.60%
9572 Summer Term RA	\$0.00	17.20%	0.40%	17.60%
9573 Summer Term AF	\$0.00	17.20%	0.40%	17.60%
9574 Summer Session TA w/ T. Ben	\$42.17	17.20%	0.40%	17.60%
9575 Summer Session TA w/o T. Ben	\$0.00	17.20%	0.40%	17.60%
<b>Academic Year and Summer Term</b>				
9510 Grad Assistant Coach	\$18.29	17.20%	0.40%	17.60%
9511 Teaching Assistant (TA)	\$18.29	17.20%	0.40%	17.60%
9515 Graduate Instructor	\$18.29	17.20%	0.40%	17.60%
9517 Ph.D. Cand. Graduate Instructor	\$2.90	17.20%	0.40%	17.60%
9518 Adv. Masters TA	\$2.90	17.20%	0.40%	17.60%
9519 Ph.D. Cand. w/24 thesis cred. TA	\$2.90	17.20%	0.40%	17.60%
9521 Research Assistant (RA)	\$18.29	17.20%	0.40%	17.60%
9526 Graduate Research Project Asst.	\$18.29	17.20%	0.40%	17.60%
9527 Ph.D. Cand. Grad Research Proj. Asst.	\$2.90	17.20%	0.40%	17.60%
9528 Adv. Masters RA	\$2.90	17.20%	0.40%	17.60%
9529 Ph.D. Cand. w24 thesis cred. RA	\$2.90	17.20%	0.40%	17.60%
9531 Admin Fellow (AF)	\$18.29	17.20%	0.40%	17.60%
9532 Adv. Masters AF	\$2.90	17.20%	0.40%	17.60%
9533 Ph.D. Cand. w/24 thesis cred. AF	\$2.90	17.20%	0.40%	17.60%
9535 Professional Program Asst.	\$0.00	17.20%	0.40%	17.60%
9538 Legal Project Assistant w/T. Ben	\$41.28	0.00%	0.00%	0.00%
9539 Legal Project Assistant w/o T. Ben	\$0.00	0.00%	0.00%	0.00%
9553 Dental Fellow	\$18.29	0.00%	7.90%	7.90%
9554 Med Fellow, Graduate Program	\$9.14	0.00%	7.90%	7.90%
9559 Med. Resident, Graduate Program	\$9.14	0.00%	7.90%	7.90%
9549 Vet Resident, Graduate Program	\$12.19	0.00%	7.90%	7.90%

\* This column includes Social Security, Medicare, Unemployment Insurance, Workers Compensation, and an Internal Administration Fee. All job classes, except the Legal Project Assistant classes, contribute 0.4% for the Internal Administration Fee. In addition to the Internal Administration Fee, Dental Fellow, Medical Fellow, Medical Resident, and Veterinary Resident job classes contribute 6.9% to Medicare, 0.2% to Unemployment Insurance, and 0.4% to Workers Compensation for a total of 7.9%.

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	% Increase	% Increase
<b>Twin Cities</b>												
<b>Undergraduate</b>												
Per Credit	\$ 463.84	\$ 742.69	\$470.77	\$794.62	1.5%	7.0%						
13-Credit Band	\$ 6,030.00	\$ 9,655.00	\$6,120.00	\$10,330.00	1.5%	7.0%						
Carlson School of Management tuition surcharge (paid in addition to rates above)												
Full time (9 or more credits)	\$ 750.00	\$ 750.00	\$1,000.00	\$1,000.00							Approved June 2012	
1-8 credits, Per Credit	\$ 75.00	\$ 75.00	\$100.00	\$100.00								
<b>Graduate School General Programs</b>												
Per Credit	\$ 1,288.16	\$ 1,973.33	\$1,320.34	\$2,042.34	2.5%	3.5%						
6-14 Credits	\$ 7,729.00	\$ 11,840.00	\$7,922.00	\$12,254.00	2.5%	3.5%						
Each Credit over 14	\$ 1,288.16	\$ 1,973.33	\$1,320.34	\$2,042.34	2.5%	3.5%						
<b>College specific post-baccalaureate programs</b>												
<b>College of Design</b>												
<b>Masters of Architecture</b>												
<b>Masters of Landscape Architecture</b>												
Per Credit	\$ 992.00	\$ 992.00	\$1,016.84	\$1,026.75	2.5%	3.5%						
12-17 Credits	\$ 11,904.00	\$ 11,904.00	\$12,202.00	\$12,321.00	2.5%	3.5%						
Each Credit over 17	\$ 992.00	\$ 992.00	\$1,016.84	\$1,026.75	2.5%	3.5%						
<b>Housing Studies Certificate</b>												
Per Credit	\$ 849.00	\$ 849.00	\$870.00	\$870.00	2.5%	2.5%						
<b>College of Education and Human Development</b>												
<b>Departmental Masters and Post-baccalaureate Certificates</b>												
Per Credit	\$ 631.00	\$ 958.00	\$660.17	\$1,021.17	4.6%	6.6%						
12-24 credits	\$ 7,572.00	\$ 11,496.00	\$7,922.00	\$12,254.00	4.6%	6.6%						
Each Credit over 24	\$ 631.00	\$ 958.00	\$660.17	\$1,021.17	4.6%	6.6%						
<b>College of Continuing Education</b>												
<b>Departmental Masters and Post-baccalaureate Certificates</b>												
<b>Masters of Professional Studies in Horticulture</b>												
<b>Addiction Studies Certificate</b>												
Per Credit	\$ 631.00	\$ 958.00	\$ 631.00	\$ 958.00	0.0%	0.0%						
12 credits or more	\$ 7,572.00	\$ 11,496.00	\$ 7,572.00	\$ 11,496.00	0.0%	0.0%						
<b>Master of Biological Sciences</b>												
Per Credit	\$ 1,477.00	\$ 1,477.00	\$ 1,477.00	\$ 1,477.00	0.0%	0.0%						
8-12 credit plateau	\$ 11,816.00	\$ 11,816.00	\$ 11,816.00	\$ 11,816.00	0.0%	0.0%						
Each Credit over 12	\$ 1,477.00	\$ 1,477.00	\$ 1,477.00	\$ 1,477.00	0.0%	0.0%						
<b>Master of Professional Studies in Integrated</b>												
<b>Behavioral Health</b>												
Per Credit	\$ 750.00	\$ 750.00	\$ 750.00	\$ 750.00	0.0%	0.0%						
8-12 credit plateau	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	0.0%	0.0%						
Each Credit over 12	\$ 750.00	\$ 750.00	\$ 750.00	\$ 750.00	0.0%	0.0%						
<b>Master of Liberal Studies</b>												
<b>Innovation Studies Certificate</b>												
<b>Masters of Professional Studies in Arts</b>												
<b>and Cultural Leadership</b>												
Per Credit	\$ 1,168.00	\$ 1,168.00	\$ 1,168.00	\$ 1,168.00	0.0%	0.0%						
6-14 Credits	\$ 7,008.00	\$ 7,008.00	\$ 7,008.00	\$ 7,008.00	0.0%	0.0%						
Each Credit Over 14	\$ 1,168.00	\$ 1,168.00	\$ 1,168.00	\$ 1,168.00	0.0%	0.0%						

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
<b>College of Liberal Arts</b>												
<b>Master of Geographical Information System</b>												
Per credit	\$ 1,341.66	\$ 2,058.33			\$1,375.00	\$2,130.38	2.5%		2.5%		3.5%	
6-14 Credits	\$ 8,050.00	\$ 12,350.00			\$8,250.00	\$12,782.25	2.5%		2.5%		3.5%	
Each Credit over 14	\$ 1,341.66	\$ 2,058.33			\$1,375.00	\$2,130.38	2.5%		2.5%		3.5%	
<b>Doctorate in Audiology</b>												
Per credit	\$ 1,288.16	\$ 1,973.33			\$1,440.00	\$2,205.83	11.8%		11.8%		11.8%	
6-14 Credits	\$ 7,729.00	\$ 11,840.00			\$8,640.00	\$13,235.00	11.8%		11.8%		11.8%	
Each Credit over 14	\$ 1,288.16	\$ 1,973.33			\$1,440.00	\$2,205.83	11.8%		11.8%		11.8%	
<b>Post-Baccalaureate Certificate in Technical Communication</b>												
Per credit	\$ 1,288.16	\$ 1,973.33			\$700.00	\$1,071.00	-45.7%		-45.7%		-45.7%	
<b>Humphrey School of Public Affairs</b>												
<b>Master of Public Policy (MPP)</b>												
<b>Master of Urban and Regional Planning (MURP)</b>												
<b>Master of Science in Science, Technology and Environmental Policy (MS-STEP)</b>												
Per Credit	\$ 1,466.91	\$ 2,118.04			\$1,503.67	\$2,192.17	2.5%		2.5%		3.5%	
6-15 Credits	\$ 8,801.50	\$ 12,708.25			\$9,022.00	\$13,153.00	2.5%		2.5%		3.5%	
Each Credit over 15	\$ 1,466.91	\$ 2,118.04			\$1,503.67	\$2,192.17	2.5%		2.5%		3.5%	
<b>Master of Development Practice</b>												
Per Credit	\$ 1,466.91	\$ 2,118.04			\$1,503.67	\$2,192.20	2.5%		2.5%		3.5%	
6-16 Credits	\$ 8,801.50	\$ 12,708.25			\$9,022.00	\$13,153.00	2.5%		2.5%		3.5%	
Each Credit over 16	\$ 1,466.91	\$ 2,118.04			\$1,503.67	\$2,192.20	2.5%		2.5%		3.5%	
<b>Master of Public Affairs Per Credit</b>	\$ 1,239.00	\$ 1,924.50			\$1,269.98	\$1,991.90	2.5%		2.5%		3.5%	
<b>Certificate Programs</b>												
<b>Public Affairs Leadership (per cr)</b>												
<b>Policy Issues on Work and Pay (per cr)</b>												
<b>Early Childhood Policy (per cr)</b>												
Per Credit	\$ 1,239.00	\$ 1,924.50			\$1,269.98	\$1,991.90	2.5%		2.5%		3.5%	
<b>Nonprofit Management</b>												
Per Credit	\$ 957.05	\$ 1,381.85			\$1,071.90	\$1,547.70	12.0%		12.0%		12.0%	
10-15 Credits	\$ 9,570.50	\$ 13,818.50			\$10,719.00	\$15,477.00	12.0%		12.0%		12.0%	
Each Credit over 15	\$ 957.00	\$ 1,382.00			\$1,071.90	\$1,547.70	12.0%		12.0%		12.0%	
<b>Election Administration</b>												
Per Credit					\$900.00	\$1,100.00	New		New		New	
<b>College of Science and Engineering</b>												
<b>Management of Technology Masters</b>												
Per Credit	\$ 1,836.00	\$ 1,836.00			\$1,900.00	\$1,900.00	3.5%		3.5%		3.5%	
<b>Software Engineering Masters</b>												
First Year	\$ 8,050.00	\$ 8,050.00			\$ 8,050.00	\$ 8,050.00	0.0%		0.0%		0.0%	
Second Year (continuing)	\$ 8,050.00	\$ 8,050.00			\$ 8,050.00	\$ 8,050.00	0.0%		0.0%		0.0%	
<b>Master of Financial Mathematics &amp; Fund of Quant Finance Cert.</b>												
Per Credit	\$ 865.00	\$ 1,065.00			\$917.00	\$1,150.00	6.0%		6.0%		8.0%	
<b>Master of Security Technology</b>												
Per Credit	\$ 1,060.00	\$ 1,060.00			\$1,097.00	\$1,097.00	3.5%		3.5%		3.5%	
<b>Medical Device Innovation Masters</b>												
Per Credit	\$ 1,103.00	\$ 1,103.00			\$1,142.00	\$1,142.00	3.5%		3.5%		3.5%	

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
<b>Carlson School of Management</b>												
<b>Industrial Relations Masters Day Program</b>												
Per Credit	\$ 927.00	\$ 1,522.00	\$ 950.00	\$ 1,575.00			2.5%	3.5%				
10-15 Credits	\$ 9,270.00	\$ 15,220.00	\$ 9,500.00	\$ 15,753.00			2.5%	3.5%				
Each Credit over 15	\$ 927.00	\$ 1,522.00	\$ 950.00	\$ 1,575.00			2.5%	3.5%				
<b>Industrial Relations Masters Evening Program</b>												
Per Credit	\$ 935.00	\$ 1,293.00	\$ 958.38	\$ 1,335.00			2.5%	3.2%				
<b>M.B.A. Day Program</b>												
<i>Entering Students (guaranteed two-year rates)</i>												
Per Credit	\$ 1,469.16	\$ 1,875.00	\$ 1,505.84	\$ 1,937.50			2.5%	3.3%				
12-19 Credits	\$ 17,630.00	\$ 22,500.00	\$ 18,070.00	\$ 23,250.00			2.5%	3.3%				
Each Credit over 19	\$ 1,469.16	\$ 1,875.00	\$ 1,505.84	\$ 1,937.50			2.5%	3.3%				
<i>Continuing Students</i>												
Per Credit			\$ 1,469.17	\$ 1,875.00			0.0%	0.0%				
12-18 Credits			\$ 17,630.00	\$ 22,500.00			0.0%	0.0%				
Each Credit over 18			\$ 1,469.17	\$ 1,875.00			0.0%	0.0%				
<b>M.B.A. Evening Program</b>												
Per Credit (1-11)	\$ 1,270.00	\$ 1,270.00	\$ 1,302.00	\$ 1,302.00			2.5%	2.5%				
Each Credit over 11	\$ 1,270.00	\$ 1,813.00	\$ 1,302.00	\$ 1,858.00			2.5%	2.5%				
<b>M.B.T. Program</b>												
Per Credit (1-11)	\$ 1,270.00	\$ 1,270.00	\$ 1,270.00	\$ 1,270.00			0.0%	0.0%				
Each Credit over 11	\$ 1,270.00	\$ 1,813.00	\$ 1,270.00	\$ 1,813.00			0.0%	0.0%				
<b>Master of Accounting</b>												
Per Credit (1-9)	\$ 930.00	\$ 1,520.00	\$ 970.00	\$ 1,600.00			4.3%	5.3%				
10-18 Credits	\$ 9,300.00	\$ 15,200.00	\$ 9,700.00	\$ 16,000.00			4.3%	5.3%				
Each Credit over 18	\$ 930.00	\$ 1,520.00	\$ 970.00	\$ 1,600.00			4.3%	5.3%				
<b>Master of Science in Business Analytics</b>												
Per Credit (1-14)	\$ 885.00	\$ 1,200.00	\$ 916.67	\$ 1,266.67			3.6%	5.6%				
15 credits or more	\$ 13,275.00	\$ 18,300.00	\$ 13,750.00	\$ 19,000.00			3.6%	3.8%				
<b>MS in Business Analytics Part-Time program</b>												
			\$ 1,200.00	\$ 1,200.00								
<b>Master of Science in Finance</b>												
Per Credit (1-14)			\$ 917.00	\$ 1,246.00								
15 credits or more			\$ 13,750.00	\$ 19,000.00								
<b>Executive MBA</b>												
Entering Students (guaranteed 2 yr rates)	\$ 27,000.00	\$ 27,000.00	\$ 27,875.00	\$ 27,875.00			3.2%	3.2%				
Continuing Students	\$ 26,250.00	\$ 26,250.00	\$ 27,000.00	\$ 27,000.00			2.9%	2.9%				

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
<b>Dentistry, School of</b>												
Semester	\$ 16,122.00	\$ 29,160.00	\$ 16,686.00	\$ 30,472.00			3.5%	4.5%				
Summer Term	\$ 8,969.65	\$ 15,941.83	\$ 9,283.59	\$ 16,659.21			3.5%	4.5%				
Program Completion & alternate curriculum (per credit)	\$ 644.85	\$ 1,166.43	\$ 667.42	\$ 1,218.92			3.5%	4.5%				
Alternate curriculum summer (per credit)	\$ 689.98	\$ 1,226.30	\$ 714.13	\$ 1,281.48			3.5%	4.5%				
<b>PASS Program</b>												
Summer Term - Year 1		\$ 18,128.87		\$ 18,945.00							4.5%	
Semester - Year 1		\$ 32,484.00		\$ 33,946.00							4.5%	
Summer Term - Year 2		\$ 17,600.84		\$ 18,393.00							4.5%	
Semester - Year 2		\$ 31,538.00		\$ 32,957.00							4.5%	
Program Completion & Alternate Curriculum Year 1&2 (Summer, per credit)		\$ 1,317.00		\$ 1,376.27							4.5%	
Program Completion & Alternate Curriculum Year 1&2-Per Credit		\$ 1,266.00		\$ 1,322.97							4.5%	
<b>Dental Therapist Graduate Program</b>												
Semester (students admitted Fall 2013 or later)	\$ 7,729.00	\$ 11,840.00	\$ 7,922.00	\$ 12,254.00			2.5%	3.5%				
Semester (student admitted before Fall 2013)	\$ 7,377.00	\$ 11,784.00	\$ 7,562.00	\$ 12,196.00			2.5%	3.5%				
Summer Term (students admitted before Fall 2013)	\$ 7,377.00	\$ 11,784.00	\$ 7,562.00	\$ 12,196.00			2.5%	3.5%				
Program Completion & Alternate Curriculum per credit	\$ 562.38	\$ 908.46	\$ 576.44	\$ 940.26			2.5%	3.5%				
<b>Master of Dental Hygiene - Admit prior to Fall 2014</b>												
Semester	\$ 7,729.00	\$ 11,840.00	\$ 7,922.00	\$ 12,254.00			2.5%	3.5%				
Program Completion & Alternate Curriculum per credit	\$ 573.95	\$ 910.75	\$ 588.30	\$ 942.63			2.5%	3.5%				
<b>Master of Dental Hygiene - Admit Fall 2014 or later</b>												
Per credit (revised curriculum)				\$ 850.00	\$ 850.00			NA	NA			
<b>Certificate Programs</b>												
Oral Maxillofacial Surgery	\$ 1,865.33	\$ 1,865.33	\$ 1,865.33	\$ 1,865.33			0.0%	0.0%				
Orthodontics	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89			0.0%	0.0%				
Pediatrics	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89			0.0%	0.0%				
Periodontology	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89			0.0%	0.0%				
Prosthodontics	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91			0.0%	0.0%				
TMD and Orofacial	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91			0.0%	0.0%				
Oral Health Services for Older Adults	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91			0.0%	0.0%				
Endodontics	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89	\$ 4,287.89			0.0%	0.0%				
GPR	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91	\$ 2,983.91			0.0%	0.0%				

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
<b>Law School</b>												
<b>1 L, 2 L, and 3 L</b>												
Per Credit	\$ 1,633.00	\$ 1,945.00	\$1,673.84	\$2,013.09	2.5%	3.5%						
Term (12 or more Credits)	\$ 19,596.00	\$ 23,340.00	\$20,086.00	\$24,157.00	2.5%	3.5%						
<b>Summer</b>												
2L&3L (per credit)	\$ 1,633.00	\$ 1,633.00	\$1,673.83	\$1,690.00	2.5%	3.5%						
<b>LLM</b>												
Per semester		\$ 24,063.00		\$24,905.00		3.5%						
Program Completion/special circumstances (per credit)		\$ 2,005.00		\$2,075.00		3.5%						
<b>Master of Science in Patent Law</b>												
Per Credit	N/A	N/A	\$1,339.07	\$1,610.47	N/A	N/A						
Term (15 or more Credits)	\$ 19,596.00	\$ 23,340.00	\$20,086.00	\$24,157.00	2.5%	3.5%						
<b>Medical School (TC &amp; UMD)</b>												
<i>All per term, including summer</i>												
<b>1st year students (starting Fall 2015)</b>	\$ 12,624.00	\$ 16,589.00	\$12,624.00	\$17,170.00	0.0%	3.5%						
<b>2nd year students (starting Fall 2014)</b>	\$ 12,624.00	\$ 16,589.00	\$12,624.00	\$16,589.00	N/A	N/A						
<b>3rd year students (starting Fall 2013)</b>	\$ 12,376.00	\$ 16,263.00	\$12,624.00	\$16,589.00	N/A	N/A						
<b>4th year students (starting Fall 2012)</b>	\$ 11,900.00	\$ 15,489.00	\$12,376.00	\$16,263.00	N/A	N/A						
<b>5th year students (starting Fall 2011)</b>	\$ 11,366.00	\$ 14,456.00	\$11,900.00	\$15,489.00	N/A	N/A						
<b>6th year students (starting Fall 2010)</b>	\$ 10,859.00	\$ 13,495.00	\$11,366.00	\$14,456.00	N/A	N/A						
Medical school students pay their first year rate for the entirety of their degree program.												
<b>Medical School Pre-admit (99PRD)</b>	Same as Grad School rate											
<b>Physical Therapy (DPT)</b>	\$ 8,722.00	\$ 14,031.00	\$8,722.00	\$14,522.00	0.0%	3.5%						
<b>Nursing, School of</b>												
<b>Doctor of Nursing Practice (DNP) - Post Bac</b>												
<b>Adult Health/Gerontology Certificate</b>												
<b>Leadership in Health Info Tech Certificate</b>												
Per credit	\$ 926.77	\$ 926.77	\$950.00	\$959.23	2.5%	3.5%						
Per Semester (9crs or more)	\$ 8,341.00	\$ 8,341.00	\$8,550.00	\$8,633.00	2.5%	3.5%						
<b>Doctor of Nursing Practice (DNP) - Post Masters</b>												
<b>Midwifery Certificate</b>												
<b>Psychiatric Mental Health Certificate</b>												
99PRD - Per credit	\$ 920.00	\$ 920.00	\$943.00	\$952.20	2.5%	3.5%						
<b>Master of Nursing (MN)</b>												
Per credit	\$ 651.50	\$ 651.50	\$667.79	\$674.30	2.5%	3.5%						
<b>Occupational Therapy</b>												
Per Semester	\$ 10,732.00	\$ 15,962.00	\$11,000.00	\$16,520.00	2.5%	3.5%						
Per credit/12	\$ 894.39	\$ 1,330.16	\$916.67	\$1,376.67	2.5%	3.5%						

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
<b>Pharmacy, College of (TC &amp; UMD)</b>												
Per Credit: Years 1-3	\$ 1,020.83	\$ 1,495.83			\$1,046.33	\$1,531.56			2.5%		2.4%	
Term (12 or more Credits): Years 1-3	\$ 12,250.00	\$ 17,950.00			\$12,556.00	\$18,380.00			2.5%		2.4%	
Year 4: Term Rates Only for Summer, Fall and Spring regardless of Credit Load	\$ 12,250.00	\$ 17,950.00			\$12,556.00	\$18,380.00			2.5%		2.4%	
<b>Public Health, School of</b>												
Per Credit (semester) (includes 99PRD)	\$ 888.00	\$ 1,155.00	\$ 910.20	\$ 1,195.43					2.5%		3.5%	
Per Credit (summer)	\$ 888.00	\$ 888.00	\$ 910.20	\$ 919.08					2.5%		3.5%	
<b>Chiang Mai University Program</b>												
			\$ 859.00	\$ 859.00					New		New	
<b>Executive MHA</b>												
Cohort 3 (started January 2012)	\$ 1,307.00	\$ 1,307.00	\$ 1,307.00	\$ 1,307.00					0.0%		0.0%	
Cohort 4 (started January 2013)	\$ 1,357.00	\$ 1,357.00	\$ 1,357.00	\$ 1,357.00					0.0%		0.0%	
Cohort 5 (started January 2014)	\$ 1,417.00	\$ 1,417.00	\$ 1,417.00	\$ 1,417.00					0.0%		0.0%	
Cohort 6 (starts January 2015)	\$ 1,447.00	\$ 1,447.00	\$ 1,447.00	\$ 1,447.00					0.0%		0.0%	
Cohort 7 (starts January 2016)			\$ 1,477.00	\$ 1,477.00								
MHA Regents Certificate: Advance Management Training for Clinical Leaders (per credit)												
	\$ 1,615.00	\$ 1,615.00	\$ 1,615.00	\$ 1,615.00					0.0%		0.0%	
Saudi Arabia Executive MHA												
Cohort 2 (at King Fahad Medical City beginning summer 2015)	\$ 1,447.00	\$ 1,447.00	\$ 1,155.00	\$ 1,155.00					-20.2%		-20.2%	
<b>Healthcare Administration Masters</b>												
Per Credit (evening)	\$ 1,307.00	\$ 1,307.00	\$ 1,307.00	\$ 1,307.00					0.0%		0.0%	
Per Credit (day)	\$ 888.00	\$ 1,155.00	\$ 910.20	\$ 1,195.43					2.5%		3.5%	
<b>Veterinary Medicine, College of</b>												
Per Credit	\$ 1,583.00	\$ 2,942.22	\$1,606.67	\$2,986.33					1.5%		1.5%	
Term (9 or more Credits)	\$ 14,247.00	\$ 26,480.00	\$14,460.00	\$26,877.00					1.5%		1.5%	
<b>North Dakota Rcpty (75% non-resident rate)</b>												
Per Credit		\$ 2,206.66		\$2,239.75							1.5%	
Term (9 or more Credits)		\$ 19,860.00		\$20,157.75							1.5%	
<b>3rd Semester, Senior Year (75% of semester rate)</b>												
Per Credit	\$ 1,187.25	\$ 2,206.66	\$1,205.11	\$2,239.78					1.5%		1.5%	
Term (9 or more Credits)	\$ 10,685.00	\$ 19,860.00	\$10,846.00	\$20,158.00					1.5%		1.5%	

## University of Minnesota 2015-16 Tuition Plan: Tuition Rates

## 2015-16 Tuition Schedule

	A		B		C		D		E		F	
	2014-15		2014-15		2015-16		2015-16		2015-16		2015-16	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident										
<b>Duluth</b>												
<b>Undergraduate</b>												
Per Credit	\$ 450.76	\$ 591.73	\$457.54	\$609.47	1.5%	3.0%						
13-Credit Band	\$ 5,860.00	\$ 7,692.50	\$5,948.00	\$7,923.00	1.5%	3.0%						
Graduate School General Programs: Same as Twin Cities												
Medical School: Same as Twin Cities												
School of Pharmacy: Same as Twin Cities												
Departmental Masters and Post-baccalaureate Certificates												
Master of Advocacy & Political Leadership												
Master of Education												
Master of Environmental Education												
Master of Social Work												
Master of Special Education												
Master of Tribal Administration and Governance												
Per Credit	\$ 628.00	\$ 985.75	\$643.70	\$1,020.25	2.5%	3.5%						
Certificate Programs												
Post-baccalaureate Autism Spectrum Disorders												
Post-baccalaureate Fetal Alcohol Spectrum Disorders												
Post-baccalaureate Educational Computing and Technology												
Post-baccalaureate Environmental Education												
Per Credit	\$ 628.00	\$ 628.00	\$643.70	\$643.70	2.5%	2.5%						
<b>MBA</b>												
(degree and non-degree seeking students)												
Per Credit	\$ 1,188.75	\$ 1,188.75	\$900.00	\$900.00	-24.3%	-24.3%						
Rochester MBA, Per Credit	\$ 1,351.50	\$ 1,351.50	\$1,000.00	\$1,000.00	-26.0%	-26.0%						
<b>Morris</b>												
<b>Undergraduate</b>												
Per Credit	\$ 450.76	\$ 450.76	\$457.54	\$457.54	1.5%	1.5%						
13-Credit Band	\$ 5,860.00	\$ 5,860.00	\$5,948.00	\$5,948.00	1.5%	1.5%						
<b>Crookston</b>												
<b>Undergraduate</b>												
Per Credit	\$ 385.76	\$ 385.76	\$391.54	\$391.54	1.5%	1.5%						
13-Credit Band	\$ 5,015.00	\$ 5,015.00	\$5,090.00	\$5,090.00	1.5%	1.5%						
<b>Rochester</b>												
<b>Undergraduate</b>												
Per Credit	\$ 450.76	\$ 450.76	\$457.54	\$457.54	1.5%	1.5%						
13-Credit Band	\$ 5,860.00	\$ 5,860.00	\$5,948.00	\$5,948.00	1.5%	1.5%						

## Attachment 5

### DEFINITIONS OF CURRENT SPONSORED AND NONSPONSORED FUNDS

Current funds can be categorized as either sponsored or nonsponsored.

Sponsored funds consist of grants and contracts administered through the Sponsored Project Administration (SPA). All sponsored research funds are restricted and are generally subject to special grant reporting procedures. Restricted funds are subject to legally binding limits and rules established by the person or organization providing these funds for specific purposes, programs, departments, or schools.

Within the nonsponsored grouping, funds can be classified as unrestricted or restricted. Unrestricted current funds include all funds over which the University retains full control to direct their use in achieving its institutional purposes. Most current nonsponsored funds are unrestricted; exceptions include State Specials, Federal Appropriations and Other Restricted funds such as Foundations, Endowment Target, Local Governments, etc.. Externally restricted funds may be used only in accordance with the purposes established by the source of such funds.

### CURRENT NONSPONSORED FUNDS

#### *CENTRALLY DISTRIBUTED AND ATTRIBUTED*

**Operations and Maintenance:** Operations and maintenance funds consist primarily of the general appropriation from the State of Minnesota plus tuition revenues. Other sources contributing to the fund include Application and Student Payment related fees, Enterprise Assessment fees and a transfer of funds from the central reserves fund.

**State Specials:** State Specials funds consist of restricted-purpose appropriations from the State. The University receives State Special allocations in seven categories: 1) Agriculture, 2) Health Sciences, 3) Technology, 4) System Specials (miscellaneous items including support for, Labor Education Service, Natural Resources Research Institute, Center for Urban and Regional Affairs, the Bell Museum of Natural History, and the Humphrey Exhibit, 5) U/Mayo Partnership, 6) Cigarette Tax proceeds, and 7) MN Care

**Indirect Cost Recoveries:** Indirect Cost Recovery funds consist of partial reimbursements to the University for the indirect costs of research based on a percentage of sponsored grant and contract direct costs. Indirect costs of research are those expenses (often referred to as overhead) that cannot be readily and exclusively attributed to a specific research grant or contract. Components of the indirect cost rate include departmental administration, sponsored projects general administration, building and equipment depreciation, operations and maintenance, and libraries.

**Central Reserves:** Central Reserve funds consist of non-dedicated investment earnings and recognized gains/(losses).

*SELF-SUSTAINING*

**Auxiliary Enterprises:** The University operates a number of self-sustaining operations called auxiliary enterprises. Their primary mission is to provide goods and/or services to individuals within the University including students, faculty, and staff. They also provide goods and services to the public. Residence halls, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are the University's primary auxiliary enterprises. Auxiliary enterprises largely operate as freestanding entities, responsible for covering all of their operating costs with fees charged.

**Internal Service Activities:** Internal Service Activities are institutional services established for reasons of convenience, cost, or control. Their primary mission is to provide goods and/or services to other University departments. Examples of major internal service activities include U Market, Fleet Services, Printing and Graphic Arts, and Research Animal Resources.

**Other Unrestricted Accounts including Central Pools:** The resources in these funds are primarily miscellaneous external sales and services. The central fringe benefit recovery pools are also included in this classification.

**Other Restricted Accounts:** Nonsponsored restricted funds consist of funds from business and industry, foundations including the University of Minnesota Foundation and the Arboretum Foundation, federal and state work-study, SEOG and PELL grants, private practice, and restricted funds from federal, state, and local government agencies, individuals and others.

**CURRENT SPONSORED FUNDS**

**Federal Research:** These funds are composed of expendable research grants, appropriations, and contracts received from the federal government.

**Other Sponsored Research:** Other sponsored research funds include grants, appropriations, and contracts from non-federal sources including state and local government and private sources.

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
<b>Crookston</b>						
Crookston	Analytical Chemistry/Spectroscopy	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Animal Science Field Trip	Travel/Lodging/Transport	Flat	\$15.00	\$15.00	0.00%
Crookston	Animal Science Lab	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Crookston	Art Design & Technique	Consumable Materials	Flat	\$65.00	\$65.00	0.00%
Crookston	CPR Certification	Service	Flat	\$19.00	\$19.00	0.00%
Crookston	Cultural Immersion Practicum	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Crookston	Develop Appropriate Pre-Primary Education	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	ECE 4702 - Math, Science & Social Studies	Consumable Materials	Flat	\$17.50	\$17.50	0.00%
Crookston	Ecology	Consumable Materials	Flat	\$12.00	\$12.00	0.00%
Crookston	Elementary Art	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Crookston	Elementary Student Teaching	Exam/Assessment	Flat	\$300.00	\$270.00	-10.00%
Crookston	Elements of Forestry	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Entomology (NATR)	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Crookston	Entomology (PIM)	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Crookston	Equine Exercise Physiology	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Crookston	Equine Reproduction Techniques	Consumable Materials	Flat	\$0.00	\$38.00	new
Crookston	ESL Tutoring/Testing	Individual Instruction	Flat	\$168.00	\$168.00	0.00%
Crookston	Facility Maintenance/Safety	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Crookston	Fisheries	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Crookston	Floral Design Tier 1	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	HORT 3093	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Learning Environments Infants/Toddlers	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Mammalogy (BIOL)	Consumable Materials	Flat	\$78.00	\$78.00	0.00%
Crookston	Mammalogy (NATR)	Consumable Materials	Flat	\$78.00	\$78.00	0.00%
Crookston	Microsoft Certification	Exam/Assessment	PerCredit	\$75.00	\$75.00	0.00%
Crookston	On-line Course Fee	E-Learn	PerCredit	\$45.00	\$45.00	0.00%
Crookston	Ornithology (a)	Consumable Materials	Flat	\$43.00	\$43.00	0.00%
Crookston	Ornithology (b)	Consumable Materials	Flat	\$43.00	\$43.00	0.00%
Crookston	Park/Rec Management	Travel/Lodging/Transport	Flat	\$18.00	\$18.00	0.00%
Crookston	Plant Taxonomy	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Crookston	Private Music Instruction	Individual Instruction	Flat	\$50.00	\$25.00	-50.00%
Crookston	Raptor Ecology	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Crookston	Reproduction AI and Lactation	Consumable Materials	Flat	\$0.00	\$40.00	new
Crookston	Science Lab - Tier 1	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Crookston	Science Lab - Tier 2	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	Science Lab - Tier 3	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Crookston	Soil Fertility & Plant Nutrition	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	Welding/Manufacturing	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	Wildlife Management - Special Topics	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Crookston	Wildlife Management - Special Topics	Travel/Lodging/Transport	Flat	\$21.00	\$21.00	0.00%
Crookston	Wildlife/Ecology Management	Consumable Materials	Flat	\$24.00	\$24.00	0.00%
Crookston	Woody Plant Materials	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
<b>Duluth</b>						
Duluth	Advanced Field Interpretive Techniques	Travel/Lodging/Transport	Flat	\$355.25	\$355.25	0.00%
Duluth	Alpine Skiing	Access/Rent/Usage/Own	Flat	\$106.00	\$106.00	0.00%
Duluth	American Sign Language (ASL) Lab	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Duluth	Application Fee International Education Study Abroad	Application	Flat	\$50.00	\$50.00	0.00%
Duluth	Applied Music Lesson - Music Majors	Individual Instruction	Flat	\$199.00	\$199.00	0.00%
Duluth	Applied Music Lesson - Music Majors	Individual Instruction	PerCredit	\$57.00	\$57.00	0.00%
Duluth	Applied Music Lesson - Non-majors	Individual Instruction	Flat	\$315.00	\$315.00	0.00%
Duluth	Aquatic Food Webs - Travel/field trip	Travel/Lodging/Transport	Flat	\$475.50	\$475.50	0.00%
Duluth	Arches Program Fee	(multiple components)	Flat	\$1,117.81	\$1,160.88	3.85%
Duluth	Assessment in the Classroom	Service	Flat	\$30.00	\$30.00	0.00%
Duluth	Biology Fee	Consumable Materials	Flat	\$86.50	\$86.50	0.00%
Duluth	Bowling	Access/Rent/Usage/Own	Flat	\$58.00	\$58.00	0.00%
Duluth	Canoe	Access/Rent/Usage/Own	Flat	\$26.75	\$26.75	0.00%
Duluth	CEHSP Background Check	Service	Flat	\$43.75	\$43.75	0.00%
Duluth	Chemical Engineering Lab	Consumable Materials	Flat	\$62.00	\$62.00	0.00%
Duluth	Chemistry/Biochemistry Fee	Consumable Materials	Flat	\$80.00	\$80.00	0.00%
Duluth	Civil Engineering Lab	Consumable Materials	Flat	\$62.00	\$62.00	0.00%
Duluth	College in the Schools UMD	Tuition	Flat	\$92.00	\$92.00	0.00%
Duluth	Computer Lab Full Access	Access/Rent/Usage/Own	Flat	\$71.75	\$74.00	3.14%
Duluth	Computer Network Access Fee - Grad/Masters Active Status	Access/Rent/Usage/Own	Flat	\$6.00	\$6.00	0.00%
Duluth	Communication Science Disorders (CSD) Lab	Consumable Materials	Flat	\$0.00	\$37.00	new
Duluth	Cross Country Skiing	Access/Rent/Usage/Own	Flat	\$42.75	\$42.75	0.00%
Duluth	Deposit for Sponsored Study Abroad	Confirmation/Deposit	Flat	\$400.00	\$400.00	0.00%
Duluth	Electrical Engineering Lab	Consumable Materials	Flat	\$46.50	\$46.50	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Duluth	English as a Second Language International (ESLI)	(multiple components)	Flat	\$0.00	\$960.88	new
Duluth	EWHA Field Trips	Travel/Lodging/Transport	Flat	\$420.00	\$420.00	0.00%
Duluth	Foreign Study - Bilbao Spain	(multiple components)	Flat	\$8,150.00	\$8,150.00	0.00%
Duluth	Foreign Study - Bilbao Spain	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - England	(multiple components)	Flat	\$12,582.00	\$10,321.50	-17.97%
Duluth	Foreign Study - England	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - Galway Ireland Liberal Arts	(multiple components)	Flat	\$8,554.00	\$8,545.00	-0.11%
Duluth	Foreign Study - Galway Ireland Liberal Arts	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - Galway Ireland Science/Engineering	(multiple components)	Flat	\$10,837.00	\$10,734.00	-0.95%
Duluth	Foreign Study - Galway Ireland Science/Engineering	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - International Exchange Programs	(multiple components)	Flat	\$5,358.00	\$5,358.00	0.00%
Duluth	Foreign Study - International Exchange Programs	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - International Student Teaching	(multiple components)	Flat	\$2,291.00	\$2,302.00	0.48%
Duluth	Foreign Study - New Zealand	(multiple components)	Flat	\$11,850.00	\$11,850.00	0.00%
Duluth	Foreign Study - New Zealand	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - Segovia Spain	(multiple components)	Flat	\$12,401.00	\$9,799.00	-20.98%
Duluth	Foreign Study - Segovia Spain	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Foreign Study - Western Australia	(multiple components)	Flat	\$13,160.00	\$11,580.00	-12.01%
Duluth	Foreign Study - Western Australia	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Geography Field Techniques	Travel/Lodging/Transport	Flat	\$185.00	\$185.00	0.00%
Duluth	Geographical Information Systems (GIS) Lab	Consumable Materials	Flat	\$0.00	\$124.50	new
Duluth	Geography of Soils	Travel/Lodging/Transport	Flat	\$92.00	\$92.00	0.00%
Duluth	Geological Sciences Field Trip	Travel/Lodging/Transport	Flat	\$41.25	\$41.25	0.00%
Duluth	Half Recital - Undergraduate Music Majors	Service	Flat	\$75.00	\$75.00	0.00%
Duluth	HPER Field Trip	Travel/Lodging/Transport	Flat	\$35.00	\$35.00	0.00%
Duluth	HPER-American Red Cross Curriculum	Service	Flat	\$34.00	\$34.00	0.00%
Duluth	Intercultural Communication	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.00%
Duluth	Locker Room/Towel	Access/Rent/Usage/Own	Flat	\$8.50	\$8.50	0.00%
Duluth	Mammology Field Trip	Travel/Lodging/Transport	Flat	\$25.75	\$25.75	0.00%
Duluth	Marine Biology - Chicago	Travel/Lodging/Transport	Flat	\$283.25	\$283.25	0.00%
Duluth	Marine Biology - Friday Harbor WA/Woods Hole MA	Travel/Lodging/Transport	Flat	\$1,985.00	\$1,985.00	0.00%
Duluth	Mechanical & Industrial Engineering Lab	Consumable Materials	Flat	\$41.25	\$41.25	0.00%
Duluth	Music Education Background Check	Service	Flat	\$43.75	\$43.75	0.00%
Duluth	Org Environment Education Centers	Travel/Lodging/Transport	Flat	\$28.00	\$28.00	0.00%
Duluth	Outdoor Education Methods	Travel/Lodging/Transport	Flat	\$81.00	\$81.00	0.00%
Duluth	Outdoor Leadership	Travel/Lodging/Transport	Flat	\$286.00	\$286.00	0.00%
Duluth	PE Kayaking	Access/Rent/Usage/Own	Flat	\$73.50	\$73.50	0.00%
Duluth	PE Rock Climbing	Access/Rent/Usage/Own	Flat	\$63.00	\$63.00	0.00%
Duluth	Photo Printer Lab	Consumable Materials	Flat	\$0.00	\$35.00	new
Duluth	Processing Fee - Non-UMD Study Abroad Programs	Service	Flat	\$400.00	\$500.00	25.00%
Duluth	Access Fee - Non-UMD Study Abroad Programs	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Recital - Graduate Music Majors	Service	Flat	\$200.00	\$200.00	0.00%
Duluth	Recital - Undergraduate Music Majors	Service	Flat	\$150.00	\$150.00	0.00%
Duluth	Recreation Course Fee	Travel/Lodging/Transport	Flat	\$95.00	\$65.00	-31.58%
Duluth	Ropes Course Management	Access/Rent/Usage/Own	Flat	\$187.00	\$187.00	0.00%
Duluth	Sports Injury Management	Consumable Materials	Flat	\$16.75	\$16.75	0.00%
Duluth	Urban Justice Tour	Travel/Lodging/Transport	Flat	\$420.00	\$420.00	0.00%
Duluth	Wilderness Philosophy	Travel/Lodging/Transport	Flat	\$17.00	\$17.00	0.00%

**Morris**

Morris	Backstage on Broadway	Confirmation/Deposit	Flat	\$400.00	\$400.00	0.00%
Morris	Backstage on Broadway	Travel/Lodging/Transport	Flat	\$2,197.67	\$2,197.67	0.00%
Morris	Concert Choir Retreat	Travel/Lodging/Transport	Flat	\$70.00	\$90.00	28.57%
Morris	Elementary Ed Practicum: Cross Cultural Experience	Travel/Lodging/Transport	Flat	\$350.00	\$350.00	0.00%
Morris	International English Language Program - STELLAR	Confirmation/Deposit	Flat	\$500.00	\$500.00	0.00%
Morris	International English Language Program - STELLAR	Travel/Lodging/Transport	Flat	\$1,036.69	\$1,095.69	5.69%
Morris	International English Language Program - STELLAR	Tuition	Flat	\$1,352.31	\$1,352.31	0.00%
Morris	On-line Course Fee	E-Learn	PerCredit	\$45.00	\$45.00	0.00%
Morris	Private Music Lesson	Individual Instruction	Flat	\$375.00	\$375.00	0.00%
Morris	Studio Art Materials Fee 1	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Morris	Studio Art Materials Fee 2	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Morris	Studio Art Materials Fee 3	Consumable Materials	PerCredit	\$25.00	\$25.00	0.00%
Morris	Studio Art Materials Fee 4	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Morris	Studio Art Materials Fee 6	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Morris	Symphonic Winds Retreat	Travel/Lodging/Transport	Flat	\$85.00	\$85.00	0.00%
Morris	Symphonic Winds Trip	Confirmation/Deposit	Flat	\$400.00	\$400.00	0.00%
Morris	Symphonic Winds Trip	Travel/Lodging/Transport	Flat	\$3,345.00	\$3,345.00	0.00%

**Rochester**

Rochester	ASRT CSC Development Exam	Exam/Assessment	Flat	\$70.00	\$70.00	0.00%
Rochester	ASRT Membership	Service	Flat	\$35.00	\$35.00	0.00%

University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Rochester	Conference Reg & Membership Fees Sonography	Access/Rent/Usage/Own	Flat	\$110.00	\$110.00	0.00%
Rochester	Datarc Online Clinical Record	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Rochester	Davies License Mock Exams in Sonography	Exam/Assessment	Flat	\$50.00	\$50.00	0.00%
Rochester	Freshmen Offsite Access to Anatomy & Physiology Lab	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Anatomy & Physiology	Consumable Materials	Flat	\$30.00	\$10.00	-66.67%
Rochester	Lab Supplies for Biology	Consumable Materials	Flat	\$60.00	\$50.00	-16.67%
Rochester	Lab Supplies for Echocardiography	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Rochester	Lab Supplies for General Chemistry	Consumable Materials	Flat	\$0.00	\$10.00	new
Rochester	Lab Supplies for Microbiology	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Mollecular/Cellular Biology	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Organic Chemistry	Consumable Materials	Flat	\$80.00	\$60.00	-25.00%
Rochester	Lab Supplies for Radiography	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Rochester	Lab Supplies for Sonography (range)	Consumable Materials	Flat	\$30.00 - \$45.00	\$30.00 - \$45.00	0.00%
Rochester	Lindsey-Jones License Fee for Respiratory Care	Exam/Assessment	Flat	\$75.00	\$75.00	0.00%
Rochester	MBTI Online Module	Exam/Assessment	Flat	\$15.00	\$15.00	0.00%
Rochester	MCAT Exam	Exam/Assessment	Flat	\$20.00	\$20.00	0.00%
Rochester	NBRC Skills Assessment Exams Respiratory Care Jr	Exam/Assessment	Flat	\$40.00	\$40.00	0.00%
Rochester	NBRC Skills Assessment Exams - Written	Exam/Assessment	Flat	\$40.00	\$40.00	0.00%
Rochester	NBRC Skills Assessment Exams - Clinical Simulation	Exam/Assessment	Flat	\$60.00	\$60.00	0.00%
Rochester	PCAT Exam	Exam/Assessment	Flat	\$60.00	\$65.00	8.33%
Rochester	SDMS Poster Materials - Sonography	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Rochester	SDMS Course Skills Book - Sonography	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Rochester	SDMS Membership - Sonography	Service	Flat	\$45.00	\$45.00	0.00%
Rochester	Societies of Radiologic Technologists Membership/Bowl Registration	Service	Flat	\$65.00	\$65.00	0.00%
Rochester	Sonography Services Fee	Service	Flat	\$25.00	\$25.00	0.00%
Rochester	Sophomore Offsite Access to Anatomy & Physiology Lab	Access/Rent/Usage/Own	Flat	\$165.00	\$165.00	0.00%
Rochester	Strengths Quest Assessment	Exam/Assessment	Flat	\$12.50	\$10.00	-20.00%
Rochester	Trajesys Online Clinical Record	Access/Rent/Usage/Own	Flat	\$150.00	\$150.00	0.00%

**Twin Cities**

Carlson Schl of Mgmt	CSOM Enterprise Fee - Brands	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Consulting	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Fixed Income	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Growth	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Ventures	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	IBUS 2950 (SCO 2950): Tracing the Global Supply Chain	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,300.00	0.00%
Carlson Schl of Mgmt	IBUS 3002 Acct. 3001: Managerial Accounting in Argentina	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,400.00	1.89%
Carlson Schl of Mgmt	IBUS 3010: Global Entrepreneurship in Cuba	Travel/Lodging/Transport	Flat	\$5,100.00	\$4,000.00	-21.57%
Carlson Schl of Mgmt	IBUS 3021 (HRIR 3021): HR Management in Australia	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,300.00	0.00%
Carlson Schl of Mgmt	IBUS 3033W Business Communication in Spain	Travel/Lodging/Transport	Flat	\$5,100.00	\$5,300.00	3.92%
Carlson Schl of Mgmt	IBUS 3080 Costa Rica Program	Travel/Lodging/Transport	Flat	\$4,400.00	\$4,400.00	0.00%
Carlson Schl of Mgmt	IBUS 3500 Semester Exchange Undergraduate	Tuition	Flat	\$7,029.00	\$7,030.00	0.01%
Carlson Schl of Mgmt	IBUS 3700 London School of Economics Administrative Fee	Service	Flat	\$750.00	\$750.00	0.00%
Carlson Schl of Mgmt	IBUS 3700 Sec 001,002 London School of Economics Tuition	Tuition	Flat	\$2,250.00	\$2,625.00	16.67%
Carlson Schl of Mgmt	IBUS 3700 Sec 003 London School of Economics Tuition	Tuition	Flat	\$3,800.00	\$4,410.00	16.05%
Carlson Schl of Mgmt	IBUS 4050 Managing Innov and Change in Brazil	Travel/Lodging/Transport	Flat	\$5,200.00	\$5,400.00	3.85%
Carlson Schl of Mgmt	IBUS 4082W Brand Management in Italy	Travel/Lodging/Transport	Flat	\$5,200.00	\$5,400.00	3.85%
Carlson Schl of Mgmt	IBUS 5090 Independent Study	Travel/Lodging/Transport	Flat	\$5,500.00	\$5,500.00	0.00%
Carlson Schl of Mgmt	IBUS 3101 CIMBA Undergrad Semester Program	Program	Flat	\$1,000.00	\$1,000.00	0.00%
Carlson Schl of Mgmt	IBUS 3800 CIMBA Summer Program	Program	Flat	\$750.00	\$750.00	0.00%
Carlson Schl of Mgmt	IBUS 5101 Copenhagen Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS 3701 Vienna Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,800.00	\$1,800.00	0.00%
Carlson Schl of Mgmt	IBUS 3703 Norway Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS 4471 (IDSC 4471): Info Systems & Innovation in UK & Germany	Travel/Lodging/Transport	Flat	\$0.00	\$5,400.00	new
Carlson Schl of Mgmt	IBUS 5140 Vienna Summer Graduate Program	Travel/Lodging/Transport	Flat	\$1,800.00	\$1,800.00	0.00%
Carlson Schl of Mgmt	IBUS 5150 Managing in a Global Environment in India	Travel/Lodging/Transport	Flat	\$2,400.00	\$2,400.00	0.00%
Carlson Schl of Mgmt	IBUS 5200 Program Fee for Carlson Global Institue Exchange Programs	Program	Flat	\$2,500.00	\$2,500.00	0.00%
Carlson Schl of Mgmt	IBUS 5260 Integrated Corporate Reporting & Triple Bottom Line	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,800.00	0.00%
Carlson Schl of Mgmt	IBUS 5300 Study Abroad Graduate Exchange Tuition	Tuition	Flat	\$1,270.00	\$1,270.00	0.00%
Carlson Schl of Mgmt	IBUS 5301 Copenhagen Summer Graduate Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS 5400, sec 001 : Global Business Costa Rica	Travel/Lodging/Transport	Flat	\$0.00	\$2,250.00	new
Carlson Schl of Mgmt	IBUS 5400, sec 002 : Global Business Brazil	Travel/Lodging/Transport	Flat	\$0.00	\$2,500.00	new
Carlson Schl of Mgmt	IBUS 5400, sec 003 : Global Business Central/Eastern Europe	Travel/Lodging/Transport	Flat	\$0.00	\$2,400.00	new

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Carlson Schl of Mgmt	IBUS 5400, sec 004 : Global Business China	Travel/Lodging/Transport	Flat	\$0.00	\$2,500.00	new
Carlson Schl of Mgmt	IBUS 5400, sec 005 : Global Business Practicum	Travel/Lodging/Transport	Flat	\$0.00	\$2,800.00	new
Carlson Schl of Mgmt	IBUS 6401: Full-time MBA in Argentina & Chile	Travel/Lodging/Transport	Flat	\$0.00	\$2,800.00	new
Carlson Schl of Mgmt	IBUS 6402: Full-time MBA in UAE & Oman	Travel/Lodging/Transport	Flat	\$0.00	\$2,800.00	new
Carlson Schl of Mgmt	IBUS 6997 Global Valuation Lab in China - MILL	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,800.00	0.00%
Carlson Schl of Mgmt	IBUS Shanghai Summer Graduate Program	Travel/Lodging/Transport	Flat	\$1,800.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS Shanghai Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,800.00	\$1,500.00	0.00%
Col of Biological Sci	Biology Colloquium	Travel/Lodging/Transport	Flat	\$5.00	\$5.00	0.00%
Col of Biological Sci	Cedar Creek	Travel/Lodging/Transport	Flat	\$350.00	\$350.00	0.00%
Col of Biological Sci	Field Trips - various	Travel/Lodging/Transport	Flat	\$21.00	\$21.00	0.00%
Col of Biological Sci	Flowering Plant Diversity	Travel/Lodging/Transport	Flat	\$23.50	\$23.50	0.00%
Col of Biological Sci	Food/Lodging/Transportation - Itasca	Travel/Lodging/Transport	Flat	\$250.00	\$250.00	0.00%
Col of Biological Sci	GCD 8993 Genetic Counseling (fall-spring)	Service	Flat	\$0.00	\$2,000.00	new
Col of Biological Sci	GCD 8993 Genetic Counseling (summer)	Service	Flat	\$0.00	\$1,000.00	new
Col of Biological Sci	Itasca Transportation	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Biological Sci	Lab Consumables CBS	Consumable Materials	Flat	\$87.25	\$87.25	0.00%
Col of Biological Sci	Lab Consumables Fee-Nature of Life (Itasca)	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Biological Sci	Minnesota Flora	Travel/Lodging/Transport	Flat	\$15.50	\$15.50	0.00%
Col of Biological Sci	Undergraduate Seminar in Biology	Consumable Materials	Flat	\$87.25	\$87.25	0.00%
Col of Continuing Ed	College in the Schools TC	Tuition	Flat	\$145.00	\$145.00	0.00%
Col of Continuing Ed	Intensive English Program Tier 1	Program	Flat	\$785.00	\$795.00	1.27%
Col of Continuing Ed	Intensive English Program Tier 2	Program	Flat	\$1,100.00	\$1,125.00	2.27%
Col of Continuing Ed	Intensive English Program Tier 3	Program	Flat	\$1,570.00	\$1,590.00	1.27%
Col of Continuing Ed	Intensive English Program Tier 4	Program	Flat	\$2,200.00	\$2,250.00	2.27%
Col of Continuing Ed	MELP/TOEFL	Program	Flat	\$590.00	\$600.00	1.69%
Col of Continuing Ed	MLS Directed Studies - Sr Citizens	Tuition	Flat	\$1,167.67	\$1,168.00	0.03%
Col of Continuing Ed	Nanotechnology Lab	Access/Rent/Usage/Own	Flat	\$500.00	\$500.00	0.00%
Col of Continuing Ed	TRIN Proficiency	Exam/Assessment	Flat	\$40.00	\$40.00	0.00%
Col of Continuing Ed	TRIN Zero Credit	Program	Flat	\$600.00	\$600.00	0.00%
Col of Design	Advanced Design Materials Topic	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Design	Apparel Assembly	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Design	Apparel Assembly	Access/Rent/Usage/Own	Flat	\$30.00	\$30.00	0.00%
Col of Design	Architecture in Watercolor	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Design	BDA Workshop Fee	Consumable Materials	PerCredit	\$9.00	\$9.00	0.00%
Col of Design	Color & Form	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Design	Creative Problem Solving	Exam/Assessment	Flat	\$30.00	\$30.00	0.00%
Col of Design	Creativity, Idea Generation, Innovation	Personnel	Flat	\$40.00	\$40.00	0.00%
Col of Design	Design Fundamentals I	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	Design Fundamentals II	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Design Studio I, III, IV	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Design Studio II, V	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Design Studio II, V	Service	Flat	\$25.00	\$25.00	0.00%
Col of Design	Drawing and Design	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Design	Drawing and Design	Personnel	Flat	\$20.00	\$20.00	0.00%
Col of Design	Ecological Design	Travel/Lodging/Transport	Flat	\$275.00	\$275.00	0.00%
Col of Design	Environmental Design	Service	Flat	\$80.00	\$65.00	-18.75%
Col of Design	Environmental Technology	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Design	Fashion: Trends and Communication	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	Graduate Architecture Design V	Personnel	Flat	\$75.00	\$75.00	0.00%
Col of Design	Graduate Architecture Design V	Travel/Lodging/Transport/Roor	Flat	\$300.00	\$300.00	0.00%
Col of Design	Housing and the Social Environment	Service	Flat	\$5.00	\$5.00	0.00%
Col of Design	Housing and the Social Environment	Travel/Lodging/Transport	Flat	\$5.00	\$5.00	0.00%
Col of Design	Land & Dwelling	Travel/Lodging/Transport	Flat	\$370.00	\$370.00	0.00%
Col of Design	Landscape Analysis Workshop	Travel/Lodging/Transport	Flat	\$575.00	\$575.00	0.00%
Col of Design	Landscape Spaces	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	Photography	Consumable Materials	Flat	\$45.00	\$25.00	-44.44%
Col of Design	LA Technologies & Systems III	Travel/Lodging/Transport	Flat	\$370.00	\$370.00	0.00%
Col of Design	Product Development: Softlines	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Product Development: Softlines	Travel/Lodging/Transport	Flat	\$5.00	\$5.00	0.00%
Col of Design	Product Form and Model Making	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	Professional Practice	Exam/Assessment	Flat	\$0.00	\$15.00	new
Col of Design	Regional Land Planning	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Design	Surface Fabric	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Design	Technology 1: Structures for Building	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Design	Technology 2: Intro to Building Technology	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Design	Technology 4: Building Structural Systems	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Design	Text & Image	(multiple components)	Flat	\$70.00	\$70.00	0.00%

University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Col of Design	Textile Analysis	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	Topics in Design: Furniture Design: Practice	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Col of Design	Toy Production & Design	Consumable Materials	Flat	\$210.00	\$160.00	-23.81%
Col of Design	Type Design	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	Urban Form Concepts	Travel/Lodging/Transport	Flat	\$320.00	\$320.00	0.00%
Col of Design	Urban Options Studio	Travel/Lodging/Transport	Flat	\$350.00	\$350.00	0.00%
Col of Ed & Human Devel	Assessment in Early Childhood Testing Materials	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Ed & Human Devel	Assessment in Early Childhood Testing Materials	Exam/Assessment	Flat	\$0.00	\$5.00	new
Col of Ed & Human Devel	Assessment Materials	Exam/Assessment	Flat	\$15.00	\$15.00	0.00%
Col of Ed & Human Devel	Biomechanics Equipment	Access/Rent/Usage/Own	Flat	\$35.00	\$40.00	14.29%
Col of Ed & Human Devel	Bowling fee	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Col of Ed & Human Devel	Bowling fee	E-Learn	Flat	\$0.00	\$25.00	new
Col of Ed & Human Devel	Cultural Assessment - Cultural Intelligence	Exam/Assessment	Variable	\$26.00 - \$50.00	\$71.00	0.42%
Col of Ed & Human Devel	CQ/Intercultural Development Inventory IDI					
Col of Ed & Human Devel	Elite Performance Field Trip	Access/Rent/Usage/Own	Flat	\$75.00	\$75.00	0.00%
Col of Ed & Human Devel	Exercise Physiology Equipment	Access/Rent/Usage/Own	Flat	\$110.00	\$110.00	0.00%
Col of Ed & Human Devel	Experiential Learning	Personnel	Flat	\$17.00	\$17.00	0.00%
Col of Ed & Human Devel	Golf Facilities Use Fee	Access/Rent/Usage/Own	Flat	\$75.00	\$75.00	0.00%
Col of Ed & Human Devel	Human Anatomy for Kinesiology Equipment & Cadaver Lab usage fee	Access/Rent/Usage/Own	Flat	\$30.00	\$30.00	0.00%
Col of Ed & Human Devel	Human Physiology Equipment	Access/Rent/Usage/Own	Flat	\$30.00	\$30.00	0.00%
Col of Ed & Human Devel	Initial Teacher Licensure Ed TPA Fee	Exam/Assessment	Flat	\$270.00	\$270.00	0.00%
Col of Ed & Human Devel	Intermediate Golf - Facility Use	Access/Rent/Usage/Own	Flat	\$0.00	\$125.00	new
Col of Ed & Human Devel	MLB All Star Game Housing	Travel/Lodging/Transport	Flat	\$200.00	\$200.00	0.00%
Col of Ed & Human Devel	Nature in the City	Travel/Lodging/Transport	Flat	\$55.00	\$55.00	0.00%
Col of Ed & Human Devel	New York Summer Internship program	Tuition	Flat	\$6,220.00	\$6,220.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 1	Tuition	PerCredit	\$320.00	\$320.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 2	Tuition	PerCredit	\$533.33	\$533.33	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 3	Tuition	PerCredit	\$640.00	\$640.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 4	Tuition	PerCredit	\$800.00	\$800.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Conference Rate	Tuition	Flat	\$105.00	\$105.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof. Dev. Tier 1	Tuition	PerCredit	\$350.00	\$350.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev. Tier 2	Tuition	PerCredit	\$400.00	\$400.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev. Tier 3	Tuition	PerCredit	\$500.00	\$500.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev. Tier 4	Tuition	PerCredit	\$600.00	\$600.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev Tier 5	Tuition	PerCredit	\$775.00	\$775.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Service Fee	Service	Flat	\$30.00	\$30.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Technology	Service	Flat	\$65.00	\$65.00	0.00%
Col of Ed & Human Devel	Orientation to Leisure & Recreation field trip	Travel/Lodging/Transport	Flat	\$16.00	\$16.00	0.00%
Col of Ed & Human Devel	Outdoor Recreation & Camp Leadership field trip	Travel/Lodging/Transport	Flat	\$195.00	\$195.00	0.00%
Col of Ed & Human Devel	Outdoor Recreation Activities Fee (equipment)	Access/Rent/Usage/Own	Flat	\$50.00	\$65.00	30.00%
Col of Ed & Human Devel	Outdoor Recreation Special Topics Activities Fee	Travel/Lodging/Transport	Flat	\$50.00	\$75.00	50.00%
Col of Ed & Human Devel	Outdoor Recreation Freshman Seminar	Travel/Lodging/Transport	Flat	\$45.00	\$45.00	0.00%
Col of Ed & Human Devel	PE Equipment - Conditioning	E-Learn	Flat	\$0.00	\$25.00	new
Col of Ed & Human Devel	PE Equipment - Individual Exercise	Access/Rent/Usage/Own	Flat	\$0.00	\$8.00	new
Col of Ed & Human Devel	PE Equipment Fee Tier 1	Access/Rent/Usage/Own	Flat	\$2.00	\$2.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 2 (fencing)	Access/Rent/Usage/Own	Flat	\$0.00	\$5.00	new
Col of Ed & Human Devel	PE Equipment Fee Tier 3	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Col of Ed & Human Devel	PE Equipment & Facility Tier 4	Access/Rent/Usage/Own	Flat	\$5.00	\$20.00	300.00%
Col of Ed & Human Devel	PE Equipment & Facility Tier 5	Access/Rent/Usage/Own	Flat	\$5.00	\$13.00	160.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 7	Access/Rent/Usage/Own	Flat	\$25.00	\$25.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 8	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 8	E-Learn	Flat	\$0.00	\$25.00	new
Col of Ed & Human Devel	PE Fee Tier 6 - Lifeguards	Personnel	Flat	\$24.00	\$18.00	-25.00%
Col of Ed & Human Devel	Prevent Athletic Injuries Course Materials	Consumable Materials	Flat	\$10.00	\$12.00	20.00%
Col of Ed & Human Devel	Marathon Class Supplies and Testing Fees	Service	Flat	\$100.00	\$100.00	0.00%
Col of Ed & Human Devel	School Psych Resource & Assessment Protocols 2nd and 3rd yr students	Access/Rent/Usage/Own	Flat	\$45.00	\$55.00	22.22%
Col of Ed & Human Devel	Scuba facilities	Access/Rent/Usage/Own	Flat	\$105.00	\$112.00	6.67%
Col of Ed & Human Devel	Skating/Snowboarding	Access/Rent/Usage/Own	Flat	\$110.00	\$110.00	0.00%
Col of Ed & Human Devel	Social Work Fieldwork	Service	PerCredit	\$17.00	\$17.00	0.00%
Col of Ed & Human Devel	Student Teaching Equipment Fee	Access/Rent/Usage/Own	Flat	\$8.00	\$8.00	0.00%
Col of Ed & Human Devel	Teaching Elem School PE	Access/Rent/Usage/Own	Flat	\$10.00	\$10.00	0.00%

University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Col of Ed & Human Devel	Testing/Intervention Materials	Access/Rent/Usage/Own	Flat	\$80.00	\$25.00	-68.75%
Col of Ed & Human Devel	Weight Training Fee	E-Learn	Flat	\$0.00	\$25.00	new
Col of Ed & Human Devel	Wilderness & Adventure Educ travel	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Ed & Human Devel	Youth Studies Field Trip	Travel/Lodging/Transport	Flat	\$10.00	\$10.00	0.00%
Col of Ed & Human Devel	Youth Studies Theatre Activities	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Adv Plant Propagation	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Agroforestry Field Trip	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Agronomy & Plant Genetics / lab supplies	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Agronomy Special Topics	Travel/Lodging/Transport	Flat	\$150.00	\$150.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Animal Science Field Trip	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Animal Science Transportation & Lab Fee	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Animal Science Transportation & Lab Fee	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Applied Dairy Nutrition / hands-on experience w/software used by dairy industry	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Aquatic Insects	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 1	Consumable Materials	Flat	\$15.00	\$30.00	100.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 2	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 3	Consumable Materials	Flat	\$21.00	\$21.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 4	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 5	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 6	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Tier 7	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Eng Field Trips Tier 1	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Eng Field Trips Tier 2	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Companion & Wild Species Reproduction	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Consumables for FSCN 5312	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Crops, Environment, & Society	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Dairy Cattle Judging	Travel/Lodging/Transport	Flat	\$110.00	\$110.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Dietetics	Personnel	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Consumables / FSCN 4312 Food Analysis	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ENT 5021 / Insect Taxonomy and Phylogeny	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ENT 5025 / Field methods in Insect Taxonomy	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Entomology 4251	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Entomology Materials & Equipment Tier 1	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Environmental Change	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ESPM Integrated Problem Solving	Travel/Lodging/Transport	Flat	\$6.00	\$6.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Field Ecology Equipment	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Field Silviculture	Travel/Lodging/Transport	Flat	\$60.00	\$60.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Field Timber Harvesting	Travel/Lodging/Transport	Flat	\$60.00	\$60.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	First-Year Colloquium / Student Learning Initiative /	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Fisheries & Wildlife in Wyoming	Travel/Lodging/Transport	Flat	\$375.00	\$375.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Consumables 1	Consumable Materials	Flat	\$40.00	\$30.00	-25.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Consumables 2	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 2	Consumable Materials	Flat	\$25.00	\$15.00	-40.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 2	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 3	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 4	Consumable Materials	Flat	\$35.00	\$30.00	-14.29%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 6	Consumable Materials	Flat	\$75.00	\$70.00	-6.67%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 7	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 8	Consumable Materials	Flat	\$75.00	\$100.00	33.33%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 9	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forest Ecology	Consumable Materials	Flat	\$70.00	\$70.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Assesment & Modeling	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Field Session Tier 1	Travel/Lodging/Transport	Flat	\$65.00	\$84.00	29.23%
Col of Food,Ag & Nat Rsrc Sci	Forestry Field Session Tier 2	Travel/Lodging/Transport	Flat	\$70.00	\$70.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Field Trip	Travel/Lodging/Transport	Flat	\$45.00	\$45.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horse Health Mgmt	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 1014 Edible Landscapes	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Organic Food Field Trip	Travel/Lodging/Transport	Flat	\$10.00	\$10.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Marketing Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Ichthyology	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Important Plants/Habitats Field Methods Cloquet II	Travel/Lodging/Transport	Flat	\$426.00	\$426.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Important Plants/Habitats Field Methods Cloquet II	Travel/Lodging/Transport	Flat	\$538.00	\$538.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Important Plants/Habitats Field Methods Crookston	Travel/Lodging/Transport	Flat	\$766.00	\$766.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access Tier 2	Access/Rent/Usage/Own	Flat	\$125.00	\$75.00	-40.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access / ANSC 4603 and ANSC 4613	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access / ANSC 4603 and ANSC 4613	Travel/Lodging/Transport	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access Tier 1	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access; field trip costs.	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access; field trip costs.	Consumable Materials	Flat	\$35.00	\$35.00	0.00%

University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access; transportation costs	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access; transportation costs	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Lodging / Meals at Summer Field Session held at Cloquet Forestry Center	Travel/Lodging/Transport	Flat	\$640.00	\$640.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Managing for Ecosystems: Silviculture	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Managing Recreational Lands	Travel/Lodging/Transport	Flat	\$17.00	\$17.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Molecular Biotechnology	Consumable Materials	Flat	\$250.00	\$250.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Northern Forest	Consumable Materials	Flat	\$21.00	\$21.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Northern Forests/Cloquet	Travel/Lodging/Transport	Flat	\$160.00	\$160.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Organic Vegetation Production	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Park & Protected Mgmt - BWCA	Travel/Lodging/Transport	Flat	\$674.00	\$674.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Cytogenetics Lab	Consumable Materials	Flat	\$90.00	\$90.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Food Systems	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Genetics & Breeding	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Pathology Fee	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Production	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Production	Travel/Lodging/Transport	Flat	\$34.00	\$34.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Propagation	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Public Garden Management	Travel/Lodging/Transport	Flat	\$42.00	\$42.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Sensory Evaluation of Food Quality	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Soil Conservation & Land Use Management	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Soil Formation	Travel/Lodging/Transport	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Soil Science Field Trips	Travel/Lodging/Transport	Flat	\$51.00	\$61.00	19.61%
Col of Food,Ag & Nat Rsrc Sci	Student Learning Communities Initiative / Freshmen Orientation to ESPM	Travel/Lodging/Transport	Flat	\$55.00	\$70.00	27.27%
Col of Food,Ag & Nat Rsrc Sci	Student Learning Communities Initiative BBE	Travel/Lodging/Transport	Flat	\$65.00	\$65.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Orientation and Information Systems / FNRM 1001	Travel/Lodging/Transport	Flat	\$65.00	\$65.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Student Learning Communities Initiative FW	Travel/Lodging/Transport	Flat	\$55.00	\$55.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Swine field trips & care/maintenance	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Swine field trips & care/maintenance	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Tier 1 Horticulture Materials	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Tier 2 Agronomy & Plant Genetics Materials	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Tier 3 Agronomy & Plant Genetics Materials	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Tier 3 Horticulture Materials	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Tier 3Horticulture Field Trip	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Tier 4 Horticulture Materials	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Materials	Consumable Materials	Flat	\$200.00	\$200.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Timber Harvesting	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Timber Harvesting & Road Planning	Travel/Lodging/Transport	Flat	\$60.00	\$60.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Usage fee / horses	Access/Rent/Usage/Own	Flat	\$150.00	\$150.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Vines & Wines	Consumable Materials	Flat	\$78.00	\$80.00	2.56%
Col of Food,Ag & Nat Rsrc Sci	Wetland Soils Fee	Travel/Lodging/Transport	Flat	\$55.00	\$55.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Wildlife Handling / Carlos Avery Wildlife Ctr., Forest Lake	Service	Flat	\$500.00	\$500.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Woody Herbs & Plants	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	Anthropology-Archaeology Field School Summer Fee	Access/Rent/Usage/Own	Flat	\$35.00	\$40.00	14.29%
Col of Liberal Arts	Anthropology-Archaeology Field School Summer Fee	Travel/Lodging/Transport	Flat	\$295.00	\$345.00	16.95%
Col of Liberal Arts	Anthropology Fee - Tier 1	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 1	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 2	Access/Rent/Usage/Own	Flat	\$14.00	\$14.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 2	Consumable Materials	Flat	\$6.00	\$6.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 3	Access/Rent/Usage/Own	Flat	\$24.00	\$24.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 3	Consumable Materials	Flat	\$36.00	\$36.00	0.00%
Col of Liberal Arts	ARTS - Art on Wheels	Consumable Materials	Flat	\$95.00	\$95.00	0.00%
Col of Liberal Arts	ARTS - Art on Wheels	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - BFA/MFA Independent Study & Creative Thesis	Consumable Materials	Variable	\$10.00 - \$160.00	\$20.00 - \$200.00	0.25%
Col of Liberal Arts	ARTS BFA/MFA Exhibition	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS - Be the Curator	Consumable Materials	Flat	\$95.00	\$25.00	-73.68%
Col of Liberal Arts	ARTS - Be the Curator	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Body Electric & New Media	Consumable Materials	Flat	\$95.00	\$95.00	0.00%
Col of Liberal Arts	ARTS - Body Electric & New Media	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 1	Consumable Materials	Flat	\$105.00	\$105.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 2	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 3	Consumable Materials	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	ARTS - Critical Theories	Personnel	Flat	\$0.00	\$10.00	new
Col of Liberal Arts	ARTS - Digital Drawing	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	ARTS - Digital Drawing	Personnel	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 1	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 1	Personnel	Flat	\$20.00	\$20.00	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Col of Liberal Arts	ARTS - Drawing & Painting Tier 2	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 2	Personnel	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS - Electronic Media	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00	0.00%
Col of Liberal Arts	ARTS - Electronic Media	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Exhibition Fee	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS - Nash Internship	Personnel	Flat	\$0.00	\$25.00	new
Col of Liberal Arts	ARTS - Photography - Tier 1	Consumable Materials	Flat	\$55.00	\$55.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 2	Consumable Materials	Flat	\$55.00	\$75.00	36.36%
Col of Liberal Arts	ARTS - Photography - Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 3	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 3	Personnel	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS - Printmaking Tier 1	Consumable Materials	Flat	\$95.00	\$105.00	10.53%
Col of Liberal Arts	ARTS - Printmaking Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Printmaking Tier 2	Consumable Materials	Flat	\$120.00	\$130.00	8.33%
Col of Liberal Arts	ARTS - Printmaking Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 1	Consumable Materials	Flat	\$80.00	\$80.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 2	Consumable Materials	Flat	\$85.00	\$100.00	17.65%
Col of Liberal Arts	ARTS - Sculpture - Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 3			\$145.00	\$145.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 3			\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 4			\$145.00	\$190.00	31.03%
Col of Liberal Arts	ARTS - Sculpture - Tier 4			\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sound Art	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	ARTS - Studio Arts	Consumable Materials	Flat	\$10.00	\$5.00	-50.00%
Col of Liberal Arts	ARTS - Studio Arts	Personnel	Flat	\$5.00	\$10.00	100.00%
Col of Liberal Arts	ARTS - Studio Arts Workshop - Variable	Consumable Materials	Variable	\$12.00 - \$500.00	\$12.00 - \$200.00	-60.00%
Col of Liberal Arts	ARTS - Studio Arts Workshop - Guest Lecturers	Personnel	Flat	\$0.00	\$5.00	new
Col of Liberal Arts	ARTS - Studio Critique Guest Artist Fee	Personnel	Flat	\$0.00	\$75.00	new
Col of Liberal Arts	ARTS - Digital Toolbox	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	ARTS - Digital Toolbox	Personnel	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	ARTS Freshman Seminar	Personnel	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS Freshman Seminar	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS- Graphic Novel 1490 Fall	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS- Graphic Novel 1490 Fall	Personnel	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	BFA Costumes and Props	Consumable Materials	Flat	\$0.00	\$25.00	new
Col of Liberal Arts	BFA Voice Equipment	Access/Rent/Usage/Own	Flat	\$0.00	\$35.00	new
Col of Liberal Arts	Comm Studies - Tier 1	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Comm Studies - Tier 2	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Dance - Survival Strategies in Dance	Service	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Dance Accompanist Tier 1	Personnel	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	Dance Accompanist Tier 2	Personnel	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Dance Accompanist Tier 3	Personnel	Flat	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Dance Accompanist Tier 4	Personnel	Flat	\$90.00	\$90.00	0.00%
Col of Liberal Arts	Global Leadership	Confirmation/Deposit	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	Global Leadership	Travel/Lodging/Transport	Flat	\$126.00	\$126.00	0.00%
Col of Liberal Arts	HECUA - Internship	Tuition	PerCredit	\$405.00	\$420.00	3.70%
Col of Liberal Arts	HECUA - Program Fee	Tuition	PerCredit	\$493.75	\$512.50	3.80%
Col of Liberal Arts	HECUA - Program with Optional Internship	Tuition	PerCredit	\$582.50	\$630.00	8.15%
Col of Liberal Arts	HECUA - Summer Program - Civil Rights	Travel/Lodging/Transport	Flat	\$1,493.00	\$1,540.00	3.15%
Col of Liberal Arts	HECUA - Summer Program - Civil Rights	Tuition	Flat	\$1,807.00	\$1,860.00	2.93%
Col of Liberal Arts	Interdept Study - Career Plan	Exam/Assessment	Flat	\$45.00	\$45.00	0.00%
Col of Liberal Arts	Interdept Study - Major & Career Exploration	Exam/Assessment	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Journalism/Mass Communications Digital Lab	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Language & Food	Consumable Materials	Flat	\$50.00	\$85.00	70.00%
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Confirmation/Deposit	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Tuition	Flat	\$750.00	\$750.00	0.00%
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Confirmation/Deposit	Flat	\$500.00	\$500.00	0.00%
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Travel/Lodging/Transport	Flat	\$400.00	\$400.00	0.00%
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Tuition	Flat	\$1,400.00	\$1,400.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Elective	Individual Instruction	PerCredit	\$175.00	\$175.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Majors	Individual Instruction	PerCredit	\$55.00	\$55.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Music Education	Individual Instruction	PerCredit	\$110.00	\$110.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Secondary	Individual Instruction	PerCredit	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Music - Piano Course Fee	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Music Education	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music Scores for Ensembles	Access/Rent/Usage/Own	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Nash Gallery Exhibition	Travel/Lodging/Transport	Flat	\$6.00	\$6.00	0.00%
Col of Liberal Arts	SLHS - Clinical Education	Access/Rent/Usage/Own	PerCredit	\$3.00	\$3.00	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Col of Liberal Arts	SLHS - Clinical Education	Consumable Materials	PerCredit	\$10.50	\$10.50	0.00%
Col of Liberal Arts	SLHS - Clinical Education	Service	PerCredit	\$1.50	\$1.50	0.00%
Col of Liberal Arts	Spanish - Latino Immigration	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Spanish - Latino Immigration	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Spanish - Latino Immigration	Service	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Theatre Arts - Accompanist - Tier 1	Personnel	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Theatre Arts - Accompanist - Tier 2	Personnel	Flat	\$70.00	\$90.00	28.57%
Col of Liberal Arts	Theatre Arts - Acting for Camera	Access/Rent/Usage/Own	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Theatre Arts - Acting for Camera	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Consumable Materials	Flat	\$0.00	\$10.00	new
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Personnel	Flat	\$0.00	\$10.00	new
Col of Liberal Arts	Theatre Arts - Bouffon	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	Theatre Arts - Circus	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Theatre Arts - Collaboration	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Theatre Arts - Costume	Consumable Materials	Flat	\$175.00	\$175.00	0.00%
Col of Liberal Arts	Theatre Arts - Intro - Fall	Travel/Lodging/Transport	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Theatre Arts - Intro	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	Theatre Arts - Makeup	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	Theatre Arts - Materials & Performance	Consumable Materials	Flat	\$0.00	\$20.00	new
Col of Liberal Arts	Theatre Arts - Materials & Performance	Travel/Lodging/Transport	Flat	\$0.00	\$20.00	new
Col of Liberal Arts	Theatre Arts - Puppetry	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Liberal Arts	Theatre Arts - Seminar	Travel/Lodging/Transport	Flat	\$125.00	\$125.00	0.00%
Col of Liberal Arts	Theatre Arts - Stage Materials	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	Theatre Arts - Walker Art Center	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Col of Pharmacy	APPE Germany - TC	Travel/Lodging/Transport	Flat	\$3,500.00	\$3,600.00	2.86%
Col of Pharmacy	APPE Germany - UMD	Travel/Lodging/Transport	Flat	\$3,500.00	\$3,600.00	2.86%
Col of Pharmacy	Pharm Practice & Hlth Care in MN & Portugal	Program	Flat	\$1,190.00	\$1,475.00	23.95%
Col of Sci & Engineering	Aerospace Design Problems	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	Aerospace Vehicle Design	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 1	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 2	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 3	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 5	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 6	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 7	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	Biomedical Engineering Tissue Engineering Course 8	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	CE 4502 Water Treatment	Travel/Lodging/Transport	Flat	\$5.00	\$5.00	0.00%
Col of Sci & Engineering	CE 5542 Experimental Methods in Environmental Eng.	Consumable Materials	Flat	\$53.00	\$53.00	0.00%
Col of Sci & Engineering	CEGE 3402 Materials	Consumable Materials	Flat	\$0.00	\$58.00	new
Col of Sci & Engineering	CEMS Lab Fee CHEN 3401	Consumable Materials	Flat	\$60.00	\$40.00	-33.33%
Col of Sci & Engineering	CEMS Lab Fee CHEN 4401	Consumable Materials	Flat	\$110.00	\$80.00	-27.27%
Col of Sci & Engineering	CEMS Lab Fee CHEN 8112	Access/Rent/Usage/Own	Flat	\$66.00	\$66.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 2002	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 3801	Access/Rent/Usage/Own	Flat	\$200.00	\$200.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 3851	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 4221	Access/Rent/Usage/Own	Flat	\$90.00	\$90.00	0.00%
Col of Sci & Engineering	CHEM 1017 - Chemistry Lab Fee	Consumable Materials	Flat	\$57.00	\$53.00	-7.02%
Col of Sci & Engineering	CHEM 1065 - Chemistry Lab Fee	Consumable Materials	Flat	\$55.00	\$54.00	-1.82%
Col of Sci & Engineering	CHEM 1066 - Chemistry Lab Fee	Consumable Materials	Flat	\$54.00	\$55.00	1.85%
Col of Sci & Engineering	CHEM 1075H - Chemistry Lab Fee	Consumable Materials	Flat	\$56.00	\$54.00	-3.57%
Col of Sci & Engineering	CHEM 1076H - Chemistry Lab Fee	Consumable Materials	Flat	\$60.00	\$54.00	-10.00%
Col of Sci & Engineering	CHEM 2111 - Chemistry Lab Fee	Consumable Materials	Flat	\$61.00	\$65.00	6.56%
Col of Sci & Engineering	CHEM 2121 - Chemistry Lab Fee	Consumable Materials	Flat	\$77.00	\$66.00	-14.29%
Col of Sci & Engineering	CHEM 2311 - Chemistry Lab Fee	Consumable Materials	Flat	\$75.00	\$83.00	10.67%
Col of Sci & Engineering	CHEM 2312H - Chemistry Lab Fee	Consumable Materials	Flat	\$182.00	\$166.00	-8.79%
Col of Sci & Engineering	CHEM 4111W - Chemistry Lab Fee	Consumable Materials	Flat	\$81.00	\$81.00	0.00%
Col of Sci & Engineering	CHEM 4223W - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$82.00	\$91.00	10.98%
Col of Sci & Engineering	CHEM 4311W - Chemistry Lab Fee	Consumable Materials	Flat	\$126.00	\$125.00	-0.79%
Col of Sci & Engineering	CHEM 4423 - Chemistry Chem Bio Lab Fee	Consumable Materials	Flat	\$124.00	\$186.00	50.00%
Col of Sci & Engineering	CHEM 4511W - Chemistry Lab Fee	Consumable Materials	Flat	\$52.00	\$57.00	9.62%
Col of Sci & Engineering	CHEM 4711W - Chemistry Lab Fee	Consumable Materials	Flat	\$132.00	\$136.00	3.03%
Col of Sci & Engineering	CHEM 8153 - Chemistry Lab Fee	Consumable Materials	Flat	\$49.00	\$49.00	0.00%
Col of Sci & Engineering	CHEM 4223 - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$82.00	\$91.00	10.98%
Col of Sci & Engineering	EE 2002 - Basic Circuits and Electronics Lab	Consumable Materials	Flat	\$0.00	\$33.00	new
Col of Sci & Engineering	EE 2301 - Introduction to Digital System Design	Consumable Materials	Flat	\$0.00	\$60.00	new
Col of Sci & Engineering	EE 2361 - Introduction to Microcontrollers	Consumable Materials	Flat	\$0.00	\$18.00	new
Col of Sci & Engineering	EE 3006 - Fundamentals of Electrical Engineering	Consumable Materials	Flat	\$0.00	\$33.00	new

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Col of Sci & Engineering	EE 3102 - Circuits and Electronics Lab II	Consumable Materials	Flat	\$0.00	\$12.00	new
Col of Sci & Engineering	Environmental Issues Solutions	Consumable Materials	Flat	\$53.00	\$53.00	0.00%
Col of Sci & Engineering	ESCI 1901 Field Trips	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Col of Sci & Engineering	ESCI 2201 Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	ESCI 2203 Lab	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	ESCI 2302 Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	ESCI 3911 Field Camp Intro	Travel/Lodging/Transport	Flat	\$1,350.00	\$1,350.00	0.00%
Col of Sci & Engineering	ESCI 4501 Field Trip	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	ESCI 4702 Field Trip	Travel/Lodging/Transport	Flat	\$180.00	\$180.00	0.00%
Col of Sci & Engineering	ESCI 4703 Glacial Field Trips	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.00%
Col of Sci & Engineering	ESCI 4911 Field Camp Advanced	Travel/Lodging/Transport	Flat	\$1,000.00	\$1,000.00	0.00%
Col of Sci & Engineering	ESCI 4971W Field Camp Hydrogeo	Travel/Lodging/Transport	Flat	\$950.00	\$950.00	0.00%
Col of Sci & Engineering	ESCI 5971 Field Camp Hydrogeo	Travel/Lodging/Transport	Flat	\$950.00	\$950.00	0.00%
Col of Sci & Engineering	MATS 4223 - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$82.00	\$91.00	10.98%
Col of Sci & Engineering	Mechanical Engineering - Design & Manufac - ME 3221	Consumable Materials	Flat	\$40.00	\$55.00	37.50%
Col of Sci & Engineering	Mechanical Engineering - Design & Manufac - ME3222	Consumable Materials	Flat	\$0.00	\$15.00	new
Col of Sci & Engineering	Mechanical Engineering - Design Projects - ME 4054W	Consumable Materials	Flat	\$66.00	\$47.00	-28.79%
Col of Sci & Engineering	Mechanical Engineering - Fluid Power Control - ME 4232	Consumable Materials	Flat	\$40.00	\$25.00	-37.50%
Col of Sci & Engineering	Mechanical Engineering - Measurements Lab - ME4031W	Consumable Materials	Flat	\$40.00	\$20.00	-50.00%
Col of Sci & Engineering	Mechanical Engineering - Mot Con Lab - ME 4231	Consumable Materials	Flat	\$40.00	\$20.00	-50.00%
Col of Sci & Engineering	Mechanical Engineering - Robot Course - ME 2011	Consumable Materials	Flat	\$40.00	\$45.00	12.50%
Col of Sci & Engineering	Mechanical Engineering - Therm Envir Eng Lab - ME	Consumable Materials	Flat	\$40.00	\$45.00	12.50%
Col of Sci & Engineering	Mechanical Engineering - Thermal Engr Lab - ME 4331	Consumable Materials	Flat	\$40.00	\$45.00	12.50%
Col of Sci & Engineering	Mechanical Engineering - Vibration Eng Lab - ME 4233	Consumable Materials	Flat	\$40.00	\$45.00	12.50%
Col of Sci & Engineering	Software Engineering Offsite	Program	Flat	\$4,500.00	\$4,500.00	0.00%
Col of Sci & Engineering	Study Abroad - Israel/Jordan - MOT	Travel/Lodging/Transport	Flat	\$5,000.00	\$5,720.00	14.40%
Col of Sci & Engineering	UNITE Fee - Section 881	E-Learn	PerCredit	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	UNITE Fee - Sections 883 & 885	E-Learn	PerCredit	\$100.00	\$100.00	0.00%
Col of Veterinary Med	Engaging Intergovernmental Organizations	Travel/Lodging/Transport	Flat	\$0.00	\$500.00	new
Col of Veterinary Med	Equine Reproductive Management	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Veterinary Med	Farm to Table	Travel/Lodging/Transport	Flat	\$0.00	\$575.00	new
Col of Veterinary Med	General Microbiology	Consumable Materials	Flat	\$90.00	\$90.00	0.00%
Col of Veterinary Med	Horse Riding Fee	Access/Rent/Usage/Ownership	Flat	\$200.00	\$200.00	0.00%
Col of Veterinary Med	Veterinary & Biomedical Services Lab Fee	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Health Sciences	5112 Application of Diagnostic Microbiology Principles-	Consumable Materials	Flat	\$180.00	\$235.00	30.56%
Health Sciences	5112 Application of Diagnostic Microbiology Principles-	Consumable Materials	Flat	\$180.00	\$235.00	30.56%
Health Sciences	5212 Application of Hematology & Hemostasis Principles	Consumable Materials	Flat	\$85.00	\$79.00	-7.06%
Health Sciences	5212 Application of Hematology & Hemostasis Principles	Consumable Materials	Flat	\$85.00	\$79.00	-7.06%
Health Sciences	5311-Fundamental Biomedical Laboratory Techniques -	Consumable Materials	Flat	\$150.00	\$148.00	-1.33%
Health Sciences	5311-Fundamental Biomedical Laboratory Techniques	Consumable Materials	Flat	\$150.00	\$148.00	-1.33%
Health Sciences	5312 Body Fluid Analysis Roch	Consumable Materials	Flat	\$120.00	\$131.00	9.17%
Health Sciences	5312 Body Fluid Analysis TC	Consumable Materials	Flat	\$120.00	\$131.00	9.17%
Health Sciences	5514 Application of Transfusion Medicine Principles Roch	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Health Sciences	5514 Application of Transfusion Medicine Principles TC	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Health Sciences	5701 Clinical Experience Microbiology-TC	Consumable Materials	Flat	\$24.00	\$6.00	-75.00%
Health Sciences	5701-Clinical Experience Microbiology Roch	Consumable Materials	Flat	\$24.00	\$6.00	-75.00%
Health Sciences	Appl Therapeutic Horticulture	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Health Sciences	CSPH Hawaii Lodging	Travel/Lodging/Transport	Variable	\$400 - \$4,000	\$400 - \$4,200	0.05%
Health Sciences	CSPH Indigenous Hawaiian Healing	Consumable Materials	Flat	\$200.00	\$200.00	0.00%
Health Sciences	CSPH Indigenous Hawaiian Healing	Personnel	Flat	\$435.00	\$435.00	0.00%
Health Sciences	CSPH Indigenous Hawaiian Healing	Travel/Lodging/Transport	Flat	\$120.00	\$108.00	-10.00%
Health Sciences	CSPH one-credit Hawaii courses	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Health Sciences	CSPH one-credit Hawaii courses	Personnel	Flat	\$435.00	\$435.00	0.00%
Health Sciences	CSPH one-credit Hawaii courses	Travel/Lodging/Transport	Flat	\$80.00	\$45.00	-43.75%
Health Sciences	Health Coaching	Consumable Materials	Flat	\$300.00	\$300.00	0.00%
Health Sciences	Health Coaching Group Sessions	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Health Sciences	Microscope Fee I	Access/Rent/Usage/Own	Flat	\$15.00	\$20.00	33.33%
Health Sciences	Microscope Fee II	Access/Rent/Usage/Own	Flat	\$15.00	\$40.00	166.67%
Health Sciences	OT 7596-Level II Fieldwork I	Consumable Materials	Flat	\$58.00	\$29.00	-50.00%
Health Sciences	OT 6100-Pub & Prof Engagement 1	Consumable Materials	Flat	\$38.00	\$18.00	-52.63%
Health Sciences	OT 6102-Professional Identity - Behaviors and Attitudes	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Health Sciences	OT 6111-Occupations as Therapy	Consumable Materials	Flat	\$45.00	\$8.00	-82.22%
Health Sciences	OT 6201-Functional Anatomy/Kinesiology	Consumable Materials	Flat	\$9.00	\$9.00	0.00%
Health Sciences	OT 6202-OTPI: Compensation	Consumable Materials	Flat	\$55.00	\$55.00	0.00%
Health Sciences	OT 6301-Neuroscience	Consumable Materials	Flat	\$9.00	\$9.00	0.00%
Health Sciences	OT 6412-Orthotics & Prosthetics	Consumable Materials	Flat	\$33.00	\$30.00	-9.09%
Health Sciences	OT 6422-Occupational Therapy: Group Context	Consumable Materials	Flat	\$31.00	\$37.00	19.35%
Health Sciences	OT 6432-OT Process for Individuals: Education Context	Consumable Materials	Flat	\$6.00	\$6.00	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Course and Class Fees

Campus/College	Fee Name	Dimension	Rate type	2015 Amount	2016 Amount	Percent Change
Health Sciences	OT 7494 Scholarly Project	Consumable Materials	Flat	\$27.00	\$25.00	-7.41%
Health Sciences	Shamanism & Shamanic Healing	Consumable Materials	Flat	\$21.00	\$21.00	0.00%
Health Sciences	Shamanism & Shamanic Healing (facility - Hawaii)	Access/Rent/Usage/Own	Flat	\$279.00	\$279.00	0.00%
Health Sciences	Summer Institute Meals	Travel/Lodging/Transport	Flat	\$0.00	\$120.00	new
Health Sciences	Therapeutic Horticulture	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Law School	Law Summer Legal Study - China - LAW7701	Tuition	Flat	\$4,135.00	\$4,175.00	0.97%
Medical School	Microscope Fee (LAMP)	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Medical School	ANAT5999/7999 Head and Neck	Consumable Materials	Flat	\$7.50	\$7.50	0.00%
Medical School	ANAT6050 Gross Dental Anatomy	Consumable Materials	Flat	\$7.50	\$7.50	0.00%
Medical School	Course Fee - LAMP	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Medical School	Human AnatomyLabs: Anat3602/Anat3612/Anat3608H	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Medical School	INMD 6801 - Human Struc & Func (Histology lab fee)	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Medical School	INMD6801 Gross Anatomy	Consumable Materials	Flat	\$7.50	\$7.50	0.00%
Medical School	INMD6813 Neuroscience	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Medical School	Lab Supplies/Services - MICB	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Medical School	MED 6566 - Cardiovascular System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Medical School	MED 6728 - Respiratory System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Medical School	MED 6788 - Skin/Musculoskeletal (Duluth)	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Medical School	MORT 3151 - RA Lab	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Medical School	MORT 3161 - Embalming Laboratory	Consumable Materials	Flat	\$175.00	\$175.00	0.00%
Medical School	MORT 3171 - Human Anatomy	Consumable Materials	Flat	\$110.00	\$110.00	0.00%
Medical School	MORT 3379 - Clinical Rotation	Consumable Materials	Flat	\$0.00	\$60.00	new
Medical School	NSC 5540 Biomedical Neuroscience Section 1	Service	Flat	\$1,600.00	\$1,600.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience Section 2	Service	Flat	\$1,000.00	\$1,000.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience Section 3	Service	Flat	\$800.00	\$800.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience Section 4	Service	Flat	\$200.00	\$200.00	0.00%
Medical School	NSCI 1100 Human Neuroanatomy	Consumable Materials	Flat	\$82.00	\$82.00	0.00%
Medical School	NSCI 5111 Medical Neuroscience	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Medical School	NSCI 6112 Medical Neuroscience	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Medical School	Pelvis & Urinary Symptoms	Consumable Materials	Flat	\$326.00	\$326.00	0.00%
Medical School	PHCL 4100-Lab Fee	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Medical School	PHSL 5510 Advanced Cardiac Physiology	Consumable Materials	Flat	\$525.00	\$525.00	0.00%
Medical School	PHSL3051 Human Physiology	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Medical School	PHSL3701 Physiology Lab	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Schl of Dentistry	Dent Clinic (for Non-Residents)	Tuition	PerCredit	\$1,029.00	\$1,065.00	3.50%
Schl of Dentistry	Dent Clinic (for Residents)	Tuition	PerCredit	\$582.00	\$602.00	3.44%
Schl of Dentistry	DT Principles of Exodontia and Minor Oral Surgery	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Schl of Dentistry	Endo lec-Typodonts	Consumable Materials	Flat	\$237.00	\$239.00	0.84%
Schl of Dentistry	Operative Dentistry I	Consumable Materials	Flat	\$234.00	\$236.00	0.85%
Schl of Dentistry	Operative Dentistry II & III	Consumable Materials	Flat	\$298.00	\$301.00	1.01%
Schl of Dentistry	Oral Anatomy Lab	Consumable Materials	Flat	\$27.00	\$27.00	0.00%
Schl of Dentistry	Oral Anatomy -Manual and Supplies	Access/Rent/Usage/Own	Flat	\$19.00	\$19.00	0.00%
Schl of Dentistry	Ortho I	Consumable Materials	Flat	\$147.00	\$148.00	0.68%
Schl of Dentistry	PASS-DDS 6486 Preclinical Tech Lab-	Consumable Materials	Flat	\$834.00	\$842.00	0.96%
Schl of Dentistry	Pre- Clinical Pros Lab II	Access/Rent/Usage/Own	Flat	\$790.00	\$798.00	1.01%
Schl of Dentistry	Pre-Clinical Pros Tech Lab IV	Consumable Materials	Flat	\$504.00	\$509.00	0.99%
Schl of Dentistry	Preclinical Prosth Tech Lab II	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Schl of Dentistry	Pros Lab V Partial Dentures	Consumable Materials	Flat	\$170.00	\$185.00	8.82%
Schl of Dentistry	Pros Tech lab Fee -PASS	Consumable Materials	Flat	\$195.00	\$197.00	1.03%
Schl of Dentistry	Pros Tech Lab IV- Complete Dentures	Consumable Materials	Flat	\$156.00	\$258.00	65.38%
Schl of Dentistry	Pros Tech Lab VI- Implants	Consumable Materials	Flat	\$678.00	\$685.00	1.03%
Schl of Nursing	Global Health through Study Abroad - Honduras	Travel/Lodging/Transport	Flat	\$400.00	\$400.00	0.00%
Schl of Nursing	Global Health through Study Abroad - Ireland	Travel/Lodging/Transport	Flat	\$600.00	\$600.00	0.00%
Schl of Nursing	Global Health through Study Abroad - Iceland	Travel/Lodging/Transport	Flat	\$448.00	\$448.00	0.00%
Schl of Public Health	Executive PHAP Campus Learning Fee	Program	Flat	\$150.00	\$178.00	18.67%
Schl of Public Health	Public Health Institute (restructured)	Program	PerCredit	\$25.00	\$25.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 1 (restructured)	Travel/Lodging/Transport	PerCredit	\$30.00	\$30.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 2 (restructured)	Travel/Lodging/Transport	PerCredit	\$50.00	\$50.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 3 (restructured)	Travel/Lodging/Transport	PerCredit	\$80.00	\$80.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 4 (restructured)	Travel/Lodging/Transport	PerCredit	\$100.00	\$100.00	0.00%

University of Minnesota 2015-2016 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
<b>Crookston</b>						
Crookston	Application Fee - UMC	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Crookston	Application Fee - UMC Study Abroad	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Crookston	Confirmation/Orientation Fee - New Students -	Fall/spring	6.0 - 999.99	\$75.00	\$100.00	33.33%
Crookston	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Crookston	Installment Fee	Fall/spring/summer	0.05 - 999.99	\$35.00	\$20.00	-42.86%
Crookston	Late Payment	Fall/spring/summer	0.05 - 999.99	\$30.00	\$40.00	33.33%
Crookston	NSF Check	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Crookston	Late Registration - Week 1	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Crookston	Late Registration - Week 2	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Crookston	Late Registration - Week3	Fall/spring	0.05 - 999.99	\$100.00	\$100.00	0.00%
Crookston	Transcript Request	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Crookston	Transcript Request - Priority Internation	Fall/spring/summer	0.05 - 999.99	\$40.00	\$40.00	0.00%
Crookston	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Crookston	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Crookston	Lost/Damaged Equipment (range)	Fall/spring/summer	0.05 - 999.99	\$10.00 - \$50.00	\$10.00 - \$50.00	0.00%
Crookston	Technology Access - Late Return	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Crookston	Technology Access - Weekly Rental	Fall/spring/summer	0.05 - 999.99	\$31.25	\$31.25	0.00%
Crookston	Technology Access - Daily Rental	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Crookston	Technology Access - Insurance Deduction	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Crookston	International Student Fee - UMC	Fall/spring	0.05 - 999.99	\$100.00	\$125.00	25.00%
<b>Duluth</b>						
Duluth	Application Fee - UMD Undergrad Domestic	Fall/spring/summer	0.05 - 999.99	\$35.00	\$40.00	14.29%
Duluth	Application Fee - UMD Undergrad International	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Duluth	Application for Non-Degree and Certificate	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Duluth	Application - Education Administration Licensure Program	Fall/spring/summer	0.05 - 999.99	\$31.00	\$31.00	0.00%
Duluth	Confirmation/Orientation Fee - New Students - UMD	Fall/spring	0.05 - 999.99	\$80.00	\$80.00	0.00%
Duluth	Credit by Exam (per credit)	Fall/spring/summer	1.0 - 999.99	\$50.00	\$50.00	0.00%
Duluth	Installment Fee	Fall/spring/summer	0.05 - 999.99	\$35.00	\$20.00	-42.86%
Duluth	Late Payment	Fall/spring/summer	0.05 - 999.99	\$30.00	\$40.00	33.33%
Duluth	NSF Check	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Duluth	Stop Payment	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Duluth	Late Registration - Week 1	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Duluth	Late Registration - Week 2	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Duluth	Late Registration - Week3	Fall/spring	0.05 - 999.99	\$100.00	\$100.00	0.00%
Duluth	Transcript Request	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Duluth	Transcript Request - Priority International	Fall/spring/summer	0.05 - 999.99	\$40.00	\$40.00	0.00%
Duluth	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Duluth	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Duluth	CEHSP Post Baccalaureate Evaluation	Fall/spring/summer	0.05 - 999.99	\$31.00	\$31.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	0.05 - 2.99	\$103.00	\$103.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	3.0 - 5.99	\$206.00	\$206.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	6.0 - 11.99	\$309.00	\$309.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	12.0 - 999.99	\$618.00	\$618.00	0.00%
Duluth	Social Work Field Placement - Outside Duluth Area	Fall/spring/summer	0.05 - 999.99	\$0.00	\$480.00	new
Duluth	Alcohol Education Class	Fall/spring	0.05 - 999.99	\$40.00	\$40.00	0.00%
Duluth	BASICS - Alcohol Screening & Intervention	Fall/spring	0.05 - 999.99	\$40.00	\$40.00	0.00%
Duluth	Chemical Screening	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Duluth	Smoke Free Module FEE	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Duluth	International Student Fee	Fall/Spring	0.05 - 999.99	\$150.00	\$150.00	0.00%
Duluth	International Student Fee	Summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Duluth	International Undergraduate Fee	Fall/spring	0.05 - 5.99	\$62.50	\$125.00	100.00%
Duluth	International Undergraduate Fee	Fall/spring	6.00 - 999.99	\$125.00	\$250.00	100.00%
Duluth	International Undergraduate Fee	Summer	0.05 - 2.99	\$31.25	\$62.50	100.00%
Duluth	International Undergraduate Fee	Summer	3.00 - 5.99	\$62.50	\$125.00	100.00%
Duluth	International Undergraduate Fee	Summer	6.00 - 999.99	\$125.00	\$250.00	100.00%
<b>Morris</b>						
Morris	Application Fee - UMM Electronic	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Morris	Application Fee - UMM Global Student Teaching	Fall/spring/summer	0.05 - 999.99	\$300.00	\$300.00	0.00%
Morris	Application Fee - UMM Paper	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Morris	Confirmation/Orientation Fee - Freshmen - UMM	Fall/spring/summer	0.05 - 999.99	\$150.00	\$150.00	0.00%

University of Minnesota 2015-2016 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
Morris	Confirmation/Orientation Fee - Transfers - UMM	Fall/spring/summer	0.05 - 999.99	\$150.00	\$150.00	0.00%
Morris	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Morris	Installment Fee	Fall/spring/summer	0.05 - 999.99	\$35.00	\$20.00	-42.86%
Morris	Late Payment	Fall/spring/summer	0.05 - 999.99	\$30.00	\$40.00	33.33%
Morris	NSF Check	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Morris	Late Registration - Week 1	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Morris	Late Registration - Week 2	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Morris	Late Registration - Week 3	Fall/spring	0.05 - 999.99	\$100.00	\$100.00	0.00%
Morris	Transcript Request	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Morris	Transcript Request - Priority Internation	Fall/spring/summer	0.05 - 999.99	\$40.00	\$40.00	0.00%
Morris	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Morris	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Morris	MN Education Job Fair On-Site Registration	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Morris	MN Education Job Fair Pre-Registration	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Morris	Rental of Musical Instrument	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Morris	Rental of Space/Purchase of Storage Container	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Morris	Chemistry Lab Equipment Breakage Fee (range)	Fall/spring/summer	0.05 - 999.99	\$5.00 - \$150.00	\$5.00 - \$150.00	0.00%
Morris	Lost Key/ Recore Fee	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Morris	Concert Choir Tour - UMM	Fall/spring/summer	0.05 - 999.99	\$117.00	\$117.00	0.00%
Morris	Additional Licensure/Endorsement Placement Fee	Fall/spring/summer	0.05 - 999.99	\$200.00	\$200.00	0.00%
Morris	Student Teaching Fee	Fall/spring/summer	0.05 - 999.99	\$400.00	\$400.00	0.00%
Morris	Certification Fee - Fax	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Morris	GST/ELTAP 1-Week Program Fee	Fall/spring/summer	0.05 - 999.99	\$150.00	\$150.00	0.00%
Morris	GST/ELTAP 2-Week Program Fee	Fall/spring/summer	0.05 - 999.99	\$300.00	\$300.00	0.00%
Morris	GST/ELTAP 3-Week Program Fee	Fall/spring/summer	0.05 - 999.99	\$450.00	\$450.00	0.00%
Morris	GST/ELTAP 4-Week Program Fee	Fall/spring/summer	0.05 - 999.99	\$600.00	\$600.00	0.00%
Morris	GST/ELTAP 5-Week Program Fee	Fall/spring/summer	0.05 - 999.99	\$750.00	\$750.00	0.00%
Morris	GST/ELTAP 6-Week Program Fee	Fall/spring/summer	0.05 - 999.99	\$900.00	\$900.00	0.00%
Morris	GST Additional Placement	Fall/spring/summer	0.05 - 999.99	\$125.00	\$125.00	0.00%
Morris	International Student Fee - UMM	Fall/spring/summer	0.05 - 999.99	\$150.00	\$150.00	0.00%
Morris	National Student Exchange Program - UMM	Fall/spring/summer	0.05 - 999.99	\$230.00	\$230.00	0.00%
Morris	Nonaffiliated Study Abroad Program Fee	Fall/spring/summer	0.05 - 999.99	\$200.00	\$200.00	0.00%
Morris	International Undergraduate Fee	Fall/spring	0.05 - 5.99	\$62.50	\$125.00	100.00%
Morris	International Undergraduate Fee	Fall/spring	6.00 - 999.99	\$125.00	\$250.00	100.00%
Morris	International Undergraduate Fee	Summer	0.05 - 2.99	\$31.25	\$62.50	100.00%
Morris	International Undergraduate Fee	Summer	3.00 - 5.99	\$62.50	\$125.00	100.00%
Morris	International Undergraduate Fee	Summer	6.00 - 999.99	\$125.00	\$250.00	100.00%

**Rochester**

Rochester	Application Fee Online UMR	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Rochester	Application Fee Paper UMR	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Rochester	Confirmation/Housing Deposit Fee - All Students - UMR	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Rochester	Confirmation/Tuition Deposit Fee - New Students - UMR	Fall/spring/summer	0.05 - 999.99	\$200.00	\$200.00	0.00%
Rochester	Credit by Exam Fee UMR (per credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Rochester	Spanish Placement Exam Fee	Fall/spring/summer	0.05 - 999.99	\$10.00	\$18.00	0.00%
Rochester	Transcript Request	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Rochester	Transcript Request - Priority International	Fall/spring/summer	0.05 - 999.99	\$40.00	\$40.00	0.00%
Rochester	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Rochester	U Card Replacement Fee UMR	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Rochester	UMR Laptop Non-return (range)	Fall/spring/summer	0.05 - 999.99	\$50.00 - \$2,000.00	\$50.00 - \$2,000.00	0.00%
Rochester	Lab Drawer Supplies/Key Replacement (range)	Fall/spring/summer	0.05 - 999.99	\$5.00 - \$200.00	\$5.00 - \$200.00	0.00%
Rochester	Loss/Damage - UMR Student Housing (range)	Fall/spring/summer	0.05 - 999.99	\$5.00 - \$1,000.00	\$5.00 - \$1,000.00	0.00%
Rochester	Semester Bus Pass - UMR (range)	Fall/spring/summer	0.05 - 999.99	\$60.00 - \$100.00	\$60.00 - \$100.00	0.00%
Rochester	Capstone Program Background Check (range)	Fall/spring/summer	0.05 - 999.99	\$25.00 - \$60.00	\$25.00 - \$60.00	0.00%
Rochester	National Student Exchange Program - UMR	Fall/spring/summer	0.05 - 999.99	\$200.00	\$200.00	0.00%
Rochester	Lab Tech for Med Lab Sci Capstone Track at MSHS	Fall/spring/summer	0.05 - 999.99	\$0.00	\$300.00	new
Rochester	BSHP Respiratory Care Program Track	Fall/spring/summer	0.05 - 999.99	\$0.00	\$750.00	new
Rochester	BSHP Echocardiography Program Track	Fall/spring/summer	0.05 - 999.99	\$0.00	\$687.00	new
Rochester	BSHP Sonography Program Track	Fall/spring/summer	0.05 - 999.99	\$0.00	\$588.00	new
Rochester	BSHP Radiography Program Track	Fall/spring/summer	0.05 - 999.99	\$0.00	\$696.00	new
Rochester	BSSH Cytotechnology Capstone	Fall/spring/summer	0.05 - 999.99	\$0.00	\$2,076.00	new
Rochester	BSSH Nuclear Medicine Capstone	Fall/spring/summer	0.05 - 999.99	\$0.00	\$2,572.00	new
Rochester	BSSH Medical Lab Science Capstone	Fall/spring/summer	0.05 - 999.99	\$0.00	\$1,873.50	new

## University of Minnesota 2015-2016 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
<b>Twin Cities</b>						
Auxiliary Services	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Auxiliary Services	UMTC Transportation and Safety Fee	Fall/spring/summer	0.05 - 999.99	\$20.00	\$24.00	20.00%
Carlson Schl of Mgmt	CSOM Application Fee - MBA - Domestic	Fall/spring	0.05 - 999.99	\$60.00	\$60.00	0.00%
Carlson Schl of Mgmt	CSOM Application Fee - MBA - International	Fall/spring	0.05 - 999.99	\$90.00	\$90.00	0.00%
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Study Abroad	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Self-Designated	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Carlson Schl of Mgmt	CSOM Confirmation Fee - Exec MBA	Fall/spring/summer	0.05 - 999.99	\$750.00	\$750.00	0.00%
Carlson Schl of Mgmt	CSOM Deposit - Full Time MBA	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Carlson Schl of Mgmt	CSOM Deposit - HRIR	Fall/spring/summer	0.05 - 999.99	\$250.00	\$250.00	0.00%
Carlson Schl of Mgmt	CSOM Deposit - Part Time MBA	Fall/spring/summer	0.05 - 999.99	\$200.00	\$200.00	0.00%
Carlson Schl of Mgmt	CSOM Credit by Exam	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Carlson Schl of Mgmt	CSOM Lost Clicker	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Carlson Schl of Mgmt	LeaderShape Participation Fee	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Carlson Schl of Mgmt	Women in Business Membership Fee/Dues	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Carlson Schl of Mgmt	IBUS Cancellation Fee - Carlson Study Abroad Program	Fall/spring/summer	0.05 - 999.99	\$5,500.00	\$5,500.00	0.00%
Carlson Schl of Mgmt	IBUS Global Institute Inbound Exchange	Fall/spring/summer	0.05 - 999.99	\$3,000.00	\$3,000.00	0.00%
Carlson Schl of Mgmt	IBUS - Romania Residency	Summer	0.05 - 999.99	\$2,096.00	\$1,783.00	-14.93%
Carlson Schl of Mgmt	IBUS China Exec MBA - CHEMBA	Fall/spring/summer	0.05 - 999.99	\$11,450.00	\$10,971.00	-4.18%
Carlson Schl of Mgmt	IBUS Vienna Executive MBA (VEMBA)	Fall/spring/summer	0.05 - 999.99	\$8,537.00	\$8,537.00	0.00%
Col of Biological Sci	Placement Exam CBS (pre credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Biological Sci	Room & Board - Itasca (range)	Summer	0.05 - 999.99	\$245.50 - \$1,375.00	\$245.50 - \$1,375.00	0.00%
Col of Continuing Ed	Online & Distance Learning	Fall/spring/summer	2.0 - 999.99	\$90.00	\$90.00	-66.67%
Col of Continuing Ed	English Language Proficiency Testing	Fall/spring/summer	0.05 - 999.99	\$30.00	\$35.00	16.67%
Col of Design	Studio Usage - DESGN	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Col of Design	Key Deposit - DESGN	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Col of Design	Locker Rental - DESGN	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Col of Ed & Human Devel	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Ed & Human Devel	Confirmation Fee - Master of Education Initial Licensure	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Col of Ed & Human Devel	OLPD Admin Licensure - Initial	Fall/spring/summer	0.05 - 999.99	\$550.00	\$550.00	0.00%
Col of Ed & Human Devel	OLPD Admin Licensure - Additional	Fall/spring/summer	0.05 - 999.99	\$275.00	\$275.00	0.00%
Col of Ed & Human Devel	Initial Teacher Licensure Ed TPA	Fall/spring	0.05 - 999.99	\$270.00	\$270.00	0.00%
Col of Ed & Human Devel	Failure to Return Technology Equipment - CEHD (range)	Fall/spring/summer	0.05 - 999.99	\$5.00 - \$1,500.00	\$5.00 - \$1,500.00	0.00%
Col of Food, Ag & Nat Rsrc Sci	Dietetic Internship	Fall/spring	0.05 - 999.99	\$8,500.00	\$8,500.00	0.00%
Col of Liberal Arts	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art - Studio Deposit - Majors	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art - Studio Deposit - MFA Studios	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Art - Regis Center Locker Rental (range)	Fall/spring/summer	0.05 - 999.99	\$10.00 - \$50.00	\$10.00 - \$50.00	0.00%
Col of Liberal Arts	Art - Key Deposit	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Art - Equipment Repair & Replacement (range)	Fall/spring/summer	0.05 - 999.99	\$10.00 - \$3,500.00	\$10.00 - \$3,500.00	0.00%
Col of Liberal Arts	Art - Late Equipment (range)	Fall/spring/summer	0.05 - 999.99	\$5.00 - \$25.00	\$5.00 - \$25.00	0.00%
Col of Liberal Arts	Marching Band - Instrument & Uniform	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Marching Band - Spat Camp	Summer	0.05 - 999.99	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Music - Locker Rental and Deposit (range)	Fall/spring	0.05 - 999.99	\$45.00 - \$120.00	\$45.00 - \$120.00	0.00%
Col of Liberal Arts	Music - Practice Rm Rental (range)	Fall/spring/summer	0.05 - 999.99	\$110.00 - \$250.00	\$25.00 - \$250.00	0.00%
Col of Liberal Arts	Music - Storage Wedge Rental	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Music - Ferguson Hall Lobby Rental	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music - Ultan Recital Hall Rental	Fall/spring/summer	0.05 - 999.99	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music - Instrument Rental and Deposit (range)	Fall/spring/summer	0.05 - 999.99	\$9.00 - \$135.00	\$9.00 - \$135.00	0.00%
Col of Liberal Arts	Music - Late Return of Instrument	Fall/spring/summer	0.05 - 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Music - Lost Ensemble Music (range)	Fall/spring/summer	0.05 - 999.99	\$25.00 - \$200.00	\$25.00 - \$200.00	0.00%
Col of Liberal Arts	Music - Lost Keypad (range)	Fall/spring/summer	0.05 - 999.99	\$20.00 - \$45.00	\$15.00 - \$20.00	-0.56%
Col of Liberal Arts	Music - Piano/Harpsichord Tuning	Fall/spring/summer	0.05 - 999.99	\$125.00	\$125.00	0.00%
Col of Liberal Arts	Music - Performance duplication (range)	Fall/spring/summer	0.05 - 999.99	\$10.00 - \$12.00	\$10.00 - \$12.00	0.00%
Col of Liberal Arts	Music - AV Staffing Fee (range)	Fall/spring/summer	0.05 - 999.99	\$35.00 - \$140.00	\$35.00 - \$140.00	0.00%
Col of Liberal Arts	Music - Supplemental Staffing Cancellation	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
Col of Liberal Arts	Music - Choir Dresses Fee	Fall/spring/summer	0.05 - 999.99	\$60.00	\$60.00	0.00%
Col of Liberal Arts	Key Deposit - English	Fall/spring/summer	0.05 - 999.99	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ACTFL Exam (range)	Fall/spring/summer	0.05 - 999.99	\$30.00 - \$200.00	\$30.00 - \$200.00	33.33%
Col of Liberal Arts	Individual Language Assessment (ILA)/ LPE Fee	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Col of Liberal Arts	Language Proficiency Exam - Screening	Fall/spring/summer	0.1 - 999.0	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Skills Inventory Testing (range)	Fall/spring/summer	0.05 - 999.99	\$10.00 - \$15.00	\$10.00 - \$15.00	0.00%
Col of Liberal Arts	CLA - OIT Late Equipment (range)	Fall/spring/summer	0.05 - 999.99	\$5.00 - \$25.00	\$5.00 - \$25.00	0.00%
Col of Liberal Arts	Recommendation Packet Service Fee - HECUA	Fall/spring/summer	0.05 - 999.99	\$5.00	\$5.00	0.00%
Col of Liberal Arts	HECUA - Administrative Fee	Fall/spring/summer	0.05 - 999.99	\$225.00	\$225.00	0.00%
Col of Liberal Arts	National Student Exchange Orientation	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	National Student Exchange Program	Fall/spring/summer	0.05 - 999.99	\$225.00	\$225.00	0.00%
Col of Pharmacy	PharmD Application	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Col of Pharmacy	Confirmation Deposit Fee	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Col of Sci & Engineering	Confirmation Deposit - MOT	Fall/spring/summer	0.05 - 999.99	\$2,000.00	\$2,000.00	0.00%
Col of Sci & Engineering	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	CEGE Deposit - Clicker	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	CEGE Locker Fee	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	CEGE Lab Key Deposit	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Col of Sci & Engineering	CEGE Office Key Deposit	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Key Deposit - Chemical Engineering & Materials Science	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Key Deposit - CS&E	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Key Deposit - Mech Eng	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Col of Sci & Engineering	Background Check-MSST	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	Late Capstone - MOT	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Col of Sci & Engineering	Program Fee - MOT (per credit)	Fall/spring	0.05 - 999.99	\$122.00	\$122.00	0.00%
Col of Sci & Engineering	Program Fee - MOT Year 1 & Year 2	Fall/spring	0.05 - 999.99	\$1,100.00	\$1,149.00	4.45%
Col of Sci & Engineering	MSSE Program Fee 2nd year	Fall/spring	0.05 - 999.99	\$1,450.00	\$1,450.00	0.00%
Col of Sci & Engineering	MSSE Program Fee 1st year	Fall/spring	0.05 - 999.99	\$1,450.00	\$1,700.00	17.24%
Col of Veterinary Med	Application Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	\$85.00	\$85.00	0.00%
Col of Veterinary Med	Confirmation Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Senior VP & Provost	Application Fee - TC Undergrad	Fall/spring	0.05 - 999.99	\$55.00	\$55.00	0.00%
Senior VP & Provost	Confirmation/Orientation Fee - TC Freshman	Fall/spring	0.05 - 999.99	\$250.00	\$250.00	0.00%
Senior VP & Provost	Confirmation/Orientation Fee - TC Transfer	Fall/spring	0.05 - 999.99	\$80.00	\$80.00	0.00%
Senior VP & Provost	Installment/Rebiling Fee	Fall/spring	0.05 - 999.99	\$35.00	\$20.00	-42.86%
Senior VP & Provost	Late Payment Fee	Fall/spring/summer	0.05 - 999.99	\$30.00	\$40.00	33.33%
Senior VP & Provost	Returned Payment Fee (NSF)	Fall/spring/summer	0.05 - 999.99	\$20.00	\$20.00	0.00%
Senior VP & Provost	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Senior VP & Provost	Late Registration - Week 1	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Senior VP & Provost	Late Registration - Week 2	Fall/spring	0.05 - 999.99	\$50.00	\$50.00	0.00%
Senior VP & Provost	Late Registration - Week 3	Fall/spring	0.05 - 999.99	\$100.00	\$100.00	0.00%
Senior VP & Provost	Transcript Request - TC	Fall/spring/summer	0.05 - 999.99	\$15.00	\$15.00	0.00%
Senior VP & Provost	Transcript Request - TC Priority Intl	Fall/spring/summer	0.05 - 999.99	\$40.00	\$40.00	0.00%
Senior VP & Provost	Transcript Request - TC Priority Natl	Fall/spring/summer	0.05 - 999.99	\$30.00	\$30.00	0.00%
Senior VP & Provost	International Undergraduate Fee	Fall/spring	0.05 - 5.99	\$62.50	\$125.00	100.00%
Senior VP & Provost	International Undergraduate Fee	Fall/spring	6.00 - 999.99	\$125.00	\$250.00	100.00%
Senior VP & Provost	International Undergraduate Fee	Summer	0.05 - 2.99	\$31.25	\$62.50	100.00%
Senior VP & Provost	International Undergraduate Fee	Summer	3.00 - 5.99	\$62.50	\$125.00	100.00%
Senior VP & Provost	International Undergraduate Fee	Summer	6.00 - 999.99	\$125.00	\$250.00	100.00%
Global Prog & Strategy All	MN Semester Study Abroad Confirmation Deposit	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Global Prog & Strategy All	MN Semester Study Abroad	Fall/spring	0.05 - 999.99	\$12,148.09	\$10,260.00	-15.54%
Global Prog & Strategy All	International Sponsored Student Fee	Fall/spring	0.05 - 999.99	\$300.00	\$300.00	0.00%
Global Prog & Strategy All	International Sponsored Student Fee	Summer	0.05 - 999.99	\$150.00	\$150.00	0.00%
Global Prog & Strategy All	International Student Administration	Fall/spring	0.05 - 999.99	\$145.00	\$145.00	0.00%
Global Prog & Strategy All	International Student Administration	Summer	0.05 - 999.99	\$70.00	\$70.00	0.00%
Global Prog & Strategy All	International Student Aid	Fall/spring	0.05 - 999.99	\$14.00	\$14.00	0.00%
Global Prog & Strategy All	International Student Aid	Summer	0.05 - 999.99	\$8.00	\$8.00	0.00%
Global Prog & Strategy All	Beginning Chinese I (non-credit)	Fall/spring/summer	n/a	\$200.00	\$200.00	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
Graduate School	Application Fee - GRAD - Re-Admission/Change of Status	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Graduate School	Application Fee - GRAD (domestic)	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Graduate School	Application Fee - GRAD (International)	Fall/spring/summer	0.05 - 999.99	\$95.00	\$95.00	0.00%
Health Sciences	Application Processing Fee - Occ Therapy/Clinical Lab Sci	Fall/spring/summer	0.05 - 999.99	\$30.00	\$42.00	40.00%
Health Sciences	Admission Confirmation Fee - Occupational Therapy Program	Fall/spring/summer	0.05 - 999.99	\$250.00	\$250.00	0.00%
Health Sciences	CSH Hawaii Deposit (range)	Fall/spring	0.05 - 999.99	\$100.00 - \$600.00	\$100.00 - \$600.00	0.00%
Health Sciences	The Medical Laboratory Sciences Equipment Loss/Damage Fee (range)	Fall/spring/summer	0.05 - 999.99	\$50.00 - \$1,000.00	\$50.00 - \$1,000.00	0.00%
Humphrey Schl of Public Affr	International Fellow Orientation/First Year	Fall/spring/summer	0.05 - 999.99	\$1,000.00	\$1,000.00	0.00%
Law School	Application - LAW	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Law School	Application - LLM - Law School	Fall/spring/summer	0.05 - 999.99	\$70.00	\$70.00	0.00%
Law School	Confirmation - LAW	Fall/spring/summer	0.05 - 999.99	\$750.00	\$750.00	0.00%
Law School	Confirmation - LLM	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Law School	Transcript - Law	Fall/spring/summer	0.05 - 999.99	\$12.00	\$12.00	0.00%
Law School	Locker Rental - Law	Fall/spring/summer	0.05 - 999.99	\$10.00	\$10.00	0.00%
Law School	Humphrey Fellow - LLM	Fall/spring/summer	0.05 - 999.99	\$4,500.00	\$4,500.00	0.00%
Medical School	Application Fee - MED (Duluth)	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Medical School	Application Fee - MED (Twin Cities)	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Medical School	Confirmation Fee - MED - Duluth	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Medical School	Confirmation Fee - MED - TC	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Medical School	Confirmation Fee - MED - Mortuary Science	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Schl of Dentistry	Application - DENT - DDS	Fall/spring/summer	0.05 - 999.99	\$85.00	\$85.00	0.00%
Schl of Dentistry	Application - DENT - Dental Therapy	Fall/spring/summer	0.05 - 999.99	\$75.00	\$75.00	0.00%
Schl of Dentistry	Application - DENT - Endodontics	Fall/spring/summer	0.05 - 999.99	\$58.00	\$58.00	0.00%
Schl of Dentistry	Application - DENT - Orthodontics (Domestic)	Fall/spring/summer	0.05 - 999.99	\$100.00	\$100.00	0.00%
Schl of Dentistry	Application - DENT - Orthodontics (International)	Fall/spring/summer	0.05 - 999.99	\$125.00	\$125.00	0.00%
Schl of Dentistry	Application - DENT - PASS	Fall/spring/summer	0.05 - 999.99	\$145.00	\$145.00	0.00%
Schl of Dentistry	Application - DENT - Periodontology (Domestic)	Fall/spring/summer	0.05 - 999.99	\$60.00	\$60.00	0.00%
Schl of Dentistry	Application - DENT - Periodontology (International)	Fall/spring/summer	0.05 - 999.99	\$65.00	\$65.00	0.00%
Schl of Dentistry	Application - DENT - Prosthodontics	Fall/spring/summer	0.05 - 999.99	\$63.00	\$63.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - DDS	Fall/spring/summer	0.05 - 999.99	\$1,000.00	\$1,500.00	50.00%
Schl of Dentistry	Confirmation Fee - DENT - Dental Hygiene	Fall/spring/summer	0.05 - 999.99	\$150.00	\$150.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - Dental Therapy	Fall/spring/summer	0.05 - 999.99	\$1,000.00	\$1,000.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - Endontic	Fall/spring/summer	0.05 - 999.99	\$1,000.00	\$2,000.00	100.00%
Schl of Dentistry	Confirmation Fee - DENT - PASS	Fall/spring/summer	0.05 - 999.99	\$35,115.00	\$38,444.00	9.48%
Schl of Dentistry	Transfer Evaluation - DENT - DDS	Fall/spring/summer	0.05 - 999.99	\$1,000.00	\$1,000.00	0.00%
Schl of Dentistry	Summer Instrument Usage/Materials - Undergrad DT, Dental Therapy- YR1 & YR2	Summer	0.05 - 999.99	\$1,006.00	\$1,016.00	0.99%
Schl of Dentistry	Instrument Usage/Material - Dental Hygiene	Fall/spring	0.05 - 999.99	\$816.00	\$824.00	0.98%
Schl of Dentistry	Instrument Usage/Material - Dental Hygiene	Summer	0.05 - 999.99	\$490.00	\$495.00	1.02%
Schl of Dentistry	Instrument Usage/Material - Dental Therapy - Grad	Fall/spring	0.05 - 999.99	\$2,024.00	\$2,044.00	0.99%
Schl of Dentistry	Instrument Usage/Material - Dental Therapy - Grad	Summer	0.05 - 999.99	\$1,006.00	\$1,016.00	0.99%
Schl of Dentistry	Instrument Usage/Materials - DDS1,2,3,4,5,PASS 3,4, DT undergrad YR 2 & YR 3	Fall/spring	0.05 - 999.99	\$2,024.00	\$2,044.00	0.99%
Schl of Dentistry	Instrument Usage/Materials - Endo(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	\$1,345.00	\$1,358.00	0.97%
Schl of Dentistry	Instrument Usage/Materials - Peds(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	\$813.00	\$821.00	0.98%
Schl of Dentistry	Instrument Usage/Materials - Perio(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	\$602.00	\$608.00	1.00%
Schl of Dentistry	Instrument Usage/Materials - Prosth(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	\$973.00	\$983.00	1.03%
Schl of Dentistry	Instrument Usage/Materials - TMJ(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	\$497.00	\$502.00	1.01%
Schl of Dentistry	Interactive Audio Tools	Fall/spring	0.05 - 999.99	\$32.00	\$32.00	0.00%
Schl of Dentistry	Overgarments - Oral Surgery (Grad and Certificate)	Fall/spring/summer	0.05 - 999.99	\$68.00	\$68.00	0.00%
Schl of Dentistry	Overgarments - Ortho (Grad and Certificate)	Fall/spring/summer	0.05 - 999.99	\$102.00	\$102.00	0.00%
Schl of Dentistry	Summer Instrument Usage/Materials - DDS,2,3,4,5	Summer	0.05 - 999.99	\$1,006.00	\$1,016.00	0.99%
Schl of Dentistry	Canadian & MN Boards-DENT (DDS 4)	Fall/spring/summer	0.05 - 999.99	\$225.00	\$225.00	0.00%
Schl of Dentistry	Residency Tranfer Fee-Dental Res (range)	Fall/spring/summer	0.05 - 999.99	\$2,800 - \$13,000	\$2,800 - \$13,000	0.00%

University of Minnesota 2015-2016 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
Schl of Nursing	Confirmation - NURSG - MN, PhD, DNP	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Schl of Nursing	Confirmation - NURSG - Baccalaureate	Fall/spring/summer	0.05 - 999.99	\$500.00	\$500.00	0.00%
Schl of Nursing	Nursing BSN Testing NCLEX-RN and module training	Fall/spring	0.05 - 999.99	\$75.00	\$75.00	0.00%
Schl of Nursing	Nursing MN Testing NCLEX-RN and module training	Fall/spring/summer	0.05 - 999.99	\$60.00	\$60.00	0.00%
Schl of Nursing	Lab, Simulation & Clinic	Fall/spring/summer	0.05 - 999.99	\$700.00	\$700.00	0.00%
Schl of Nursing	Nurse Anesthesia Program	Fall/spring/summer	0.05 - 999.99	\$457.00	\$457.00	0.00%
Schl of Public Health	SPH Admission Deposit	Fall/spring/summer	0.05 - 999.99	\$250.00	\$250.00	0.00%
Schl of Public Health	ASU Program Fee	Fall/spring/summer	0.05 - 999.99	\$250.00	\$337.00	34.80%
Student Affairs	Career Assessments (range)	Fall/spring/summer	0.05 - 999.99	\$9.00 - \$39.00	\$9.00 - \$39.00	0.00%
Student Affairs	Dental Insurance - TC	Fall/spring	0.05 - 999.99	\$193.00	\$220.15	14.07%
Student Affairs	Dental Insurance - UMC	Fall/spring	0.05 - 999.99	\$193.00	\$220.15	14.07%
Student Affairs	Dental Insurance - UMD	Fall/spring	0.05 - 999.99	\$193.00	\$220.15	14.07%
Student Affairs	Dental Insurance - UMM	Fall/spring	0.05 - 999.99	\$193.00	\$220.15	14.07%
Student Affairs	Health Plan - TC	Fall/spring	6.0 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - TC	Summer	3.0 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - TC - AHC	Fall/spring	0.05 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - TC - AHC	Summer	0.05 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - TC - Dental Res/Fellow	Fall/spring	0.05 - 999.99	\$197.00	\$181.25	-7.99%
Student Affairs	Health Plan - TC - Dental Res/Fellow	Summer	0.05 - 999.99	\$78.80	\$72.50	-7.99%
Student Affairs	Health Plan - TC - GA	Fall/spring	0.05 - 999.99	\$108.30	\$109.74	1.33%
Student Affairs	Health Plan - TC - Group Extended Coverage	Fall/spring/summer	0.05 - 5.99	\$123.20	\$128.08	3.96%
Student Affairs	Health Plan - TC -International Students	Fall/spring	0.05 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - TC -International Students	Summer	0.05 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMC	Fall/spring	6.0 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMC	Summer	3.0 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMC - International Students	Fall/spring	0.05 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMC - International Students	Summer	0.05 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMD	Fall/spring	6.0 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMD	Summer	3.0 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMD - AHC	Fall/spring	0.05 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMD - AHC	Summer	0.05 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMD - Graduate Assistant	Fall/spring/summer	0.05 - 999.99	\$108.30	\$108.30	0.00%
Student Affairs	Health Plan - UMD - International Students	Fall/spring	0.05 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMD - International Students	Summer	0.05 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMM	Fall/spring	6.0 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMM	Summer	3.0 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Health Plan - UMM - International Students	Fall/spring	0.05 - 999.99	\$1,049.00	\$999.00	-4.77%
Student Affairs	Health Plan - UMM - International Students	Summer	0.05 - 999.99	\$575.00	\$547.00	-4.87%
Student Affairs	Long-Term Disability - TC	Fall/spring	0.05 - 999.99	\$42.50	\$42.50	0.00%
Student Affairs	Long-Term Disability - TC	Summer	0.05 - 999.99	\$42.50	\$42.50	0.00%
Student Affairs	Long-Term Disability - TC -DENT	Fall/spring	0.05 - 999.99	\$50.00	\$51.05	2.10%
Student Affairs	Long-Term Disability - TC -DENT	Summer	0.05 - 999.99	\$20.00	\$20.42	2.10%
Student Affairs	Long-Term Disability - UMD - AHC	Fall/spring	0.05 - 999.99	\$42.50	\$42.50	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Academic Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
<b>Crookston</b>						
Crookston	Campus Fee - UMC - Technology Access	Fall/spring	0.05 - 999.99	\$250.00	\$250.00	0.00%
Crookston	Durable Goods - Computer/Notebook	Fall/spring	6.0 - 999.99	\$250.00	\$250.00	0.00%
<b>Duluth</b>						
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	0.05 - 5.99	\$103.00	\$120.50	16.99%
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	6.0 - 999.99	\$206.00	\$241.00	16.99%
Duluth	Collegiate Fee - UMD - CEHSP	Summer	0.05 - 2.99	\$51.50	\$60.25	16.99%
Duluth	Collegiate Fee - UMD - CEHSP	Summer	3.0 - 999.99	\$103.00	\$120.50	16.99%
Duluth	Collegiate Fee - UMD - CLA	Fall/spring	0.05 - 5.99	\$115.50	\$136.00	17.75%
Duluth	Collegiate Fee - UMD - CLA	Fall/spring	6.0 - 999.99	\$231.00	\$272.00	17.75%
Duluth	Collegiate Fee - UMD - CLA	Summer	0.05 - 2.99	\$57.75	\$68.00	17.75%
Duluth	Collegiate Fee - UMD - CLA	Summer	3.0 - 999.99	\$115.50	\$136.00	17.75%
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	0.05 - 5.99	\$90.50	\$108.00	19.34%
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	6.0 - 999.99	\$181.00	\$216.00	19.34%
Duluth	Collegiate Fee - UMD - LSBE	Summer	0.05 - 2.99	\$45.25	\$54.00	19.34%
Duluth	Collegiate Fee - UMD - LSBE	Summer	3.0 - 999.99	\$90.50	\$108.00	19.34%
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	0.05 - 5.99	\$115.50	\$133.00	15.15%
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	6.0 - 999.99	\$231.00	\$266.00	15.15%
Duluth	Collegiate Fee - UMD - SCSE	Summer	0.05 - 2.99	\$57.75	\$66.50	15.15%
Duluth	Collegiate Fee - UMD - SCSE	Summer	3.0 - 999.99	\$115.50	\$133.00	15.15%
Duluth	Collegiate Fee - UMD - SFA	Fall/spring	0.05 - 5.99	\$165.50	\$183.00	10.57%
Duluth	Collegiate Fee - UMD - SFA	Fall/spring	6.0 - 999.99	\$331.00	\$366.00	10.57%
Duluth	Collegiate Fee - UMD - SFA	Summer	0.05 - 2.99	\$82.75	\$91.50	10.57%
Duluth	Collegiate Fee - UMD - SFA	Summer	3.0 - 999.99	\$165.50	\$183.00	10.57%
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	0.05 - 5.99	\$63.00	\$80.50	27.78%
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	6.0 - 999.99	\$126.00	\$161.00	27.78%
Duluth	Collegiate Fee - UMD - UStu	Summer	0.05 - 2.99	\$31.50	\$40.25	27.78%
Duluth	Collegiate Fee - UMD - UStu	Summer	3.0 - 999.99	\$63.00	\$80.50	27.78%
<b>Morris</b>						
Morris	Campus Fee - UMM	Fall/spring	0.05 - 5.99	\$45.00	\$45.00	0.00%
Morris	Campus Fee - UMM	Fall/spring	6.0 - 999.99	\$90.00	\$90.00	0.00%
Morris	Campus Fee - UMM	Summer	0.05 - 999.99	\$45.00	\$45.00	0.00%
<b>Rochester</b>						
Rochester	Campus Fee - UMR	Fall/spring/summer	0.05 - 5.99	\$75.00	\$75.00	0.00%
Rochester	Campus Fee - UMR	Fall/spring/summer	6.0 - 999.99	\$150.00	\$150.00	0.00%
Rochester	Durable Goods - Laptop Program UMR	Fall/spring	0.05 - 5.99	\$75.00	\$75.00	0.00%
Rochester	Durable Goods - Laptop Program UMR	Fall/spring	6.0 - 999.99	\$350.00	\$350.00	0.00%
<b>Twin Cities</b>						
Carlson Schl of Mgmt	CSOM Collegiate Fee	Fall/spring	0.05 - 8.99	\$290.00	\$290.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Fall/spring	9.0 - 999.99	\$580.00	\$580.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	0.05 - 5.99	\$145.00	\$145.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	6.0 - 999.99	\$290.00	\$290.00	0.00%
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	3.0 - 5.99	\$115.00	\$115.00	0.00%
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	6.0 - 999.99	\$230.00	\$230.00	0.00%
Col of Biological Sci	Collegiate Fee - CBS	Summer	3.0 - 999.99	\$115.00	\$115.00	0.00%
Col of Continuing Ed	Collegiate Fee - CCE	Fall/spring	0.05 - 5.99	\$55.00	\$55.00	0.00%
Col of Continuing Ed	Collegiate Fee - CCE	Fall/spring	6.0 - 999.99	\$110.00	\$110.00	0.00%
Col of Continuing Ed	Collegiate Fee - CCE	Summer	0.05 - 5.99	\$27.50	\$27.50	0.00%
Col of Continuing Ed	Collegiate Fee - CCE	Summer	6.0 - 999.99	\$55.00	\$55.00	0.00%
Col of Design	Collegiate Fee - DESGN	Fall/spring	0.05 - 5.99	\$175.00	\$175.00	0.00%
Col of Design	Collegiate Fee - DESGN	Fall/spring	6.0 - 999.99	\$350.00	\$350.00	0.00%
Col of Design	Collegiate Fee - DESGN	Summer	0.05 - 5.99	\$87.50	\$87.50	0.00%
Col of Design	Collegiate Fee - DESGN	Summer	6.0 - 999.99	\$175.00	\$175.00	0.00%

## University of Minnesota 2015-2016 Tuition Plan: Academic Fees

Campus/College	Fee Name	Terms	Credit range	2015 Amount	2016 Amount	Percent Change
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	1.0 - 5.99	\$80.00	\$95.00	18.75%
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	6.0 - 999.99	\$160.00	\$190.00	18.75%
Col of Ed & Human Devel	Durable Goods - School Psychology - Best Practices	Fall/spring	0.05 - 999.99	\$220.00	\$284.00	29.09%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	0.05 - 5.99	\$55.00	\$55.00	0.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	6.0 - 999.99	\$110.00	\$110.00	0.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	0.05 - 2.99	\$27.50	\$27.50	0.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	3.0 - 999.99	\$55.00	\$55.00	0.00%
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	0.05 - 5.99	\$77.50	\$77.50	0.00%
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	6.0 - 999.99	\$155.00	\$155.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	0.05 - 5.99	\$103.00	\$105.00	1.94%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	6.0 - 999.99	\$206.00	\$210.00	1.94%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	0.05 - 5.99	\$51.50	\$52.50	1.94%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	6.0 - 999.99	\$103.00	\$105.00	1.94%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Fall/spring	0.05 - 999.99	\$400.00	\$408.00	2.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Summer	0.05 - 999.99	\$200.00	\$204.00	2.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Fall/spring	0.05 - 999.99	\$400.00	\$408.00	2.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Summer	0.05 - 999.99	\$200.00	\$204.00	2.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	0.05 - 5.99	\$150.00	\$150.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	6.0 - 999.99	\$300.00	\$300.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	0.05 - 2.99	\$75.00	\$75.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	3.0 - 999.99	\$150.00	\$150.00	0.00%
Col of Veterinary Med	Collegiate Fee - VETMD	Fall/spring/summer	2.0 - 999.99	\$525.00	\$525.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	0.05 - 5.99	\$125.00	\$125.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	6.0 - 999.99	\$250.00	\$250.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	0.05 - 2.99	\$37.50	\$37.50	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	3.0 - 999.99	\$50.00	\$50.00	0.00%
Law School	Collegiate Fee - LAW	Fall/spring	0.05 - 5.99	\$237.50	\$237.50	0.00%
Law School	Collegiate Fee - LAW	Fall/spring	6.0 - 999.99	\$475.00	\$475.00	0.00%
Law School	Collegiate Fee - LAW	Summer	0.05 - 999.99	\$180.00	\$180.00	0.00%
Medical School	Collegiate Fee - MED - Mortuary Science Program	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Medical School	Collegiate Fee - MED - Duluth - Medical Students	Fall/spring	0.05 - 999.99	\$250.00	\$230.00	-8.00%
Medical School	Collegiate Fee - MED - TC Medical Students	Fall/spring	0.05 - 999.99	\$250.00	\$230.00	-8.00%
Schl of Dentistry	Collegiate Fee - DENT	Fall/spring/summer	0.05 - 999.99	\$205.00	\$207.00	0.98%
Schl of Dentistry	Durable Goods - CD-ROM -Dent OA Teeth	Fall/spring	0.05 - 999.99	\$16.00	\$25.00	56.25%
Schl of Dentistry	Durable Goods - Oper/Pros Typodont-PASS	Summer	0.05 - 999.99	\$229.00	\$238.00	3.93%
Schl of Nursing	Collegiate Fee - NURSG	Fall/spring/summer	0.05 - 999.99	\$175.00	\$210.00	20.00%
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	0.05 - 5.99	\$110.00	\$110.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	6.0 - 999.99	\$145.00	\$145.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Summer	0.05 - 5.99	\$55.00	\$55.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Summer	6.0 - 999.99	\$75.00	\$75.00	0.00%

## University of Minnesota 2015-2016 Student Services Fees

## UNIVERSITY OF MINNESOTA

Office of the Senior Vice President  
for Academic Affairs and Provost

234 Morrill Hall  
100 Church Street S.E.  
Minneapolis, MN 55455-0110

Office: 612-625-0051  
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May 27, 2015

To: President Eric Kaler  
Richard Pfutzenreuter, Vice President and Chief Financial Officer

From: Karen Hanson, Senior Vice President for Academic Affairs and Provost 

Re: Student Services Fees Recommendations for 2015-16

Attached are the 2015-16 Student Services Fees recommendations for the University of Minnesota campuses. Each of the five campuses has its own autonomous review and recommendation process, and each is governed by a student-majority committee appointed by the student association on that campus. Each campus Student Services Fees committee then forwards its recommendations to the appropriate chancellor or vice provost, who in turn reviews and comments upon these recommendations and then submits them to my office.

I am forwarding these recommendations to you to forward to the Board of Regents as a section of the University budget for their review and action.

The recommendations for the mandatory 2015-16 Student Services Fees for each campus are as follows:

Campus	2014-15 Semester Fee	2015-16 Semester Fee	Percentage Increase
UMC	218.75	232.75	6.4%
UMD	320.06	325.89	1.82%
UMM	341.50	385.00	12.7%
UMR	168.00	168.00	0
UMTC	417.91	430.51	3.0%

The details of the Student Services Fees recommendations submitted by each campus are attached. The student services fees recommendation for the University of Minnesota, Crookston has increased by 6.4%, of which 4.5% is due to operation and maintenance of the new UMC Wellness Center. The student services fees recommendation for the University of Minnesota, Duluth has increased by 1.82%, representing the committee's work to keep increases as low as possible while also providing necessary programs and services for its students. The student services fees recommendations for the University of Minnesota, Morris have increased by 12.7%, reflecting a planned emphasis on health, wellness and fitness and a request from the student body to enhance the vibrant engaged student experiences fostered by the campus and its rural setting. The student services fees for the University of Minnesota, Rochester remains flat for the third year, reflecting its focused mission. The student services fees for the University of Minnesota, Twin Cities has increased by 3%, representing the committee's work to keep increases as low as possible while providing for the breadth of programs and services for student groups and campus health and wellness.

I want to take this opportunity to thank the Fees Committee members on each campus for their dedication and service on this very important and demanding project. There is a big responsibility, one affecting nearly all students at the University, and we appreciate the commitment of the committee members to recommending fair and equitable fees that will best serve our student body.

Attachments

**Driven to Discover**<sup>SM</sup>

**Attachment 9:  
University of Minnesota 2015-2016 Student Services Fees**

**2015-2016 Student Services Fees Recommendations**

*University of Minnesota - Crookston Campus*

Mandatory Student Fees <i>assessed on all students registered for 6 or more credits</i>	FY 2014-15 Approved by Administration			FY 2015-16 Requested by Organization			FY 2015-16 Recommended by Fees Committee		FY 2015-16 Recommended by Administration	
	Organization Name	Semester Students	Semester Income	Semester Fee	Semester Students	Semester Income	Semester Fee	Semester Income	Semester Fee	Semester Income
Clubs and Organizations	2,075	\$16,600	\$8.00	1,850	\$14,800	\$8.00	\$14,800	\$8.00	\$14,800	\$8.00
Concerts and Lectures	2,075	\$10,375	\$5.00	1,850	\$9,250	\$5.00	\$9,250	\$5.00	\$9,250	\$5.00
Crookston Student Association (CSA)	2,075	\$12,450	\$6.00	1,850	\$12,950	\$7.00	\$12,950	\$7.00	\$12,950	\$7.00
Student Experience	2,075	\$2,594	\$1.25	1,850	\$2,313	\$1.25	\$2,313	\$1.25	\$2,313	\$1.25
Fitness Center	2,075	\$31,125	\$15.00	1,850	\$27,750	\$15.00	\$27,750	\$15.00	\$27,750	\$15.00
Health Service	2,075	\$66,400	\$32.00	1,850	\$59,200	\$32.00	\$59,200	\$32.00	\$59,200	\$32.00
Intercollegiate Athletics	2,075	\$143,175	\$69.00	1,850	\$127,650	\$69.00	\$127,650	\$69.00	\$127,650	\$69.00
Intramurals	2,075	\$12,450	\$6.00	1,850	\$11,100	\$6.00	\$11,100	\$6.00	\$11,100	\$6.00
NACTA	2,075	\$6,225	\$3.00	1,850	\$5,550	\$3.00	\$5,550	\$3.00	\$5,550	\$3.00
Publications	2,075	\$2,075	\$1.00	1,850	\$1,850	\$1.00	\$1,850	\$1.00	\$1,850	\$1.00
Student Activities (SPACE)	2,075	\$60,175	\$29.00	1,850	\$53,650	\$29.00	\$53,650	\$29.00	\$53,650	\$29.00
Student Center	2,075	\$16,600	\$8.00	1,850	\$14,800	\$8.00	\$14,800	\$8.00	\$14,800	\$8.00
Student Center Equipment Renewal	2,075	\$6,225	\$3.00	1,850	\$5,550	\$3.00	\$5,550	\$3.00	\$5,550	\$3.00
Study Abroad	2,075	\$5,188	\$2.50	1,850	\$4,625	\$2.50	\$4,625	\$2.50	\$4,625	\$2.50
CSSD	2,075	\$8,300	\$4.00	1,850	\$7,400	\$4.00	\$7,400	\$4.00	\$7,400	\$4.00
Recreation Center	2,075	\$51,875	\$25.00	1,850	\$64,750	\$35.00	\$64,750	\$35.00	\$64,750	\$35.00
Ag-Arama	2,075	\$2,075	\$1.00	1,850	\$1,850	\$1.00	\$1,850	\$1.00	\$1,850	\$1.00
Golden Eagle Pep Band	2,075	\$0	\$0.00	1,850	\$5,550	\$3.00	\$5,550	\$3.00	\$5,550	\$3.00
<b>Total Student Fees</b>		\$453,906	\$218.75		\$430,588	\$232.75	\$430,588	\$232.75	\$430,588	\$232.75

**Attachment 9:  
University of Minnesota 2015-2016 Student Services Fees**

**FY16 STUDENT SERVICES FEES RECOMMENDATIONS**  
*University of Minnesota - Duluth Campus*

STUDENT FEE GROUPS	FY14 ALLOCATION		REVISED FY15 ALLOCATION		FY16 REQUEST STUDENT S	FY16 CHANCELLOR'S RECOMMENDATION	
	17,900 STUDENTS		18,200 STUDENTS			17,700 STUDENTS	
	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)		ALLOCATION	FEE (rounded)
<i>(Administrative units are in italics)</i>							
ACCESS FOR ALL	2,864	0.16	4,000	0.22	4,000	4,000	\$ 0.23
ASIAN AMERICAN STUDENT ASSN	13,604	0.76	13,600	0.75	13,600	13,600	\$ 0.77
BLACK STUDENT ASSOCIATION	15,036	0.84	15,000	0.82	15,000	15,000	\$ 0.85
BULLDOG TAXI	35,084	1.96	38,200	2.10	25,000	25,000	\$ 1.41
CAMPUS CRUSADE FOR CHRIST	1,432	0.08	2,000	0.11	7,899	3,200	\$ 0.18
CFACT	5,907	0.33	6,000	0.33	25,400	4,000	\$ 0.23
CHINESE STUDENT and SCHOLAR ASSN	3,938	0.22	4,000	0.22	8,000	8,000	\$ 0.45
GLENSHEEN			15,000	0.82	15,000	15,000	\$ 0.85
GREEK LIFE	1,969	0.11	2,250	0.12	5,000	2,250	\$ 0.13
GREEN FUND		-		-	8,000	6,200	\$ 0.35
<i>HEALTH SERVICES</i>	1,344,469	75.11	1,317,787	76.70	1,470,000	1,396,000	\$ 78.87
<i>HEALTH SERVICES CAPITAL IMPROVEMENT</i>	97,197	5.43	125,000	6.87	150,000	104,000	\$ 5.88
<i>INTERCOLLEGIATE ATHLETICS</i>	816,240	45.60	1,011,371	45.96	1,018,956	990,000	\$ 55.93
INTERNATIONAL CLUB	8,771	0.49	9,000	0.49	10,000	10,000	\$ 0.56
INTERVARSITY		-		-	10,000	2,500	\$ 0.14
KIRBY PROGRAM BOARD	172,198	9.62	172,198	9.46	181,600	177,000	\$ 10.00
<i>KIRBY STUDENT CENTER</i>	914,511	51.09	886,125	50.25	934,511	933,750	\$ 52.75
<i>KIRBY CAPITAL IMPROVEMENT</i>	389,146	21.74	423,000	23.24	425,000	375,000	\$ 21.19
<i>KUMD</i>	97,197	5.43	100,000	5.49	100,000	100,000	\$ 5.65
LATINO CHICANO STUDENT ORG	13,604	0.76	13,600	0.75	13,600	13,600	\$ 0.77
LIBRARY COMMUNICATION and EVENTS TE	0	0.00	1,200	0.07	1,300	1,300	\$ 0.07
<i>MUSIC ORGANIZATIONS</i>	56,027	3.13	55,000	3.02	55,000	55,000	\$ 3.11
MPIRG	38,843	2.17	42,727	2.35	67,100	32,000	\$ 1.81
<i>OFFICE OF CIVIC ENGAGEMENT</i>	21,480	1.20	0	0.00	0	0	\$ -
QUEER ALLIED STUDENT UNION	11,635	0.65	12,000	0.66	12,000	12,000	\$ 0.68
<i>REC SPORTS/OUTDOOR PROGRAM</i>	1,053,594	58.86	1,006,294	59.05	1,082,716	1,040,000	\$ 58.76
<i>RSOP CAPITAL IMPROVEMENT</i>	204,955	11.45	211,104	11.60	217,437	195,000	\$ 11.02
SERVE	4,833	0.27	6,450	0.35	6,800	6,600	\$ 0.37
STATESMAN	31,146	1.74	31,146	1.71	41,500	31,000	\$ 1.75
STUDENT ASSOCIATION	85,562	4.78	95,000	5.22	92,000	92,000	\$ 5.20
STUDENT LEGISLATIVE COALITION (SLC)	0	0.00	0	0.00	0	0	\$ -
STUDENTS TODAY LEADERS FOREVER (ST	1,432	0.08	0	0.00	0	0	\$ -
<i>THEATRE</i>	51,015	2.85	55,000	3.02	60,000	55,000	\$ 3.11
<i>TWEED MUSEUM</i>	17,542	0.98	18,000	0.99	18,000	18,000	\$ 1.02
WOMEN'S RESOURCE ACTION CENTER	9,666	0.54	10,000	0.55	10,000	10,000	\$ 0.56
SUBTOTAL ALLOCATIONS TO UNITS	5,520,897	308.43	5,702,052	313.30	6,104,419	5,746,000	\$ 324.65
Buydown from Capital Improvement Reserves	(75,000)	(4.19)	0	0.00		0	\$ -
Buydown from SSF Reserves	(50,000)	(2.79)	(150,000)	(8.24)		(154,970)	\$ (8.76)
SUBTOTAL STUDENT FEES	5,395,897	301.45	5,552,052	305.06	6,104,419	5,591,030	\$ 315.89
Capital Improvement Reserve	179,000	10.00	273,000	15.00		177,000	\$ 10.00
TOTAL STUDENT FEES	5,574,897	311.45	5,825,052	320.06	6,104,419	5,768,030	\$ 325.89

**Attachment 9:  
University of Minnesota 2015-2016 Student Services Fees**

**SUMMER 2015 STUDENT SERVICES FEES RECOMMENDATIONS**

*University of Minnesota - Duluth Campus*

	SUMMER 2013	SUMMER 2014	SUMMER 2015	SUMMER 2016
	APPROVED FEE	APPROVED FEE	APPROVED FEE	CHANCELLOR'S RECOMMENDATION
KIRBY STUDENT CENTER	35.13	34.23	33.67	35.35
KSC CAPITAL IMPROVEMENT	15.28	14.57	15.57	14.19
KUMD	3.53	3.64	3.68	3.79
HEALTH SERVICES	35.76	37.74	38.54	39.63
HEALTH SERVICES CAPITAL IMP	1.58	2.72	3.43	2.95
REC SPTS/OUTDOOR PRG	37.02	39.43	39.56	39.37
RSOP CAPITAL IMPROVEMENT	7.43	7.67	7.77	7.38
 TOTAL FEE	 135.73	 140.00	 142.22	 142.66

**Attachment 9:  
University of Minnesota 2015-2016 Student Services Fees**

University of Minnesota, Morris  
Student Service Fee Recommendations  
2015- 2016 Academic Year

<b>Morris Student Service Fees</b>		
All fees are per student per semester		
	<b>2014-2015 Actual</b>	<b>2015-2016 Recommended</b>
<b>Student Activities Fee</b>	\$98.50	\$118.50
<b>Student Center Fee*</b>	\$39.00	\$39.00
*Student Center Fee Includes: Student Center Operation Fee of \$24.00 Student Center Reserve Fee of \$15.00		
<b>Athletic Fee</b>	\$35.00	\$45.00
<b>Regional Fitness Center Fee*</b> * Includes Reserve Fee of \$2.00	\$88.00	\$92.50
<b>Health Service Fee/Health and Wellness Services Fee</b>	\$81.00	\$90.00
<b>Total</b>	<b>\$341.50</b>	<b>\$385.00</b>

**Attachment 9:  
University of Minnesota 2015-2016 Student Services Fees**

**University of Minnesota, Morris  
Student Activity Fee Allocations 2015-2016**

	<b>2015-2016 ALLOC.</b>
<b>University Services</b>	
Intramurals and Recreation	<b>\$15,000</b>
Community Engagement	<b>\$27,500</b>
Office of Student Activities (OSA)	<b>\$35,000</b>
World Touch Cultural Heritage Week (WTCHW)	<b>\$23,000</b>
<b>Campus Life Programs</b>	
Big Friend / Little Friend (BFLF)	<b>\$2,945</b>
CAC Concerts Committee	<b>\$23,600</b>
CAC Convocations Committee	<b>\$24,500</b>
CAC Coordinating Board	<b>\$6,000</b>
CAC Films Committee	<b>\$8,000</b>
CAC Homecoming and Traditions (HAT)	<b>\$6,000</b>
CAC Performing Arts Committee (PAC)	<b>\$39,000</b>
<b>University Recognized Organizations</b>	
Asian Student Association (ASA)	<b>\$7,000</b>
Black Student Union (BSU)	<b>\$8,700</b>
Circle of Nations Indian Assoc. (CNIA)	<b>\$18,555</b>
Equality	<b>\$8,000</b>
International Student Association	<b>\$3,825</b>
KUMM	<b>\$10,000</b>
Morris Campus Student Association (MCSA)	<b>\$7,250</b>
Voices Unidas	<b>\$3,050</b>
The University Register (UR)	<b>\$16,920</b>
Women of Color Association (WOCA)	<b>\$1,000</b>
The Counterweight	<b>\$8,500</b>
<b>Independent Student Groups</b>	
Men's Rugby Team	<b>\$13,000</b>
Mock Trial / Pre-Law Society	<b>\$9,000</b>
Peer Health Educators (PHE)	<b>\$0</b>
French Club (Entre Nous)	<b>\$4,000</b>
American Chemical Society (ACS)	<b>\$918</b>
Minnesota, public Interest Research Group (MPIRG)	<b>\$13,500</b>
Women's Rugby	<b>\$10,800</b>
Assistance to Student Groups (ASG)	<b>\$25,000</b>
<b>Total</b>	<b>\$379,563</b>
<i>Estimated</i> Total Funds Available for 2015-2016 Allocation	<b>\$380,050</b>

**Attachment 9:  
University of Minnesota 2015-2016 Student Services Fees**

University of Minnesota, Rochester  
Student Service Fee Recommendations  
2015 - 2016 Academic Year

<b>Rochester Student Service Fees</b>		
All fees are per student per semester (Fall and Spring only)		
(Fee per semester, degree seeking students enrolled in 6 or more credits)	<b>2014-2015 Actual</b>	<b>2015-2016 Recommended</b>
Mental & Physical Wellness	\$45.00	\$45.00
Fitness, Recreation, Sports	\$90.00	\$90.00
Academic Support	\$10.50	\$10.50
Student Activities/Rochester Student Assn.	\$20.00	\$20.00
Study Abroad/Learning Abroad	\$1.50	\$1.50
Diversity Programming	\$1.00	\$1.00
<b>Total</b>	<b>\$168.00</b>	<b>\$168.00</b>

**University of Minnesota 2015-2016 Student Services Fees  
Twin Cities Student Service Fees Committee  
Recommendations for 2015-16 Funding**

Fees Groups:	2014-15 Final Rec.		2015-16 Stu Fees Requested		2015-16 Stu Fees Initial Rec.		2015-16 Stu Fees Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
African Student Association (ASA)	\$ 14,215	\$ 0.19	\$ 17,428	\$ 0.23	\$ 6,415	\$ 0.09	\$ 7,106	\$ 0.09
All-Campus Elections Commissions	\$ 10,417	\$ 0.14	\$ 11,011	\$ 0.15	\$ 10,926	\$ 0.15	\$ 10,357	\$ 0.14
Al-Madinah Cultural Center	\$ 63,450	\$ 0.80	\$ 75,800	\$ 0.97	\$ 55,650	\$ 0.70	\$ 55,596	\$ 0.70
Alpha Phi Omega	\$ 7,010	\$ 0.09	\$ 24,985	\$ 0.33	\$ 860	\$ 0.01	\$ -	\$ (0.00)
Alpine Ski Team	\$ 4,127	\$ 0.05	\$ 38,502	\$ 0.51	\$ 20,342	\$ 0.27	\$ 9,500	\$ 0.13
American Indian Cultural Center (AISCC)	\$ 40,584	\$ 0.54	\$ 42,932	\$ 0.57	\$ 35,682	\$ 0.48	\$ 32,611	\$ 0.44
American Institute of Aeronautics/Astronautics	\$ 8,550	\$ 0.11	\$ 14,985	\$ 0.20	\$ 12,405	\$ 0.17	\$ 11,759	\$ 0.16
American Institute of Architecture Students			\$ 20,000	\$ 0.27	\$ -	\$ -	\$ -	\$ -
Archery Club			\$ 8,435	\$ 0.11	\$ -	\$ -	\$ -	\$ -
Argentine Tango Club - U-Tango			\$ 25,211	\$ 0.34	\$ 10,834	\$ 0.14	\$ 13,928	\$ 0.19
Art of Living Club	\$ 4,695	\$ 0.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Asian American Student Union	\$ 76,044	\$ 0.99	\$ 108,383	\$ 1.42	\$ 80,358	\$ 1.05	\$ 75,700	\$ 0.99
Aurora Center	\$ 273,340	\$ 3.46	\$ 441,299	\$ 5.72	\$ 286,142	\$ 3.65	\$ 285,526	\$ 3.64
Be the Match on Campus	\$ 4,200	\$ 0.06	\$ 7,125	\$ 0.10	\$ 6,975	\$ 0.09	\$ 6,375	\$ 0.09
Black Graduate & Professional Student Assoc.	\$ 8,985	\$ 0.12	\$ 38,250	\$ 0.51	\$ 30,820	\$ 0.41	\$ 19,660	\$ 0.26
Black Motivated Women	\$ 5,950	\$ 0.08	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Black Student Union	\$ 25,902	\$ 0.33	\$ 34,463	\$ 0.45	\$ 22,195	\$ 0.29	\$ 21,608	\$ 0.28
Boynton - Facility Support Fee			\$ 696,428	\$ 9.79	\$ 686,877	\$ 9.66	\$ 686,877	\$ 9.66
Boynton - Operational Fee			\$ 8,515,948	\$ 118.62	\$ 8,551,724	\$ 119.13	\$ 8,501,277	\$ 118.42
Boynton Health Service	\$ 8,434,508	\$ 117.89	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Boynton Health Service - Gopher Chauffer	\$ 86,426	\$ 1.21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Boynton Mental Health Services	\$ 297,515	\$ 4.17	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camp Kesem Minnesota			\$ 10,000	\$ 0.13	\$ -	\$ -	\$ -	\$ -
Campus Atheists, Skeptics/Humanists (CASH)	\$ 12,300	\$ 0.16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Campus Crusade for Christ (CRU)	\$ 6,775	\$ 0.09	\$ 12,855	\$ 0.17	\$ 8,780	\$ 0.12	\$ 6,806	\$ 0.09
Catholic Students United	\$ 3,450	\$ 0.05	\$ 96,945	\$ 1.29	\$ 32,570	\$ 0.43	\$ 15,309	\$ 0.20
Chabad at the U of M	\$ 47,450	\$ 0.60	\$ 67,700	\$ 0.87	\$ 40,450	\$ 0.51	\$ 43,083	\$ 0.54
Chess Club			\$ 3,000	\$ 0.04	\$ -	\$ -	\$ -	\$ -
Colleges Against Cancer	\$ 10,809	\$ 0.14	\$ 30,992	\$ 0.41	\$ 26,020	\$ 0.34	\$ 21,821	\$ 0.29
Collegians for a Constructive Tomorrow	\$ 82,530	\$ 1.02	\$ 152,022	\$ 2.03	\$ 90,760	\$ 1.21	\$ 92,452	\$ 1.24
Community Child Care Center	\$ 85,000	\$ 1.07	\$ 92,000	\$ 1.17	\$ 92,000	\$ 1.17	\$ 87,210	\$ 1.11
Como Early Learning Center	\$ 80,000	\$ 1.01	\$ 85,000	\$ 1.08	\$ 85,000	\$ 1.08	\$ 80,574	\$ 1.02
Compassionate Action for Animals	\$ 1,084	\$ 0.01	\$ 19,000	\$ 0.25	\$ 13,415	\$ 0.18	\$ 11,863	\$ 0.16
Council of International Grad Students			\$ 8,690	\$ 0.12	\$ 6,535	\$ 0.09	\$ 6,195	\$ 0.08
Cultural Studies/Comparative Literature Student Assn	\$ 5,150	\$ 0.07	\$ 13,210	\$ 0.18	\$ -	\$ -	\$ 3,643	\$ 0.05
Dance Marathon	\$ 6,896	\$ 0.09	\$ 7,350	\$ 0.10	\$ -	\$ -	\$ 2,889	\$ 0.04
Disabled Student Cultural Center	\$ 22,538	\$ 0.30	\$ 37,396	\$ 0.49	\$ 18,751	\$ 0.24	\$ 27,192	\$ 0.36
Economics Student Organization	\$ 3,040	\$ 0.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Education Minnesota			\$ 3,000	\$ 0.04	\$ 750	\$ 0.01	\$ 711	\$ 0.01
Engineers Without Borders	\$ 5,865	\$ 0.08	\$ 6,243	\$ 0.08	\$ -	\$ -	\$ -	\$ -
Feminist Student Activist Collective	\$ 25,022	\$ 0.33	\$ 25,368	\$ 0.34	\$ 15,600	\$ 0.21	\$ 14,219	\$ 0.19
Forensic Science Club	\$ 2,165	\$ 0.03	\$ 4,200	\$ 0.06	\$ 2,690	\$ 0.04	\$ 2,550	\$ 0.03
Forensic Speaking			\$ 21,810	\$ 0.29	\$ 1,910	\$ 0.03	\$ 5,839	\$ 0.08
Fraternity Purchasing Association	\$ 9,000	\$ 0.12	\$ 10,000	\$ 0.13	\$ -	\$ -	\$ 4,740	\$ 0.06
Glitch Gaming			\$ 92,690	\$ 1.24	\$ 44,290	\$ 0.59	\$ 32,220	\$ 0.43
GO FIRST	\$ 35,149	\$ 0.45	\$ 59,467	\$ 0.77	\$ 55,674	\$ 0.72	\$ 42,917	\$ 0.55
Gymnastics Club	\$ 3,549	\$ 0.05	\$ 5,000	\$ 0.07	\$ 4,210	\$ 0.06	\$ 3,991	\$ 0.05
Habitat for Humanity	\$ 13,243	\$ 0.18	\$ 16,750	\$ 0.22	\$ 12,125	\$ 0.16	\$ 11,494	\$ 0.15
Hellenic Student Association			\$ 7,500	\$ 0.10	\$ 1,500	\$ 0.02	\$ 1,422	\$ 0.02
Hillel: the Jewish Student Center	\$ 38,464	\$ 0.50	\$ 91,786	\$ 1.23	\$ 34,441	\$ 0.46	\$ 32,695	\$ 0.44
Hmong Minnesota Student Association (HMSA)	\$ 21,195	\$ 0.27	\$ 24,350	\$ 0.32	\$ 13,130	\$ 0.17	\$ 15,622	\$ 0.20
Indian Student Association	\$ 8,565	\$ 0.11	\$ 9,452	\$ 0.13	\$ 6,878	\$ 0.09	\$ 6,519	\$ 0.09
Interdisciplinary Perspectives on International Develo	\$ 12,785	\$ 0.17	\$ 14,950	\$ 0.20	\$ 5,775	\$ 0.08	\$ 11,299	\$ 0.15
Korea's Island Dokdo			\$ 3,695	\$ 0.05	\$ 3,345	\$ 0.04	\$ 3,266	\$ 0.04
La Raza Student Cultural Center			\$ 29,346	\$ 0.39	\$ 18,266	\$ 0.24	\$ 15,926	\$ 0.21
Learning Abroad Center	\$ 118,214	\$ 1.49	\$ 118,214	\$ 1.50	\$ 119,356	\$ 1.52	\$ 119,356	\$ 1.52
Lutheran Campus Ministry	\$ 7,676	\$ 0.10	\$ 40,875	\$ 0.54	\$ 17,480	\$ 0.23	\$ 12,826	\$ 0.17
MacLuarinCSF Students	\$ 21,908	\$ 0.29	\$ 63,576	\$ 0.83	\$ 36,338	\$ 0.47	\$ 24,900	\$ 0.32
Minnesota Disc Golf Club			\$ 4,870	\$ 0.07	\$ 2,490	\$ 0.03	\$ 1,090	\$ 0.01
Minnesota Quidditch	\$ 15,550	\$ 0.21	\$ 25,550	\$ 0.34	\$ 12,750	\$ 0.17	\$ 10,949	\$ 0.15
MN Daily	\$ 497,425	\$ 6.28	\$ 505,000	\$ 6.43	\$ 491,824	\$ 6.25	\$ 481,824	\$ 6.12
MN Daily Balance Reduction	\$ (100,000)	\$ (1.33)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MN International Student Association	\$ 61,845	\$ 0.80	\$ 71,646	\$ 0.94	\$ 50,092	\$ 0.65	\$ 49,048	\$ 0.63
MN Public Interest Research Group (MPIRG)	\$ 128,560	\$ 1.63	\$ 183,021	\$ 2.36	\$ 146,002	\$ 1.87	\$ 113,267	\$ 1.43
Mock Trial Assn.	\$ 8,332	\$ 0.11	\$ 24,979	\$ 0.33	\$ -	\$ -	\$ 3,056	\$ 0.04
Multifaith Student Council			\$ 25,268	\$ 0.34	\$ 14,109	\$ 0.19	\$ 9,891	\$ 0.13
Natiional Association of Black Accountants			\$ 3,500	\$ 0.05	\$ 1,900	\$ 0.03	\$ 2,431	\$ 0.03
National Society of Black Engineers	\$ 8,115	\$ 0.11	\$ 11,655	\$ 0.16	\$ -	\$ -	\$ 5,107	\$ 0.07
Natural Resources Assn of Graduate Students	\$ 3,234	\$ 0.04	\$ 3,691	\$ 0.05	\$ 2,929	\$ 0.04	\$ 2,776	\$ 0.04
Navigators at the University of Minnesota	\$ 3,500	\$ 0.05	\$ 6,000	\$ 0.08	\$ -	\$ -	\$ 3,687	\$ 0.05
Northrop Concerts and Lectures	\$ 171,421	\$ 2.17	\$ 407,894	\$ 5.34	\$ 179,362	\$ 2.29	\$ 178,362	\$ 2.27
Peace Corps Ambassadors			\$ 3,018	\$ 0.04	\$ 2,397	\$ 0.03	\$ 2,272	\$ 0.03
Plant Pathology Graduate Student Group	\$ 4,650	\$ 0.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pokemon League	\$ 2,990	\$ 0.04	\$ 3,065	\$ 0.04	\$ 2,240	\$ 0.03	\$ 2,185	\$ 0.03

University of Minnesota 2015-2016 Student Services Fees

Twin Cities FY 2015-2016 Cont.	2014-15 Final Rec.		2015-16 Stu Fees Requested		2015-16 Stu Fees Initial Rec.		2015-16 Stu Fees Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Pre-Med AMSA	\$ 17,875	\$ 0.24	\$ 28,290	\$ 0.37	\$ 15,416	\$ 0.20	\$ 14,361	\$ 0.19
Queer Student Cultural Center	\$ 49,011	\$ 0.63	\$ 59,839	\$ 0.78	\$ 43,231	\$ 0.56	\$ 44,772	\$ 0.58
Radio K-Operating	\$ 244,211	\$ 3.08	\$ 244,211	\$ 3.10	\$ 249,554	\$ 3.18	\$ 249,554	\$ 3.18
Saint Pauls Outreach	\$ 48,059	\$ 0.62	\$ 181,941	\$ 2.43	\$ 96,186	\$ 1.29	\$ 69,375	\$ 0.93
SIAM Student Chapter	\$ 3,435	\$ 0.05	\$ 3,100	\$ 0.04	\$ 2,355	\$ 0.03	\$ 2,517	\$ 0.03
Small World Coffee Hour			\$ 35,638	\$ 0.48	\$ 33,918	\$ 0.45	\$ 20,834	\$ 0.28
Society of Asian Scientists and Engineers	\$ 6,375	\$ 0.08	\$ 12,975	\$ 0.17	\$ 7,675	\$ 0.10	\$ 6,470	\$ 0.09
Society of Automotive Engineers, U of MN	\$ 29,566	\$ 0.38	\$ 36,200	\$ 0.46	\$ 36,200	\$ 0.46	\$ 34,315	\$ 0.44
Society of Professional Journalists			\$ 7,000	\$ 0.09	\$ -	\$ -	\$ -	\$ -
Somali Student Association	\$ 24,550	\$ 0.33	\$ 28,250	\$ 0.38	\$ 20,400	\$ 0.27	\$ 20,499	\$ 0.27
Student Conflict Resolution Center	\$ 311,422	\$ 3.97	\$ 322,000	\$ 4.10	\$ 323,484	\$ 4.12	\$ 323,484	\$ 4.12
Student Fee Administration	\$ 157,000	\$ 1.98	\$ 175,000	\$ 2.24	\$ 180,000	\$ 2.30	\$ 148,825	\$ 1.89
Student National Medical Association			\$ 11,500	\$ 0.15	\$ -	\$ -	\$ -	\$ -
Student Service Fees Event Grant	\$ 75,000	\$ 0.95	\$ 75,000	\$ 0.95	\$ 75,000	\$ 0.95	\$ 71,095	\$ 0.90
Student Unions & Activities - Bond Repayment	\$ 3,716,516	\$ 46.92	\$ 3,716,516	\$ 47.25	\$ 3,716,516	\$ 47.25	\$ 3,559,021	\$ 45.14
Student Unions & Activities - Capital, Depr, Maint.	\$ 864,137	\$ 11.01	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Student Unions & Activities - Facility Support Fee			\$ 4,257,312	\$ 56.32	\$ 4,135,518	\$ 54.70	\$ 4,135,518	\$ 54.70
Student Unions & Activities - Operating Fee	\$ 5,437,098	\$ 68.60	\$ 2,193,161	\$ 25.78	\$ 2,157,413	\$ 25.30	\$ 2,157,413	\$ 25.30
Student Veterans Association	\$ 15,069	\$ 0.20	\$ 25,785	\$ 0.34	\$ 11,755	\$ 0.16	\$ 11,143	\$ 0.15
Students Against Hunger	\$ 5,217	\$ 0.07	\$ 5,425	\$ 0.07	\$ 5,425	\$ 0.07	\$ 4,289	\$ 0.06
Students for a Conservative Voice	\$ 83,540	\$ 1.06	\$ 140,445	\$ 1.82	\$ 104,410	\$ 1.34	\$ 79,351	\$ 1.01
Students for a Democratic Society	\$ 4,575	\$ 0.06	\$ 9,900	\$ 0.13	\$ 1,806	\$ 0.02	\$ 3,767	\$ 0.05
Students for Design Activism	\$ 2,260	\$ 0.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Students for Human Life	\$ 581	\$ 0.01	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Students Supporting Israel			\$ 29,650	\$ 0.40	\$ 18,160	\$ 0.24	\$ 15,757	\$ 0.21
Synthetic Biology Society			\$ 14,000	\$ 0.19	\$ 4,750	\$ 0.06	\$ 4,503	\$ 0.06
Tesla Works (Nikola Tesla PP)	\$ 22,382	\$ 0.30	\$ 23,000	\$ 0.30	\$ 23,000	\$ 0.30	\$ 21,802	\$ 0.28
The Wake Student Magazine	\$ 33,452	\$ 0.43	\$ 41,890	\$ 0.55	\$ 39,790	\$ 0.52	\$ 37,718	\$ 0.49
U-Finance	\$ 3,700	\$ 0.05	\$ 4,200	\$ 0.06	\$ 3,800	\$ 0.05	\$ 3,555	\$ 0.05
Undergraduate Consulting Club	\$ 3,300	\$ 0.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Nations Student Assn-Model United Nations	\$ 13,640	\$ 0.18	\$ 14,000	\$ 0.19	\$ 14,000	\$ 0.19	\$ 13,271	\$ 0.18
University Honors Program Student Association	\$ 7,450	\$ 0.10	\$ 12,680	\$ 0.17	\$ 4,430	\$ 0.06	\$ 4,199	\$ 0.06
University of Minnesota Judo Club	\$ 1,984	\$ 0.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
University of Minnesota Solar Vehicle Project	\$ 24,743	\$ 0.33	\$ 30,820	\$ 0.39	\$ 25,800	\$ 0.33	\$ 21,253	\$ 0.27
U of MN Undergrad Anthropology Club			\$ 5,299	\$ 0.07	\$ 4,740	\$ 0.06	\$ 4,303	\$ 0.06
University Recreation/Wellness-Facility Support	\$ 4,848,200	\$ 61.07	\$ 6,048,200	\$ 77.68	\$ 5,980,097	\$ 76.77	\$ 6,000,456	\$ 77.04
University Recreation/Wellness-Operational Fund	\$ 3,998,499	\$ 50.67	\$ 3,123,499	\$ 39.13	\$ 3,136,040	\$ 39.30	\$ 3,095,681	\$ 38.76
University Student Legal Service	\$ 1,073,417	\$ 13.55	\$ 1,260,000	\$ 16.14	\$ 1,268,426	\$ 16.25	\$ 1,267,426	\$ 16.24
University Transfer Student Board			\$ 8,460	\$ 0.11	\$ 4,400	\$ 0.06	\$ 4,171	\$ 0.06
University YMCA	\$ 37,000	\$ 0.48	\$ 48,850	\$ 0.64	\$ 33,350	\$ 0.43	\$ 30,192	\$ 0.39
WAM Collective	\$ 19,550	\$ 0.25	\$ 28,000	\$ 0.36	\$ 27,450	\$ 0.35	\$ 14,416	\$ 0.18
Wesley Foundation	\$ 34,354	\$ 0.43	\$ 115,886	\$ 1.53	\$ 55,911	\$ 0.72	\$ 39,026	\$ 0.50
West Coast Swing Club	\$ 2,380	\$ 0.03	\$ 3,200	\$ 0.04	\$ 1,600	\$ 0.02	\$ 1,517	\$ 0.02
Young Americans for Liberty	\$ 31,987	\$ 0.42	\$ 37,950	\$ 0.51	\$ 23,230	\$ 0.31	\$ 21,736	\$ 0.29
<b>Total Student Fees</b>	<b>\$ 32,112,897</b>	<b>\$ 417.91</b>	<b>\$ 35,103,846</b>	<b>\$ 459.67</b>	<b>\$ 33,417,574</b>	<b>\$ 437.16</b>	<b>\$ 32,922,959</b>	<b>\$ 430.51</b>

Special Assessment Groups:	2014-15 Final Rec.		2015-16 Stu Fees Requested		2015-16 Stu Fees Initial Rec.		2015-16 Stu Fees Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Council of Graduate Students	\$ 106,725	\$ 7.78	\$ 180,886	\$ 14.59	\$ 172,311	\$ 13.90	\$ 124,406	\$ 10.03
Graduate & Professional Student Assembly	\$ 232,136	\$ 6.68	\$ 264,519	\$ 15.11	\$ 238,949	\$ 13.54	\$ 219,699	\$ 12.36
MN Student Association	\$ 161,978	\$ 2.86	\$ 163,750	\$ 2.91	\$ 163,350	\$ 2.90	\$ 160,350	\$ 2.84
<b>Total Special Assessments</b>	<b>\$ 500,839</b>	<b>\$ 17.32</b>	<b>\$ 609,155</b>	<b>\$ 32.60</b>	<b>\$ 574,610</b>	<b>\$ 30.34</b>	<b>\$ 504,455</b>	<b>\$ 25.24</b>

\*Refuseable/refundable funding mechanism - those groups no longer in this category for FY10.

<b>Total for All Groups</b>	<b>\$ 32,613,736</b>	<b>\$ 435.23</b>	<b>\$ 35,713,001</b>	<b>\$ 492.27</b>	<b>\$ 33,992,184</b>	<b>\$ 467.49</b>	<b>\$ 33,427,414</b>	<b>\$ 455.75</b>
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Footnotes:

1. The following Administrative units submit a two year request--this is the FY17 request and recommendations:

	Requested	Initial Recommendation	Final Recommendation
Aurora Center	\$ 450,125	\$ 286,142	\$ 285,526
Boynton Facility Support Fee	\$ 705,608	\$ 686,877	\$ 686,877
Boynton Operational Fee	\$ 8,691,615	\$ 8,734,312	\$ 8,683,865
Recreational Sports - Facility Support Fee	\$ 6,048,200	\$ 5,980,097	\$ 6,005,956
Recreational Sports - Operational Fee	\$ 3,298,499	\$ 3,300,040	\$ 3,254,181
Student Unions/Activities-Bond Repayment Req	\$ 3,716,516	\$ 3,716,516	\$ 3,559,021
Student Unions/Activities-Facility Support Fee	\$ 4,280,013	\$ 4,189,487	\$ 4,189,487
Student Unions and Activities-Operational Fee	\$ 2,193,161	\$ 2,157,413	\$ 2,157,413
University Student Legal Services	\$ 1,260,000	\$ 1,268,426	\$ 1,267,426

2. The following Administrative units had budgets approved for FY16 during the two year process for Administrative Fee Units in FY15:

	Requested	Initial Recommendation	Final Recommendation	Adjusted Recommendation
Learning Abroad Center	\$ 119,568	\$ 118,068	\$ 118,214	\$ 119,356
Northrop	\$ 483,061	\$ 150,600	\$ -	\$ -
Radio K Operating	\$ 250,344	\$ 232,999	\$ 244,211	\$ 249,554
Student Conflict Resolution Center	\$ 322,000	\$ 322,000	\$ 322,000	\$ 323,484

	Updated Estimates with Actual Carryforward F.Y. 2015								Approved Budget F.Y. 2016							
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
<b>U of M SUMMARY</b>																
<b>Resources</b>																
Balance Forward - Systemwide	319,165	(1,212,252)	0	0	18,665,275	17,772,188	0	17,772,188	319,165	0	0	0	22,345,025	22,664,190	0	22,664,190
Annual Revenue:																
State Legislative Appropriations	529,511,000	0	94,895,000	0	0	624,406,000	0	624,406,000	559,111,000	0	90,845,000	0	0	649,956,000	0	649,956,000
Tuition and Fees	3,600,000	849,226,179	0	0	0	852,826,179	0	852,826,179	3,600,000	863,157,458	0	0	0	866,757,458	0	866,757,458
Indirect Cost Recovery	0	0	0	137,517,348	0	137,517,348	0	137,517,348	0	0	0	133,015,763	0	133,015,763	0	133,015,763
Investment Income (net)	0	0	0	0	15,469,750	15,469,750	0	15,469,750	0	0	0	0	13,644,750	0	13,644,750	
Enterprise Assessment	17,750,000	0	0	0	0	17,750,000	0	17,750,000	19,800,000	0	0	0	0	19,800,000	0	19,800,000
Other	0	0	0	0	0	0	500,981,492	500,981,492	500,000	0	0	0	0	500,000	513,309,820	513,809,820
Subtotal - Annual Revenue	550,861,000	849,226,179	94,895,000	137,517,348	15,469,750	1,647,969,277	500,981,492	2,148,950,769	583,011,000	863,157,458	90,845,000	133,015,763	13,644,750	1,683,673,971	513,309,820	2,196,983,791
Net Interfund Transfers	9,400,000	0	0	0	(9,400,000)	0	0	0	5,732,000	0	0	0	(5,732,000)	0	0	0
<b>Total Resources Available</b>	<b>560,580,165</b>	<b>848,013,927</b>	<b>94,895,000</b>	<b>137,517,348</b>	<b>24,735,025</b>	<b>1,665,741,465</b>	<b>500,981,492</b>	<b>2,166,722,957</b>	<b>589,062,165</b>	<b>863,157,458</b>	<b>90,845,000</b>	<b>133,015,763</b>	<b>30,257,775</b>	<b>1,706,338,161</b>	<b>513,309,820</b>	<b>2,219,647,981</b>
<b>Allocations</b>																
Board of Regents	0	0	0	0	90,000	90,000	879,537	969,537	0	0	0	0	90,000	90,000	885,537	975,537
President's Office	399,919	0	0	0	50,000	449,919	5,938,629	6,388,548	399,919	0	0	0	50,000	449,919	6,013,629	6,463,548
Athletics	6,919,096	0	0	0	0	6,919,096	0	6,919,096	7,055,984	0	0	0	0	7,055,984	0	7,055,984
University Relations	3,420,000	0	0	0	0	3,420,000	6,109,532	9,529,532	0	0	0	0	4,768,000	4,768,000	4,426,477	9,194,477
General Counsel	0	0	0	0	0	0	5,214,341	5,214,341	0	0	0	0	0	0	5,285,341	5,285,341
Audits	0	0	0	0	0	0	1,942,434	1,942,434	0	0	0	0	0	0	1,962,434	1,962,434
Chief Financial Officer	0	0	0	0	0	0	24,130,550	24,130,550	0	0	0	0	0	0	24,761,278	24,761,278
University Services	99,191	0	0	0	1,000,000	1,099,191	167,587,809	168,687,000	239,260	0	0	0	1,000,000	1,239,260	173,408,068	174,647,328
Debt Service	8,061,736	0	0	0	0	8,061,736	33,655,594	41,717,330	11,824,141	0	0	0	0	11,824,141	32,641,320	44,465,461
Senior VP/Provost Acadmic Affairs	249,649,342	552,156,051	44,758,986	52,762,470	0	899,326,849	150,492,890	1,049,819,739	252,452,339	562,318,848	44,758,986	53,937,972	0	913,468,145	153,427,948	1,066,896,093
Senior VP/System Academic Adm	0	0	0	45,903	0	45,903	0	0	0	0	0	31,778	0	31,778	0	6,938,793
Senior VP Health Sciences	157,714,746	146,138,326	34,638,385	77,514,658	0	416,006,115	11,740,531	427,746,646	172,417,744	149,135,123	34,488,385	72,123,579	0	428,164,831	11,841,531	440,006,362
Human Resources	0	0	0	0	0	0	6,672,678	6,672,678	0	0	0	0	0	0	6,938,793	6,938,793
Information Technology	0	0	0	0	0	0	62,901,883	62,901,883	0	0	0	0	0	0	65,766,880	65,766,880
Research	16,593,061	0	703,683	5,196,000	0	22,492,744	19,592,084	42,084,828	17,835,803	0	703,683	4,895,000	0	23,434,486	21,590,584	45,025,070
Duluth	36,303,422	110,305,774	2,452,946	1,909,194	250,000	151,221,336	0	151,221,336	38,613,550	111,817,875	2,452,946	1,947,378	350,000	155,181,749	0	155,181,749
Morris	19,502,982	16,848,000	0	54,915	0	36,405,897	0	36,405,897	20,038,851	17,089,437	0	56,014	0	37,184,302	0	37,184,302
Crookston	9,607,005	16,298,419	0	23,570	0	25,928,994	0	25,928,994	10,151,889	16,491,441	0	24,042	0	26,667,372	0	26,667,372
Rochester	7,383,605	6,267,357	450,000	10,638	0	14,111,600	0	14,111,600	7,464,101	6,304,734	450,000	0	0	14,218,835	0	14,218,835
Contingencies and Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations	44,606,895	0	11,891,000	0	0	56,497,895	4,123,000	60,620,895	50,148,551	0	7,991,000	0	0	58,139,551	4,360,000	62,499,551
Subtotal - Allocations	560,261,000	848,013,927	94,895,000	137,517,348	2,390,000	1,643,077,275	500,981,492	2,144,012,864	588,642,132	863,157,458	90,845,000	133,015,763	7,258,000	1,682,918,353	513,309,820	2,203,135,188
<b>Total Allocations</b>	<b>560,261,000</b>	<b>848,013,927</b>	<b>94,895,000</b>	<b>137,517,348</b>	<b>2,390,000</b>	<b>1,643,077,275</b>	<b>500,981,492</b>	<b>2,144,012,864</b>	<b>588,642,132</b>	<b>863,157,458</b>	<b>90,845,000</b>	<b>133,015,763</b>	<b>7,258,000</b>	<b>1,682,918,353</b>	<b>513,309,820</b>	<b>2,203,135,188</b>
Change in allocations/Transfers																
<b>Ending Balance</b>	<b>319,165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,345,025</b>	<b>22,664,190</b>	<b>0</b>	<b>22,710,093</b>	<b>420,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,999,775</b>	<b>23,419,808</b>	<b>0</b>	<b>16,512,793</b>

	Updated Estimates with Actual Carryforward F.Y. 2015							Approved Budget F.Y. 2016								
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
<b>ANNUAL RESOURCES</b>																
<b>State Legislative Appropriations</b>																
General Appropriation	529,511,000	0	0	0	0	529,511,000	0	529,511,000	559,111,000	0	0	0	0	559,111,000	0	559,111,000
MinnesotaCare	0	0	2,157,000	0	0	2,157,000	0	2,157,000	0	0	2,157,000	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	22,250,000	0	22,250,000	0	0	22,250,000	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	11,891,000	0	0	11,891,000	0	11,891,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
Agriculture Special	0	0	42,922,000	0	0	42,922,000	0	42,922,000	0	0	42,922,000	0	0	42,922,000	0	42,922,000
Health Sciences Special	0	0	9,354,000	0	0	9,354,000	0	9,354,000	0	0	9,204,000	0	0	9,204,000	0	9,204,000
Technology Special	0	0	1,140,000	0	0	1,140,000	0	1,140,000	0	0	1,140,000	0	0	1,140,000	0	1,140,000
System Special	0	0	5,181,000	0	0	5,181,000	0	5,181,000	0	0	5,181,000	0	0	5,181,000	0	5,181,000
Subtotal - State Appropriations	529,511,000	0	94,895,000	0	0	624,406,000	0	624,406,000	559,111,000	0	90,845,000	0	0	649,956,000	0	649,956,000
<b>Tuition</b>																
Tuition/U Fee - Twin Cities	0	698,294,377	0	0	0	698,294,377	0	698,294,377	0	711,453,971	0	0	0	711,453,971	0	711,453,971
Tuition/U Fee - Duluth	0	110,305,774	0	0	0	110,305,774	0	110,305,774	0	111,817,875	0	0	0	111,817,875	0	111,817,875
Tuition/U Fee - Morris	0	16,848,000	0	0	0	16,848,000	0	16,848,000	0	17,089,437	0	0	0	17,089,437	0	17,089,437
Tuition/U Fee - Rochester	0	6,267,357	0	0	0	6,267,357	0	6,267,357	0	6,304,734	0	0	0	6,304,734	0	6,304,734
Tuition/U Fee - Crookston	0	16,298,419	0	0	0	16,298,419	0	16,298,419	0	16,491,441	0	0	0	16,491,441	0	16,491,441
Subtotal - Tuition/U Fee	0	848,013,927	0	0	0	848,013,927	0	848,013,927	0	863,157,458	0	0	0	863,157,458	0	863,157,458
Tuition Adjustment	0	1,212,252	0	0	0	1,212,252	0	1,212,252	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Subtotal - Tuition and Fees	3,600,000	1,212,252	0	0	0	4,812,252	0	4,812,252	3,600,000	0	0	0	0	3,600,000	0	3,600,000
<b>Indirect Cost Recovery</b>	0	0	0	137,517,348	0	137,517,348	0	137,517,348	0	0	0	133,015,763	0	133,015,763	0	133,015,763
<b>Investment Income (net)</b>																
Gross Investment Income	0	0	0	0	17,875,000	17,875,000	0	17,875,000	0	0	0	0	18,075,000	18,075,000	0	18,075,000
Realized Capital Gains/Loss	0	0	0	0	175,000	175,000	0	175,000	0	0	0	0	(1,525,000)	(1,525,000)	0	(1,525,000)
Fees & Operating Deduction	0	0	0	0	(2,450,250)	(2,450,250)	0	(2,450,250)	0	0	0	0	(2,775,250)	(2,775,250)	0	(2,775,250)
Inv. Income - To Participants	0	0	0	0	(130,000)	(130,000)	0	(130,000)	0	0	0	0	(130,000)	(130,000)	0	(130,000)
Subtotal - Investment Income (net)	0	0	0	0	15,469,750	15,469,750	0	15,469,750	0	0	0	0	13,644,750	13,644,750	0	13,644,750
<b>Other</b>																
Internal Cost Pool Receipts	0	0	0	0	0	0	500,981,492	500,981,492	0	0	0	0	0	0	513,309,820	513,309,820
Enterprise Assessment	17,750,000	0	0	0	0	17,750,000	0	17,750,000	19,800,000	0	0	0	0	19,800,000	0	19,800,000
Other Income	0	0	0	0	0	0	0	0	500,000	0	0	0	0	500,000	0	500,000
Subtotal - Other	17,750,000	0	0	0	0	17,750,000	500,981,492	518,731,492	20,300,000	0	0	0	0	20,300,000	513,309,820	533,609,820
Annual Revenue	550,861,000	849,226,179	94,895,000	137,517,348	15,469,750	1,647,969,277	500,981,492	2,148,950,769	583,011,000	863,157,458	90,845,000	133,015,763	13,644,750	1,683,673,971	513,309,820	2,196,983,791
<b>Net Interfund Transfers</b>																
Into O&M from Central Reserves	9,400,000	0	0	0	(9,400,000)	0	0	0	5,732,000	0	0	0	(5,732,000)	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal - Net Transfers	9,400,000	0	0	0	(9,400,000)	0	0	0	5,732,000	0	0	0	(5,732,000)	0	0	0

ALLOCATIONS	Updated Estimates with Actual Carryforward F.Y. 2015								Approved Budget F.Y. 2016							
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
<b>Board of Regents</b>	0	0	0	0	90,000	90,000	879,537	969,537	0	0	0	0	90,000	90,000	885,537	975,537
<b>President's Office</b>	399,919	0	0	0	50,000	449,919	5,938,629	6,388,548	399,919	0	0	0	50,000	449,919	6,013,629	6,463,548
<b>General Counsel</b>	0	0	0	0	0	0	5,214,341	5,214,341	0	0	0	0	0	0	5,285,341	5,285,341
<b>Audits</b>	0	0	0	0	0	0	1,942,434	1,942,434	0	0	0	0	0	0	1,962,434	1,962,434
<b>Chief Financial Officer</b>																
Budget and Finance	0	0	0	0	0	0	12,981,562	12,981,562	0	0	0	0	0	0	13,682,290	13,682,290
Controller	0	0	0	0	0	0	11,148,988	11,148,988	0	0	0	0	0	0	11,078,988	11,078,988
<b>Total - Chief Financial Officer</b>	0	0	0	0	0	0	24,130,550	24,130,550	0	0	0	0	0	0	24,761,278	24,761,278
<b>University Services</b>																
University Services - VP	0	0	0	0	0	0	5,297,717	5,297,717	0	0	0	0	0	0	5,822,371	5,822,371
Facilities Management	0	0	0	0	1,000,000	1,000,000	142,814,360	143,814,360	0	0	0	0	1,000,000	1,000,000	146,908,654	147,908,654
Capital Planning/Project Mgmt	0	0	0	0	0	0	1,828,298	1,828,298	0	0	0	0	0	0	1,751,780	1,751,780
University Health & Safety	0	0	0	0	0	0	5,035,462	5,035,462	0	0	0	0	0	0	6,488,395	6,488,395
Public Safety	0	0	0	0	0	0	10,065,389	10,065,389	0	0	0	0	0	0	9,871,285	9,871,285
Auxiliary Services	99,191	0	0	0	0	99,191	2,546,583	2,645,774	239,260	0	0	0	0	239,260	2,565,583	2,804,843
<b>Total - University Services</b>	99,191	0	0	0	1,000,000	1,099,191	167,587,809	168,687,000	239,260	0	0	0	1,000,000	1,239,260	173,408,068	174,647,328
<b>Debt Service</b>	8,061,736	0	0	0	0	8,061,736	33,655,594	41,717,330	11,824,141	0	0	0	0	11,824,141	32,641,320	44,465,461
<b>Human Resources</b>	0	0	0	0	0	0	6,672,678	6,672,678	0	0	0	0	0	0	6,938,793	6,938,793
<b>Information Technology</b>	0	0	0	0	0	0	62,901,883	62,901,883	0	0	0	0	0	0	65,766,880	65,766,880
<b>University Relations</b>	3,420,000	0	0	0	0	3,420,000	6,109,532	9,529,532	0	0	0	4,768,000	4,768,000	4,426,477	9,194,477	
<b>Sr. VP System Administration</b>	0	0	0	45,903	0	45,903	0	45,903	0	0	0	31,778	0	31,778	0	31,778
<b>Athletics</b>	6,919,096	0	0	0	0	6,919,096	0	6,919,096	7,055,984	0	0	0	0	7,055,984	0	7,055,984
<b>Research</b>	16,593,061	0	703,683	5,196,000	0	22,492,744	19,592,084	42,084,828	17,835,803	0	703,683	4,895,000	0	23,434,486	21,590,584	45,025,070
<b>Sr. VP Academic Affairs</b>																
Sr. Vice President / Provost	9,638,307	0	985,497	22,705	0	10,646,509	11,528,938	22,175,447	11,332,391	0	985,497	23,159	0	12,341,047	12,597,334	24,938,381
Undergraduate Education	3,098,627	1,068,813	0	0	0	4,167,440	67,952,291	72,119,731	3,071,258	1,093,765	0	0	0	4,165,023	68,420,119	72,585,142
Equity & Diversity	1,120,500	0	0	0	0	1,120,500	11,055,939	12,176,439	1,120,500	0	0	0	0	1,120,500	11,178,939	12,299,439
Global Prog Strategy Alliance	356,466	136,651	0	65,000	0	558,117	4,649,487	5,207,604	358,863	140,477	0	59,799	0	559,139	4,786,487	5,345,626
Graduate School	0	417,819	0	0	0	417,819	13,420,495	13,838,314	0	423,200	0	0	0	423,200	13,733,495	14,156,695
Student Affairs	1,786,583	0	0	76,364	0	1,862,947	4,187,798	6,050,745	2,374,089	0	0	38,182	0	2,412,271	3,869,182	6,281,453
University Libraries	0	0	0	21,472	0	21,472	37,697,942	37,719,414	0	0	0	27,000	0	27,000	38,842,392	38,869,392
<b>Total - Sr. Vice President</b>	16,000,483	1,623,283	985,497	185,541	0	18,794,804	150,492,890	169,287,694	18,257,101	1,657,442	985,497	148,140	0	21,048,180	153,427,948	174,476,128
<b>Provost</b>																
Education & Human Dev.	19,666,057	61,750,856	987,657	5,596,155	0	88,000,725	0	88,000,725	20,598,279	61,118,439	987,657	5,596,155	0	88,300,530	0	88,300,530
Carlson School of Management	5,809,657	73,459,756	806,526	159,704	0	80,235,643	0	80,235,643	6,639,077	76,333,457	806,526	131,600	0	83,910,660	0	83,910,660
Humphrey Inst. of Public Affairs	7,073,168	7,177,544	91,942	783,289	0	15,125,943	0	15,125,943	5,925,702	7,506,056	91,942	934,309	0	14,458,009	0	14,458,009
Law School	6,314,522	32,033,131	0	124,079	0	38,471,732	0	38,471,732	7,503,503	33,028,375	0	126,560	0	40,658,438	0	40,658,438
Design	7,831,291	17,487,520	451,444	169,325	0	25,939,580	0	25,939,580	7,080,285	17,903,783	451,444	167,703	0	25,603,215	0	25,603,215
Food., Ag., Nat. Res. Sciences	32,346,623	27,316,561	21,993,054	6,565,263	0	88,221,501	0	88,221,501	32,886,335	27,980,574	21,993,054	6,500,000	0	89,359,963	0	89,359,963
Ag Experiment Station	3,354,149	0	2,107,329	0	0	5,461,478	0	5,461,478	3,318,087	0	2,107,329	0	0	5,425,416	0	5,425,416
MN Extension Service	11,303,221	0	15,835,736	1,280,000	0	28,418,957	0	28,418,957	11,197,566	0	15,835,736	1,700,000	0	28,733,302	0	28,733,302
Continuing Education	6,540,943	13,686,976	0	3,008	0	20,230,927	0	20,230,927	6,217,995	13,698,064	0	0	0	19,916,059	0	19,916,059
Biological Sciences	22,451,849	23,149,571	359,801	5,582,128	0	51,543,349	0	51,543,349	23,148,755	24,124,933	359,801	5,693,771	0	53,327,260	0	53,327,260
Liberal Arts	53,872,329	174,768,125	0	2,667,180	0	231,307,634	0	231,307,634	52,795,820	176,154,925	0	2,700,000	0	231,650,745	0	231,650,745
Science & Engineering	57,085,050	119,702,728	1,140,000	29,646,798	0	207,574,576	0	207,574,576	56,883,834	122,812,800	1,140,000	30,239,734	0	211,076,368	0	211,076,368
<b>Total - Provost</b>	233,648,859	550,532,768	43,773,489	52,576,929	0	880,532,045	0	880,532,045	234,195,238	560,661,406	43,773,489	53,789,832	0	892,419,965	0	892,419,965

	Updated Estimates with Actual Carryforward F.Y. 2015								Approved Budget F.Y. 2016							
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
<b>Academic Health Center</b>																
Dentistry	13,779,482	22,600,000	244,000	1,500,000	0	38,123,482	0	38,123,482	13,593,567	23,836,402	244,000	1,400,000	0	39,073,969	0	39,073,969
Senior VP-Hlth Sciences	0	0	0	0	0	0	11,740,531	11,740,531	0	0	0	0	0	0	11,841,531	11,841,531
Academic Hlth Center - Shared	35,440,255	6,229,878	11,134,373	12,000,000	0	64,804,506	0	64,804,506	35,163,123	6,055,247	10,984,373	10,353,587	0	62,556,330	0	62,556,330
Medical School	74,440,611	45,383,540	17,670,644	44,855,588	0	182,350,383	0	182,350,383	89,539,769	45,843,973	17,670,644	41,574,170	0	194,628,556	0	194,628,556
Nursing	5,438,852	12,176,340	444,000	926,250	0	18,985,442	0	18,985,442	5,336,141	12,246,944	444,000	844,775	0	18,871,860	0	18,871,860
Pharmacy	4,019,493	22,996,012	1,444,000	3,086,320	0	31,545,825	0	31,545,825	3,934,781	23,610,359	1,444,000	3,148,047	0	32,137,187	0	32,137,187
Public Health	7,721,088	19,332,356	340,743	12,715,000	0	40,109,187	0	40,109,187	7,925,080	19,707,180	340,743	12,050,000	0	40,023,003	0	40,023,003
Veterinary Medicine	16,874,965	17,420,200	3,360,625	2,431,500	0	40,087,290	0	40,087,290	16,925,283	17,835,018	3,360,625	2,753,000	0	40,873,926	0	40,873,926
<b>Total - Academic Health Center</b>	<b>157,714,746</b>	<b>146,138,326</b>	<b>34,638,385</b>	<b>77,514,658</b>	<b>0</b>	<b>416,006,115</b>	<b>11,740,531</b>	<b>427,746,646</b>	<b>172,417,744</b>	<b>149,135,123</b>	<b>34,488,385</b>	<b>72,123,579</b>	<b>0</b>	<b>428,164,831</b>	<b>11,841,531</b>	<b>440,006,362</b>
<b>Duluth</b>	<b>36,303,422</b>	<b>110,305,774</b>	<b>2,452,946</b>	<b>1,909,194</b>	<b>250,000</b>	<b>151,221,336</b>	<b>0</b>	<b>151,221,336</b>	<b>38,613,550</b>	<b>111,817,875</b>	<b>2,452,946</b>	<b>1,947,378</b>	<b>350,000</b>	<b>155,181,749</b>	<b>0</b>	<b>155,181,749</b>
<b>Morris</b>	<b>19,502,982</b>	<b>16,848,000</b>	<b>0</b>	<b>54,915</b>	<b>0</b>	<b>36,405,897</b>	<b>0</b>	<b>36,405,897</b>	<b>20,038,851</b>	<b>17,089,437</b>	<b>0</b>	<b>56,014</b>	<b>0</b>	<b>37,184,302</b>	<b>0</b>	<b>37,184,302</b>
<b>Crookston</b>	<b>9,607,005</b>	<b>16,298,419</b>	<b>0</b>	<b>23,570</b>	<b>0</b>	<b>25,928,994</b>	<b>0</b>	<b>25,928,994</b>	<b>10,151,889</b>	<b>16,491,441</b>	<b>0</b>	<b>24,042</b>	<b>0</b>	<b>26,667,372</b>	<b>0</b>	<b>26,667,372</b>
<b>Rochester</b>	<b>7,383,605</b>	<b>6,267,357</b>	<b>450,000</b>	<b>10,638</b>	<b>0</b>	<b>14,111,600</b>	<b>0</b>	<b>14,111,600</b>	<b>7,464,101</b>	<b>6,304,734</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>14,218,835</b>	<b>0</b>	<b>14,218,835</b>
<b>Contingencies and Reserves</b>																
General Contingency	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
<b>Total - Contingencies &amp; Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,000,000</b>
<b>Special Allocations (TINA)</b>																
Reserve - Initiatives	2,653,341	0	0	0	0	2,653,341	0	2,653,341	2,043,663	0	0	0	0	2,043,663	0	2,043,663
Strategic Planning	1,200,000	0	0	0	0	1,200,000	0	1,200,000	8,801,000	0	0	0	0	8,801,000	0	8,801,000
MnDRIVE	16,610,543	0	0	0	0	16,610,543	0	16,610,543	12,492,208	0	0	0	0	12,492,208	0	12,492,208
08-09 Biennial Initiatives	1,211,855	0	0	0	0	1,211,855	0	1,211,855	667,524	0	0	0	0	667,524	0	667,524
Strategic Investment Pool	0	0	0	0	0	0	0	0	1,400,000	0	0	0	0	1,400,000	0	1,400,000
Graduate Assistant Support	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Enterprise Project	15,712,818	0	0	0	0	15,712,818	0	15,712,818	17,762,818	0	0	0	0	17,762,818	0	17,762,818
Extension Severance/Bridge	260,000	0	0	0	0	260,000	0	260,000	260,000	0	0	0	0	260,000	0	260,000
Promise Scholarship	0	0	0	0	0	0	3,280,000	3,280,000	0	0	0	0	0	0	3,280,000	3,280,000
Interdisciplinary Pool	237,000	0	0	0	0	237,000	843,000	1,080,000	0	0	0	0	0	0	1,080,000	1,080,000
Utility Reserve	1,000,000	0	0	0	0	1,000,000	0	1,000,000	1,000,000	0	0	0	0	1,000,000	0	1,000,000
Holding Debt Balance	1,167,578	0	0	0	0	1,167,578	0	1,167,578	1,167,578	0	0	0	0	1,167,578	0	1,167,578
New Bldg Operations	584,487	0	0	0	0	584,487	0	584,487	584,487	0	0	0	0	584,487	0	584,487
Rochester/Mayo Appropriation	0	0	7,491,000	0	0	7,491,000	0	7,491,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
NR Investment Pool	369,273	0	4,400,000	0	0	4,769,273	0	4,769,273	369,273	0	0	0	0	369,273	0	369,273
<b>Total - Special Allocations</b>	<b>44,606,895</b>	<b>0</b>	<b>11,891,000</b>	<b>0</b>	<b>0</b>	<b>56,497,895</b>	<b>4,123,000</b>	<b>60,620,895</b>	<b>50,148,551</b>	<b>0</b>	<b>7,991,000</b>	<b>0</b>	<b>0</b>	<b>58,139,551</b>	<b>4,360,000</b>	<b>62,499,551</b>
<b>ALLOCATIONS</b>	<b>560,261,000</b>	<b>848,013,927</b>	<b>94,895,000</b>	<b>137,517,348</b>	<b>2,390,000</b>	<b>1,643,077,275</b>	<b>500,981,492</b>	<b>2,144,058,767</b>	<b>588,642,132</b>	<b>863,157,458</b>	<b>90,845,000</b>	<b>133,015,763</b>	<b>7,258,000</b>	<b>1,682,918,353</b>	<b>513,309,820</b>	<b>2,196,228,173</b>



**REGENTS OF THE UNIVERSITY OF MINNESOTA  
RESOLUTION RELATED TO**

**THE FISCAL YEAR 2015-16 ANNUAL OPERATING BUDGET**

**WHEREAS**, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and help apply that knowledge through research and discovery, teaching and learning, and outreach & public service; and

**WHEREAS**, the State of Minnesota, through its legislative and executive branches, has appropriated \$625,549,000 in state general fund monies for fiscal year 2015-16 to the University of Minnesota, which includes \$26,600,000 resulting from the 2015 legislative session, for the pursuit of its mission and in support of our goals and objectives; and

**WHEREAS**, the University of Minnesota is committed to achieving standards of national and international excellence; and

**WHEREAS**, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2015-16 Annual Operating Budget as follows:

The Fiscal Year 2015-16 Annual Operating Budget approved by the Board of Regents includes the following attachments from the President's Recommended FY16 Operating Budget:

- Attachment 1 – Resource and Expenditure Budget Plan (University Fiscal Page)
- Attachment 4 - University of Minnesota 2015-16 Tuition Plan: Tuition Rates
- Attachment 6 - University of Minnesota 2015-16 Tuition Plan: Course Fees
- Attachment 7 - University of Minnesota 2015-16 Tuition Plan: Misc. Term Fees
- Attachment 8 - University of Minnesota 2015-16 Tuition Plan: Academic Fees
- Attachment 9 - Student Services Fees
- Attachment 10 - Fund Forecast - Centrally Distributed and Attributed Funds

# President's Recommended FY16 Annual Operating Budget

**Eric W. Kaler, president**  
**Richard Pfutzenreuter, vice president, Finance**

**Board of Regents**  
**June 12, 2015**



UNIVERSITY OF MINNESOTA

**Driven to Discover<sup>SM</sup>**

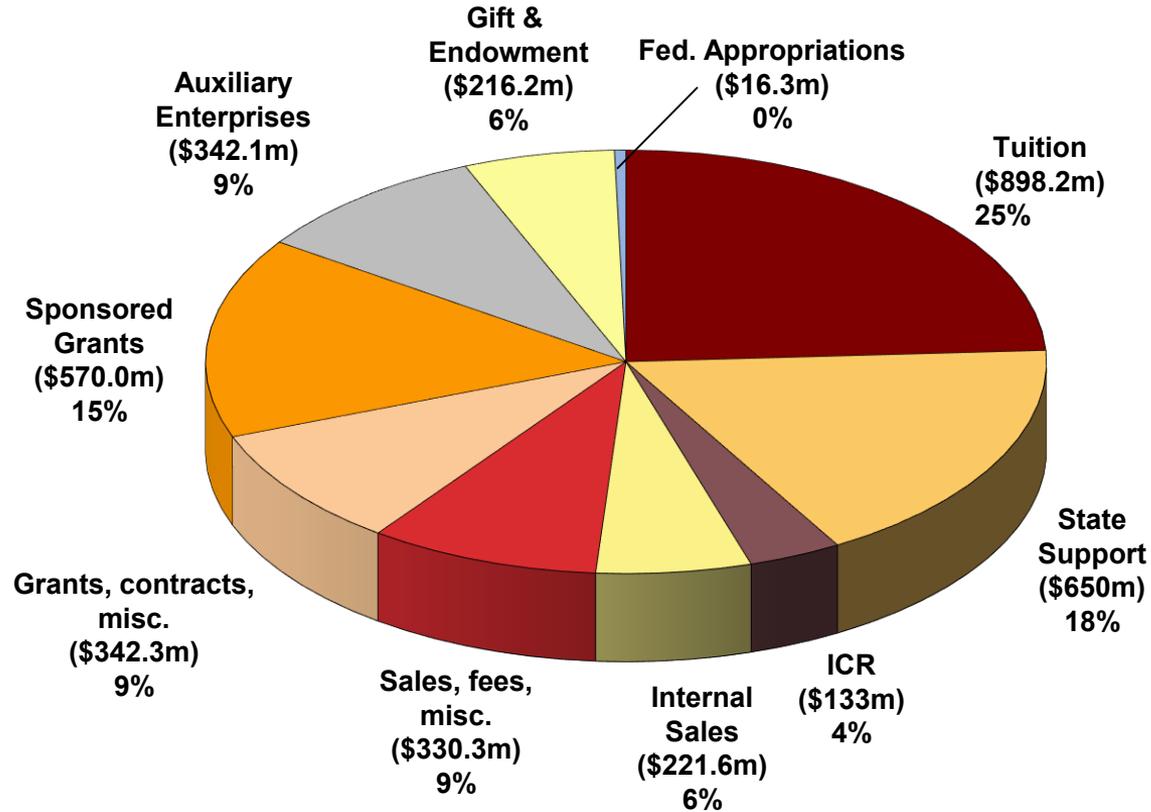
# Budget Goals

Achieve targeted, new investments, through reallocations and new revenues, to promote:

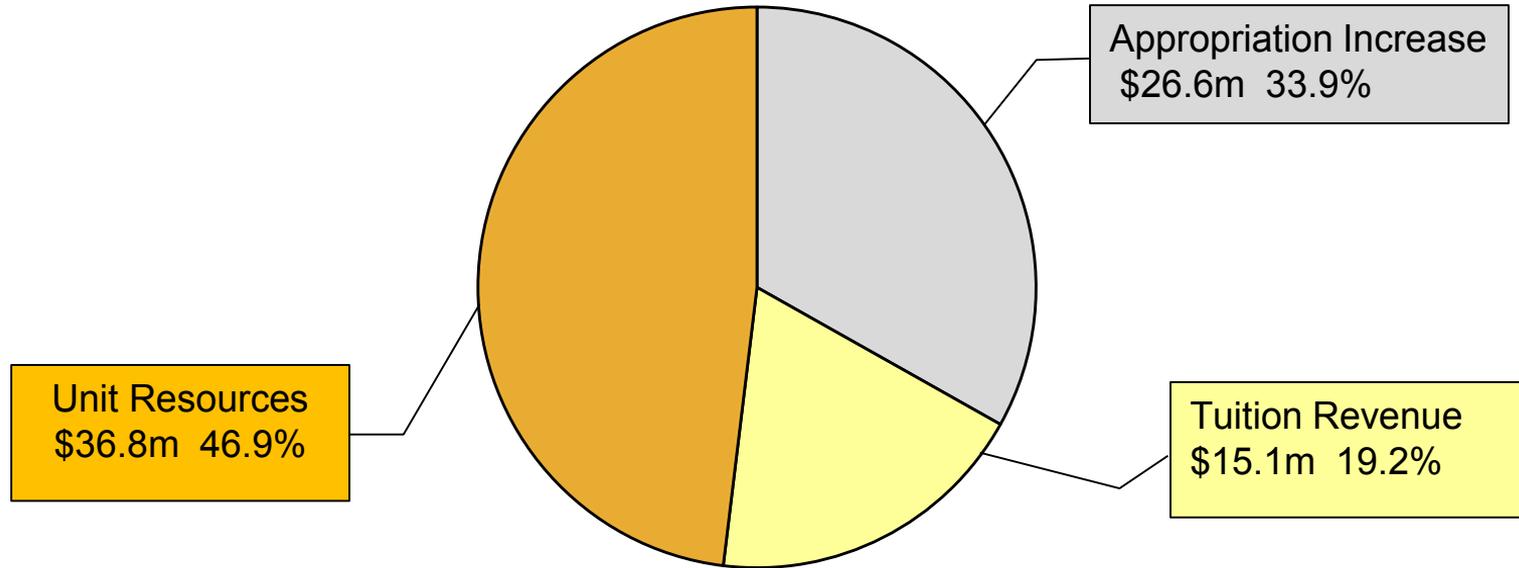
- Access, affordability and academic excellence
- Operational excellence and accountability



# Total Revenue \$3.7 billion



# New Incremental Resources = \$78.5 million



# Incremental Unit Resources = \$36.8 Million

- Campus/college/unit level reallocations = \$30.5 million
  - \$8.4m for TC Strategic Plan investment pool (post-budget)
  - \$22.1m for system-wide cost increases/new investments
  - Reductions in positions throughout colleges, campuses and units - primarily through attrition
  - Continued reduction in spending on travel, food, supplies, equipment, etc.
- Other unit level resources = \$6.3 million
  - Other revenue increases - Indirect Cost Recovery revenue, available endowment earnings, sales of educational materials/services, etc.
  - FY15 uncommitted tuition revenue above budget

# Tuition and Fees – FY16 Highlights

- 1.5% rate increase for resident undergraduates – all campuses
- Increase tuition for nonresident undergraduate students:
  - \$1,350 (7%) increase on the Twin Cities Campus – differential becomes \$8,420
    - Alternate option: increase of \$1,930 (10%) in the Twin Cities
    - Differential becomes \$9,000.
    - Use revenue to increase Promise Scholarship.
  - \$461 (3%) increase on the Duluth Campus – differential becomes \$3,950
  - Crookston, Morris and Rochester Campuses - nonresident = resident
- Align graduate and professional tuition rates with market conditions and peer institutions
  - General resident graduate rate increase of 2.5%; others vary
  - Resident rate for professional programs vary from 0% - 3.5% - most 2.5%
  - NRNR rate generally increases 3.5%; some vary
- Carlson School of Management tuition surcharge (last year of phase in)

# Change in Tuition, Fees and Room & Board – FY16 vs. FY15

Twin Cities Campus, Resident Undergraduate – Residence Hall					
	FY15 Academic year	FY16 Academic year	\$ Increase	% Increase	FY16 % of total
Tuition (13-credit band)	\$12,060	\$12,240	\$180	1.5	54.3
Student services fee	836	861	25	3.0	3.8
Collegiate fee*	443	460	17	3.8	2.0
Other required fees**	221	229	8	3.6	1.0
Subtotal tuition & required fees	13,560	13,790	230	1.7	61.2
Room & Board (double room, 14-meal plan)	8,554	8,744	190	2.2	38.8
<b>Total Cost– Twin Cities</b>	<b>\$22,114</b>	<b>\$22,534</b>	<b>\$420</b>	<b>1.9%</b>	<b>100.0%</b>

\* Average of all undergraduate programs, 6+ credits – based on FY14 enrollment

\*\* MN Student Association, Capital Enhancement Fee, Stadium Fee, Transportation Fee

# Proposed Tuition Increase

*Resident undergraduate change FY15 v. FY16*

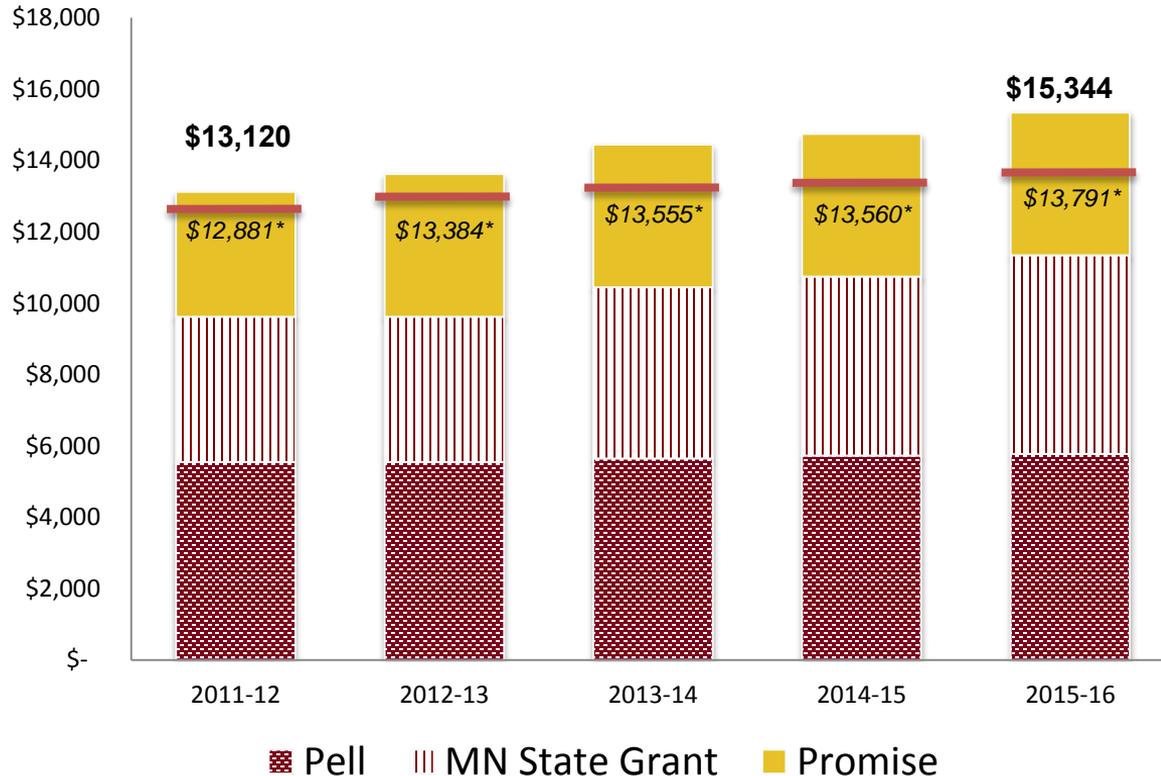
	<b>Crookston</b>	<b>Duluth</b>	<b>Morris</b>	<b>Rochester</b>	<b>Twin Cities</b>
Tuition	\$150 1.5%	\$176 1.5%	\$176 1.5%	\$76 1.5%	\$181 1.5%
Fees	\$28 6.4%	\$54 4.8%	\$87 12.7%	0	\$50 3.3%
Room and Board	\$156 2.1%	\$206 2.2%	\$178 2.3%	\$172 1.9%	\$190 2.2%
<b>Total</b>	<b>\$334</b> <b>1.8%</b>	<b>\$442</b> <b>2.2%</b>	<b>\$441</b> <b>2.2%</b>	<b>\$348</b> <b>1.6%</b>	<b>421</b> <b>1.9%</b>

# Tuition Increases Offset by Increased Aid

## FY16 changes in Pell Grant, MN State Grant & U Promise

- **Federal Pell Grant** - Increase award by \$45 for most recipients; increase maximum to \$5,775 per year
- **Minnesota State Grant Program** – Eligible full-time students will receive award increases between \$480 - \$550, based on financial need
- **U Promise** – Award increases of \$180 for students who are unlikely to qualify for Minnesota State Grant program, with the intent of offsetting the 1.5% tuition increase for all qualified Minnesota resident undergraduates
  - Program is fully funded with awards between \$750 - \$4,000, based on financial need, for students from families with up to \$100,000 adjusted gross income
  - Alternate 10% increase on NRNR would allow Promise Cap to rise to \$120,000

# Aid Rising Faster Than Tuition for Lowest Income Students



**\$0 expected family contribution, MN resident student (2011-16):**

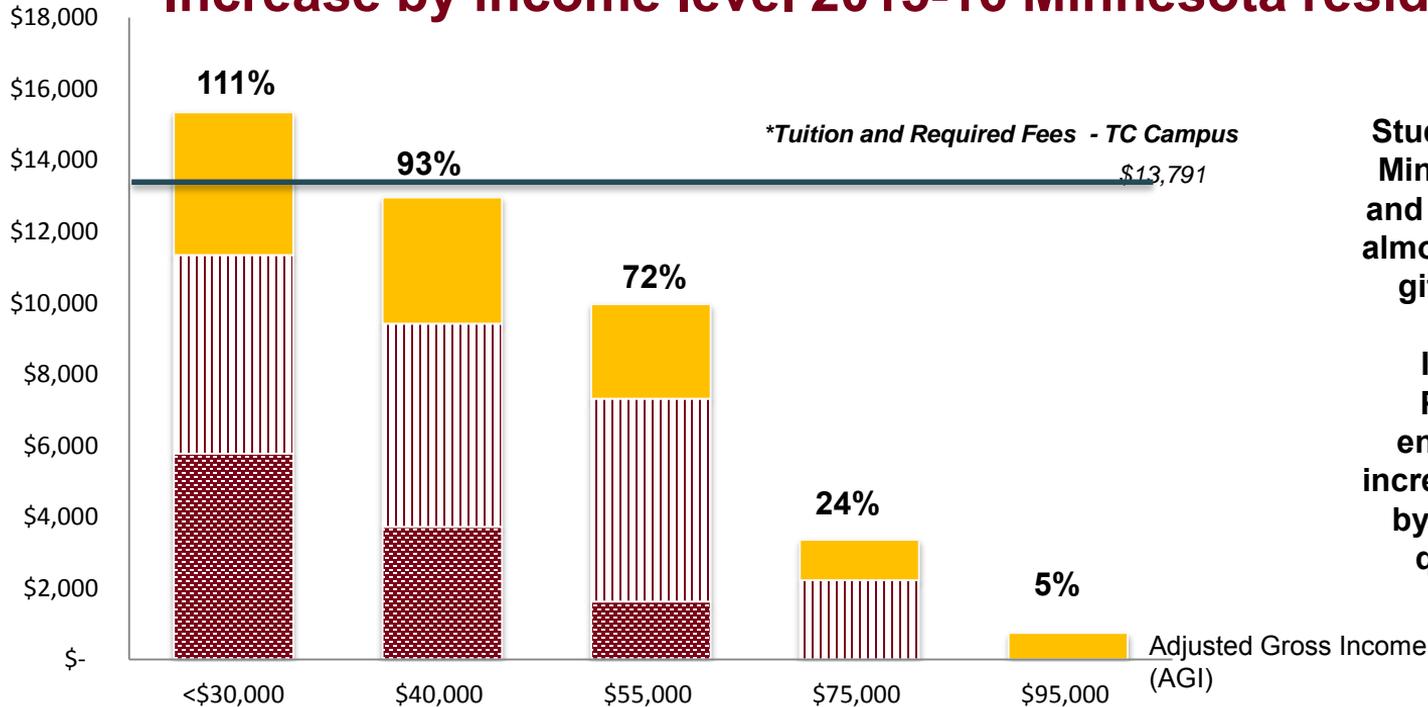
- Typical annual grant aid has increased more than \$2,200
- Pell, State Grant, and U Promise have all grown over this time period

*\*Tuition and Required Fees*

*- Twin Cities Campus 172 of 212*

# Increase in Typical Need-Based Aid Package Will Exceed Tuition Increase

## Increase by income level 2015-16 Minnesota residents



**Students receiving Pell, Minnesota State Grant, and Promise will receive almost \$600 in additional gift aid over 2014-15**

**Investment in the Promise program ensures 1.5% tuition increase is at least offset by increase in aid for qualified students**

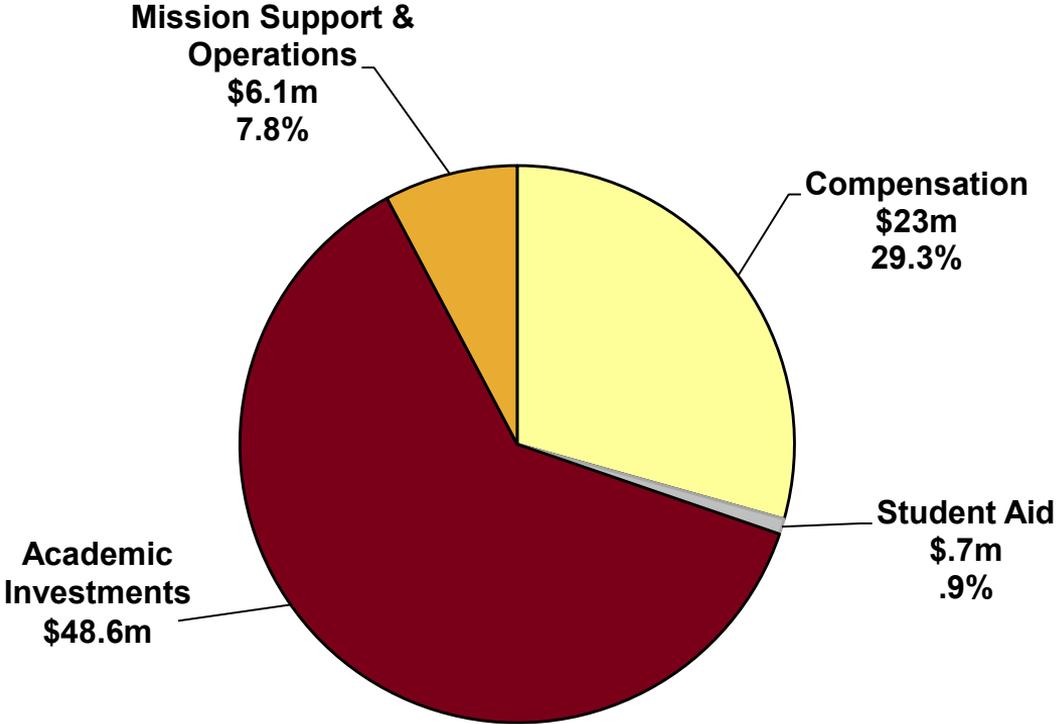
■ Pell ■ MN State Grant ■ Promise

Assumes full-time dependent undergraduates from families with two dependents, one in college.

# Academic Excellence & Affordability: Investment Needs

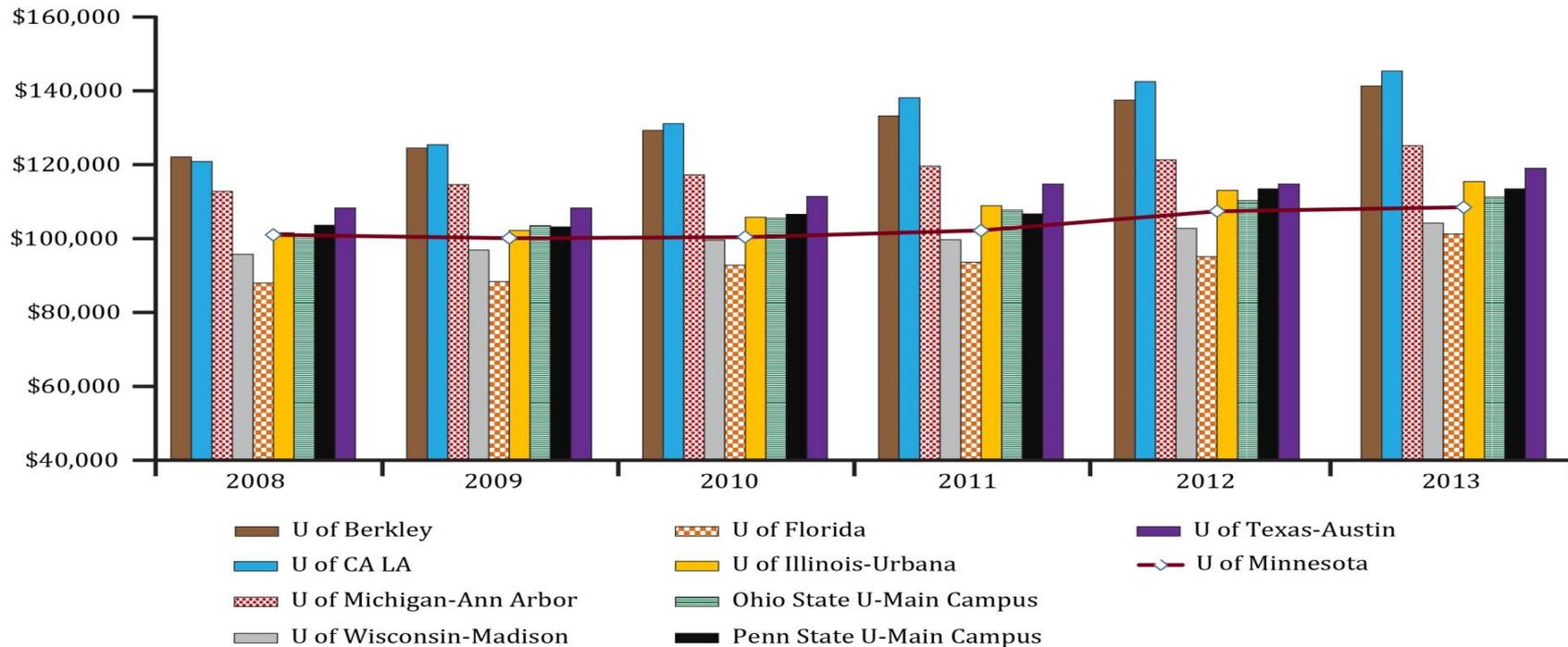
- Competitive compensation at 2% (including steps)
- Financial aid
- Medical School
- Academic excellence
- Strategic initiatives

# \$78.5M New Investments: Delivering on Budget Goals



# Trend: Faculty Salaries Lag Peers

Average faculty base salaries, TC campus



# Accountability: Performance Measures

*S.F. 5 makes 5% (or \$28m) of the University's FY17 appropriation contingent on meeting five performance goals: meeting at least three of five will release 100% of the contingent funds; meeting two of five will release 67%; meeting one of five will release 33%*

## **Performance goals:**

1. Increase by at least 1% the system-wide undergraduate four-year, five year or six year graduation rates for students of color averaged over three years, fall 2016 over fall 2014
2. Increase by at least 2% the total number of undergraduate STEM degrees, averaged over three years, conferred system-wide in FY16 over FY14
3. Increase by at least 1% the systemwide four-year, five-year, or six-year graduation rates, averaged over three years reported in fall 2016 over fall 2014
4. For FY16, reallocate \$15 million of administrative costs
5. Increase invention disclosures by 3% for FY16 over FY15

# Operational Excellence: Ahead of Goal

\$90M reduction in administrative costs over 6 years

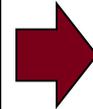
Four components to date:

Progress:

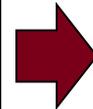
1. Appropriation law from the 2013 session (S.F. 1236) made 5% of the University's FY15 appropriation (or \$26.5m) contingent on meeting three of five performance goals, one of which was to decrease administrative costs by \$15,000,000 in FY14 (*Final list compiled & communicated 2015 session*)
2. The FY15 approved budget included unit level reallocations to support the costs and investments in the O&M/Tuition/State Specials portion of the budget and cost increases in the other non-sponsored funds – (*Final list to be reported after close of the fiscal year*)
3. The FY16 proposed budget includes unit level reallocations to support the costs and investments in the O&M/Tuition/State Specials portion of the budget a portion of the \$30.5m on previous slide
4. The FY16 proposed budget also includes unit level reallocations in the other non-sponsored funds to reduce administrative costs – pay for cost increases and reduce the pressure on increased revenues in those funds (sales, fees, etc.)



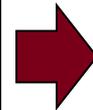
\$18.8m



\$21.6m



\$13.4m



\$4.0m

Total to Date:

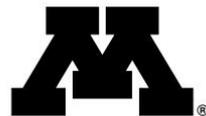
179 \$57.8m

# Summary: FY16 Recommended Annual Operating Budget

- Committed to access, affordability and academic excellence
- Benefits from Operational Excellence
- Accountable to Legislature and taxpayers
- Increases undergraduate tuition for Minnesota residents 1.5 percent
- 42 percent of Minnesota resident undergraduates will see the increases offset by aid
  - Alternate: NRNR proposal would see 48 percent of Minnesota resident undergraduates offset by aid

# Fiscal Year 2015-16 Annual Operating Budget Resolution





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# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** President's Recommended FY 2016 Annual Capital Improvement Budget

**Review**

**Review + Action**

**Action**

**Discussion**

*This is a report required by Board policy.*

**Presenters:** President Eric W. Kaler  
Pamela Wheelock, Vice President, University Services  
Richard Pfitzenreuter, Vice President & Chief Financial Officer

## **Purpose & Key Points**

The University adopts an annual capital improvement budget (capital budget) that authorizes projects costing more than \$500,000 to begin design and construction during the upcoming fiscal year. The purpose of this item is to provide additional detail regarding projects included in the capital budget.

The capital budget is reflective of the following planning principles:

1. Advance the academic excellence of the University by aligning capital projects with the Platform for Excellence.
2. Address service unit priorities that support the academic priorities.
3. Ensure that investments in existing facilities and infrastructure contribute to the safety, renewal, preservation, and restoration objectives, and are aligned with the priorities of the University's academic plan.
4. Give preference to projects that create flexible space, improve space utilization, and reduce operational costs.
5. Protect the University's financial position by keeping capital expenditures within projected debt capacity limits.
6. Advance the guiding principles of campus master plans and Board of Regents sustainability policies.

The FY 2016 capital budget totals \$92,916,000 and is funded by a combination of local unit resources, grants/gifts, institutional resources, and University-issued external debt financing.

## **Background Information**

Board of Regents Policy: *Board Operations and Agenda Guidelines* directs the administration to conduct capital planning with a “6-year time horizon, updated annually.” This annual capital planning process is completed in two parts:

- Part 1 is the six-year capital plan that establishes the institution’s capital priorities. This plan becomes the basis for continued capital and financial planning. The six-year plan is presented to the Board annually in the fall.
- Part 2 is the annual capital improvement budget for the coming fiscal year in which projects with completed predesigns and financing plans are approved to proceed with design and construction. The Board approves the capital budget in June.

Additionally, funding pools categorized as Repair and Replacement (R&R) or Higher Education Asset Preservation and Replacement (HEAPR) will include multiple projects intended to preserve and renew existing campus facilities. Projects funded by these pool dollars include projects intended to extend the life and functionality of existing University facilities and infrastructure.

## **President’s Recommendation**

The President recommends approval of the FY 2016 Annual Capital Improvement Budget.



**REGENTS OF THE UNIVERSITY OF MINNESOTA**

**RESOLUTION RELATED TO**

**FY2016 CAPITAL IMPROVEMENT BUDGET**

**WHEREAS**, the Board of Regents directed the administration to annually submit a capital improvement budget and a six-year capital improvement plan; and

**WHEREAS**, the Board has adopted principles to guide the formulation of the capital improvement budget and six-year capital improvement plan; and

**WHEREAS**, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

**WHEREAS**, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Regents approves the FY2016 Capital Improvement Budget and reaffirms its prior year capital expenditure authorizations.

# **FY2016 ANNUAL CAPITAL BUDGET**

University of Minnesota

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## **Annual Capital Budget Definitions by Funding Source**

### **Local Funds**

These funds have been allocated to or generated by colleges and departments, including state appropriations, tuition, internal and external sales, and other unrestricted funds.

### **Grants / Gifts**

Grant and gift funds are provided to the University to support specific construction projects.

### **Institutional Funds**

This category of resources represents a broad array of funds from within the University including, but not limited to, funds allocated from the internal loan pool, central reserves, prior year balances, and funds budgeted annually for specific repair and replacement projects.

### **State Debt**

These funds are provided from State sold bond proceeds for use on legislatively authorized projects.

### **University Debt**

These funds come from the sale of bonds issued by the University. The source of the debt service payment varies by project

# UNIVERSITY OF MINNESOTA

Annual Capital Improvement Budget

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## Project Description Report

*The following project information sheets, ordered by file number, provide brief descriptions of each project.*

# UNIVERSITY OF MINNESOTA

## Project Description Report

---

### 3226 Preventative Medicine & Wellness Ctr

*Vice President:* Academic Affairs

*Campus:* Twin Cities

*Facility:* Vet Med North

*Total Cost:* \$3,200

*Description:* This project will renovate 6500 sq ft of existing VMC space to support growth areas in Preventive Medicine and Urgent Care. The three main goals of this project are to 1) create a treatment room to support the preventive medicine program, 2) provide additional exam rooms and student rounds room dedicated for student learning, and 3) create a welcoming lobby environment that is comfortable and safe for humans and animals.

*RRC:* College of Veterinary Medicine

*RRC Contact:* Ames, T.

*Project Manager:* Nickel, P.

### 3227 3rd Floor Lab Renovation

*Vice President:* Academic Affairs

*Campus:* Twin Cities

*Facility:* Animal Sci/Vet Med

*Total Cost:* \$1,197

*Description:* This project will renovate 2,600 sq ft of research labs in AS/VM. The three main goals of this project are to 1) create a secure space that meets the accreditation needs of NIH and USDA (current lab spaces do not), 2) provide open and updated laboratory space, and 3) create space within the program that allows and encourages collaboration across multiple disciplines.

*RRC:* College of Veterinary Medicine

*RRC Contact:* Ames, T.

*Project Manager:* Nickel, P.

### 3231 R&R - Housing and Residential Life

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* TC Campus

*Total Cost:* \$21,023

*Description:* Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in the residence halls, apartments and family student housing units on the Twin Cities campus. Notable investments in facilities for FY16 include Centennial Hall for HVAC, Generator, and room reconfiguration and for Sanford Hall for bathroom renovations and generator upgrades.

*RRC:* Auxiliary Services

*RRC Contact:* Scheich, L.

*Project Manager:* Various

# UNIVERSITY OF MINNESOTA

## Project Description Report

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### 3234 R&R - Dining Services

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* TC Campus

*Total Cost:* \$3,790

*Description:* Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in food venues on the Twin Cities campus.

*RRC:* Auxiliary Services

*RRC Contact:* Scheich, L.

*Project Manager:* Various

### 3235 R&R - Parking Infrastructure

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* TC Campus

*Total Cost:* \$3,533

*Description:* Funding authorized in this request will be used for parking facility and infrastructure improvements and repair and replacement projects on the Twin Cities campus, including improvements to surface parking, structured parking, emergency generators, and elevators.

*RRC:* Auxiliary Services

*RRC Contact:* Scheich, L.

*Project Manager:* Various

### 3236 Transportation Infrastructure

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* TC Campus

*Total Cost:* \$2,580

*Description:* Funding authorized in this request will be used for transportation infrastructure improvements and and repair and replacement projects on the Twin Cities campus, including improvements to streets, sidewalks, bridges, building linkages, and safety systems.

*RRC:* Auxiliary Services

*RRC Contact:* Scheich, L.

*Project Manager:* Various

# UNIVERSITY OF MINNESOTA

## Project Description Report

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### 3239 Dairy Barn Equipment Upgrades

*Vice President:* Academic Affairs  
*Campus:* WC ROC - Morris  
*Facility:* WCROC  
*Total Cost:* \$513

*FRC:* College of Food, Agriculture and Natural Sciences  
*FRC Contact:* Buhr, B.  
*Project Manager:* TBD

*Description:* This project will add renewable energy sources to the existing West Central Research and Outreach Center (WCROC) Dairy Facilities. Infrastructure enhancements will include solar thermal collectors, solar electric panels (54 kW nameplate generation capacity), and a small-scale wind turbine (20 kW nameplate generation capacity). The WCROC Dairy will be a dynamic model for clean energy production and use.

### 3245 North Wing Lab Renovations

*Vice President:* Academic Affairs  
*Campus:* Twin Cities  
*Facility:* Mechanical Engineering  
*Total Cost:* \$5,045

*FRC:* College of Science and Engineering  
*FRC Contact:* Crouch, S.  
*Project Manager:* Dickie, T.

*Description:* This project will renovate approximately 30,000 square feet of lab space in the North Wing of the Mechanical Engineering building. The project scope consists of: (1) upgrading and remodeling undergraduate teaching laboratories and student collaborative spaces on Levels 1-4 and (2) renovating research labs on levels 3 and 4.

### 3249 R&R - Student Life

*Vice President:* Duluth Campus  
*Campus:* Duluth  
*Facility:* UMD Campus  
*Total Cost:* \$1,650

*FRC:* Duluth Campus  
*FRC Contact:* Black, L.  
*Project Manager:* Rashid, J.

*Description:* Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in the residence halls, apartments and other student service facilities on the Duluth campus.

# UNIVERSITY OF MINNESOTA

## Project Description Report

---

### 3250 R&R - Facilities Management

*Vice President:* Duluth Campus

*Campus:* Duluth

*Facility:* UMD Campus

*Total Cost:* \$3,000

*Description:* Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects on the Duluth campus.

*FRC:* Duluth Campus

*FRC Contact:* Black, L.

*Project Manager:* Rashid, J.

### 3251 Remodel First Floor

*Vice President:* Duluth Campus

*Campus:* Duluth

*Facility:* Cina Hall

*Total Cost:* \$1,500

*Description:* This project will renovate portions of the first floor of Cina Hall for the American Indian Learning Resource Center (AILRC).

*FRC:* Duluth Campus

*FRC Contact:* Black, L.

*Project Manager:* Rashid, J.

### 3252 Replace Field Turf

*Vice President:* Duluth Campus

*Campus:* Duluth

*Facility:* Griggs Field

*Total Cost:* \$1,000

*Description:* This project will replace the turf on Griggs Field. Included in this is the removal of existing turf, regrading, shock layer, and replacement turf.

*FRC:* Duluth Campus

*FRC Contact:* Black, L.

*Project Manager:* Rashid, J.

# UNIVERSITY OF MINNESOTA

## Project Description Report

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### 3253 Renovate Food Service Area

*Vice President:* Duluth Campus

*FRC:* Duluth Campus

*Campus:* Duluth

*FRC Contact:* Black, L.

*Facility:* Res Hall Dining Center

*Project Manager:* Rashid, J.

*Total Cost:* \$2,500

*Description:* This capital budget amendment increases the funding for the UMD Residence Hall Dining Center project by \$2,500 for a new project total of \$5,250. The scope of the project has been expanded to include enhanced servery space and equipment, as well as the redesign of the passageway and meeting rooms. The dollars in this amendment will allow redesign of the entire footprint of the facility.

### 3254 Restore Oregon Creek

*Vice President:* Duluth Campus

*FRC:* Duluth Campus

*Campus:* Duluth

*FRC Contact:* Black, L.

*Facility:* Research Lab Bldg

*Project Manager:* Rashid, J.

*Total Cost:* \$600

*Description:* This project will restore retaining walls along the Oregon Creek's banks at the UMD Research Laboratory Building site. These retaining walls were damaged during the flood event in June 2012. It is expected that insurance proceeds will cover the cost of this project.

### 3257 Locker Room Renovation

*Vice President:* Athletics

*FRC:* Intercollegiate Athletics

*Campus:* Twin Cities

*FRC Contact:* Teague, N.

*Facility:* Mariucci Arena

*Project Manager:* Dickie, T.

*Total Cost:* \$4,382

*Description:* This project will remodel the Men's Hockey Locker Room and team support areas to include new Locker Room, Training Room, Team Lounge and Film Room.

# UNIVERSITY OF MINNESOTA

## Project Description Report

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### 3261 R&R - Athletics

*Vice President:* Athletics  
*Campus:* Twin Cities  
*Facility:* TC Campus  
*Total Cost:* \$1,350

*RRC:* Intercollegiate Athletics  
*RRC Contact:* Ellison, S.  
*Project Manager:* Various

*Description:* Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in athletics venues on the Twin Cities campus.

### 3264 R&R - Twin Cities

*Vice President:* University Services  
*Campus:* Twin Cities  
*Facility:* TC Campus  
*Total Cost:* \$9,966

*RRC:* Facilities Management  
*RRC Contact:* Berthelsen, M.  
*Project Manager:* Various

*Description:* Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects on the Twin Cities campus.

### 3265 R&R - Utility Infrastructure

*Vice President:* University Services  
*Campus:* Twin Cities  
*Facility:* TC Campus  
*Total Cost:* \$7,537

*RRC:* Facilities Management  
*RRC Contact:* Berthelsen, M.  
*Project Manager:* Various

*Description:* Funding authorized in this request will be used for utility infrastructure improvements, and repair and replacement projects on the Twin Cities campus.

# UNIVERSITY OF MINNESOTA

## Project Description Report

---

### 3266 R&R - Energy Conservation

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* TC Campus

*Total Cost:* \$2,900

*Description:* Funding authorized in this request will be used on the Twin Cities campus to enhance the energy efficiency of the buildings and infrastructure on the Twin Cities campus.

*FFC:* Facilities Management

*FFC Contact:* Berthelsen, M.

*Project Manager:* Various

### 3269 Parking Lot Development

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* Lot C73 / ACC

*Total Cost:* \$800

*Description:* Funding authorized in this request will be used to develop surface parking on the Ambulatory Care Center site.

*FFC:* Auxiliary Services

*FFC Contact:* Scheich, L.

*Project Manager:* Johnson, R.

### 3270 Work + Phase II

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* Donhowe

*Total Cost:* \$1,000

*Description:* This project will extend the Alternative Workspace pilot program recently completed on the ground floor of the Donhowe Building through the remainder of the building. This project was originally approved with the FY15 capital budget for a total of \$2.9M. This amendment will bring the total of the project to \$3.9M.

*FFC:* University Services

*FFC Contact:* Wheelock, P.

*Project Manager:* Ross, K.

# UNIVERSITY OF MINNESOTA

## Project Description Report

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### 3271 Organ Restoration and Re-installation

*Vice President:* Academic Affairs

*Campus:* Twin Cities

*Facility:* Northrop

*Total Cost:* \$3,200

*Description:* This project will restore and re-install the organ back into the renovated Northrop Auditorium.

*RRC:* Academic Affair and Provost

*RRC Contact:* Tschida, C.

*Project Manager:* Wegner, R.

### 3272 Programmatic Renovations

*Vice President:* University Services

*Campus:* Twin Cities

*Facility:* Food Operations

*Total Cost:* \$650

*Description:* This project will reconfigure the Sign shop space to improve work flow. Upgrade the HVAC system and exterior envelope to provide for better control of space environmental conditions in the building which will improve equipment operation and product quality. Project will also remove building features and infrastructure remaining from the original Food Ops building construction that limit the current use of the building as an office and warehouse.

*RRC:* Facilities Management

*RRC Contact:* Berthelsen, M.

*Project Manager:* Dehaan, C.

### 3275 Health Sciences Facility Design

*Vice President:* Academic Affairs

*Campus:* Twin Cities

*Facility:* New Facility

*Total Cost:* \$10,000

*Description:* This project will advance work on two health sciences projects. Funds will be used to a) plan a new clinical research, education and patient care facility and to b) predesign and advance design on renovated and expanded health sciences education facilities.

*RRC:* Medical School

*RRC Contact:* Jackson, B.

*Project Manager:* TBD

# **FY2016 ANNUAL CAPITAL BUDGET**

University of Minnesota

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## **Annual Capital Budget Definitions by Funding Source**

### **Local Funds**

These funds have been allocated to or generated by colleges and departments, including state appropriations, tuition, internal and external sales, and other unrestricted funds.

### **Grants / Gifts**

Grant and gift funds are provided to the University to support specific construction projects.

### **Institutional Funds**

This category of resources represents a broad array of funds from within the University including, but not limited to, funds allocated from the internal loan pool, central reserves, prior year balances, and funds budgeted annually for specific repair and replacement projects.

### **State Debt**

These funds are provided from State sold bond proceeds for use on legislatively authorized projects.

### **University Debt**

These funds come from the sale of bonds issued by the University. The source of the debt service payment varies by project

# UNIVERSITY OF MINNESOTA

Annual Capital Improvement Budget

## Project Funding Report

# UNIVERSITY OF MINNESOTA

## Funding Report

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### *Academic Affairs*

<b>File</b>	<b>Facility</b>	<b>Project Title</b>	<b>Total</b>	<b>Local Funds</b>	<b>Grants/ Gifts</b>	<b>Institutional Funds</b>	<b>State Debt</b>	<b>University Debt</b>	<b>Comments</b>
<i>Academic Affairs</i>									
3271	Northrop	Organ Restoration and Re-installation	\$3,200	\$0	\$3,200	\$0	\$0	\$0	
<i>College of Food, Ag, and Natural Sciences</i>									
3239	WCROC	Dairy Barn Equipment Upgrades	\$513	\$0	\$513	\$0	\$0	\$0	
<i>College of Science and Engineering</i>									
3245	Mechanical Engineering	North Wing Lab Renovations	\$5,045	\$5,045	\$0	\$0	\$0	\$0	
<i>College of Veterinary Medicine</i>									
3226	Vet Med North	Preventative Medicine & Wellness Ctr	\$3,200	\$3,200	\$0	\$0	\$0	\$0	
3227	Animal Sci/Vet Med	3rd Floor Lab Renovation	\$1,197	\$1,197	\$0	\$0	\$0	\$0	
<i>Medical School</i>									
3275	New Facility	Health Sciences Facility Design	\$10,000	\$0	\$0	\$0	\$0	\$10,000	
			\$23,155	\$9,442	\$3,713	\$0	\$0	\$10,000	

# UNIVERSITY OF MINNESOTA

## Funding Report

<b>Athletics</b>									
<b>File</b>	<b>Facility</b>	<b>Project Title</b>	<b>Total</b>	<b>Local Funds</b>	<b>Grants/ Gifts</b>	<b>Institutional Funds</b>	<b>State Debt</b>	<b>University Debt</b>	<b>Comments</b>
<i>Intercollegiate Athletics</i>									
3257	Mariucci Arena	Locker Room Renovation	\$4,382	\$0	\$4,382	\$0	\$0	\$0	
3261	TC Campus	R&R - Athletics	\$1,350	\$1,350	\$0	\$0	\$0	\$0	
			\$5,732	\$1,350	\$4,382	\$0	\$0	\$0	

# UNIVERSITY OF MINNESOTA

## Funding Report

### *Duluth Campus*

File	Facility	Project Title	Total	Local Funds	Grants/ Gifts	Institutional Funds	State Debt	University Debt	Comments
<i>Academic Affairs</i>									
3251	Cina Hall	Remodel First Floor	\$1,500	\$1,500	\$0	\$0	\$0	\$0	
<i>Auxiliary Services</i>									
3249	UMD Campus	R&R - Student Life	\$1,650	\$1,650	\$0	\$0	\$0	\$0	
3253	Res Hall Dining Center	Renovate Food Service Area	\$2,500	\$2,500	\$0	\$0	\$0	\$0	Amendment
<i>Facilities Management</i>									
3254	Research Lab Bldg	Restore Oregon Creek	\$600	\$0	\$0	\$600	\$0	\$0	Insurance Claim Proceeds
3250	UMD Campus	R&R - Facilities Management	\$3,000	\$3,000	\$0	\$0	\$0	\$0	
<i>Intercollegiate Athletics</i>									
3252	Griggs Field	Replace Field Turf	\$1,000	\$1,000	\$0	\$0	\$0	\$0	
			\$10,250	\$9,650	\$0	\$600	\$0	\$0	

# UNIVERSITY OF MINNESOTA

## Funding Report

### University Services

File	Facility	Project Title	Total	Local Funds	Grants/ Gifts	Institutional Funds	State Debt	University Debt	Comments
<i>Facilities Management</i>									
3264	TC Campus	R&R - Twin Cities	\$9,966	\$9,966	\$0	\$0	\$0	\$0	
3272	Food Operations	Programmatic Renovations	\$650	\$650	\$0	\$0	\$0	\$0	
3265	TC Campus	R&R - Utility Infrastructure	\$7,537	\$7,537	\$0	\$0	\$0	\$0	
3266	TC Campus	R&R - Energy Conservation	\$2,900	\$900	\$0	\$2,000	\$0	\$0	
<i>Housing &amp; Residential Life</i>									
3231	TC Campus	R&R - Housing and Residential Life	\$21,023	\$21,023	\$0	\$0	\$0	\$0	
<i>Parking and Transportation Services</i>									
3235	TC Campus	R&R - Parking Infrastructure	\$3,533	\$3,533	\$0	\$0	\$0	\$0	
3236	TC Campus	Transportation Infrastructure	\$2,580	\$2,580	\$0	\$0	\$0	\$0	
3269	Lot C73 / ACC	Parking Lot Development	\$800	\$800	\$0	\$0	\$0	\$0	
<i>University Dining Services</i>									
3234	TC Campus	R&R - Dining Services	\$3,790	\$3,790	\$0	\$0	\$0	\$0	
<i>University Services Admin</i>									
3270	Donhowe	Work + Phase II	\$1,000	\$1,000	\$0	\$0	\$0	\$0	Amendment
			\$53,779	\$51,779	\$0	\$2,000	\$0	\$0	

# UNIVERSITY OF MINNESOTA

## Funding Report

### Report Summary

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Total	Local Funds	Grants/ Gifts	Institutional Funds	State Debt	University Debt
\$92,916	\$72,221	\$8,095	\$2,600	\$0	\$10,000

# FY2016 Annual Capital Improvement Budget

Board of Regents  
June 12, 2015



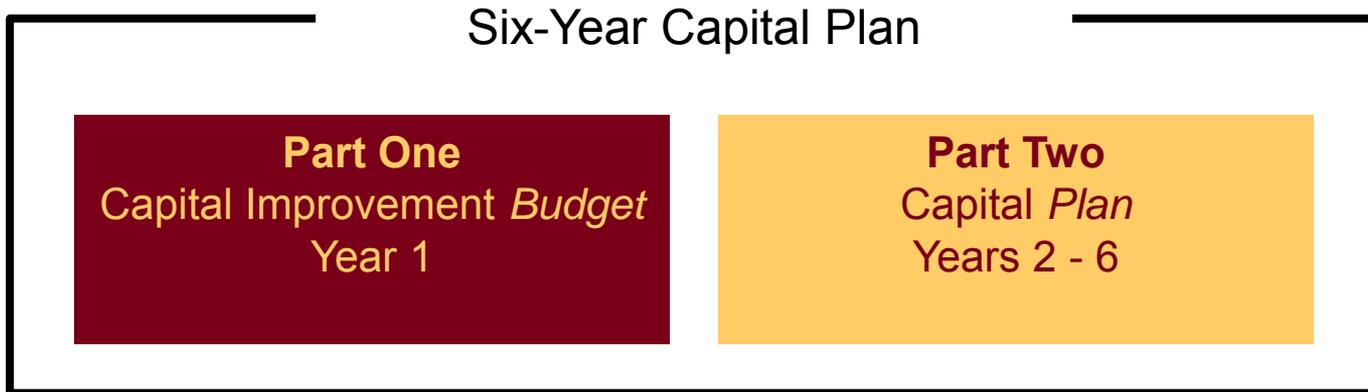
UNIVERSITY OF MINNESOTA

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# Capital Plan

Board of Regents policy directs the administration to develop a capital budget with a “six-year time horizon, updated annually”





# Annual Capital Improvement Budget

- Year 1 of the Six-Year Capital Plan
- Includes individual projects over \$500,000
- Projects need to have a completed predesign
- Projects must be fully funded
- Approved projects move into design and/or construction



## 2015 Capital Request Update

- The University's legislative capital request was not funded during the regular session. Projects have been included on the list of potential amendments.
- The capital improvement budget will be updated for the June 24 meeting to reflect the outcome of the special session.



## Sample University Projects

- Repair and Replacement (Systemwide)
- Northrop Organ (UMTC)
- Mechanical Engineering Labs (UMTC)
- Griggs Field Turf (UMD)
- Cina Hall First Floor (UMD)
- Health Sciences Facility Design (UMTC)



# 2016 Annual Capital Budget: \$92.9 Million

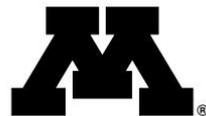




# 2016 Capital Budget Resolution

- WHEREAS, the Board of Regents directed the administration to annually submit a capital improvement budget and a six-year capital improvement plan; and
- WHEREAS, the Board has adopted principles to guide the formulation of the capital improvement budget and six-year capital improvement plan; and
- WHEREAS, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and
- WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents approves the FY2016 Capital Improvement Budget and reaffirms its prior year capital expenditure authorizations.



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# BOARD OF REGENTS DOCKET ITEM SUMMARY

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**Board of Regents**

**June 12, 2015**

**Agenda Item:** Report of the Committees

**Review**       **Review + Action**       **Action**       **Discussion**

*This is a report required by Board policy.*

**Presenters:** Regent Richard Beeson

## **Purpose & Key Points**

Pursuant to Board of Regents Policy: *Board Operations and Agenda Guidelines*, "The Board conducts business through meetings of the Board and its committees.... [and] Committees provide recommendations for action by the Board. Typically, standing committees have the following responsibilities:

- Recommend action on matters where the Board has reserved authority to itself as outlined in Board of Regents Policy: *Reservation and Delegation of Authority* and other Board policies;
- Provide governance oversight on topics within the committee's purview;
- Review and make recommendations on relevant new and existing Board policies;
- Receive reports on policy-related issues affecting University departments and units;
- Receive information items (e.g., status reports on current issues of concern and administrative searches); and
- Review other items placed on the agenda by the Board chair in consultation with the president and Board vice chair."

The Board chair will call on the chair of each committee to present recommended actions and provide a brief report.

## **Background Information**

Current committee chairs:

- Academic & Student Affairs Committee – P. Simmons
- Audit Committee – L. Brod
- Facilities & Operations Committee – T. Devine
- Faculty & Staff Affairs Committee – D. McMillan
- Finance Committee – D. McMillan
- Litigation Review Committee – D. McMillan
- Special Committee on Academic Medicine – L. Cohen